CAPITAL FACILITIES PLAN

Presented to the Duluth School Board

March 22, 2016

NOTE: This plan should not be considered all-inclusive regarding the current school facility needs. The process of assessment is ongoing and annually involves the gathering of updated needs information from building administrators. We are continually striving to realize even greater accuracy relative to the planning for deferred and scheduled maintenance repair needs of our school buildings.

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CAPITAL FACILITIES PLAN

Presented to the Duluth School Board

March 7, 2016

The School Board adopted the first <u>Capital Facilities Plan</u> (in a form similar to this document) in February 1996. Projects are in some cases required by building official order or recommended with input from the following:

- 1. The State Fire Marshal's orders.
- 2. Proposals from building principals and staff related to their needs.
- 3. Projects identified through Facilities Management Department assessments.

The purpose of this plan is to create a comprehensive, consistent, and continuous means through which the District will identify and budget for projects required to preserve our facilities capacity, and provide functional, safe and healthy spaces for learning.

The Plan is generally formatted from left to right starting with the identification of the building to which the project is associated:

- Under the column heading "BUILDING," the building name is listed.
- Next, under the column heading "WORK ITEM DESCRIPTION" the project is further defined.
- Projects are categorized by Finance Code per MDE and are: 347=Physical Hazards, 349=Other Hazardous Materials, 352=Environmental Health and Safety Management, 358=Asbestos Removal and Encapsulation, 363= Fire Safety, 366= Indoor Air Quality, 367= Accessibility, 368= Building Envelope, 369= Building Hardware and Equipment, 370= Electrical, 379= Interior Surfaces, 380= Mechanical Systems, 381= Plumbing, 382= Professional Services and Salary, 383= Roof Systems, 384= Site Projects.
- Projects that cost less than \$5,000 are generally not considered a capital facilities expense and instead are addressed using general fund revenues (maintenance program 810).
- The Fiscal Year or budget year at the top of a page (FY) identifies when the project is proposed to occur. FY17 encompasses July 1, 2016 to June 30, 2017; FY18 encompasses July 1, 2017 to June 30, 2018, and so on.
- Cost figures shown are best estimates and will be refined with further investigation and design. Estimates generally include a 10 percent escalation for contingency.

Project Prioritization

From the plan inception, projects are incorporated based on their need relative to impact on the integrity of the exterior envelope of the building or the building structure, their impact on safety and health, and function or needs that do not fit into the first two categories.

Other facilities information to consider relative to the plan:

- 1. The current replacement value of the District's capital facilities infrastructure is estimated at over **300 million dollars**. The District maintains approximately 1.86 million square feet of building floor area. Recent construction experience indicates our school facilities would cost approximately \$150-200 per square foot to rebuild. If provided with proper maintenance and repair, it is reasonable to expect that most of the Duluth school buildings will provide adequate educational program space for a total of at least 50 to 75 years.
- 2. The current average age of the District's facilities is approximately 41 years considering only those building currently used by the District.
- 3. Generally accepted guidelines indicate the average annual maintenance and repair budget for a typical school in Minnesota should be approximately \$3 per square foot or approximately 2% of the replacement value per year. With this basis applied to all of our facilities, the District should be spending around \$5.6 million per year on maintenance and repair factoring a 50 year service life.



Capital Facilities Plan Totals by Year

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July 1, 2016 to June 30, 2026

