



DULUTH PUBLIC SCHOOLS
LRFP CONTRACTOR & SUPPLIER REPORT



Tuesday, July 3, 2012

Note: Amounts listed are original awarded contract amounts only.

Note: Tier One includes Duluth/Superior and adjacent communities

Note: Tier Two includes International Falls, Mora, Grand Rapids, Hibbing & Virginia. Many contractors within Tier Two are members of the Duluth Builder's Exchange

Note: Tier Three includes Twin Cities contractors and other contractors not defined as members of the Duluth Builders Exchange.

	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
contractors	1	Lowell E.S.	Asphalt Paving	Northland Constructors		Duluth, MN	1	\$533,100.00		
	1	Lowell E.S.	Subcontractors & Suppliers	Lines By Lightner		Esko, MN	1			
	2	Lowell E.S.		Superior Concrete Cutting		Duluth, MN	1			
	3	Lowell E.S.		Northwoods		Duluth, MN	1			
	4	Lowell E.S.		Northland Construction		Duluth, MN	1			
	5	Lowell E.S.		Earl F. Anderson		Bloomington, MN	3			
	6	Lowell E.S.		Dairyland Fence		Iron River, WI	1			
	7	Lowell E.S.		ADSCO		Duluth, MN	1			
	2	Lowell E.S.	Exterior Wall Restoration	Stretar Masonry & Concrete		Duluth, MN	1	\$289,240.00		
	1	Lowell E.S.	Subcontractors & Suppliers	H & O Caulking		Duluth, MN	1			
	2	Lowell E.S.		Jamar		Duluth, MN	1			
	3	Lowell E.S.		Brenny Dahl		Cloquet, MN	1			
	4	Lowell E.S.		Brock White		Duluth, MN	1			
	5	Lowell E.S.		ADSCO		Duluth, MN	1			
	3	Lowell E.S.	Kitchen Equipment	Premier Restaurant Equip. Co.		Minneapolis, MN	3			\$101,570.00
		Lowell E.S.	Subcontractors & Suppliers	Ansul Fire Protection		Superior, WI	1			
		Lowell E.S.		Halton Exhaust Hood		Minneapolis, MN	3			
		Lowell E.S.		Hobart Sales & Service		Scanlon, MN	1			
		Lowell E.S.		Hollander		Minneapolis, MN	3			
		Lowell E.S.		Two Rivers Enterprises		Holdingford, MN	3			
		Lowell E.S.		T & S Brass & Bronze		Traveler's Rest, SC	3			
		Lowell E.S.		YES Distributing		Mendota Heights, MN	3			
		Lowell E.S.		North Country Installation		Coon Rapids, MN	3			
	4	Lowell E.S.	Interior Improvements	Johnson Wilson Constructors		Duluth, MN	1	\$709,770.00		
	1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal		Duluth, MN	1			
	2	Lowell E.S.		Gartner Refrigeration		Duluth, MN	1			
	3	Lowell E.S.		Lakes States Insulation		Duluth, MN	1			
	4	Lowell E.S.		Johnson Controls, Inc		Duluth, MN	1			
	5	Lowell E.S.		Pipline Supply		Grand Rapids, MN	2			
	6	Lowell E.S.		Ferguson Supply		Duluth, MN	1			
	5	Lowell E.S.	HVAC & Plumbing	Gorham Oien Mechanical		Mora, MN	2		\$1,234,821.00	
	1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal		Duluth, MN	1			
	2	Lowell E.S.		Gartner Refrigeration		Duluth, MN	1			
	3	Lowell E.S.		Lakes States Insulation		Duluth, MN	1			
	4	Lowell E.S.		Johnson Controls, Inc		Duluth, MN	1			
5	Lowell E.S.	Pipline Supply			Grand Rapids, MN	2				
6	Lowell E.S.	Ferguson Supply			Duluth, MN	1				
7	Lowell E.S.	Goodin Co			Duluth, MN	1				
8	Lowell E.S.	R.E. Carlson			Maple Grove, MN	3				
9	Lowell E.S.	Mulcahy Co			Eagan, MN	3				
10	Lowell E.S.	SPS Co			St. Paul, MN	3				
6	Lowell E.S.	Fire Protection	Viking Automatic Sprinkler Co		Duluth, MN	1	\$56,300.00			
7	Lowell E.S.	Electrical	Api Electric Company		Duluth, MN	1	\$716,637.00			
8	Lowell E.S.	Roofing	Palmer West Construction		Rogers, MN	3			\$1,063,000.00	
9	Lowell E.S.	Asbestos Abatement	Acct, Inc.		Cloquet, MN	1	\$49,410.00			
10	Lowell E.S.	Test & Balancing	Test & Balance Associates, Inc		Brooklyn Park, MN	3			\$23,070.00	



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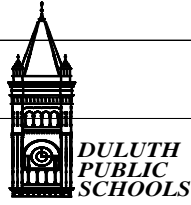
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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
general conditions	1	Lowell E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$18,450.00			
	2	Lowell E.S.	Site Superintendent	Kraus Anderson	Duluth, MN	1	\$76,419.00			
	3	Lowell E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$771.00			
	totals							\$2,450,097.00	\$1,234,821.00	\$1,187,640.00
Percentage of Total \$\$							50.28%	25.34%	24.37%	100.00%
contractors	1	Stowe E.S.	Masonry & Interior finishes	Johnson-Wilson	Duluth, MN	1	\$241,800.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1				
	2	Stowe E.S.		Harbor City Masonry	Duluth, MN	1				
	3	Stowe E.S.		Duluth Steel	Duluth, MN	1				
	4	Stowe E.S.		Concrete Coatings	Blaine, MN	3				
	5	Stowe E.S.		Commercial Roofing	Barnum, MN	1				
	6	Stowe E.S.		H & O Caulking	Duluth, MN	1				
	7	Stowe E.S.		St Germain's Glass	Duluth, MN	1				
	8	Stowe E.S.		Northland Painting	Duluth, MN	1				
	9	Stowe E.S.		Lake Superior Painting	Duluth, MN	1				
	11	Stowe E.S.		St Germain's Cabinet	Duluth, MN	1				
	12	Stowe E.S.		A.G O'Brien	Hermantown, MN	1				
	2	Stowe E.S.		Site Improvement	Ground Level Service	Duluth, MN	1	\$19,690.00		
	3	Stowe E.S.	Asphalt Paving	Duluth-Superior Erection	Duluth, MN	1	\$333,613.00			
	1	Stowe E.S.	Subcontractors & Suppliers	MN/WI Playground	Golden Valley, MN	3				
	2	Stowe E.S.		Ground Level Svcs	Duluth, MN	1				
	3	Stowe E.S.		Dynamic Steel	Proctor, MN	1				
	4	Stowe E.S.		Allied Blacktop	Maple Grove, MN	3				
	5	Stowe E.S.		Century Fence	Forest Lake, MN	3				
	6	Stowe E.S.		Duluth Ready Mix	Duluth, MN	1				
	4	Stowe E.S.	Roofing	A.W. Kuetffel & Sons, Inc.	Duluth, MN	1	\$669,980.00			
	1	Stowe E.S.	Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1				
	5	Stowe E.S.	Walk-In Cooler	Strategic Equipment & Supply Corp.	St Cloud, MN	3			\$34,615.00	
	1	Stowe E.S.	Subcontractors & Suppliers	Thermalite	Commerce, CA	3				
	2	Stowe E.S.		Carlson Refrigeration	Superior, WI	1				
	6	Stowe E.S.	Interior Improvements	Kraus-Anderson Construction Co	Duluth, MN	1	\$423,800.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Sell Hardware	Duluth, MN	1				
	2	Stowe E.S.		St Germain's Glass	Duluth, MN	1				
	3	Stowe E.S.		Contract Tile & Carpet	Duluth, MN	1				
	4	Stowe E.S.		Elite Caulking & Sealants	Superior, WI	1				
	5	Stowe E.S.		Quality Drywall & Plastering	Duluth, MN	1				
	6	Stowe E.S.		W.E. Neal Co	Watertown, MN	3				
	7	Stowe E.S.		W.A. Schaefer & Sons	Duluth, MN	1				
8	Stowe E.S.	Dan Treb Paint &		Long Lake, MN	3					
9	Stowe E.S.	Decorating		Minneapolis, MN	3					



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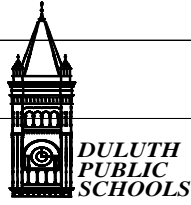
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7	Stowe E.S.	HVAC, Plumbing & Fire	Shannons,Inc.		International Falls, MN	2		\$662,600.00		
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1				
	2	Stowe E.S.		EnviroBate Metro	Minneapolis, MN	3				
	3	Stowe E.S.		HydaMetrics	Centerville, MN	3				
	4	Stowe E.S.		Johnson Controls	Duluth, MN	1				
	5	Stowe E.S.		Mavo Systems	Hibbing, MN	2				
	6	Stowe E.S.		RM Cotton	Brooklyn, Mn	3				
	7	Stowe E.S.		Summit Fire Protection	Duluth, MN	1				
	8	Stowe E.S.		Ferguson	Duluth, MN	1				
	9	Stowe E.S.		RE Carlson	Maple Grove, MN	3				
	10	Stowe E.S.		ABE	Duluth, MN	1				
	11	Stowe E.S.		RHI	Fargo, ND	3				
12	Stowe E.S.	Grainger		Duluth, MN	1					
8	Stowe E.S.	Electrical	Belknap Electric		Superior, WI	1	\$494,830.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3				
	2	Stowe E.S.		Pro Tec	Minneapolis, MN	3				
	3	Stowe E.S.		Viking Electric	Duluth, MN	1				
	4	Stowe E.S.		Graybar	Duluth, MN	1				
	5	Stowe E.S.		United	Duluth, MN	1				
	6	Stowe E.S.		Simplex	Minneapolis, MN	3				
9	Stowe E.S.	Hired by School District		Stout Mechanical		Duluth, MN	1	\$60,000.00		
10	Stowe E.S.	Exterior Wall Restoration	Bedrock Flint		Duluth, MN	1	\$43,444.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1				
	2	Stowe E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Stowe E.S.		Advance Specialties	St. Paul, MN	3				
11	Stowe E.S.	TD Test & Balance			Duluth, MN	1	\$14,000.00			
general conditions	1	Stowe E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$14,754.00			
	2	Stowe E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$5,000.00			
totals							\$2,320,911.00	\$662,600.00	\$34,615.00	\$3,018,126.00
Percentage of Total \$\$							76.90%	21.95%	1.15%	100.00%
1	Lakewood E.S.	Asphalt Paving/Site Improvements	Nels Nelson and Sons Inc.		Cloquet, MN	1	\$431,455.00			
	1	Lakewood E.S.	Subcontractors & Suppliers	Concrete Sawing Services	Duluth, MN	1				
	2	Lakewood E.S.		TMIC Landscaping	Duluth, MN	1				
	3	Lakewood E.S.		Century Fence	Forest Lake, MN	3				
	4	Lakewood E.S.		MN Playground Equipment	St. Paul, MN	3				
	5	Lakewood E.S.		Donald Holm	Duluth, MN	1				
	6	Lakewood E.S.		Glacier Paving	Duluth, MN	1				
	7	Lakewood E.S.		ADSCO	Duluth, MN	1				
	8	Lakewood E.S.		HD Waterworks	Duluth, MN	1				
	9	Lakewood E.S.		Elk River Concrete Products	Duluth, MN	1				



