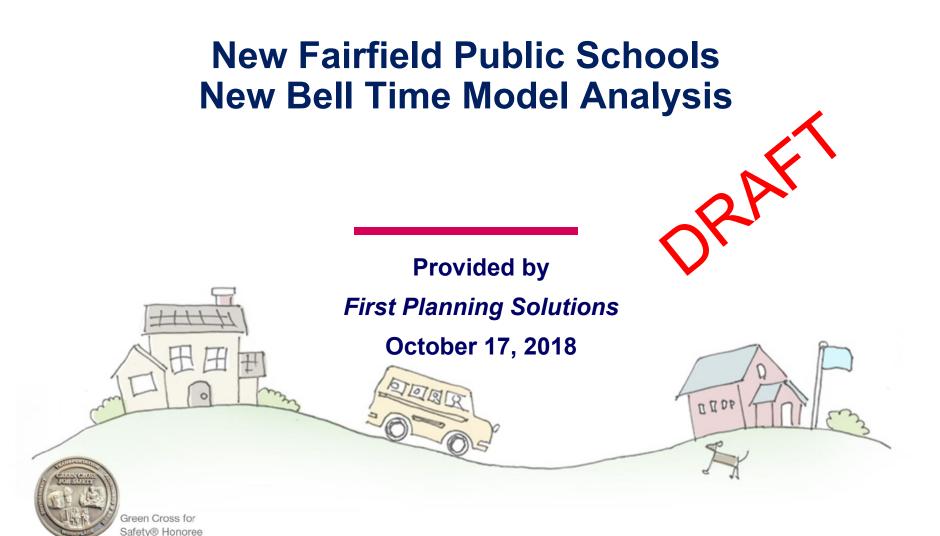


Caring for students today, tomorrow, together."



First Planning Solutions

This report was prepared by First Planning Solutions

First Planning Solutions (FPS) is First Student's transportation consulting group. The FPS consulting team helps school districts with all aspects of their transportation operations. While focused in route planning, scheduling and logistics, FPS' skills, expertise and experience, augmented by subject matter experts from First Student operations, make it uniquely qualified to provide guidance to school district clients in a wide variety of student transportation functions. FPS has developed and refined proven consulting methodologies through its broad experience in supporting First Student's industry leading transportation services business.

First Student, Inc. is a wholly owned subsidiary of FirstGroup plc. FirstGroup is a \$10 billion per year transportation company headquartered in Aberdeen, Scotland. Based in Cincinnati, Ohio, First Student is the largest private contractor of student transportation services in North America. As the undisputed industry leader, we're responsible for transporting more than 4 million students to and from school every day with the largest, most modern school bus fleet on the road.



Student Transportation Terms & Definitions

This page contains definitions of transportation terms used frequently throughout this report:

Bus Run - A sequence of bus stops where the bus begins at zero load and ends at zero load. A bus run terminates at a school or facility on an inbound run and begins at a school or facility on an outbound run

Bus Route, Bus or Vehicle - A combination or series of bus runs and/or shuttle runs that make up a driver's daily work package

Tier - A group of bus runs operating at the same time based on school bell schedule. A multitiered system seeks to leverage the bell schedule to maximize the operation of multiple bus runs by a single bus route

Single, Double, Triple - Refers to the number of bus runs assigned to a bus route in the AM or PM time period

Deadhead - Refers to travel between bus runs when a bus is empty

Operating Window - The time between tier bell times

Live Run Time - Operating Window less unload (AM) or load (PM) less tier deadhead

Typical Double-Tier Route



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Additional Notes

We will be using the following Abbreviations throughout this PowerPoint:

- MS Middle School; specifically New Fairfield Middle School
- HS High School; specifically New Fairfield High School
- CONS Consolidated School
- MHHS Meeting House Hill School
- ES Elementary School
- In this report we may sometimes use ES to refer to both CONS and MHHS at the same time.
- HAT Henry Abbott Technical High School
- It is also worth noting that because there was no change to the KA & KP Routes (using buses A,B,C,D,E, and F), so we are not including them in our route/run/bus counts for this report.



