# Hillsboro Independent School District Hillsboro Elementary School 2017-2018 Goals/Performance Objectives/Strategies



## **Mission Statement**

Preparing Today's Students for Tomorrow's World

## Vision

Hillsboro ISD - the Choice for Student Success

### **Belief Statements**

### We believe in:

- E Enrichment, Engagement, Encouragement for the whole child
  - A All students who can achieve through differentiation
    - G- Growing relationships with open communication
      - L Lifelong learners who take responsibility
        - E- Establishing high expectations
        - **S** Safe and supportive environments

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### Goals

## Goal 1: HISD will have a rigorous and relevant curriculum in which all students meet or exceed grade-level expectations, commensurate to individual capabilities.

**Performance Objective 1:** All campus student sub-groups will meet or exceed the highest level of academic performance and meet target goals measured by local assessments.

### **Evaluation Data Source(s) 1:**

Strategy Description	Title I	Monitor	Strategy's Expected Result/Impact		ormat Reviev	
				Dec	Mar	June
System Safeguard Strategy Critical Success Factors CSF 1 1) Provide professional development, resources, and support for	2, 4		Training agendas, PLC's, walk-throughs, lesson plans, vertical alignment meetings Better aligned curriculum should lead to increased academic achievement and mastery of TEKS.			
a TEKS aligned curriculum across all content areas.	Funding So	urces: Federal, State, Loo	cal - \$0.00			
Critical Success Factors CSF 1 2) Provide and support programs to meet the needs of gifted/advanced students through differentiated instruction, pull	1, 2	Principal, Grade Chairs, Department Chairs,	Training agendas, PLC's, walk-throughs, lesson plans, vertical alignment meetings. Better meet the needs of gifted students.			
out programs, and extracurricular programs.	Funding So	urces: Federal, State, Loo	cal - \$0.00			
System Safeguard Strategy   Critical Success Factors   CSF 1   3) Support the full implementation of a balanced literacy   program including Neuhaus Language Enrichment, Empowering   Writers and guided reading.		Principal, Grade Chairs, Department Chairs,	Training agendas, PLC's, walk-throughs, lesson plans, vertical alignment meetings, Family Literacy Night Improved literacy skills across all grade levels. cal - \$0.00			

System Safeguard Strategy	1,8	Principal, Assistant	Walk-throughs, T-TESS, observation reports, NWEA data, data
Critical Success Factors	1,0		reviews, PLC agendas, SST documentation meetings
CSF 2		Department Chairs,	
		Teachers	Increased academic performance on CBAs and NWEA
4) Provide and support data conferences to monitor growth of			screenings.
students.	Funding So	ources: Federal, State, Lo	bcal - \$0.00
System Safeguard Strategy	8,9	Principal, Assistant	SST meetings, NWEA data, intervention logs, Neuhaus Skills
Critical Success Factors		Principal, Tier II	Check data, Tier 2 Compass Math Lab, Tier 2 Reading, ESL pull
CSF 2		Teachers, Teachers	out, Eagle's Nest tutoring
5) Effectively monitor academic progress and provide			Detter un dersten die eine DTI menages and heur te meet strugeling
appropriate interventions to all students in danger of not meeting			Better understanding of RTI process and how to meet struggling student's needs.
required grade level performance standards.	Eunding S.	Upurces: Federal, State, Lo	
Sustam Cofemand Studiom	8, 9	Principal, Assistant	Assessments, report card, PLC agenda, parent conferences
System Safeguard Strategy	8,9	Principal, Teachers	Assessments, report card, PLC agenda, parent conferences
Critical Success Factors CSF 2		i interpui, i edeners	Accurate reporting of student performance to parents/guardians.
			Accurate reporting of student performance to parents/guardians.
6) Teachers will create curriculum-based assessments to evaluate			
the student expectations and TEKS. Student progress will be	Funding So	ources: Federal, State, Lo	ocal - \$0.00
monitored and communicated through a standards-based report			
card.		<b>F i i i i</b>	
System Safeguard Strategy	8, 9	Principal, Assistant	Assessments, lesson plans, PLC agendas, grade-level meeting
Critical Success Factors		Principal, Classroom Teachers	agendas, TEKS form
CSF 1		reachers	Dien and marriely affective language that mark the danth and
7) All teachers will engage in deep analysis of the student			Plan and provide effective lessons that meet the depth and complexity needed for all SEs.
expectations through the backwards design process to increase			complexity needed for an SES.
teacher effectiveness and student achievement.			
System Safeguard Strategy	7, 9	Principal, Assistant	Level two intervention records, Neuhaus Skills Check, SST
Critical Success Factors		Principal, Counselor,	meeting records, record of at-risk students
CSF 1 CSF 2		Tier II Teachers,	
(2) Dravida intervention programs for at risk students Describe		Classroom Teachers	Improvement academic achievement across all grade levels.
8) Provide intervention programs for at-risk students. Provide tier two support for students with significant gaps in reading			
and/or math.	Funding So	ources: Federal, State, Lo	bcal - \$0.00
Critical Success Factors	3,4	Principal, Assistant	Technology Facilitator's reports, increased performance on the
CSF 7		Principal, Director of	STAR report, walk-throughs, training agendas
		Instructional	
9) Provide professional development on integrating technology to increase administrative, teaching, and student effectiveness.		Technology, Teachers	Further implementation of technology usage.
to increase auministrative, teaching, and student effectiveness.	Funding Se	ources: Federal, State, Lo	
1	1. and ng bt	arees. reactar, State, Et	