Pending Duluth School Board Approval March 22, 2016

FY	FISCAL YEAR COST BY CATEGORY																
	347	349	352	358	363	366	367	368	369	370	379	380	381	382	383	384	TOTAL
																,	
FY17	\$0	\$120,000	\$170,000	\$0	\$0	\$0	\$(\$914,000	\$0	\$70,000	\$205,700	\$0	\$0	\$0	\$35,000	\$300,000	\$1,814,700
FY18	\$0	\$120,000	\$170,000	\$0	\$0	\$0	\$(\$100,000	\$0	\$0	\$60,000	\$0	\$20,000	\$0	\$850,000	\$280,000	\$1,600,000
FY19	\$0	\$120,000	\$170,000	\$0	\$150,096	\$0	\$(\$450,000	\$0	\$0	\$136,000	\$443,904	\$0	\$0	\$130,000	\$250,000	\$1,850,000
FY20	\$0	\$120,000	\$170,000	\$0	\$0	\$170,000	\$(\$70,000	\$2,839	\$0	\$30,000	\$0	\$0	\$0	\$837,394	\$725,000	\$2,125,233
FY21	\$0	\$120,000	\$170,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000	\$0	\$0	\$1,965,104	\$0	\$2,385,104
FY22	\$0	\$120,000	\$170,000	\$50,000	\$0	\$35,000	\$(\$2,220,000	\$0	\$0	\$23,576	\$0	\$0	\$0	\$0	\$0	\$2,618,576
FY23	\$0	\$120,000	\$170,000	\$80,000	\$0	\$0	\$(\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,870,000
FY24	\$0	\$120,000	\$170,000	\$230,000	\$0	\$0	\$(\$870,000	\$0	\$0	\$500,000	\$1,200,000	\$0	\$0	\$0	\$0	\$3,090,000
FY25	\$0	\$120,000	\$170,000	\$0	\$0	\$950,000	\$(\$0	\$0	\$0	\$0	\$1,335,490	\$750,000	\$0	\$0	\$0	\$3,325,490
FY26	\$0	\$120,000	\$170,000	\$0	\$0	\$0	\$(\$0	\$0	\$0	\$120,000	\$2,800,000	\$375,000	\$0	\$0	\$0	\$3,585,000

10 YEAR TOTAL COST

347	,	349	352	358	363	366	367	368	369	370	379	380	381	382	383	384
	\$0	\$1,200,000	\$1,700,000	\$360,000	\$150,096	\$1,155,000	\$0	\$7,124,000	\$2,839	\$70,000	\$1,075,276	\$5,909,394	\$1,145,000	\$0	\$3,817,498	\$1,555,000

TOTAL

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\$25,264,103



July 1, 2017 to June 30, 2026

Pending Duluth School Board Approval March 22, 2016

BUILDING	WORK ITEM DESCRIPTION	EST. COST
District Wide	Health and Safety Management	\$170,000
District Wide	Environmental Health and Safety Projects District-Wide	\$120,000
Myers-Wilkins	Replace Windows and Exterior Masonry Repairs	\$844,000
Old Central	Repair Damaged Concrete Roof Tile	\$35,000
Old Central	Ceiling Finishes: Replace Gymnasium Acoustical Tile and Abate Asbestos Adhesive	\$170,000
Old Central	Electrical: Replace 1926 Gymnasium Lighting (Salvaged T5 HB)	\$70,000
Old Central	Chimney - Temporary Repairs Total Restoration Est. \$400,000	\$70,000
Old Central	Regrade and Repave 3rd Street entrance to correct leak to boiler room and storm sewer - code	\$300,000
Old Central	Replace 20 Year Old Carpeting Unity	\$35,700
	FY17 TOTAL	\$1,814,700



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BUILDING	WORK ITEM DESCRIPTION			EST. COST
Congdon Park	Plumbing: Replace Lavatory Wash Fountains			\$20,000
Denfeld	Repair/replace damaged and degraded sidewalk 6th Street			\$50,000
District Wide	Health and Safety Management			\$170,000
District Wide	Environmental Health and Safety Projects District-Wide			\$120,000
Lakewood	Roof System: Replace Roof			\$850,000
Ordean East MS	24yr Old Gym Floor Refinish			\$60,000
Ordean East MS	Exterior Door Replacement - 8 leaf hollow metal/wood to Aluminum			\$100,000
Stowe	Replace Damaged and Non-CPSC Playground Equipment			\$165,000
Stowe	Replace Damaged Playground Pavement			\$65,000
		FY18	TOTAL	\$1,600,000