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contractors	10	Lakewood E.S.		Ess Brothers	Loretto, MN	3					
	11	Lakewood E.S.		Duluth Ready Mix	Duluth, MN	1					
	2	Lakewood E.S.	Exterior Wall Restoration	Bedrock Flint	Duluth, MN	1	\$158,191.00				
	1	Lakewood E.S.	Subcontractors & Suppliers		Brock White	Duluth, MN	1				
	2	Lakewood E.S.			Arrowhead Concrete	Duluth, MN	1				
	3	Lakewood E.S.			Advance Specialties	St. Paul, MN	3				
	3	Lakewood E.S.	Roofing	A.W. Kuettel & Sons, Inc.	Duluth, MN	1	\$61,520.00				
	1	Lakewood E.S.	Subcontractors & Suppliers		MacArthur Co.	Duluth, MN	1				
	4	Lakewood E.S.	Walk-In Freezer	Strategic Equipment & Supply Corp.		St Cloud, MN	3			\$25,620.00	
	1	Lakewood E.S.	Subcontractors & Suppliers		Thermalite	Commerce, CA	3				
	2	Lakewood E.S.			Carlson Refrigeration	Superior, WI	1				
	5	Lakewood E.S.	Interior Improvements	Donald Holm Construction		Duluth, MN	1	\$301,172.00			
	1	Lakewood E.S.	Subcontractors & Suppliers		Penhall Co	Duluth, MN	1				
	2	Lakewood E.S.			A.W. Kuettel & Sons	Duluth, MN	1				
	3	Lakewood E.S.			Elite Caulking & Sealants	Duluth, MN	1				
	4	Lakewood E.S.			St Germain's Glass Co.	Duluth, MN	1				
	5	Lakewood E.S.			Contract Tile & Carpet	Duluth, MN	1				
	6	Lakewood E.S.			Flament Hampshire, Inc.	Duluth, MN	1				
	7	Lakewood E.S.			Northland Painting of Duluth	Duluth, MN	1				
	8	Lakewood E.S.			Duluth Steel Fabricators	Duluth, MN	1				
9	Lakewood E.S.	Northern Door & Hardware			Duluth, MN	1					
10	Lakewood E.S.	Neal Slate Co			Watertown, MN	3					
11	Lakewood E.S.	Glenwood Signs & Awards			Duluth, MN	1					
6	Lakewood E.S.	HVAC, Plumbing & Fire	Shannons, Inc.		International Falls, MN	2		\$455,000.00			
1	Lakewood E.S.	Subcontractors & Suppliers		Concrete Sawing Svcs	Superior, WI	1					
2	Lakewood E.S.			EnviroBate Metro	Minneapolis, MN	3					
3	Lakewood E.S.			HydaMetrics	Centerville, MN	3					
4	Lakewood E.S.			Johnson Controls	Duluth, MN	1					
5	Lakewood E.S.			Mavo Systems	Hibbing, MN	2					
6	Lakewood E.S.			RM Cotton	Brooklyn, MN	3					
7	Lakewood E.S.			Summit Fire Protection	Duluth, MN	1					
8	Lakewood E.S.			Ferguson	Duluth, MN	1					
9	Lakewood E.S.			RE Carlson	Maple Grove, MN	3					
10	Lakewood E.S.			ABE	Duluth, MN	1					
11	Lakewood E.S.			RHI	Fargo, ND	3					
12	Lakewood E.S.			Grainger	Duluth, MN	1					
7	Lakewood E.S.	Fire Protection	Summit Fire Protection		Duluth, MN	1	\$206,990.00				
1	Lakewood E.S.	Subcontractors & Suppliers		Northwestern Power	Duluth, MN	1					
2	Lakewood E.S.			MN Petroleum	Minneapolis, MN	3					
8	Lakewood E.S.	Electrical	Belknap Electric		Superior, WI	1	\$406,570.00				
1	Lakewood E.S.	Subcontractors & Suppliers		Rav	Minneapolis, MN	3					
2	Lakewood E.S.			Pro Tec	Minneapolis, MN	3					
3	Lakewood E.S.			Viking Electric	Duluth, MN	1					



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	4 Lakewood E.S.	Subcontractors & Suppliers			Graybar	Duluth, MN	1			
	5 Lakewood E.S.				United	Duluth, MN	1			
	6 Lakewood E.S.				Simplex	Minneapolis, MN	3			
	9 Lakewood E.S.	Testing & Balance	TD Test & Balance		Duluth, MN	1	\$11,500.00			
	10 Lakewood E.S.	Fuel Oil Burner	Meetek & Company		Duluth, MN	1	\$61,954.22			
general conditions	1 Lakewood E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$10,000.00			
	2 Lakewood E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$1,775.00			
	totals							\$1,651,127.22	\$455,000.00	\$25,620.00
Percentage of Total \$\$							77.45%	21.34%	1.20%	100.00%

contractors	1 Homecroft E.S.	Earthwork & Site Improvement	Veile		Duluth, MN	1	\$569,309.00			
	2 Homecroft E.S.	Concrete	Home Menders		Duluth, MN	1	\$271,871.00			
	1 Homecroft E.S.	Subcontractors & Suppliers			JP Concrete	Duluth, MN	1			
	2 Homecroft E.S.				Kolb Construction	Cloquet, MN	1			
	3 Homecroft E.S.				Jamar Co	Duluth, MN	1			
	4 Homecroft E.S.				Country Materials Corp	Rice Lake, WI	1			
	5 Homecroft E.S.				Penhall Company	Duluth, MN	1			
	6 Homecroft E.S.				ASDCO/Jamar	Duluth, MN	1			
	7 Homecroft E.S.				Duluth Ready Mix	Duluth, MN	1			
	8 Homecroft E.S.				Hermantown Lumber	Hermantown, MN	1			
	9 Homecroft E.S.				Kraemer Construction	Duluth, MN	1			
10 Homecroft E.S.				Symons Corporation	Minneapolis, MN	3				
11 Homecroft E.S.				Arrowhead Concrete	Duluth, MN	1				
3 Homecroft E.S.	Masonry	Harbor City Masonry			Duluth, MN	1	\$448,633.00			
1 Homecroft E.S.	Subcontractors & Suppliers			Elite Caulking & Sealants	Grand Rapids, MI	3				
2 Homecroft E.S.				Arrowhead Concrete	Duluth, MN	1				
3 Homecroft E.S.				Brock White	Duluth, MN	1				
4 Homecroft E.S.	Metals	Thurnbeck Steel Fabrication			Forest Lake, MN	3			\$106,720.00	
1 Homecroft E.S.	Subcontractors & Suppliers			Infra-Metals	Marseilles, IL	3				
2 Homecroft E.S.				Namasco	Dubuque, IA	3				
3 Homecroft E.S.				McNeilus Steel	Dodge Center, MN	3				
4 Homecroft E.S.				B & F Fastener Supply	Duluth, MN	1				
5 Homecroft E.S.				Vulcraft	Minneapolis, MN	3				
6 Homecroft E.S.				Fastenal	Duluth, MN	1				
5 Homecroft E.S.	Building Improvement	RJS Construction			Superior, WI	1	\$1,050,680.00			
1 Homecroft E.S.	Subcontractors & Suppliers			Belanger Inc.	Duluth, MN	1				
2 Homecroft E.S.				A.W. Kuettel	Duluth, MN	1				
3 Homecroft E.S.				Construction Specialties	Fargo, ND	3				
4 Homecroft E.S.				W.E. Neal Slate Co	Burnsville, MN	3				
5 Homecroft E.S.				Twin City Accoustics	Minneapolis, MN	3				
6 Homecroft E.S.				JF Equipment LLC	Cromwell, MN	1				
7 Homecroft E.S.				NPD, Inc.	Duluth, MN	1				
8 Homecroft E.S.				Medina Construction	Minneapolis, MN	3				