System Safeguard Strategy   Critical Success Factors   CSF 4 CSF 7   10) Promote design of meaningful and authentic learning   experiences that are aligned to the TEKS and include student   choice, interest, technology integration, and real world relevancy   in order to transform students into creative thinkers.		Principal, Assistant Principal, Grade Level Chairs, Department Chairs, Teachers purces: Federal, State, Lo		
System Safeguard Strategy Critical Success Factors CSF 1 CSF 2	7, 9	Principal, Assistant Principal, Counselor, Classroom Teachers	SST meetings log, intervention logs Effective use of RTI process to meet struggling student's needs.	
11) To increase teacher and student effectiveness, the Student Support Team (SST) will implement a systemic approach to monitor and support instruction through analyzing data, evaluating the implementation of researched-based interventions, and planning collaboratively.	Funding Sc	ources: Federal, State, Lo	cal - \$0.00	
Critical Success Factors CSF 1 12) Provide additional classroom support for ELL students, through the utilization of an ESL Coordinator to model lessons.	1	Principal, Assistant Principal, ESL Coordinator	Campus schedule, Walk-throughs, lesson plans Improved ELL student achievement and an increase in successful exiting of language program.	
Critical Success Factors CSF 1 CSF 2 13) Provide effective summer school program for all ELL students who will be entering Kinder and First Grades.	1	Principal, Assistant Principal, Classroom Teachers, ESL teachers	Summer School Plan, Report Cards, Achievement Data	
Critical Success Factors CSF 1 14) To increase achievement of Special Education students, teachers will collaborate to develop measurable goals, select appropriate modifications and accommodations and hold efficient and effective ARD meetings.	1	Principal, Assistant Principal, Special Education teachers, Classroom teacher	SEAS documents, Schedules and agendas for Staffing Meetings Increased academic achievement of Special Education students.	
Critical Success Factors CSF 7 15) Provide time for Special Education staff to collaborate with general education staff and provide access to all curriculum resources and tools.	1	Principal, Assistant Principal, Special Education teachers, General Classroom teachers	Schedules for Staffing meetings, collaboration documentation, lesson plans	
Accomplished	= Consid	derable = Some Pro	gress = No Progress X = Discontinue	

### Goal 2: HISD has highly qualified and effective personnel.

Performance Objective 1: Hillsboro Elementary will maintain high quality, effective teachers and paraprofessionals.