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BUILDING	WORK ITEM DESCRIPTION	EST. COST
Congdon Park	Exterior Wall Restoration: Brick Replacement Tuck Pointing and Brick Repair	\$223,904
Congdon Park	Exterior: Replace 150 exterior windows due to operational failure and leaking	\$450,000
Denfeld	Repair Resurface Track	\$250,000
District Wide	Health and Safety Management	\$170,000
District Wide	Environmental Health and Safety Projects District-Wide	\$120,000
Lakewood	HVAC: Ductwork Cleaning	\$80,000
Lowell	Wall Finishes: Paint Interior	\$136,000
Lowell	HVAC: Ductwork Cleaning	\$140,000
Old Central	Fire Alarm Systems: Outdated System	\$150,096
Old Central	Roof replacement sections 2B, 7B,7C,8, Boiler Roof	\$130,000
	FY19 TOTAL	\$1,850,000



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BUILDING	WORK ITEM DESCRIPTION	EST. COST
District Wide	Health and Safety Management	\$170,000
District Wide	Environmental Health and Safety Projects District-Wide	\$120,000
East High School	Roof System: Replace Roof - Pool/Gym 1994 Addition	\$265,500
Homecroft	Regrade and replace failed drainage in field area to correct wet and hazardous conditions	\$50,000
Old Central	Roof System: Replace origional Roof Slate 1926 Addition	\$571,894
Old Central	Vehicular Paving: Resurface Asphalt Parking Lots	\$75,000
Old Central	Repair/Replace Exterior Stairs	\$600,000
Old Central	Exterior Doors: Replace Overhead Doors	\$70,000
Old Central	Interior Doors: Replace Boiler Room Door	\$2,839
Old Central	Superstructure: Replace Steel Beams under front entrance destroyed by corrosion	\$30,000
Old Central	Repair/replace temperature control system (Fy26 Proj. Phased Levy)	\$170,000



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BUILDING	WORK ITEM DESCRIPTION			EST. COST
District Wide	Health and Safety Management			\$170,000
District Wide	Environmental Health and Safety Projects District-Wide			\$120,000
East High School	Roof System: Replace Roof - South Class Rooms 1994			\$292,050
East High School	Roof System: Replace Roof - Music Wing			\$115,960
Old Central	Replace Concrete Roofing Tile Roofing (Fy23 Proj. Phased Levy)			\$1,500,000
Stowe	HVAC: Ductwork Cleaning			\$130,000
Transportation	Roof System: Replace Roof			\$57,094
		FY21	TOTAL	\$2,385,104



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BUILDING	WORK ITEM DESCRIPTION	EST. COST
District Wide	Health and Safety Management	\$170,000
District Wide	Environmental Health and Safety Projects District-Wide	\$120,000
Old Central	Service Tunnels: Floor Vapor Barrier	\$35,000
Old Central	Exterior Windows: Replace windows (Fy23 Proj. Phased Levy)	\$550,000
Old Central	Superstructure: Patch Plaster at Exterior Walls	\$23,576
Old Central	Exterior Restoration Clock Tower and Roof Level Chimneys (Fy23 Proj. Phased Levy)	\$1,350,000
Old Central	Exterior Restoration 1973 Addition (Loading Dock and roof level walls above) (Fy23 Proj. Phased Levy)	\$320,000
Old Central	Hazardous Components: Abatement	\$50,000
	FY22 TOTAL	\$2,618,576



