DISTRICT 90 MISSION

<u>Inspire</u> and <u>empower</u> all learners to <u>achieve</u> their personal best.

DISTRICT 90 VISION

The D90 learning community will make a difference for all learners as they strive to achieve their personal best by:

- Equipping all learners with the critical skills and competencies to ensure their future success
- Creating caring, empathetic learners who are equipped with the social and emotional skills to value and respect individual and cultural differences
- Giving voice, choice, rigor, ownership, and selfsufficiency to each learner
- Facilitating joyful, growth-evoking learning experiences that ignite curiosity, creativity, and critical thinking
- Fostering trust, respect, stewardship, and pride within our learning community, with a focus on global citizenship



DISTRICT 90 CORE VALUES

Academic Success, Personal Well-Being, Continuous Improvement, Shared Responsibility, and Equitable Opportunities & Resources





WHAT WILL WE ACHIEVE?

OUR GOALS AND STRATEGIES

WHAT IS OUR PRIORITY?

Goal One	Goal Two	Goal Three	Goal Four	Goal Five
Academic Success	Personal Well-Being	High Quality, Diverse Staff	Shared Responsibility	Equitable Opportunities & Resources
Ensure continuous development, growth, and achievement for all learners.	Provide a system of supports that readies each student for future success.	Recruit, develop, support, and retain high-quality, diverse staff.	Foster partnerships and shared responsibility between schools, families, and the community.	Demonstrate effective use and stewardship of public resources for all stakeholders.
Key Pe	rformance Indicators, n	neasures and targets wil	l be aligned to each goa	l area
Goal One Strategies	Goal Two Strategies	Goal Three Strategies	Goal Four Strategies	Goal Five Strategies
Clarify grade level academic and non-academic curricular expectations for students and their families. Assist students to assess their academic growth and achievement performance relative to curricular expectations across grade levels.	Provide an equitable, high-quality education for all students. Improve student engagement, empowerment, voice, choice, and shared accountability. Strengthen opportunities to meet the social and emotional needs of all learners.	Ensure that staff are equipped to use evidence-based instructional practices and technology to make learning engaging, relevant, and inspiring. Improve opportunities for staff collaboration, engagement, innovation, and use of data.	Enhance parent engagement, partnerships, supports, and education about district performance and initiatives. Enhance community partnerships with local agencies, business, and high school partners to improve the quality of real-world learning experiences.	Upgrade existing facilities to create progressive and productive learning and working environments. Ensure that resources are expended in an equitable manner to maximize opportunities for all learners.



D90 Strategic Plan 2020-25

Targeted Strategies

2022-23

Goal 1 – Academic Success

• Clarify grade level academic and non-academic curricular expectations for students and their families (Standards-based grading) – Hawley/Lubeck/Martin

Goal 2 – Personal Well-Being

- Provide an equitable, high quality education for all students (Curriculum implementation) Wood/Godfrey
- Strengthen opportunities to meet the social and emotional needs of all learners (Reconstituted Student Advisory program) Garstki/Steketee

Goal 3 – High-Quality, Diverse Staff

 Improve opportunities for staff collaboration, engagement, innovation, and use of data (Implementation of staff feedback from spring and ongoing focus groups/outreach) – Condon/Gerges

Goal 4 – Shared Responsibility

 Enhance parent/family engagement, partnerships, supports, and education about District performance and initiatives (Modified communications approach) – Simmons/Condon

Goal 5 – Equitable Opportunities and Resources

 Ensure that resources are expended in an equitable manner to maximize opportunities for all learners (Investigation/evaluation of full-day kindergarten) – Hawley/Cozzi

Source: River Forest District 90 Strategic Plan, 2020-25

Essential Objective: Academic Success

Mid-Year	Final X

River Forest District 90

Strategic Action Objective Plan Template

Strategic Objective: Clarify grade level academic and non-academic curricular expectations for students and their families (Standards-based grading)

Oversight Group: Administrative team	Relevant Da	ta Sources:		Anticipate	d Completion Date:
Activities to Implement the Objective:	Person(s) Accountable	Timeline Beg./End	Resources Needed: (Time, Professional De Supplies, etc.)		Anticipated Outcome/Measurement
Grade & subject level teams aligning units of study to essential standards.	Admin team, Instructional Specialists, Teachers	May 2023	Time		Grade & subject level teams will have completed units of study aligning with essential standards - <i>Ongoing</i>
Special Education teachers will participate in professional learning related to standards based grading as it connects to individual goals in an IEP	Director of Student Services	February 2023	Professional learni Time	ing,	Special education teachers will be able to articulate how a student's IEP goals are measured in alignment with the grade/subject level units of study – Complete
Roosevelt Middle School teachers will identify the essential standards being focused on for each quarter by content area to incorporate into the Powerschool report card	Ass't Sup't, Instructional Specialist	Sept - May	Time		Middle School content area teams will identify essential standards for each grading quarter by grade level and subject area – <i>Under Completion Review</i>
Incorporate middle school standards into report card	Ass't Sup't, Technology	May 2023	Time		Fall 2023 sub-committee will be created to determine format and process for incorporating standards into Powerschool – <i>Ongoing</i>