**Evaluation Data Source(s) 1:** 

Strategy Description	Title I	Title I Monitor	Strategy's Expected Result/Impact		ive vs				
				Dec	Mar	June			
Critical Success Factors CSF 7 1) Maintain high quality teachers and paraprofessionals.	3	Principal	Walk-throughs and Observations, Professional Development records, student success Decrease in turnover of high performing staff members.						
	Funding So	ources: Federal, State, Lo	cal - \$0.00						
Accomplished									

Performance Objective 2: Hillsboro Elementary will reduce the faculty turnover rate by 20% by providing support to new teachers.

### **Evaluation Data Source(s) 2:**

Strategy Description	Title I	Monitor	Strategy's Expected Result/Impact	Formative Reviews		
				Dec	Mar	June
Critical Success Factors CSF 6 CSF 7	3,4	Principal, Assistant Principal, Mentors	Training agendas and sign-in sheets, mentor assignment rosters, cluster meeting feedback, results of new teacher surveys			
1) Provide an effective teacher induction and mentoring program that provides on-going support to improve teaching and performance.			Decrease of new teachers leaving the campus after the first 1-5 years.			
	Funding Sc	ources: Federal, State, Lo	ocal - \$0.00			
Critical Success Factors CSF 7	3	Principal, Assistant Principal, Interview	Copy of perception tool, hiring data records, interview records			
2) Continue administration of HISD teacher applicant perception		Committee	Quality applicants hired and reduction in turnover.			
tool, core beliefs alignment, and committee interview process.	Funding Sc	ources: Federal, State, Lo	ocal - \$0.00			
Critical Success Factors CSF 6 CSF 7 3) Provide time for professional learning communities to deepen	3,4	Principal, Assistant Principal, Department Chairs, Grade-Level Chairs	PLC agendas, lesson plans Increase effective collaboration and design of engaging lessons.			
collaboration and improve teacher effectiveness. Teams will use protocols, goals, and collegial conversations to design engaging lessons.	Funding Sources: Federal, State, Local - \$0.00					
Critical Success Factors CSF 6 CSF 7	3,4	Principal, Assistant Principal	Training agendas and sign-in sheets, mentor/mentee assignments, schedule of classroom observations, cluster groups			
4) Provide mentors and mentees training and time to collaborate, complete observations, and follow up with reflections.	Eurdina Sa	umaan Fadami Stata La	Increase effective new teacher performance.			
Accomplished	= Consid	derable				

# Goal 3: HISD has efficient and effective operation of facilities and grounds that are conducive to a safe and positive teaching and learning environment.

Performance Objective 1: Hillsboro Elementary will foster safe learning environments that allow for student success and safety.

**Evaluation Data Source(s) 1:** 

Strategy Description	Title I	Monitor	Strategy's Expected Result/Impact		Formativ Reviews	
				Dec	Mar	June
Critical Success Factors CSF 6 1) Continue to ensure a safe, orderly, and disciplined		Principal, Assistant Principal, Counselor, Teachers, Support Staff	Discipline referrals, teacher documentation Continue to provide safe and effective schools for all staff.			
environment through review/revisions to the following: Schoolwide Discipline Plan, Student Code of Conduct, Student Handbook, Conscious Discipline - Safe Place	Funding So	ources: Federal, State, Loo	cal - \$0.00			
Critical Success Factors CSF 6	3	÷ .	Discipline referrals, Time-Out/ISS documentation logs, Restorative Practice questions			
2) Implement the use of Restorative Practices to support positive campus behaviors.			Improved behavior and academic performance.			
	Funding So	ources: Federal, State, Lo	cal - \$0.00			
Critical Success Factors CSF 5 CSF 6		Principal, Assistant Principal, Counselor	Schedules, Red Ribbon Week activities, annual report, budget records			
3) Provide assemblies with special speakers stressing character development and drug awareness (Red Ribbon Week).			Increased awareness of healthy choices and positive behaviors.			
	Funding So	ources: Federal, State, Lo	cal - \$0.00			
Critical Success Factors CSF 6		Principal, Assistant Principal, Staff	Evidence of expectations and usage for all campus staff			
4) Hillsboro Elementary staff will be encouraged to wear an ID			Increased number of staff wearing ID badges.			
badge.	Funding So	ources: Federal, State, Lo	cal - \$0.00			