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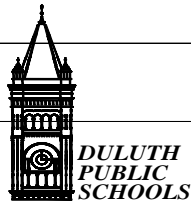
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	9			TFE, Inc.	Brookston, MN	1					
	6	Homecroft E.S.	HVAC & Plumbing	Jamar Co	Duluth, MN	1	\$1,419,370.00				
	1	Homecroft E.S.	Subcontractors & Suppliers	Ferguson	Duluth, MN	1					
	2	Homecroft E.S.		RE Carlson	Maple Grove, MN	3					
	3	Homecroft E.S.		ABE	Duluth, MN	1					
	4	Homecroft E.S.		Schwab, Vollhaber, Lubratt	Shoreview, MN	3					
	5	Homecroft E.S.		TMS Johnson	Minneapolis, MN	3					
	6	Homecroft E.S.		Goodin Co	Duluth, MN	1					
	7	Homecroft E.S.	Fire Protection	AG O'Brien	Hermantown, MN	1	\$51,360.00				
	8	Homecroft E.S.	Roofing	Thelen	Brainerd, MN	2		\$254,000.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1					
	9	Homecroft E.S.	Kitchen Equipment	Grand Kitchen	Plymouth, MN	3			\$228,017.00		
	1	Homecroft E.S.	Subcontractors & Suppliers	Appliance Repair Svcs	Carlton, MN	1					
	2	Homecroft E.S.	Subcontractors & Suppliers	Bruce's Refrigeration	Cloquet, MN	1					
	10	Homecroft E.S.	Asbestos Abatement	Mavo	Proctor, MN	1	\$68,460.00				
	1	Homecroft E.S.	Subcontractors & Suppliers	Veit Disposal	Duluth, MN	1					
	11	Homecroft E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3			\$16,800.00		
	12	Homecroft E.S.	Electrical	Belknap Electric	Superior, WI	1	\$636,070.00				
	1	Homecroft E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3					
	2	Homecroft E.S.		Pro Tec	Minneapolis, MN	3					
	3	Homecroft E.S.		Viking Electric	Duluth, MN	1					
	4	Homecroft E.S.		Graybar	Duluth, MN	1					
	5	Homecroft E.S.		United	Duluth, MN	1					
	6	Homecroft E.S.		Simplex	Minneapolis, MN	3					
general conditions	1	Homecroft E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$30,440.00				
	2	Homecroft E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$100.00				
	3	Homecroft E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$600.00				
	4	Homecroft E.S.	Telephone Service	Qwest	Duluth, MN	1	\$1,200.00				
	5	Homecroft E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$150.00				
	totals							\$4,548,243.00	\$254,000.00	\$351,537.00	\$5,153,780.00
	Percentage of Total \$\$							88.25%	4.93%	6.82%	100.00%
	1	Eastern M.S.	Artificial Athletic Field	Frattalone	St. Paul, MN	3			\$995,000.00		
	1	Eastern M.S.	Subcontractors & Suppliers	Noland Turf	Wood Dale, IL	3					
	2	Eastern M.S.		Sprinturf	Wayne, PA	3					
	3	Eastern M.S.		Ground Level Services	Duluth, MN	1					
	4	Eastern M.S.		Hovland, Inc.	Hermantown, MN	1					
	5	Eastern M.S.		Udeen Trucking	Superior, WI	1					
	6	Eastern M.S.		Midwest Aggregate	Duluth, MN	1					
	7	Eastern M.S.		Dairyland Fence	Iron River, WI	1					
	8	Eastern M.S.		HD Supply Waterworks	Eden Prairie, MN	3					
	2	Eastern M.S.	Masonry Restoration	Macpherson-Towne	Minneapolis, MN	3			\$846,170.00		
	1	Eastern M.S.	Subcontractors & Suppliers	AJK Door Services	Duluth, MN	1					
	2	Eastern M.S.	Subcontractors & Suppliers	Acme Ochs Brick & Stone	Edina, MN	3					
	3	Eastern M.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1					



DULUTH PUBLIC SCHOOLS
LRFP CONTRACTOR & SUPPLIER REPORT



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
Contractors	3	Eastern M.S.	Demolition	Gladstone	St. Paul, MN	3			\$453,691.00	
	4	Eastern M.S.	Concrete	Northland	Burnsville, MN	3			\$565,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Rebarfab	St. Paul, MN	3			
	2	Eastern M.S.			Duluth Ready Mix	Saginaw, MN	1			
	3	Eastern M.S.			ACME Tools	Duluth, MN	1			
	4	Eastern M.S.			ADSCO	Duluth, MN	1			
	5	Eastern M.S.	Precast Concrete	Hanson	Maple Grove, MN	3			\$606,619.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Right Way Caulking	Minneapolis, MN	3			
	6	Eastern M.S.	Masonry	Harbor City	Duluth, MN	1	\$884,852.00			
	7	Eastern M.S.	Structural Steel/Metal Fabrication Supply	Duluth Steel	Duluth, MN	1	\$89,210.00			
	8	Eastern M.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial	Grand Rapids, MN	2		\$74,695.00		
	9	Eastern M.S.	Carpentry Material & Installation Casework, Cabinets and Solid Polymer	Lipe	Duluth, MN	1	\$89,580.00			
	10	Eastern M.S.		Gladstone	St. Paul, MN	3			\$496,918.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3			
	11	Eastern M.S.	Waterproofing	Kremer Davis	Fridley, MN	3			\$69,000.00	
	12	Eastern M.S.	Joint Sealants	Carciolini	Duluth, MN	1	\$28,600.00			
	13	Eastern M.S.	HM Doors, Frames, Wood Doors, & Hardware	Northern Door	Duluth, MN	1	\$231,713.00			
	14	Eastern M.S.	Sectional Doors	Lipe	Duluth, MN	1	\$2,440.00			
	15	Eastern M.S.	Storefront, Curtainwall, Windows, & Glazing	St. Germain's	Duluth, MN	1	\$219,019.00			
	16	Eastern M.S.	Drywall & Plaster	RTL	Shakopee, MN	3			\$365,471.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Kelly Stucco Systems	Elko, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		Therma Spray, Inc.	Minneapolis, MN	3			
	17	Eastern M.S.	Ceramic Tile	CD Tile	Blaine, MN	3			\$244,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Daltile	Minneapolis, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		RBC Tile & Stone	Plymouth, MN	3			
	3	Eastern M.S.	Subcontractors & Suppliers		Rubble Tile Distributors	Burnsville, MN	3			
	18	Eastern M.S.	Acoustical Ceilings	Schaffer	Duluth, MN	1	\$340,018.00			
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3			
	19	Eastern M.S.	Carpet/Resilient Flooring	MCI	Waite Park, MN	3			\$222,450.00	
	20	Eastern M.S.	Terrazzo Flooring	Grazzinni	Eagan, MN	3			\$192,700.00	
21	Eastern M.S.	Paint & Coating/Wall Covering	Fransen	Milaca, MN	3			\$325,820.00		
22	Eastern M.S.	Visual Display Boards	Neal Slate	Watertown, MN	3			\$46,495.00		
1	Eastern M.S.	Subcontractors & Suppliers		Tekton Construction	St Louis Park, MN	3				
2	Eastern M.S.	Subcontractors & Suppliers		W.E. Neal Slate Co	Watertown, MN	3				
23	Eastern M.S.	Misc. Specialties	Kendall Door	Winona, MN	3			\$148,966.00		
24	Eastern M.S.	Metal Wardrobe Lockers	JF Equipment	Cromwell, MN	1	\$98,700.00				
1	Eastern M.S.	Subcontractors & Suppliers		C.C. Installations	Deerfield Beach, FL	3				
2	Eastern M.S.	Subcontractors & Suppliers		Art Metal Products	Deerfield Beach, FL	3				
25	Eastern M.S.	Window Treatments	MCI	Waite Park, MN	3			\$77,410.00		
26	Eastern M.S.	Pool Construction/Equipment	Badger	Prairie du Sac, WI	3			\$770,250.00		
1	Eastern M.S.	Subcontractors & Suppliers		Neptune Benson	Coventry, RI	3				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
27	Eastern M.S.	Fire Protection	Gorhman		Mora, MN	2		\$152,000.00			
28	Eastern M.S.	Mechanical - Plumbing/HVAC/Temp Control/Roofing	Thelen		Brainerd, MN	2		\$5,498,000.00			
1	Eastern M.S.	Subcontractors & Suppliers		SVL	Shoreview, MN	3					
2	Eastern M.S.			Midwest Mechanical	Minneapolis, MN	3					
3	Eastern M.S.			Ryan Company	Minneapolis, MN	3					
4	Eastern M.S.			Synergic Engineering	Chanhassen, MN	3					
5	Eastern M.S.			Trane	St Paul, MN	3					
6	Eastern M.S.			RJ Mechanical	St Cloud, MN	3					
7	Eastern M.S.			Neuman Insulation	Cloquet, MN	1					
8	Eastern M.S.			ABE	Duluth, MN	1					
9	Eastern M.S.			KMS	Minneapolis, MN	3					
29	Eastern M.S.	Electrical	Benson		Superior, WI	1	\$2,874,100.00				
1	Eastern M.S.	Subcontractors & Suppliers		Dell/Comm, inc.	Duluth, MN	1					
2	Eastern M.S.			RAV	Minneapolis, MN	3					
30	Eastern M.S.	Excavation & Site Earthwork	Arnt		Hugo, MN	3			\$1,000,900.00		
1	Eastern M.S.	Subcontractors & Suppliers		Knife Lake Concrete	Mora, MN	2					
2	Eastern M.S.			Redstone Construction	Little Rock, AR	3					
3	Eastern M.S.			Earl F. Anderson	Bloomington, MN	3					
31	Eastern M.S.	Asphalt Concrete Paving	Ulland		Carlton, MN	1	\$176,550.00				
1	Eastern M.S.	Subcontractors & Suppliers		Murphy Oil	Superior, WI	1					
32	Eastern M.S.	Landscaping and Sod	Urban		St. Paul, MN	3			\$49,000.00		
33	Eastern M.S.	Chain Link Fences and Gates	Century Fence		Forest Lake, MN	3			\$34,529.00		
34	Eastern M.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$77,685.00		
35	Eastern M.S.	Asbestos Abatement	Acct, Inc.		Cloquet, MN	1	\$13,000.00				
36	Eastern M.S.	Asbestos Abatement Phase 2	Acct, Inc.		Cloquet, MN	1	\$54,640.00				
37	Eastern M.S.	Asbestos Abatement	Mavo		Proctor, MN	1	\$213,860.00				
totals							\$5,316,282.00	\$5,724,695.00	\$7,588,074.00	\$18,629,051.00	
Percentage of Total \$\$							28.54%	30.73%	40.73%	100.00%	
1	Lester Park E.S.	Home Demolition	Alliance Steel		Superior, WI	1	\$107,500.00				
2	Lester Park E.S.	Plumbing/HVAC Equipment	Midwest Mechanical		Minneapolis, MN	3			\$23,130.00		
3	Lester Park E.S.	Mechanical Equipment Suppliers	SVL Inc.		St. Paul, MN	3			\$300,565.00		
4	Lester Park E.S.	Mechanical Equipment Suppliers	RM Cotten Co.		Brooklyn Park, MN	3			\$76,550.00		
5	Lester Park E.S.	Mechanical Equipment Suppliers	Minnesota Air		Bloomington, MN	3			\$68,900.00		
6	Lester Park E.S.	Concrete	Kelleher		Burnsville, MN	3			\$848,600.00		
7	Lester Park E.S.	Precast Concrete	Molin		Lino Lakes, MN	3			\$315,687.00		
8	Lester Park E.S.	Masonry	Harbor City		Duluth, MN	1	\$1,504,274.00				
1	Lester Park E.S.	Subcontractors & Suppliers		Kremer & Davis	Fridley, MN	3					
9	Lester Park E.S.	Steel/Metal Fabrication Supply	Dynamic		Proctor, MN	1	\$397,700.00				
10	Lester Park E.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial		Grand Rapids, MN	2		\$216,817.00			
11	Lester Park E.S.	Carpentry	Lipe Brothers		Duluth, MN	1	\$147,000.00				
12	Lester Park E.S.	Metal Wall Panels/Roofing & Flashing	Jamar		Duluth, MN	1	\$956,255.00				
13	Lester Park E.S.	Joint Sealers	Seal Treat		Eden Prairie, MN	3			\$30,170.00		