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BUILDING	WORK ITEM DESCRIPTION	EST. COST
District Wide	Health and Safety Management	\$170,000
District Wide	Environmental Health and Safety Projects District-Wide	\$120,000
Old Central	Exterior Wall Restoration Boiler, Hallway, and stack (Fy23 Proj. Phased Levy)	\$460,000
Old Central	Exterior Wall Restoration North Wing (Fy23 Proj. Phased Levy)	\$600,000
Old Central	Exterior Wall Restoration 1926 Addition (Gym) (Fy23 Proj. Phased Levy)	\$740,000
Old Central	Exterior Wall Restoration East Wing (Fy23 Proj. Phased Levy)	\$700,000
Old Central	Hazardous Components: Abatement	\$80,000
	FY23 TOTAL	\$2,870,000



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BUILDING	WORK ITEM DESCRIPTION	EST. COST
District Wide	Health and Safety Management	\$170,000
District Wide	Environmental Health and Safety Projects District-Wide	\$120,000
Old Central	HVAC: Replace Ventilation All Floors (FY26 Phased 3yr Levy)	\$1,200,000
Old Central	Ceiling Finishes: Replace 40yr old Acoustical Ceiling Tile (FY26 Phased 3yr Levy)	\$500,000
Old Central	Hazardous Components: Abatement (Fy26 Proj. Phased Levy)	\$230,000
Old Central	Exterior Walls Restoration West Wing (Inspec 05/21/15 estimate)	\$870,000
	FY24 TOTAL	\$3,090,000



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BUILDING	WORK ITEM DESCRIPTION	EST. COST
District Wide	Health and Safety Management	\$170,000
District Wide	Environmental Health and Safety Projects District-Wide	\$120,000
Old Central	Dehumidification Chiller and Piping Mains(FY26 Proj. Phased Levy)	\$950,000
Old Central	Heating System Conversion - Steam to Hot Water (FY26 Proj. Phased Levy)	\$1,135,490
Old Central	Replace 80-116 yrold Domestic Water Piping (FY26 Proj. Phased Levy)	\$750,000
Old Central	Replace Ventilation All Floors (FY26 Proj. Phased Levy)	\$200,000
	FY25 TOTAL	\$3,325,490



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BUILDING	WORK ITEM DESCRIPTION			EST. COST
District Wide	Health and Safety Management			\$170,000
District Wide	Environmental Health and Safety Projects District-Wide			\$120,000
Old Central	Replace Underground Sanitary Sewer Lines (FY26 Proj. Phased Levy)			\$375,000
Old Central	Replace Ventilation All Floors (FY26 Proj. Phased Levy)			\$2,800,000
Stowe	Wall Finishes: Paint Interior			\$120,000
		FY26	TOTAL	\$3,585,000



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Congdon Park

YR	WORK ITEM DESCRIPTION	Est. Cost
FY18	Plumbing: Replace Lavatory Wash Fountains	\$20,000
	FY18 Bldg. Total	\$20,000
FY19	Exterior Wall Restoration: Brick Replacement Tuck Pointing and Brick Repair	\$223,904
FY19	Exterior: Replace 150 exterior windows due to operational failure and leaking	\$450,000
	FY19 Bldg. Total	\$673,904

Congdon Park 10 Yr Total \$693,904



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Denfeld

Pending Duluth School Board Approval March 22, 2016

YR	WORK ITEM DESCRIPTION	Est. Cost
FY18	Repair/replace damaged and degraded sidewalk 6th Street	\$50,000
	FY18 Bldg. Total	\$50,000
FY19	Repair Resurface Track	\$250,000
	FY19 Bldg. Total	\$250,000