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Executive Summary



Executive Summary

New Fairfield Public Schools is considering a change in bell schedules in order for HS students to have a later start time. This change will move the current transportation model from a 3-Tier system to a 2-Tier system and ride MS and HS students on the same buses at the same time. To assist with this process, First Planning Solutions was asked to model two different suggested scenarios.

Parameters of the Analysis

- 1. Students at MHHS and CONS will continue to ride the bus together no change to current practice.
- 2. We first considered a model (Model B) with:
 - 1. HS and MS bell times 8:00 am 2:30 pm
 - 2. MHHS bell times 8:45 am 3:25 pm
 - 3. CONS bell times 8:55 am 3:35 pm
- 3. Next we considered a model (Model C) with:
 - 1. HS and MS bell times 8:30 am 3:10 pm
 - 2. MHHS bell times 7:35 am 2:25 pm
 - 3. CONS bell times 7:45 am 2:35 pm



Executive Summary Continued

General Findings:

- 1. We determined model B is feasible at the current bus count. Our findings are that Model C will require at least two additional buses beyond current operations.
- 2. Since we did not have actual rider counts, a potential issue may arise if more eligible MS and HS students ride the bus than were predicted in our models.
 - We assumed 100% of MS students and 9th graders as riders
 - We assumed 75% of 10th graders as riders. 11th and 12th graders were assumed at 25%
 - Using this weighted load of eligible students, bus runs created in the model show an average ~50 likely riders per run on the combined HS/MS runs
 - In the analysis detail (slide 12), student load counts in the data table are based on all eligible ES students, and the weighted load for MS/HS students
- 3. It is worth noting that we created one set of optimal runs for the combined MS and HS for use in both models. The only variant between Model B and C is the bell schedule.
- 4. We determined that the current ES runs are appropriate for both models. Rerouting and reducing the number of ES runs would not change the bus count in Model B and would have a detrimental effect in the PM on Model C.



Executive Summary Continued

- 5. In both models Henry Abbott Tech will require its own bus to both drop off and pickup students at bus stops (as opposed to riding with HS students in the AM and shuttling to HAT current model). The shift in bell times in both scenarios would make the Abbott students late if they continued to ride with HS.
- 6. We did not utilize the two vans (v30 and v28) which are currently taking HS students home in the PM so that bus 18 can take HAT students directly home. If they are required for a specific purpose, they can be put back into the solution.

7. Model B

- 1. Requires 20 buses in total
- 2. Every bus is double tiered in both the AM and PM
- 3. 1st-Tier is comprised of 19 HS/MS runs + 1 HAT. The 2nd-Tier, 20 ES
- 4. There are two very minor time conflicts in the PM. Both less than five minutes

8. Model C

- 1. Requires 22 buses in total. In the solution there are still 10 time conflicts (late arrival at MS/HS between 2-10 minutes after bell).
- 2. 18 of the buses are double tiered and 4 are singles both AM and PM
- 3. 1st-Tier is comprised of 20 ES runs + 1 HAT. The 2nd-Tier, 19 HS/MS. One ES is too long and would arrive at MS/HS 20 minutes after bell, therefore it became a single.



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ANALYSIS DETAIL



Run Summaries – Both Models

AM Metric	MHHS/CONS	MS/HS	Henry Abbott
Buses Used	20	19	1
Avg Load/Weighted load	43.3	50.21	33
Avg Route Length (min)	29:35	26:10	70:48
Avg Route dist (mi)	6.32	5.94	29.23
PM Metric	MHHS/CONS	MS/HS	Henry Abbott
Buses Used	20	19	1
Avg Load/Weighted load	43.2	50.34	33
Avg Route Length (min)	33:21	26:26	66:55
		_	27.27

Observations/Notes:

- We tried to acheive a weighted load on HS/MS runs of less than or equal to 48-52 students (48 students equates to 2 students per seat on a 72 passenger bus). The largest weighted load on any run was 58 students.
- There are more HS students than MS students on every run, so even though many of the weighted loads are a little higher than 48, with non-riders we believe it is still a feasible solution.
 - There are an average of 26.7 MS students per run, and 42.7 HS students per run.