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
Contractors	14	Lester Park E.S.	Doors, Frames, & Hardware	Kendall	Winona, MN	3			\$159,046.00		
	15	Lester Park E.S.	Overhead Doors	Lipe Brothers	Duluth, MN	1	\$28,700.00				
	16	Lester Park E.S.	Storefront, Curtain Wall, Glazing & Al. Windows	St. Germain's	Duluth, MN	1	\$344,417.00				
	17	Lester Park E.S.	Drywall & Plaster	RTL	Shakopee, MN	3			\$383,436.00		
	1	Lester Park E.S.	Subcontractors & Suppliers		Kelly Stucco Systems	Elko, MN	3				
	2	Lester Park E.S.	Subcontractors & Suppliers		Structural Applicators	Clear Lake, WI	3				
	18	Lester Park E.S.	Tile Work	Twin Cities	St. Paul, MN	3			\$179,600.00		
	19	Lester Park E.S.	Acoustical Ceilings	Flament	Superior, WI	1	\$114,950.00				
	20	Lester Park E.S.	Wood Flooring	Mastiff	St. Anthony, MN	3			\$43,000.00		
	1	Lester Park E.S.	Subcontractors & Suppliers		Doug's Floor Sanding	Dassel, MN	3				
	2	Lester Park E.S.	Subcontractors & Suppliers		Tarkett	Whitehall, PA	3				
	21	Lester Park E.S.	Carpet/Resilient Flooring	Northland Flooring	Grand Rapids, MN	2		\$173,000.00			
	1	Lester Park E.S.	Subcontractors & Suppliers		D&J Floor Coverings	Coquitlam, BC	3				
	22	Lester Park E.S.	Sand Cushion and Plastic Matrix Terrazzo	Advanced Terrazzo	Coon Rapids, MN	3			\$185,000.00		
	23	Lester Park E.S.	Paint	Northland Painting	Duluth, MN	1	\$92,445.00				
	24	Lester Park E.S.	Misc. Specialties	Kendall	Winona, MN	3			\$52,675.00		
	25	Lester Park E.S.	Metal Wardrobe Lockers	JF Equipment	Cromwell, MN	1	\$24,600.00				
	26	Lester Park E.S.	Operable Panel Partitions	Hufcor	Golden Valley, MN	3			\$28,787.00		
	27	Lester Park E.S.	Athletic Equipment	H&B	Eden Prairie, MN	3			\$27,280.00		
	28	Lester Park E.S.	Finish Carpentry	Okeefe	River Falls, WI	3			\$341,600.00		
	29	Lester Park E.S.	Window Treatment/Roller Shades	Custom Exp.	Burnsville, MN	3			\$34,408.00		
	30	Lester Park E.S.	Hydraulic Elevator	Schindler	Bemidji, MN	3			\$65,400.00		
	31	Lester Park E.S.	Fire Protection	Brothers	Duluth, MN	1	\$114,998.00				
	32	Lester Park E.S.	Plumbing/HVAC/Temperature Controls	MD Mechanical	St. Cloud, MN	3			\$2,220,000.00		
	33	Lester Park E.S.	Electrical	Town & Country	Virginia, MN	2		\$1,151,900.00			
	34	Lester Park E.S.	Demolition, Earthwork & Site Utilities	Ulland	Carlton, MN	1	\$3,042,000.00				
	35	Lester Park E.S.	Asphalt Concrete Paving	Northland Paving	Duluth, MN	1	\$122,000.00				
	36	Lester Park E.S.	Landscaping and Sod	Urban	St. Paul, MN	3			\$67,500.00		
	37	Lester Park E.S.	Chain Link Fences and Gates	Keller Fence	Grand Rapids, MN	2		\$9,500.00			
	38	Lester Park E.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$307,115.00		
	totals							\$6,996,839.00	\$1,551,217.00	\$5,758,449.00	\$14,306,505.00
	Percentage of Total \$\$							48.91%	10.84%	40.25%	100.00%
	1	Denfeld H.S.	House Demo & Site Grading	RJS Construction		Superior, WI	1	\$150,000.00			
	1	Denfeld H.S.	Subcontractors & Suppliers		CMI	Duluth, MN	1				
	2	Denfeld H.S.	Subcontractors & Suppliers		Superior Steel	Superior, WI	1				
	3	Denfeld H.S.	Subcontractors & Suppliers		Kolb Construction	Duluth, MN	1				
	4	Denfeld H.S.	Subcontractors & Suppliers		Jamar	Duluth, MN	1				
	5	Denfeld H.S.	Subcontractors & Suppliers		St Germain's Casework	Duluth, MN	1				
6	Denfeld H.S.	Subcontractors & Suppliers		The Glass Man	Cromwell, MN	1					
7	Denfeld H.S.	Subcontractors & Suppliers		Overhead Door	Duluth, MN	1					
2	Denfeld H.S.	Electrical Service modifications	Benson Electric		Superior, WI	1	\$305,100.00				
3	Denfeld H.S.	Mechanical	Stout Mechanical		Duluth, MN	1	\$564,007.00				



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Tuesday, July 3, 2012

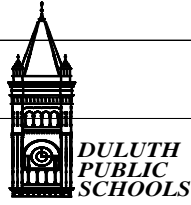
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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
Contractors	1	Denfeld H.S.	Subcontractors & Suppliers	Johnson Controls	Duluth, MN	1				
	2	Denfeld H.S.		Northern Industrial Insul	Edmonton, AB	3				
	3	Denfeld H.S.		Viking Sprinklers	Duluth, MN	1				
	4	Denfeld H.S.		Lipe Bros	Duluth, MN	1				
	5	Denfeld H.S.		Api Electric	Duluth, MN	1				
	6	Denfeld H.S.		Ferguson	Duluth, MN	1				
	7	Denfeld H.S.		Goodin Co Blesi-Evans	Duluth, MN	1				
	8	Denfeld H.S.		PBBS Equipment Corp	Menomonie, WI	3				
	9	Denfeld H.S.		Brock White	Duluth, MN	1				
	4	Denfeld H.S.	Electrical	Api Electrical Co	Duluth, MN	1	\$113,986.00			
	5	Denfeld H.S.	Pump Room Asbestos Abatement	Mavo Systems	Duluth, MN	1	\$15,521.00			
	6	Denfeld H.S.	Earthwork/ Site Demo/Asphalt Paving/Curbs/ Site Utilities	Northland Constructors	Duluth, MN	1	\$1,741,800.00			
	1	Denfeld H.S.	Subcontractors & Suppliers	Northwoods Sodding	Duluth, MN	1				
	2	Denfeld H.S.		Fobbe Contracting	Annandale, MN	3				
	3	Denfeld H.S.		TPEC	Superior, WI	1				
	4	Denfeld H.S.		Lines By Lightner	Esko, MN	1				
	5	Denfeld H.S.		Cretex	Elk River, MN	3				
	6	Denfeld H.S.		Contech	West Chester, OH	3				
	7	Denfeld H.S.		Northern Waterworks	Fargo, ND	3				
	8	Denfeld H.S.		Ess Bros	Laretto, MN	3				
9	Denfeld H.S.	ASDCO		Duluth, MN	1					
7	Denfeld H.S.	Masonry/Architectural Precast	Stretar Masonry & Concrete, Inc.	Duluth, MN	1	\$1,741,800.00				
1	Denfeld H.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1					
2	Denfeld H.S.		ASDCO	Duluth, MN	1					
3	Denfeld H.S.		Swanson & Youngdale	Duluth, MN	1					
4	Denfeld H.S.		Jamar	Duluth, MN	1					
8	Denfeld H.S.	Steel Erection	Red Cedar Steel Erectors, Inc.	Menomonie, WI	3			\$287,000.00		
9	Denfeld H.S.	Metal Panels	Architectural Products of Wausau	Wausau, WI	3			\$213,418.00		
10	Denfeld H.S.	Roofing	Thelen Heating & Roofing, Inc.	Brainerd, MN	1	\$802,000.00				
1	Denfeld H.S.	Subcontractors & Suppliers		Lipe Bros	Duluth, MN	1				
11	Denfeld H.S.	Skylights	Superior Glass, Inc.	Superior, WI	1	\$131,533.00				
12	Denfeld H.S.	Aluminum Storefronts/Windows	St. Germain's Glass, Inc.	Duluth, MN	1	\$253,066.00				
13	Denfeld H.S.	Materials Testing	EPC	Duluth, MN	1	\$48,795.00				
14	Denfeld H.S.	Building Survey	Salo Engineering	Duluth, MN	1	\$10,000.00				
15	Denfeld H.S.	Masonry Restoration	Building Restoration Co.	Minneapolis, MN	3			\$984,224.00		
1	Denfeld H.S.	Subcontractors & Suppliers	Superior Glass, Inc.	Superior, WI	1					
2	Denfeld H.S.		Brock White	Duluth, MN	1					
3	Denfeld H.S.		ADSCO	Duluth, MN	1					
4	Denfeld H.S.		Swanson & Youngdale	Duluth, MN	1					
5	Denfeld H.S.		Jamar	Duluth, MN	1					
16	Denfeld H.S.	Chimney Restoration	Gerard Chimney	St Louis, MO	3			\$308,220.00		
1	Denfeld H.S.	Subcontractors & Suppliers	Lakehead Constructors	Superior, WI	1					
2	Denfeld H.S.		Veit	Duluth, MN	1					
3	Denfeld H.S.		United Rentals	Hermantown, MN	1					
17	Denfeld H.S.	Concrete Foundations/Walks	Northland Concrete & Masonry	Burnsville, MN	3			\$946,700.00		