Critical Success Factors CSF 6	Principal, Assistant Principal, Counselor	Guidance schedule, lesson plans
5) To emphasize character development and civic responsibility, we will provide guidance lessons to all classrooms on a regular		Improved relationships among students and strong positive culture on campus.
basis addressing: bullying, monthly character traits, positive energy, self-esteem, and conflict resolution.	Funding Sources: Federal, State, Lo	ocal - \$0.00
Critical Success Factors CSF 6	Principal, Assistant Principal, Counselor	Guidance schedule, lesson plans
6) Guidance and Counseling Needs Assessments will be utilized to plan counseling interventions that address student needs.		Provide student counseling interventions to students as needed.
Critical Success Factors CSF 6	Office Staff	Observation, sign-in logs
7) Post welcome signs on the front door in English and Spanish		Increased safety in the building with all visitors signed in.
instructing visitors to sign in at the office.	Funding Sources: Federal, State, Lo	ocal - \$0.00
Critical Success Factors CSF 6	Principal, Assistant Principal, Counselor,	Observation, frequent checks
8) Continue to lock all doors, except the front door, during the school day.	Janitorial Staff, Teachers, Support Staff	Increased safety in the building.
school day.	Funding Sources: Federal, State, Lo	ocal - \$0.00
Critical Success Factors CSF 6	Principal, Assistant Principal, Counselor,	Schedule for training, sign-in sheets, handouts
9) Conduct crisis support training for staff in coordination with	SRO, Staff	Increase knowledge of safety procedures.
SRO.	Funding Sources: Federal, State, Lo	
Critical Success Factors CSF 6	Principal, Assistant Principal, Counselor,	Reports
10) Conduct routine fire and tornado evacuation drills.	Staff, Students, Fire Dept.	Increased knowledge of safety procedures.
	Funding Sources: Federal, State, Lo	ocal - \$0.00
Critical Success Factors CSF 5 CSF 6	Principal, Assistant Principal, Counselor	Cleared-volunteer list
11) Require background checks for all volunteers and visitor		Increased safety in the building.
badges.	Funding Sources: Federal, State, Lo	ocal - \$0.00
Accomplished	= Considerable = Some Pro	ogress = No Progress = Discontinue

# Goal 4: HISD has effective communication pathways establishing a collaborative respectful relationship between all levels of district stakeholders.

Performance Objective 1: Hillsboro Elementary will provide parent and community involvement opportunities.

**Evaluation Data Source(s) 1:** 

Strategy Description	Title I	e I Monitor	Strategy's Expected Result/Impact	Formative Reviews					
				Dec	Mar	June			
Critical Success Factors CSF 5	6	Principal, Assistant Principal, Counselor,	Number of volunteer hours						
1) Provide opportunities for parents to volunteer in the classroom		Librarian	Increase external and internal communication capacity.						
		urces: Federal, State, Loo	cal - \$0.00						
Critical Success Factors CSF 5	6	Principal, Assistant Principal, Counselor,	Lesson plans and newsletters						
2) Provide opportunities for community members to share career, wellness, and curriculum enhancing information.		Office Staff, Teachers	Increase external and internal communication capacity.						
Accomplished = Considerable = Some Progress = No Progress = Discontinue									

Goal 4: HISD has effective communication pathways establishing a collaborative respectful relationship between all levels of district stakeholders.

**Performance Objective 2:** Hillsboro Elementary will provide opportunities for stakeholders (parents, community, business, and school personnel) to participate in planning.

**Evaluation Data Source(s) 2:** 

Strategy Description	Title I	Monitor	Strategy's Expected Result/Impact		ormat Reviev					
				Dec	Mar	June				
Critical Success Factors CSF 5	6	Principal, Assistant Principal, Counselor	Surveys, Campus Improvement Committee meeting minutes							
1) HES will continue to solicit input from all stakeholders to plan and make recommendations for campus improvement.	Funding Sc	urces: Federal, State, Lo	Increase communication effectiveness and input from community. cal - \$0.00			<u> </u>				
Accomplished										

Goal 4: HISD has effective communication pathways establishing a collaborative respectful relationship between all levels of district stakeholders.