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Run Data for ES and HS/MS Combined

ELEM AM Run Statistics								
Route #	Bus #	Actual	Route Dist	Route				
		Load	(miles)	Time				
1	1	21	5.28	19:26				
2	2	48	7.51	26:21				
3	3	53	13.51	45:14				
4	4	40	4.62	25:09				
5	5	29	6.96	30:45				
6	6	38	11.01	34:28				
7	7	41	6.03	30:52				
8	8	48	6.77	33:54				
9	9	39	4.73	22:24				
10	10	47	4.31	23:45				
11	11	48	3.91	25:38				
12	12	37	7.81	33:17				
13	13	52	3.23	26:39				
14	14	41	8.79	37:58				
15	15	43	6.35	30:44				
16	16	41	6.38	30:25				
17	17	42	3.91	27:05				
18	18	49	1.53	13:53				
19	19	60	7.71	38:30				
21	21	49	6.05	35:18				
	Average	43.3	6.32	29:35				

MH/MS AM Run Statistics								
Route #	Bus #	Actual	Weighted	Route Dist	Route Time			
		Load	Load	(miles)				
MS001	1	66	50	2.38	17:55			
MS002	2	62	43.25	3.67	19:22			
MS003	3*	74	54.5	7.58	30:45			
MS004	4	71	49.5	2.49	20:45			
MS005	5	75	56	3.57	21:44			
MS006	6	79	53.25	3.69	24:14			
MS007	7	72	52	8.32	29:43			
MS008	8	63	47.25	4.98	25:28			
MS009	9	66	48.5	5.46	26:08			
MS010	10	60	42.5	7.21	29:17			
MS011	11	61	48.5	5.5	25:28			
MS012	12	72	46.25	4.21	26:01			
MS013	13	69	52.75	7.42	25:38			
MS014	14	61	45.5	5.29	23:46			
MS015	15	64	46.5	8.62	28:13			
MS016	16	72	54	5.5	25:16			
MS017	17	81	53.25	6.4	30:58			
HS18	18	73	52.25	15.38	39:48			
MS021	21	88	58.25	5.2				
	Average	69.95	50.21	5.94	26:10			



*The tables are data from Model B, the only difference in Model C is that run MS003 uses bus 20 rather than bus 3.

Run Summaries – Model B Continued

Bus	△ Capacity	6am	7am	8am	9am	10am	11am	12pm	1pm	2pm	Зрг	n 4pn
1	75		MS	1							MS:	CS1I
2	77		MSO	2							MS10:	CS10
3	75		MS(3							MS10	CS1Q3
4	77		MSI	4							MS	CS104
5	75		MS(5							MS	CS105
6	75		MSC	6							MS1	CS106
7	75		MS00	7							MS10	CS10
8	75		MS0	8							MS1	CS108
9	77		MS0	9		Ru	ın Time	3			MS1	CS10
10	75		MS01(10			e Time				MS11	CS11
11	75		MS011	11			adhea				MS1	CS11
12	75		MS0	12							MS11	CS112
13	75		MS0	13				School			MS1	CS11
14	75		MSC	14		La	te Con	nection	1		MS1	CS11
15	75		MS0	15							MS11	CS115
16	77		MS0	16							MS1	CS11E
17	75		MS01	17							MS11	CS117
18	75		HS18	18							MS118	CS'
19	75	HAT1	194M	19						H/	AT19PM	CS119
21	75		MS021	21							MS1:	CS121

- All 20 buses have 2-Tier routes.
- The one Abbott bus (19)
 is paired with an ES AM
 and PM. The PM
 shows a slight time
 conflict with the ES, but
 it is 5 minutes or less.
- One MS/HS run (bus 18) also shows a slight time conflict with the ES pair. It is less than 5 minutes and is within margin of error.