DULUTH PUBLIC SCHOOLS
LRFP CONTRACTOR & SUPPLIER REPORT



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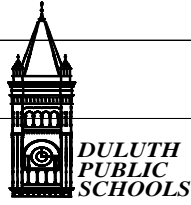
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1	Denfeld H.S.	Subcontractors & Suppliers		E&J Rebar	Andover, MN	3					
2	Denfeld H.S.			Duluth Ready Mix	Saginaw, MN	1					
3	Denfeld H.S.			Dynamic Structural Steel	Proctor, MN	1					
4	Denfeld H.S.			Acme Tools	Duluth, MN	1					
18	Denfeld H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$372,370.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1					
2	Denfeld H.S.			Dynamic Structural Steel	Proctor, MN	1					
3	Denfeld H.S.			ASDCO	Duluth, MN	1					
19	Denfeld H.S.	Structural Precast Concrete	Molin Concrete Products		Lino Lakes, MN	3			\$534,176.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1					
20	Denfeld H.S.			Steel Supply	American Structural Metals, Inc.		Somerset, WI	3			\$624,900.00
21	Denfeld H.S.	Cold Formed Metal Framing/Fireproofing	Olympic Wall Systems, Inc.		Minnetonka, MN	3			\$469,800.00		
1	Denfeld H.S.	Subcontractors & Suppliers		United Rentals	Hermantown, MN	1					
22	Denfeld H.S.			Damproofing/waterproofing	Kremer & Davis		Fridley, MN	3			\$138,500.00
23	Denfeld H.S.	Boiler Room Asbestos Abatement	Enorthern Environmental Services		Hibbing, MN	1	\$17,760.00				
24	Denfeld H.S.	Air Terminal Units	TMS Johnson		New Hope, MN	3			\$51,565.00		
25	Denfeld H.S.	Displacement Diffusers	TMS Johnson		New Hope, MN	3			\$129,210.00		
26	Denfeld H.S.	Boilers and Accessories	Ryan Company		Minneapolis, MN	3			\$249,000.00		
27	Denfeld H.S.	Air Cooled Condensing Unit	ABE		Duluth, MN	1	\$18,735.00				
28	Denfeld H.S.	Air Cooled Water Chiller	York Company		Plymouth, MN	3			\$192,775.00		
29	Denfeld H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$30,605.00		
30	Denfeld H.S.	Modular ERVUs	Trane Company		St Paul, MN	3			\$281,541.00		
31	Denfeld H.S.	Modular AHUs & MAUs	York Company		Plymouth, MN	3			\$87,700.00		
32	Denfeld H.S.	Fan Coil Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$4,740.00		
33	Denfeld H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$648,000.00		
34	Denfeld H.S.	Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3			\$48,600.00		
35	Denfeld H.S.	Demolition	Lipe Bros		Duluth, MN	1	\$455,800.00				
36	Denfeld H.S.	Carpentry/General Construction	RJS Construction		Superior, WI	1	\$1,456,330.00				
37	Denfeld H.S.	Caulking/Firestopping	A.J. Spanjers Co. Inc		Minneapolis, MN	3			\$76,840.00		
38	Denfeld H.S.	Doors/Frames & Hardware	Sell Hardware, Inc.		Duluth, MN	1	\$377,460.00				
39	Denfeld H.S.	Coiling/Overhead Doors	Overhead Door Co of Duluth		Duluth, MN	1	\$23,100.00				
40	Denfeld H.S.	Drywall/Plaster	Minuti-Ogle, Co.		St Paul, MN	3			\$1,359,800.00		
41	Denfeld H.S.	Accoustical Ceilings/Acoustic Treatments	Accoustic Associates, Inc.		Minneapolis, MN	3			\$318,800.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Sound Concept	Hermantown, MN	1					
42	Denfeld H.S.			Painting	Regional Contracting & Painting		Duluth, MN	1	\$241,931.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Sherwin Williams	Duluth, MN	1					
43	Denfeld H.S.			Miscellaneous Specialties - Supply	J.S. Cates Construction, Inc.		Minneapolis, MN	3			\$39,600.00
44	Denfeld H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$30,946.00		
45	Denfeld H.S.	Gymnasium Divider Curtain	H&B Specialized Products, Inc.		Eden Prairie, MN	3			\$19,450.00		
46	Denfeld H.S.	Casework-Supply	Haldeman-Homme, Inc		Minneapolis, MN	3			\$272,130.00		



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	1	Denfeld H.S.	Subcontractors & Suppliers	St Germain's Cabinet	Duluth, MN	1				
	2	Denfeld H.S.		Sound Concept	Hermantown, MN	1				
	47	Denfeld H.S.	Fire Protection	A.G. O'Brien Plumbing & Heating	Duluth, MN	1	\$345,850.00			
	48	Denfeld H.S.	Plumbing & Heating Piping/HVAC/Temperature controls	Shannon's Inc.	International Falls, MN	2		\$5,700,500.00		
	49	Denfeld H.S.	Electrical/Fire Alarm Tech. Cabling	Benson Electric	Superior, WI	1	\$3,525,000.00			
	50	Denfeld H.S.	Boiler Room Asbestos Abatement	Mavo Systems	Duluth, MN	1	\$228,400.00			
	51	Denfeld H.S.	Asbestos Abatement Phase 2 Classroom & Common areas	NES	Hibbing, MN	1	\$42,015.00			
	52	Denfeld H.S.	Clock Tower Windows	St. Germain's Glass, Inc.	Duluth, MN	1	\$188,313.00			
	53	Denfeld H.S.	Auditorium Parapet Repair	Stretar Masonry & Concrete, Inc.	Duluth, MN	1	\$228,580.00			
	54	Denfeld H.S.	Roof Replacement	Garland	Cleveland, OH	3			\$785,364.00	
	55	Denfeld H.S.	Tile	Grazzini Bros	Eagan, MN	3			\$200,000.00	
	56	Denfeld H.S.	Terrazzo	Advance Terrazzo & Tile Co	Coon Rapids, MN	3			\$520,477.00	
	57	Denfeld H.S.	Resilient Flooring/Carpet	MCI	Waite Park, MN	3			\$282,498.00	
	58	Denfeld H.S.	Lockers	Olympus Lockers	Eden Prairie, MN	3			\$170,374.00	
	59	Denfeld H.S.	Elevators	Schindler Elevator	Eagan, MN	3			\$55,510.00	
	60	Denfeld H.S.	Testing & Balancing	Testing & Balance Associates	Duluth, MN	1	\$60,440.00			
	61	Denfeld H.S.	Landscaping	Urban Companies, LLC	St Paul, MN	3			\$24,750.00	
	62	Denfeld H.S.	Food Service Equipment	Hockenbergs	St Paul, MN	3			\$704,106.00	
	63	Denfeld H.S.	Science Casework	Haldeman-Homme, Inc	Minneapolis, MN	3			\$355,839.00	
general conditions	1	Denfeld H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$60,000.00			
	2	Denfeld H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$25,000.00			
	3	Denfeld H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$3,000.00			
	4	Denfeld H.S.	Telephone Service	Qwest	Duluth, MN	1	\$11,200.00			
	5	Denfeld H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$305,000.00			
	6	Denfeld H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$40,000.00			
	7	Denfeld H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$13,020.00		
	8	Denfeld H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$58,000.00			
totals							\$13,589,522.00	\$5,713,520.00	\$11,819,528.00	\$31,122,570.00
Percentage of Total \$\$							43.66%	18.36%	37.98%	100.00%
	1	Ordean H.S.	Earthwork & Site Demo	Veit	Duluth, MN	1	\$1,557,950.00			
	2	Ordean H.S.	Asphalt Paving & curbs	Northland Constructors	Duluth, MN	1	\$510,500.00			
	3	Ordean H.S.	Materials Testing	Braun Intertec	Duluth, MN	1	\$103,000.00			
	4	Ordean H.S.	Building Survey	Salo Engineering	Duluth, MN	1	\$35,000.00			
	5	Ordean H.S.	Tuckpointing (Thru KA contract & bidding)	McPherson-Towne Co	Minneapolis, MN	3			\$82,688.00	
	6	Ordean H.S.	Building Demo	Rachel Contracting, LLC	St Michael, MN	3			\$419,890.00	
	7	Ordean H.S.	Asbestos Abatement	Envirobate, Inc.	Minneapolis, MN	3			\$366,000.00	
	8	Ordean H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry	Burnsville, MN	3			\$869,700.00	
	1	Ordean H.S.	Subcontractors & Suppliers	E&J Rebar	Andover, MN	3				
	2	Ordean H.S.		Veit Excavation	Duluth, MN	1				
	3	Ordean H.S.		Duluth Ready Mix	Saginaw, MN	1				



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Contractors	4	Ordean H.S.	Subcontractors & Suppliers		Dynamic Structural Steel	Proctor, MN	1				
	5	Ordean H.S.			Doka USA, Ltd	Channahon, IL	3				
	6	Ordean H.S.			ASDCO	Duluth, MN	1				
	9	Ordean H.S.	Site Utilities	St. Paul Utilities		Burnsville, MN	3			\$1,096,400.00	
	10	Ordean H.S.	Waterproofing/Insulation - (Rebid)	Concrete Coatings, Inc.		Blaine, MN	3			\$136,900.00	
	11	Ordean H.S.	Footings/Foundations, and Retaining Walls	Northland Concrete & Masonry Structures Hardscape Specialists, Inc.		Burnsville, MN	3			\$1,269,200.00	
	12	Ordean H.S.	Segmental Retaining Wall System			Bloomington, MN	3			\$955,604.00	
	13	Ordean H.S.	Axial Fans	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$6,740.00	
	14	Ordean H.S.	Air Terminal Units	The Trane Co		St Paul, MN	3			\$51,606.00	
	15	Ordean H.S.	Displacement Diffusers	Midwest Mechanical Solutions		Minneapolis, MN	3			\$134,250.00	
	16	Ordean H.S.	Boilers & Accessories	Ryan Co		Minneapolis, MN	3			\$228,000.00	
	17	Ordean H.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$13,370.00	
	18	Ordean H.S.	Air Cooled Chillers	The Trane Co		St Paul, MN	3			\$206,651.00	
	19	Ordean H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$79,830.00	
	20	Ordean H.S.	Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$204,480.00	
	21	Ordean H.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$161,840.00	
	22	Ordean H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$647,557.66	
	23	Ordean H.S.	Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3			\$209,289.34	
	24	Ordean H.S.	Fan Coil Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$2,810.00	
	25	Ordean H.S.	Demolition	Lipe Brothers		Duluth, MN	1	\$375,000.00			
	26	Ordean H.S.	Cast-in place Concrete	Hanson Masonry		Owen, WI	3			\$1,145,464.00	
	27	Ordean H.S.	Pre-cast Concrete Plank	Molin Concrete		Lino Lakes, MN	3			\$999,980.00	
	28	Ordean H.S.	Pre-cast Concrete Wall Panels	Wells Concrete Products		Wells, MN	3			\$2,287,341.00	
	29	Ordean H.S.	Masonry	Harbor City Masonry		Duluth, MN	1	\$644,994.00			
	30	Ordean H.S.	Steel Supply	Le Jeune Steel Co		Minneapolis, MN	3			\$1,364,200.00	
	1	Ordean H.S.	Subcontractors & Suppliers		Duluth Steel	Duluth, MN	1				
	31	Ordean H.S.	Carpentry	Lipe Brothers		Duluth, MN	1	\$736,000.00			
	32	Ordean H.S.	Roofing & Sheet Metal	Palmer West		Rogers, MN	3			\$1,931,800.00	
	33	Ordean H.S.	Doors & Frames - Supply	Sell Hardware, Inc.		Duluth, MN	1	\$470,950.00			
	34	Ordean H.S.	Coiling & Overhead Doors	Lipe Brothers		Duluth, MN	1	\$29,731.00			
	35	Ordean H.S.	Drywall	RTL Construction		Shakopee, MN	3			\$1,690,271.00	
	36	Ordean H.S.	Plumbing & Heat Piping	El-Jay Plumbing & Heating		St Cloud, MN	3			\$2,915,700.00	
	37	Ordean H.S.	HVAC	McDowell Co		Waite Park, MN	3			\$3,131,600.00	
	38	Ordean H.S.	Electric	Belknap Electric		Superior, WI	1	\$4,946,969.00			
	39	Ordean H.S.	Steel Erection	Northern Industrial Erectors, Inc.		Grand Rapids, MN	2		\$571,956.00		
	40	Ordean H.S.	Fireproofing	Olympic Companies, Inc.		Minnetonka, MN	3			\$250,000.00	
	41	Ordean H.S.	Membrane & Waterproofing	Kremer & Davis, Inc.		Fridley, MN	3			\$13,750.00	
	42	Ordean H.S.	Caulking	Seal Treat, Inc.		Eden Prairie, MN	3			\$50,500.00	
	43	Ordean H.S.	Aluminum Entrances/Storefronts/Windows/Glazing	Superior Glass		Superior, WI	1	\$545,412.00			
	44	Ordean H.S.	Skylight System	W.L. Hall Company		Hopkins, MN	3			\$340,287.00	