Denfeld 10 Yr Total \$300,000



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District Wide

YR	WORK ITEM DESCRIPTION			Est. Cost
FY17	Health and Safety Management			\$170,000
FY17	Environmental Health and Safety Projects District-Wide			\$120,000
		FY17	Bldg. Total	\$290,000
FY18	Health and Safety Management			\$170,000
FY18	Environmental Health and Safety Projects District-Wide			\$120,000
		FY18	Bldg. Total	\$290,000
FY19	Health and Safety Management			\$170,000
FY19	Environmental Health and Safety Projects District-Wide			\$120,000
		FY19	Bldg. Total	\$290,000
FY20	Health and Safety Management			\$170,000
FY20	Environmental Health and Safety Projects District-Wide			\$120,000
		FY20	Bldg. Total	\$290,000
FY21	Health and Safety Management			\$170,000
FY21	Environmental Health and Safety Projects District-Wide			\$120,000
		FY21	Bldg. Total	\$290,000
FY22	Health and Safety Management			\$170,000
FY22	Environmental Health and Safety Projects District-Wide			\$120,000
		FY22	Bldg. Total	\$290,000
FY23	Health and Safety Management			\$170,000
FY23	Environmental Health and Safety Projects District-Wide			\$120,000
		FY23	Bldg. Total	\$290,000
FY24	Health and Safety Management			\$170,000
FY24	Environmental Health and Safety Projects District-Wide			\$120,000
		FY24	Bldg. Total	\$290,000
FY25	Health and Safety Management			\$170,000
FY25	Environmental Health and Safety Projects District-Wide			\$120,000
		FY25	Bldg. Total	\$290,000
FY26	Health and Safety Management			\$170,000
FY26	Environmental Health and Safety Projects District-Wide			\$120,000
		FY26	Bldg. Total	\$290,000

\$2,900,000

District Wide 10 Yr Total



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Pending Duluth School Board Approval March 22, 2016

East High School

YR	WORK ITEM DESCRIPTION	Est. Cost
FY20	Roof System: Replace Roof - Pool/Gym 1994 Addition	\$265,500
	FY20 Bldg. Total	\$265,500
FY21	Roof System: Replace Roof - South Class Rooms 1994	\$292,050
FY21	Roof System: Replace Roof - Music Wing	\$115,960
	FY21 Bldg. Total	\$408,010

East High School 10 Yr Total \$673,510



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Homecroft

YR	WORK ITEM DESCRIPTION	Est. Cost
FY20	Regrade and replace failed drainage in field area to correct wet and hazardous conditions	\$50,000
	FY20 Bldg. Total	\$50,000
	Homecroft 10 Yr Total	\$50,000



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Lakewood

YR	WORK ITEM DESCRIPTION	Est. Cost
FY18	Roof System: Replace Roof	\$850,000
	FY18 Bldg. Tota	\$850,000
FY19	HVAC: Ductwork Cleaning	\$80,000
	FY19 Bldg. Tota	\$80,000
	Lakewood 10 Yr Total	\$930,000



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Lowell

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YR	WORK ITEM DESCRIPTION	Est. Cost
FY19	Wall Finishes: Paint Interior	\$136,000
FY19	HVAC: Ductwork Cleaning	\$140,000
	FY19 Bldg. Total	\$276,000

Lowell 10 Yr Total \$276,000



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Myers-Wilkins

YR	WORK ITEM DESCRIPTION	Est. Cost
FY17	Replace Windows and Exterior Masonry Repairs	\$844,000
	FY17 Bldg. Total	\$844,000
	Myers-Wilkins 10 Yr Total	\$844,000