Strategic Action Objective: Provide an equitable, high-quality education for all students (Curriculum implementation)							
-Lit. Review on Kin -Data related to Ki			ased pedagogy on Kindergari I to Kinder an	Sources: ed pedagogy/instructional materials a Kindergarten Instruction to Kinder and Primary learners ack on Science Pilot implementation		Anticipated Completion Date: Ongoing (Phonics and Word Study), Spring 2023 (Kindergarten and Science Adoption)	
Activities to Implement the Objective:		on(s) ountable	Timeline Beg./End	Resources Needed: (Time, Professional Development, Supplies, etc.)		Anticipated Outcome/Measurement	
Implementation of the Phonics and Word Study resources (K-4)	staff, Instr Spec Princ	faculty and uctional ialists, sipals, and Sup. of C&I	Ongoing	 Phonics & Word Study Curriculum Resources PD with Instructional Specialists Time for collaborative conversations within teams 		Curriculum implemented with fidelity Mid Year: In Process - Teams continue to collaborate in their work on the implementation End of Year: In Process - Teams have continued to collaborate and refine their instructional practice with the Phonics and Word Study resources.	
Kindergarten Program Review	Prog	Kindergarten ram Review mittee	Feb. 2023	- Time to collaborate - Materials outlined for each sub-committee - Access to research	eh	Kindergarten programming recommendation for Board of Education consideration Mid Year: In Process - The KPRC has had it's final meeting and will present at the COW Mtg on February 7th.	

				End of Year: Complete - The Committee presented their recommendation to the D90 BOE and the BOE voted to implement Full Day Kindergarten beginning in the fall of 2023. Plans for implementation are underway.
Elementary Science Pilot-reviewing potential science instructional materials (Grades 2 - 4)	D90 Science Curriculum Adoption Team	April 2023	- Curriculum resources - Professional Development - Time for collaborative conversations	Science program materials recommendation for Board of Education consideration Mid Year: In Process - Teachers who are piloting continue their work. Teacher teams collaborated during the recent D90 Inservice Day and plan to meet again during the February Inservice Day. End of Year: Complete – The Elementary Science Pilot Team met with the consultant and Dr. Hawley during the last Institute Day to review pilot data and have final conversations regarding materials used in the pilot. Plans for implementation are underway.

Mid-Year	Final	X

Strategic Action Objective: Strengthen opport Program topics to better reflect student needs,			emotional needs of a	ll learners b	y reviewing/revising the RMS Advisory
Oversight Group: Garstki, Steketee, Zinger, Social Work Team	School Curri	Relevant Data Sources: Second Step Middle School Curriculum, CASEL framework, feedback from students			d Completion Date: Spring, 2023
	Person(s) Accountable	Timeline Beg./End	Resources Needed (Time, Professional De Supplies, etc.)		Anticipated Outcome/Measurement
	Garstki Steketee	Completed 2022	Supplies/school resource kit		Adequate and appropriate topics and curricular materials defined - Complete
	Advisory Team	Completed	Time		Identifying content that best suits our students and school's needs - Complete
2. Program training for mentors	Zinger	Completed	Time		Providing teachers with skills to become increasingly effective mentors – <i>Ongoing</i>
3. Participation in Professional Learning Modules for teachers	Zinger	Completed '22	Time		Effective professional development programming - Ongoing

4.	Formation of Teacher Advisory Committee	Planning Team	Completed '22	Time	Feedback for the Advisory Team from the perspective of the mentors – Not Yet Implemented
5.	Establish Schoology site to house all mentor lessons and other resources	Zinger	Completed Completed	Time and access to professional development	One-stop-shop for lessons and lesson materials - <i>Complete</i>
6.	Creation of video supplemental lessons	Zinger	but On-going next year (2023-24)	Video equipment and time	Custom, high-quality supplemental lesson messages for students and topic explanation for advisory groups - <i>Ongoing</i>
7.	Custom lessons created by the Advisory Team (Teachers)	Advisory Team	On-going (2023-24)	Time	Customized topics and messaging for students (as per Second Step resource) – Not Yet Implemented
8.	Student Advisory Committee established to ensure ongoing student input and feedback	Zinger, Advisory Team	Completed (2022-23)	Time	A functional student-sounding board for evaluating our program, providing student insights and perspectives – <i>In Progress</i>