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45	Ordean H.S.	Fire Protection	Viking Automatic Sprnkler Company		Duluth, MN	1	\$422,000.00			
46	Ordean H.S.	Tile Work	Contract Tile & Carpet, LLC		Duluth, MN	1	\$692,625.00			
47	Ordean H.S.	Terrazzo	Grazzini Bros & Co		Eagan, MN	3			\$325,000.00	
48	Ordean H.S.	Accoustical Ceilings/Panels	Twin Cities Accoustics		Minneapolis, MN	3			\$638,175.00	
49	Ordean H.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd		Minneapolis, MN	3			\$174,218.00	
50	Ordean H.S.	Painting/Wall Covering	Steinbrecher Paintings, Inc.		Princeton, MN	3			\$340,000.00	
51	Ordean H.S.	Miscellaneous Specialties - Supply	Kendell Doors & Hardware, Inc.		Mendota Hts, MN	3			\$76,661.00	
52	Ordean H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$114,866.00	
53	Ordean H.S.	Metal Lockers/Athletic Lockers	Haldeman-Homme, Inc		Minneapolis, MN	3			\$353,679.00	
54	Ordean H.S.	Theater & Stage Equipment	Secoa, Inc.		Champlin, MN	3			\$213,327.00	
55	Ordean H.S.	Athletic Field Equipment & Site Furnishings	Upper Midwest Athletic Construction		Anoka, MN	3			\$103,752.00	
56	Ordean H.S.	Casework-Supply	Haldeman-Homme, Inc		Minneapolis, MN	3			\$386,769.00	
57	Ordean H.S.	Auditorium-Seating	Haldeman-Homme, Inc		Minneapolis, MN	3			\$117,176.00	
58	Ordean H.S.	Telescoping Bleachers	Haldeman-Homme, Inc		Minneapolis, MN	3			\$259,108.00	
59	Ordean H.S.	Sound Conditioning Rooms	Wenger Corporation		Owatonna, MN	3			\$50,898.00	
60	Ordean H.S.	Asphalt Paving	Northland Constructors		Duluth, MN	1	\$249,000.00			
61	Ordean H.S.	Fences & Gates	Century Fence Co		Forest Lake, MN	3			\$67,958.00	
62	Ordean H.S.	Landscaping	Urban Companies, LLC		St Paul, MN	3			\$65,000.00	
63	Ordean H.S.	Earthwork	Veit & Co		Duluth, MN	1	\$1,167,900.00			
64	Ordean H.S.	Flooring & Carpet	Master Floors LLC		Shoreview, MN	3			\$525,850.00	
65	Ordean H.S.	Gymnasium Equipment	The Centre Stage Mfg Co		Sauk Centre, MN	3			\$134,750.00	
66	Ordean H.S.	Roller Window Shades	Lipe Brothers		Duluth, MN	1	\$48,200.00			
67	Ordean H.S.	Elevators	Schindler Elevator		Eagan, MN	3			\$70,000.00	
68	Ordean H.S.	Synthetic Turf	Atlas/Field Turf		Cedar Rapids, IA	3			\$381,035.00	
69	Ordean H.S.	Running Track Surfacing	Midwest Tennis & Track		Denison, IA	3			\$230,650.00	
70	Ordean H.S.	Testing & Balancing	T.D. Testing & Balancing Inc.		Duluth, MN	1	\$57,000.00			
71	Ordean H.S.	Science Casework	Haldeman-Homme, Inc		Minneapolis, MN	3			\$276,510.00	
72	Ordean H.S.	Concrete Plaza/Walls/Curb	Kelleher Construction		Burnsville, MN	3			\$525,440.00	
73	Ordean H.S.	Custom Casework/Plam	St Germain's Cabinets		Duluth, MN	1	\$83,635.00			
74	Ordean H.S.	Grandstands/Press box	Dant Clayton		Louisville, KY	3			\$739,109.00	
75	Ordean H.S.	Traffic Signals	Parson's Electric		Duluth, MN	1	\$144,696.00			
76	Ordean H.S.	General Carpentry	Lipe Brothers		Duluth, MN	1	\$611,226.00			
77	Ordean H.S.	Greenhouse	Albert J. Lauer		Farmington, MN	3			\$274,000.00	
78	Ordean H.S.	Parking Lot	Northland Constructors		Duluth, MN	1	\$357,200.00			
79	Ordean H.S.	Parking Lot - Denfeld	Northland Constructors		Duluth, MN	1	-\$77,500.00			
general conditions	1	Ordean H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$66,000.00			
	2	Ordean H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$16,500.00			
	3	Ordean H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,300.00			
	4	Ordean H.S.	Telephone Service	Qwest	Duluth, MN	1	\$7,700.00			
	5	Ordean H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$300,000.00			
	6	Ordean H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$45,000.00			
	7	Ordean H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$27,072.00		



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8	Ordean H.S.	Temporary Power	Mn Power		Duluth, MN	1	\$110,000.00			
	totals						\$14,257,988.00	\$599,028.00	\$29,707,630.00	\$44,564,646.00
	Percentage of Total \$\$						31.99%	1.34%	66.66%	100.00%
1	Laura Mac E.S.	Building Demo	RJS Construction		Superior, WI	1	\$242,000.00			
2	Laura Mac E.S.	Earthwork/ Site Demo/Excavation	Veit & Company, Inc.		Duluth, MN	1	\$1,034,626.00			
3	Laura Mac E.S.	Asphalt Paving Curb & Gutter	Ulland Bros, Inc.		Cloquet, MN	1	\$322,550.00			
4	Laura Mac E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$298,683.00	
5	Laura Mac E.S.	Materials Testing	EPC		Duluth, MN	1	\$37,900.00			
6	Laura Mac E.S.	Site Utilities	Belair Excavating		New Brighton, MN	3			\$196,800.00	
1	Laura Mac E.S.	Subcontractors & Suppliers	Davies Northern		Blaine, MN	3				
2	Laura Mac E.S.		Waterworks		Hermantown, MN	1				
3	Laura Mac E.S.		Asphalt of Duluth		Browerville, MN	3				
4	Laura Mac E.S.		Duncan Concrete		Cloquet, MN	1				
6	Laura Mac E.S.		Midwest Transport & Excavating		Brookston, MN	1				
7	Laura Mac E.S.		County Materials		Roberts, MN	3				
8	Laura Mac E.S.		Salo Engineering		Duluth, MN	1				
8	Laura Mac E.S.		Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00		
8	Laura Mac E.S.	Cast In Place Footings & Foundation	Kelleher Construction		Burnsville, MN	3			\$802,600.00	
1	Laura Mac E.S.	Subcontractors & Suppliers	Arrowhead Concrete Works		Hermantown, MN	1				
2	Laura Mac E.S.		Rebarfab Inc.		New Brighton, MN	3				
3	Laura Mac E.S.		Sanders Steel Erectors		Hastings, MN	3				
4	Laura Mac E.S.		Jamar		Duluth, MN	1				
9	Laura Mac E.S.	Air Terminal Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$20,070.00	
10	Laura Mac E.S.	Displacement Diffusers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$55,107.00	
11	Laura Mac E.S.	Modular ERVU-2 & ERVU-3	Midwest Mechanical Solutions		Minneapolis, MN	3			\$1,625.00	
12	Laura Mac E.S.	Boilers & Accessories	RM Cotton Co		Brooklyn Park, MN	3			\$115,355.00	
13	Laura Mac E.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$10,826.00	
14	Laura Mac E.S.	Air Cooled Water Chillers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$62,965.00	
15	Laura Mac E.S.	Plate Type Energy Recovery Ventilation Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$24,951.00	
16	Laura Mac E.S.	Modular Energy Recovery Ventilation Units	Trane		St Paul, MN	3			\$75,109.00	
17	Laura Mac E.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$58,305.00	
18	Laura Mac E.S.	Structural Precast Concrete	Wells Concrete		Wells, MN	3			\$327,321.00	
19	Laura Mac E.S.	Structural Steel/Steel Joists/Metal Deck Misc Metals-Supply	Dynamic Steel		Proctor, MN	1	\$439,000.00			
20	Laura Mac E.S.	CIP Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$358,365.00	
21	Laura Mac E.S.	Masonry	Bedrock Flint		Duluth, MN	1	\$1,815,547.00			
22	Laura Mac E.S.	Structural Steel - Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$162,500.00	
23	Laura Mac E.S.	Rough Carpentry/Accessories	RJS Construction		Superior, WI	1	\$239,575.00			
24	Laura Mac E.S.	Roofing/Sheet Metal/Wall Panels	Berwald Roofing Company, Inc		St Paul, MN	3			\$924,434.00	

