Ector County Independent School District Odessa, Texas

Memorandum

TO:	Board of Trustees	
FROM:	Hector Mendez, Superintendent of Schools	
SUBJECT:	INFORMATION ITEMS	
DATE:	December 13, 2011	
The following informational items are provided for you this month:		
\checkmark	Financials	

Respectfully submitted,		
Hector Men Superintend	e dez ent of Schools	Brian J. Moersch Assistant Superintendent for Human Resources