Strategic Action Objective: Improve opportunities for staff collaboration, engagement, innovation, and use of data							
Oversight Group: Administrative Team, Mindful Practices partner (Carla Philibert) Relevant Data Sources: Sacquired through independent focus groups, staff percept		ough independe staff perception	ently facilitated	Anticipate	d Completion Date: May 2023		
Activit	ies to Implement the Objective:	Person(s) Accountable	Timeline Beg./End	Resources Needed: (Time, Professional Des Supplies, etc.)	velopment,	Anticipated Outcome/Measurement	
1.	Work in partnership with RFEA leadership to implement focus group findings from spring 2022	Condon, Gerges, RFEA leaders	August 2022 – May 2023	Time to meet and	plan	Increased staff trust resulting from observing desired actions take effect – Ongoing	
2.	Central office administrators develop routines and schedules to visit classrooms	Condon, Hawley, Martin	September 2022	Time to conduct regular visitations (fall and spring)		Increased staff confidence that central office administrators are aware of instructional opportunities/challenges – Complete	
3.	Protocols for consistent meeting norms, deliverables, timelines and opportunities for stakeholder voice established	Condon, Gerges	November 2022	Time to meet and pleedback from AD RFEA leadership		Increased efficiency of meetings and certainty about meeting structures – Ongoing	
4.	Conduct new focus group feedback sessions in fall 2022 to follow up on prior discussions	Philibert, Simmons	November 2022	Time to meet with interested staff me		Opportunity to understand impact of administrative response to prior staff feedback - <i>Complete</i>	
5.	Ensure focus group leadership training for Communications Coordinator	Simmons	November 2022 – May 2023	Time to shadow ar from Mindful Prac		Ability to lead focus groups and garner staff feedback in service of improving engagement/collaboration – <i>Complete</i>	

Oversi; Commi	ght Group: Board of Education unications Committee, Administrative Members	Relevant Da	Relevant Data Sources: Parent/family perception survey data, anecdotal feedback from all stakeholders			Anticipated Completion Date: May 2023	
Activit	ies to Implement the Objective:	Person(s) Accountable	Timeline Beg./End	Resources Needer (Time, Professional E Supplies, etc.)		Anticipated Outcome/Measurement	
1.	Review and reconstitute District 90 website	Simmons, O'Toole	August 2022 – April 2023	Time, access to t website develope team, financial re	ment	New website with improved accessibility and functionality – <i>In Process (soft launch planned for August 2023)</i>	
2.	Investigate potential external partner to assist with District priorities pertaining to social media management	Simmons, Condon	September – October 2022	Time to investigate meet with potent partners		Established partnership agreement – Complete	
3.	Increase Communications Coordinator presence in school buildings to obtain photos, build relationships with staff, and elicit positive publicity stories to share with the community	Simmons	September 2022 – May 2023	Time		Increased presence in schools and opportunities to build additional positive publicity for schools and school district – <i>Ongoing</i>	
4.	Coordinate and facilitate the "One District, Many Voices" event to build relationships and increase feelings of community and family belonging	Simmons	August 2022 – January 2023	Time to plan, find resources, school community volume	and	A successful event, increased feelings of belongingness across the school community - Complete	

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Leader	(s):	Hawi	lev.	Cozzi

Mid-Year	Final	\boldsymbol{v}	
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Oversight Group: Kindergarten Program Review Committee	Facilities; F Surveys; Da	Relevant Data Sources: Working Groups; Facilities; Finances; Current Research; Surveys; Data and Geo-demographic Information; Communications feedback			Anticipated Completion Date: February 2023	
Activities to Implement the Objective:	Person(s) Accountable	Timeline Beg./End	Resources Needed: (Time, Professional Development, Supplies, etc.)		Anticipated Outcome/Measurement	
Monthly Committee Meetings	Committee Members	Sept. 2022 - Feb. 2023	Time and relevant materials for working groups		Summary Kindergarten Recommendation to Board of Education - Complete	
Monthly Working Group Sub- Committee Meetings	Sub- committee Members	Sept. 2022 - Feb. 2023	Time and relevant materials for working groups		Summary reports from Working Groups - Complete	
Facilities Working Group: review current use of space and review options for kindergarten programs	Sub- committee Members	Oct. 2022 - Jan. 2023	Facility plans, usage maps for school buildings		Revised facility plans depicting kindergarten program options - Complete	
Finance Working Group: determine impact of kindergarten program models on current and ongoing financial projections	Sub- committee Members	Oct. 2022 - Jan. 2023	Long-range financial projections, expenditure documents		Revised financial projections indicating costs for kindergarten program models - Complete	

Literature Review Working Group: review of current literature related to the impact of alternate kindergarten models	Sub- committee Members	Oct. 2022 - Jan. 2023	Peer reviewed research articles or studies	Summary document of recent research - Complete
Survey Working Group: determine target groups for survey, review past surveys, develop balanced survey eliciting stakeholder feedback.	Sub- committee Members	Oct. 2022 - Jan. 2023	Past and current D90 and other school district survey instruments	Summary of survey results reflective of stakeholder feedback - Complete
Data and Geo-Demographic Working Group: enrollment trends, kindergarten programming of comparable districts, demographic data, etc.	Sub- committee Members	Oct. 2022 – Jan. 2023	D90 enrollment history and projections, ISBE data, demographic data, student growth and achievement data	Summary of relevant data utilized to inform committee recommendation - Complete
Communications: provide timely communication to all stakeholders	Sub- committee Members	Oct. 2022 – Jan. 2023	Regular committee updates and feedback from Townhall Forum	Effective and transparent communications shared with all stakeholders about developments with decision-making process - <i>Complete</i>