Contractors



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
25	Laura Mac E.S.	Caulking/Firestopping	Carciofini Company		Minneapolis, MN	3			\$39,245.00	
26	Laura Mac E.S.	Coiling Doors/Grilles/Sectional Doors	API Garage Door Store		Waite Park, MN	3			\$25,250.00	
27	Laura Mac E.S.	Drywall	Minuti-Ogle, Co.		St Paul, MN	3			\$595,090.00	
28	Laura Mac E.S.	Accoustical Ceilings/Accoustical Treatments	Flament Hampshire, Inc.		Superior, WI	1	\$115,440.00			
29	Laura Mac E.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd		Minneapolis, MN	3			\$44,133.00	
30	Laura Mac E.S.	Painting/Coatings	Northland Painting of Duluth		Duluth, MN	1	\$99,144.00			
31	Laura Mac E.S.	Visual Display Surfaces - Supply	Platinum Visual Systems		Corona, CA	3			\$26,890.00	
32	Laura Mac E.S.	Folding Panel Partitions	Hufcor Minnesota, LLC		Golden Valley, MN	3			\$9,033.00	
33	Laura Mac E.S.	Metal Lockers	Lyon Workspace Projects		Aurora, IL	3			\$73,000.00	
34	Laura Mac E.S.	Athletic Equipment	H & B Specialized Products, Inc.		Minneapolis, MN	3			\$22,850.00	
35	Laura Mac E.S.	Window Treatments	Custom Drapery & Blinds by Michael Esch		Minneapolis, MN	3			\$10,232.00	
36	Laura Mac E.S.	Manufactured Casework	Haldeman-Homme, Inc		Minneapolis, MN	3			\$312,265.00	
37	Laura Mac E.S.	Elevators	Schindler Elevator Corp.		Eagan, MN	3			\$58,310.00	
38	Laura Mac E.S.	Fire Protection	Summit Fire		Duluth, MN	1	\$119,775.00			
39	Laura Mac E.S.	Plumbing & Heating Pipe	Gorham Oien Mechanical		Mora, MN	2		\$1,283,000.00		
40	Laura Mac E.S.	Electrical/Communication/Security/Technology	Benson Electric		Superior, WI	1	\$1,576,144.00			
41	Laura Mac E.S.	Sand Base	Ulland Bros, Inc.		Cloquet, MN	1	\$71,725.00			
42	Laura Mac E.S.	Landscape/Playground	MCI dba Multiple Concepts Interiors		Waite Park, MN	3			\$168,155.00	
43	Laura Mac E.S.	Aluminum Entrances/Glazing	St. Germain's Glass, Inc.		Duluth, MN	1	\$309,292.00			
44	Laura Mac E.S.	Tile	CD Tile & Stone		Blaine, MN	3			\$122,945.00	
45	Laura Mac E.S.	Terrazzo/Resinous Flooring	Advanced Terrazzo		Coon Rapids, MN	3			\$122,980.00	
46	Laura Mac E.S.	HVAC/Air Distribution	Thelen		Brainerd, MN	2		\$820,000.00		
47	Laura Mac E.S.	Testing & Balancing	Test & Balance Associates		Duluth, MN	1	\$23,160.00			
48	Laura Mac E.S.	Landscaping	Duluth Superior Erection		Duluth, MN	1	\$66,600.00			
49	Laura Mac E.S.	Building Demo	Hibbing Excavation		Hibbing, MN	2		\$638,400.00		
general conditions	1	Laura Mac E.S.	Construction Waste Management	Veit	Duluth, MN	1	\$42,000.00			
	2	Laura Mac E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$2,800.00			
	3	Laura Mac E.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,100.00			
	4	Laura Mac E.S.	Telephone Service	Qwest	Duluth, MN	1	\$6,300.00			
	5	Laura Mac E.S.	Site Fencing	Keller Fencing	Grand Rapids, MN	2		\$12,800.00		
	6	Laura Mac E.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$60,000.00			
	7	Laura Mac E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$24,000.00			
Totals							\$6,658,678.00	\$2,754,200.00	\$5,125,394.00	\$14,538,272.00
Percentage of Total \$\$							45.80%	18.94%	35.25%	100.00%
1	Lincoln Piedmont E.S.	Piedmont School Demolition	Alliance Steel		Superior, WI	1	\$269,000.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Mavo	Duluth, MN	1				
2	Lincoln Piedmont E.S.			Carlson Professional Svc	Duluth, MN	1				
2	Lincoln Piedmont E.S.	Building Concrete	Kelleher Construction		Burnsville, MN	3			\$904,669.00	
3	Lincoln Piedmont E.S.	Precast Concrete	Hanson Structural		Maple Grove, MN	3			\$253,358.00	



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
Contractors	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		RJS Crane Rental	Superior, WI	1			
	4	Lincoln Piedmont E.S.	Unit Masonry	Harbor City Masonry		Duluth, MN	1	\$2,007,750.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Reliable Retrofit Insul.	Brainerd, MN	2			
	2	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Arrowhead Concrete Works	Hermantown, MN	1			
	5	Lincoln Piedmont E.S.	Structural Steel/Metal Fab Supply	Dynamic Structural Steel		Proctor, MN	1	\$571,800.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Sherwin-Williams	Hermantown, MN	1			
	6	Lincoln Piedmont E.S.	Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$163,492.00	
	7	Lincoln Piedmont E.S.	Carpentry & Overhead & Coiling							
	7	Lincoln Piedmont E.S.	Doors	Lipe Brothers		Duluth, MN	1	\$285,600.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		H & H Lumber	Superior, WI	1			
	8	Lincoln Piedmont E.S.	Waterproofing & Damproofing	Kremer & Davis		Fridley, MN	3			\$59,600.00
	9	Lincoln Piedmont E.S.	Joint Sealers	American Masonry		Fridley, MN	3			\$34,684.00
	10	Lincoln Piedmont E.S.	Doors, Frames & Hardware	Northern Door		Duluth, MN	1	\$206,495.00		
	11	Lincoln Piedmont E.S.	Aluminum Entrances	Capital City Glass		Blaine, MN	3			\$345,324.00
	12	Lincoln Piedmont E.S.	Drywall, Plaster, Stucco	Zintl		Stillwater, MN	3			\$261,849.00
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Tamarack	Duluth, MN	1			
	13	Lincoln Piedmont E.S.	Tile	Superior Tile & Terrazzo		Forest Lake, MN	3			\$111,210.00
	14	Lincoln Piedmont E.S.	Accoustical & Metal Ceilings	Flament-Hampshire		Superior, WI	1	\$124,250.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		USG	Cloquet, MN	1			
	15	Lincoln Piedmont E.S.	Wood Flooring	FLR Sanders		Princeton, MN	3			\$46,300.00
	16	Lincoln Piedmont E.S.	Carpet/Resilient Flooring	Johnson Carpet Tile		Duluth, MN	1	\$155,900.00		
	17	Lincoln Piedmont E.S.	Terrazzo	Twin City Tile		St Paul, MN	3			\$269,680.00
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1			
	18	Lincoln Piedmont E.S.	Painting	Steinbrecher Painting		Princeton, MN	3			\$105,500.00
	19	Lincoln Piedmont E.S.	Miscellaneous	Kendall Doors		Mankato, MN	3			\$57,651.00
	20	Lincoln Piedmont E.S.	Lockers	Olympic Locker		Eden Prairie, MN	3			\$21,387.00
	21	Lincoln Piedmont E.S.	Operable Partitions	Hufcor Minnesota		Golden Valley, MN	3			\$32,898.00
	22	Lincoln Piedmont E.S.	Athletic Equipment	H & B Specialized Products		Eden Prairie, MN	3			\$22,634.00
	23	Lincoln Piedmont E.S.	Finish Carpentry	Haldeman-Homme		Minneapolis, MN	3			\$359,657.00
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		St Germain's Cabinet	Duluth, MN	1			
24	Lincoln Piedmont E.S.	Window Treatment	Custom Drapery & Blinds		Burnsville, MN	3			\$26,500.00	
25	Lincoln Piedmont E.S.	Passenger Elevators	Schindler Elevator		Eagan, MN	3			\$53,210.00	
26	Lincoln Piedmont E.S.	Fire Protection Systems	Ahern Fire Protection		Minneapolis, MN	3			\$117,066.00	
27	Lincoln Piedmont E.S.	Mechanical	MD Mechanical		St Joseph, MN	3			\$2,432,000.00	
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1				
2	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Nothern Industrial Insulation	Hermantown, MN	1				
3	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Ferguson Enterprises	Duluth, MN	1				
28	Lincoln Piedmont E.S.	Electrical	Electrical Systems		Brainerd, MN	2		\$1,340,200.00		
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Gray Bar Electric	Duluth, MN	1				
2	Lincoln Piedmont E.S.	Subcontractors & Suppliers		C Rescent Electric	Brainerd, MN	2				
3	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Simplex/Grinnell	Duluth, MN	1				



DULUTH PUBLIC SCHOOLS
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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
4	Lincoln Piedmont E.S.			Johnson Controls	Duluth, MN	1				
5	Lincoln Piedmont E.S.			ESC Supply	Proctor, MN	1				
6	Lincoln Piedmont E.S.			Viking Electric	Duluth, MN	1				
29	Lincoln Piedmont E.S.	Demo, Earthwork & Site Utilities	Northland Constructors		Duluth, MN	1	\$1,535,211.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Hovland Masonry	Duluth, MN	1				
30	Lincoln Piedmont E.S.	Landscaping	AJ's Lawncare, inc.		Duluth, MN	1	\$47,500.00			
31	Lincoln Piedmont E.S.	Chain Link Fences	Century Fence		Forest Lake, MN	3			\$11,186.00	
32	Lincoln Piedmont E.S.	Bituminous Built-Up Roof	McDowell Co		Waite Park, MN	3			\$699,700.00	
Totals							\$5,203,506.00	\$1,503,692.00	\$6,226,063.00	\$12,933,261.00
Percentage of Total \$\$							40.23%	11.63%	48.14%	100.00%