Route Config	Count
Single	0
Double	20



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Run Summaries – Model C Continued



•	PM schedule is much
	tighter and more
	difficult than the AM.

- Route CS103 (bus 3), CS119 (bus19) and HAT19PM (bus 22) are all too long and end too far from the MS/HS to pair. These therefore become singles.
- There is one HS/MS left without a pair and it too becomes a single route.
- There are 10 schedule conflicts ranging between 2-10 minutes.
- If the MS/HS were moved 10 minutes later to 3:20 dismissal, Model C could be achieved with 21 buses.

Route Config	Count
Single	4
Double	18



CURRENT STATE



Current State

Observations:

- Currently New Fairfield operates a 3-Tier bus system with HS at the first tier, MS at the second tier, and ES at the third tier.
- There are 20 buses in use, and 2 vans being used in the PM.
- The ES uses all 20 buses. This is the controlling tier. It is not possible to reduce the number of buses below 20 without reducing the number of ES runs.
- Based on experience with other districts, bus utilization over 100 is a solid number.
- There are six midday kindergarten runs. These were not included in the analysis.

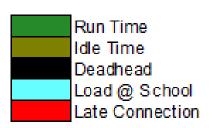
Metric	AM	PM
Routes	20	22
Runs	49	51
Runs/Route	2.45	2.32
Singles	0	2
Doubles	11	11
Triples	9	9
Eligible Riders	2,233	2,243
Elg Riders/Run	45.6	44.0
Riders/Bus	111.7	102.0
Avg Run Length	31.6 mins	31.1 mins

Tier	# Runs AM	# Runs PM
1	13	15*
2	16	15
3	20	20

*There are 2 vans doing single runs in the PM



Current Fleet Schedule



Route Config	Count
Single	0/2
Double	11
Triple	9

- The ES tier (3rd)
 controls the number of
 buses required to
 operate. Every bus is
 engaged during this
 time period.
- It appears that all buses have plenty of time to connect to 2nd and 3rd schools. However Versatrans load time at schools is not being utilized in the PM. The vertical time in the graphic for MS and ES is school depart time and not arrive. If load time was employed you would see a much tighter (realistic) PM schedule.



Current Bell Schedule and Effect on Transportation

Tier	Operating Window
AM1	60*
AM2	50
AM3	45
PM1	30
PM2	26
PM3	60*

^{*}The first tier in the AM and the last tier in the PM can operate to district maximum ride limits.

School	Tier	AM Arr.	AM Bell	PM Bell	PM Dep.
High	1	6:55 AM	7:19 AM	1:58 PM	2:10 PM
Middle	2	7:45 AM	7:50 AM	2:40 PM	2:49 PM
MHHS	3	8:30 AM	8:35 AM	3:15 PM	3:35 PM
CONS	3	8:35 PM	8: 45 AM	3:25 PM	3:35 PM
HAT	1.5	7:20 AM	7:30 AM	2:27 PM	2:12 PM

Observations

- With reduced operating time in the PM this becomes the time of day that controls the number of buses in operation. What can be achieved in the PM can be replicated in the AM.
- 30 minutes for 1st-Tier operation and 26 minutes for 2nd-Tier operation in the PM is further reduced by deadhead from the last stop on the run to the 2nd or 3rd school.
- The current system shows no timing conflicts, but school times in Versatrans are set to depart time and not bell time. If arrive at bell were considered, some buses would show late arrival at 2nd and 3rd schools.
- Bus 18 makes a HS run, then picks up Henry Abbot students from the HS and brings them to HAT. In the PM bus 18 takes these students from HAT directly home.
- There are 2 vans in Versatrans in the PM only. One has 6 HS students assigned, and one has 22 HS students assigned all 28 of these students are in the same area. Neither van is in use in the AM.