Performance Objective 3: Hillsboro Elementary will increase community awareness of school related issues and activities.

### **Evaluation Data Source(s) 3:**

Strategy Description	Title I	Monitor	Strategy's Expected Result/Impact		ormat Reviev	
				Dec	Mar	June
Critical Success Factors CSF 5 1) Continue to run articles and pictures of students in the	6	Principal, Assistant Principal, Counselor, Office Staff, Teachers	Newspaper articles, Twitter, Facebook Increased parent and community communication.			
newspaper and on social media for achievement awards, accolades and other special acknowledgements.	Funding So	ources: Federal, State, Lo	cal - \$0.00			
Critical Success Factors CSF 5 2) Educate parents about the importance of parental involvement in the academic success of students by providing letters home	6	Principal, Assistant Principal, Counselor, Parent Liaison, Teachers	Parent sign-in sheets, copies of letters to parents, agendas from parent meetings, Watch D.O.G.S. Increased parent and community communication.			
and by parent involvement meetings.	Funding So	ources: Federal, State, Lo	cal - \$0.00			
Critical Success Factors CSF 5	6	Principal, Assistant Principal, Counselor	Agenda from PTA meetings, schedules of meetings and events			
3) Collaborate with PTA to increase parental involvement in			Increased parent and community communication.			
organizational activities.	Funding So	ources: Federal, State, Lo	cal - \$0.00			
Critical Success Factors CSF 5 4) Provide a translator for parent conferences, calling parents,	6	Principal, Assistant Principal, Counselor, Staff	sign-in sheets, parent conference logs Increased parent and community communication.			
etc.	Funding So	unding Sources: Federal, State, Local - \$0.00				
Critical Success Factors CSF 5 5) Provide translations of written communications as needed for	6	Principal, Assistant Principal, Counselor, Staff	Copies of letters sent home Increased parent and community communication.			
parents.	Funding So	ources: Federal, State, Lo		1		

System Safeguard Strategy Critical Success Factors CSF 5			Copies of progress reports/report cards, parent-communication logs, campus newsletters, social media website observations				
6) Provide on-going communication with parents through: parent conferences, e-mails, phone calls, progress reports, report cards, monthly calendars, monthly newsletters, communication folders, and social media.		1	Increased parent and community communication.				
= Accomplished $=$ Considerable $=$ Some Progress $=$ No Progress $=$ Discontinue							

### Goal 5: HISD has a variety of successful extracurricular opportunities.

**Performance Objective 1:** Hillsboro Elementary will continue to provide quality extracurricular organizations and programs to students in academics and fine arts.

### **Evaluation Data Source(s) 1:**

Strategy Description		Monitor	Strategy's Expected Result/Impact	Formative Reviews			
					Mar	June	
Critical Success Factors CSF 4 CSF 6 1) Provide opportunities to participate in extracurricular activities.		Principal, Music Teacher, Art Teacher, Rhythm Rascal Coordinator, Reading Rascal & Math Monsters Coordinators, Staff	Schedule of events, rosters of student participation, observations, Math Monsters, Rhythm Rascals, Reading Rascals Improved extracurricular activities and increased membership in activities.				
	Funding Sources: Federal, State, Local - \$0.00						
Critical Success Factors CSF 5 CSF 6 2) Provide opportunities for all students to participate in musical		Principal, Music Teacher, Classroom Teachers	Schedule of events, observations Increased participation in musicals.				
programs for the student body, parents, and community.	Funding Sources: Federal, State, Local - \$0.00						
Critical Success Factors CSF 4 3) Provide opportunities for all second grade students to		Principal, UIL Coordinator, Staff	Schedule of events, rosters of student participation, performance results Maximum student participation and performance.				
participate in academic UIL.	Funding Sources: Federal, State, Local - \$0.00						
Critical Success Factors CSF 4		PE Teachers, Principal, Assistant Principals	Lesson plans and observations Increased healthy behaviors.				
4) Provide daily opportunities for all students to participate in rigorous physical activities.							
Accomplished	= Consic	lerable = Some Pro	gress = No Progress X = Discontinue			-	

### Goal 6: HISD has outstanding campuses working towards superior levels.

**Performance Objective 1:** Hillsboro Elementary will transform systems to more effectively prepare students with future-ready skills, and empower students and staff to be productive 21st Century Members.