Contractors	1	Lincoln Park M.S.	Earthwork & Site Utilities	Veit		Duluth, MN	1	\$5,314,500.00		
	2	Lincoln Park M.S.	Site Concrete	Hovland		Hermantown, MN	1	\$245,000.00		
	3	Lincoln Park M.S.	Concrete	Kelleher Construction		Burnsville, MN	3			\$2,298,400.00
	4	Lincoln Park M.S.	Precast Concrete	Molin Concrete		Lino Lakes, MN	3			\$2,084,728.00
	5	Lincoln Park M.S.	Masonry	Rice Lake Construction Group		Deerwood, MN	2		\$3,788,650.00	
	6	Lincoln Park M.S.	Structural Steel/Supply	Le Jeune Steel Co		Minneapolis, MN	3			\$1,261,500.00
	7	Lincoln Park M.S.	Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$308,000.00	
	8	Lincoln Park M.S.	Carpentry	Tekton Construction		St Louis Park, MN	3			\$1,023,500.00
	9	Lincoln Park M.S.	Structural Glue-Laminated Construction	Timber Systems, LLC		Lapeer, MI	3			\$521,532.00
	10	Lincoln Park M.S.	Casework	Haldeman-Homme		Minneapolis, MN	3			\$1,065,677.00
	11	Lincoln Park M.S.	Metal Panels & Roofing	Berwald Roofing		North St Paul, MN	3			\$2,246,949.00
	12	Lincoln Park M.S.	Joint Sealers	Sunrise Speciality Contracting		Big Lake, MN	3			\$51,800.00
	13	Lincoln Park M.S.	HM Frames, Doors & Finish Hardware- Supply	Sell Hardware, Inc.		Duluth, MN	1	\$303,150.00		
	14	Lincoln Park M.S.	Sectional Doors	Lipe Brothers		Duluth, MN	1	\$49,500.00		
	15	Lincoln Park M.S.	Aluminum Windows	InterClad		Plymouth, MN	3			\$997,000.00
	16	Lincoln Park M.S.	Drywall	Olympic Companies		Minnetonka, MN	3			\$596,000.00
	17	Lincoln Park M.S.	Tile	Grazzini Bros		Eagan, MN	3			\$251,900.00
	18	Lincoln Park M.S.	Accoustical Ceilings & Treatments	Architectural Sales of MN, Inc.		Minneapolis, MN	3			\$532,000.00
	19	Lincoln Park M.S.	Wood Flooring	Haldeman-Homme DBA Anderson-Ladd		Minneapolis, MN	3			\$153,489.00
	20	Lincoln Park M.S.	Carpet/Resilient Flooring	MCI, Inc.		Waite Park, MN	3			\$316,351.00
	21	Lincoln Park M.S.	Terrazzo Flooring	Advanced Terrazzo & Tile Co		Coon Rapids, MN	3			\$240,000.00
	22	Lincoln Park M.S.	Paint, Coatings & Wall Coverings	Fransen Decorating, Inc.		Milaca, MN	3			\$254,652.00
	23	Lincoln Park M.S.	Visual Display Boards-Supply	W.E. Neal Slate Co		Watertown, MN	3			\$37,690.00
	24	Lincoln Park M.S.	Misc. Specialties - Supply	Kendall Doors		Mankato, MN	3			\$107,150.00
	25	Lincoln Park M.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$553,543.00
	26	Lincoln Park M.S.	Metal Lockers	Olympus Lockers		Eden Prairie, MN	3			\$164,200.00
	27	Lincoln Park M.S.	Theatrical Stage Equipment	Gopher Stage Lighting		Minneapolis, MN	3			\$276,927.00
	28	Lincoln Park M.S.	Window Treatment	Custom Drapery & Blinds		Burnsville, MN	3			\$60,389.00



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Tuesday, July 3, 2012

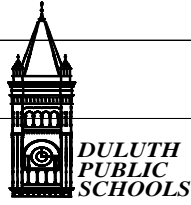
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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
29	Lincoln Park M.S.	Pool Construction	Aqua Logic, Inc.		Waconia, MN	3			\$758,000.00	
30	Lincoln Park M.S.	Elevator	Schindler Elevator		Eagan, MN	3			\$72,010.00	
31	Lincoln Park M.S.	Fire Protection	Brothers Fire Protection		Duluth, MN	1	\$324,000.00			
32	Lincoln Park M.S.	Mechanical	Gorham Oien Mechanical		Mora, MN	2		\$5,494,500.00		
33	Lincoln Park M.S.	Electrical	Api Electrical Co		Duluth, MN	1	\$3,284,650.00			
34	Lincoln Park M.S.	Home Bldg Demo	Veit		Duluth, MN	1	\$42,800.00			
Totals							\$9,563,600.00	\$9,591,150.00	\$15,925,387.00	\$35,080,137.00
Percentage of Total \$\$							27.26%	27.34%	45.40%	100.00%
1	Congdon ES	Site Earthworks, Excavation & Utilities	Northland Constructors		Duluth, MN	1	\$881,400.00			
2	Congdon ES	Concrete	Kelleher Construction		Burnsville, MN	3			\$331,000.00	
3	Congdon ES	Structural Steel/Supply	Ben's Structural Fabricatons		Waite Park, MN	3			\$172,000.00	
Totals							\$881,400.00	\$0.00	\$503,000.00	\$1,384,400.00
Percentage of Total \$\$							63.67%	0.00%	36.33%	100.00%
1	Grant ES	Grey's Creek Infill	Ulland		Carlton, MN	1	\$54,360.00			
2	Grant ES	Utilities Excavation	Veit		Duluth, MN	1	\$92,195.00			
3	Grant ES	Asbestos Abatement	Acct, Inc.		Cloquet, MN	1	\$89,150.00			
4	Grant ES	Demo	Kellington Construction		Minneapolis, MN	3			\$397,835.00	
5	Grant ES	Earthwork & Site Utilities	Veit		Duluth, MN	1	\$834,155.00			
6	Grant ES	Cast-In-Place Contrete	Kelleher Construction		Burnsville, MN	3			\$778,840.00	
7	Grant ES	Precast Concrete	Molin Concrete		Lino Lakes, MN	3			\$149,688.00	
8	Grant ES	Steel Erection	Industrial Construction Specialists		Eau Claire, WI	3			\$89,200.00	
9	Grant ES	Steel Supply	D & M Iron Works Inc		St Paul, MN	3			\$236,823.00	
10	Grant ES	Carpentry	Crossroad Construction		Ham lake, MN	3			\$407,500.00	
11	Grant ES	Dampproofing & Waterproofing	Kremer & Davis Inc.		Fridley, MN	3			\$62,000.00	
12	Grant ES	Caulking & Sealants	Sunrise Speciality Contracting		Big Lake, MN	3			\$58,150.00	
13	Grant ES	Doors & Frames & Hardware Supplies	Sell Hardware, Inc.		Duluth, MN	1	\$192,900.00			
14	Grant ES	Coiling Doors/Overhead Doors	Lipe Brothers		Duluth, MN	1	\$12,500.00			
15	Grant ES	Wood Flooring	Haldeman-Homme DBA Anderson-Ladd		Minneapolis, MN	3			\$49,201.00	
16	Grant ES	Painting/Wallcovering	Steinbrecher Painting		Princeton, MN	3			\$122,000.00	
17	Grant ES	Misc. Specialties - Supply	Building Material Supply, Inc.		Golden Valley, MN	3			\$34,250.00	
18	Grant ES	Visual Display Boards-Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$27,290.00	
19	Grant ES	Folding Panel Partitions	Hufcor Minnesota LLC		Golden Valley, MN	3			\$9,405.00	
20	Grant ES	Lockers	Olympus Lockers		Eden Prairie, MN	3			\$42,637.00	
21	Grant ES	Gymnasium Equipment	Centre Stage Manufacturing		Sauk Centre, MN	3			\$35,900.00	
22	Grant ES	Site Furnishings	Urban Companies, LLC		St Paul, MN	3			\$36,000.00	
23	Grant ES	Roller Window Shades	Lipe Brothers		Duluth, MN	1	\$35,300.00			
24	Grant ES	Casework	LSI Corporation		Plymouth, MN	3			\$267,014.00	
25	Grant ES	Elevator	Schindler Elevator		Eagan, MN	3			\$75,927.00	



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26	Grant ES	Fire Protection	A.W. Kuettel & Sons		Duluth, MN	1	\$150,484.00			
27	Grant ES	Plumbing & Heat Piping	Shannon's		International Falls, MN	2		\$1,442,000.00		
28	Grant ES	Electric	Belknap Electric		Superior, WI	1	\$1,496,170.00			
29	Grant ES	Concrete Filled Steel Piles	Veit		Duluth, MN	1	\$271,620.00			
30	Grant ES	Playground Equipment	Landscape Structures		Delano, MN	3			\$232,120.00	
31	Grant ES	Chain Link Fences and Gates	Keller Fence		Grand Rapids, MN	2		\$44,300.00		
32	Grant ES	Landscaping	Urban Companies, LLC		St Paul, MN	3			\$42,400.00	
33	Grant ES	Site Utilities	Ulland Brothers		Cloquet, MN	1	\$427,680.00			
Totals							\$3,656,514.00	\$1,486,300.00	\$3,154,180.00	\$8,296,994.00
Percentage of Total \$\$							44.07%	17.91%	38.02%	100.00%
1	LRFP	Real Estate	F.I. Salter		Duluth, MN	1				
1	LRFP	Subcontractors & Suppliers		Ramslund and Vigen	Duluth, MN	1				
2	LRFP			Paul Loraas, attorney	Duluth, MN	1				
3	LRFP			David Oberstar, attorney	Duluth, MN	1				
4	LRFP			Edmunds Realty	Duluth, MN	1				
5	LRFP			Prodigy Realty	Duluth, MN	1				
6	LRFP			Edina Realty	Duluth, MN	1				
7	LRFP			A-1 Movers	Superior, WI	1				
8	LRFP			Wherley Movers	Duluth, MN	1				
9	LRFP			Terry Davis Construction	Duluth, MN	1				
10	LRFP			Van Dyke Home Inspections	Duluth, MN	1				
11	LRFP			Inspection Protection	Duluth, MN	1				
12	LRFP			Leone Residential Inspec.	Duluth, MN	1				
13	LRFP			Reuben Johnson & Sons	Superior, WI	1				
Totals							\$77,094,707.22	\$31,530,223.00	\$87,407,117.00	\$196,032,047.22
Percentage of Total \$\$							39.33%	16.08%	44.59%	100.00%
TOTAL TIER ONE CONTRACTORS						182			40.81%	
TOTAL TIER TWO CONTRACTORS						26			5.83%	
TOTAL TIER THREE CONTRACTORS						238			53.36%	
TOTAL ALL CONTRACTORS						446			100.00%	