### **Evaluation Data Source(s) 1:**

Strategy Description	Title I	Monitor	Strategy's Expected Result/Impact	Formative Reviews				
					Mar	June		
Critical Success Factors CSF 6 CSF 7 1) Utilize district and campus teams to build capacity for profound learning and foster a shared understanding for transformation.	4	Principal, Assistant Principal, Counselor, Staff	Agendas of meetings, belief statements, observations, review campus culture, surveys, PLC agenda/meeting notes Increased culture and understanding that schools are learning organizations for all.					
	Funding Sources: Federal, State, Local - \$0.00							
System Safeguard Strategy Critical Success Factors CSF 1 CSF 5	6	Principal, Assistant Principal, Counselor, Staff, Teachers	Teacher and Student Handbook, published list of expectations, standards based report cards, report card six weeks and yearly rubrics, parent conferences					
2) Communicate academic expectations to students and parents.	E l' C		Better understanding of student expectations.					
	Funding Sources: Federal, State, Local - \$0.00							
Critical Success Factors CSF 7	3	Principal, Assistant Principal, Mentors	T-TESS reports, classroom visits					
3) Teacher effectiveness will be monitored through classroom walk-throughs and observations, and needed actions will be taken to ensure success.	Better understanding of teacher needs and performance.   Funding Sources: Federal, State, Local - \$0.00							
Critical Success Factors CSF 4 4) Students will participate in career education and awareness activities,		Principal, Assistant Principal, Staff, Nurse	Improved student performance, career day at HIS, red ribbon week, health and safety speakers, guest speakers from different careers (second grade), GATE Greater awareness of career opportunities.					
	Funding Sources: Federal, State, Local - \$0.00							

Critical Success Factors	4		Agenda from trainings, increased performance on the STAR		
CSF 7		Leadership Team	report, walk-throughs, lesson plans, tech time		
5) Provide differentiated professional development on integrating 21st Century technology skills into instruction			Increased utilization of technology integration on campus.		
management while increasing teacher's expertise of technology	Funding Sources: Federal, State, Local - \$0.00				
Accomplished Considerable Some Progress Progres					

### System Safeguard Strategies

Goal	Objective	Strategy	Description
1	1	1	Provide professional development, resources, and support for a TEKS aligned curriculum across all content areas.
1	1	3	Support the full implementation of a balanced literacy program including Neuhaus Language Enrichment, Empowering Writers and guided reading.
1	1	4	Provide and support data conferences to monitor growth of students.
1	1	5	Effectively monitor academic progress and provide appropriate interventions to all students in danger of not meeting required grade level performance standards.
1	1	6	Teachers will create curriculum-based assessments to evaluate the student expectations and TEKS. Student progress will be monitored and communicated through a standards-based report card.
1	1	7	All teachers will engage in deep analysis of the student expectations through the backwards design process to increase teacher effectiveness and student achievement.
1	1	8	Provide intervention programs for at-risk students. Provide tier two support for students with significant gaps in reading and/or math.
1	1	10	Promote design of meaningful and authentic learning experiences that are aligned to the TEKS and include student choice, interest, technology integration, and real world relevancy in order to transform students into creative thinkers.
1	1		To increase teacher and student effectiveness, the Student Support Team (SST) will implement a systemic approach to monitor and support instruction through analyzing data, evaluating the implementation of researched-based interventions, and planning collaboratively.
4	3	6	Provide on-going communication with parents through: parent conferences, e-mails, phone calls, progress reports, report cards, monthly calendars, monthly newsletters, communication folders, and social media.
6	1	2	Communicate academic expectations to students and parents.