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Old Central

O I	d Central		
YR	WORK ITEM DESCRIPTION		Est. Cost
FY17	Repair Damaged Concrete Roof Tile		\$35,000
FY17	Ceiling Finishes: Replace Gymnasium Acoustical Tile and Abate Asbestos Adhesive		\$170,000
FY17	Electrical: Replace 1926 Gymnasium Lighting (Salvaged T5 HB)		\$70,000
FY17	Chimney - Temporary Repairs Total Restoration Est. \$400,000		\$70,000
FY17	Regrade and Repave 3rd Street entrance to correct leak to boiler room and storm sewer - code		\$300,000
FY17	Replace 20 Year Old Carpeting Unity		\$35,700
	FY17	Bldg. Total	\$680,700
FY19	Fire Alarm Systems: Outdated System		\$150,096
FY19	Roof replacement sections 2B, 7B,7C,8, Boiler Roof		\$130,000
	FY19	Bldg. Total	\$280,096
FY20	Roof System: Replace origional Roof Slate 1926 Addition	Diag. I vui	\$571,894
FY20	Vehicular Paving: Resurface Asphalt Parking Lots		\$75,000
FY20	Repair/Replace Exterior Stairs		\$600,000
FY20	Exterior Doors: Replace Overhead Doors		\$70,000
FY20	Interior Doors: Replace Boiler Room Door		\$2,839
FY20	Superstructure: Replace Steel Beams under front entrance destroyed by corrosion		\$30,000
FY20	Repair/replace temperature control system (Fy26 Proj. Phased Levy)		\$170,000
	FY20	Bldg. Total	\$1,519,733
FY21	Replace Concrete Roofing Tile Roofing (Fy23 Proj. Phased Levy)	Diag. Total	\$1,500,000
1 121	FY21	Bldg. Total	\$1,500,000
FY22	Service Tunnels: Floor Vapor Barrier	Diug. Total	\$1,300,000
FY22	Exterior Windows: Replace windows (Fy23 Proj. Phased Levy)		\$550,000
FY22	Superstructure: Patch Plaster at Exterior Walls		\$23,576
FY22	Exterior Restoration Clock Tower and Roof Level Chimneys (Fy23 Proj. Phased Levy)		\$1,350,000
FY22	Exterior Restoration 1973 Addition (Loading Dock and roof level walls above) (Fy23 Proj. Phased Levy)		\$320,000
FY22	Hazardous Components: Abatement		\$50,000
	FY22	Bldg. Total	\$2,328,576
FY23	Exterior Wall Restoration Boiler, Hallway, and stack (Fy23 Proj. Phased Levy)	Diag. Total	\$460,000
FY23	Exterior Wall Restoration North Wing (Fy23 Proj. Phased Levy)		\$600,000
FY23	Exterior Wall Restoration 1926 Addition (Gym) (Fy23 Proj. Phased Levy)		\$740,000
FY23	Exterior Wall Restoration East Wing (Fy23 Proj. Phased Levy)		\$700,000
FY23	Hazardous Components: Abatement		\$80,000
1 123	FY23	Bldg. Total	\$2,580,000
FY24	HVAC: Replace Ventilation All Floors (FY26 Phased 3yr Levy)	Diug. Total	\$1,200,000
FY24	Ceiling Finishes: Replace 40yr old Acoustical Ceiling Tile (FY26 Phased 3yr Levy)		\$500,000
FY24	Hazardous Components: Abatement (Fy26 Proj. Phased Levy)		\$230,000
FY24	Exterior Walls Restoration West Wing (Inspec 05/21/15 estimate)		\$870,000
1 1 24		Dida Tatal	
EV25	FY24 Dehumidification Chiller and Dining Mains(EV26 Brail Bhasad Laur)	Bldg. Total	\$2,800,000
FY25 FY25	Dehumidification Chiller and Piping Mains(FY26 Proj. Phased Levy) Hasting System Conversion Steam to Het Water (FY26 Proj. Phased Levy)		\$950,000 \$1,135,490
	Heating System Conversion - Steam to Hot Water (FY26 Proj. Phased Levy)		
FY25	Replace 80-116 yrold Domestic Water Piping (FY26 Proj. Phased Levy)		\$750,000
FY25	Replace Ventilation All Floors (FY26 Proj. Phased Levy)	DLJ TE 4.2	\$200,000
	FY25	Bldg. Total	\$3,035,490



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Old Central

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YR	WORK ITEM DESCRIPTION	Est. Cost
FY26	Replace Underground Sanitary Sewer Lines (FY26 Proj. Phased Levy)	\$375,000
FY26	Replace Ventilation All Floors (FY26 Proj. Phased Levy)	\$2,800,000
	FY26 Bldg. Total	\$3,175,000



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Ordean East MS

Pending Duluth School Board Approval March 22, 2016

YR	WORK ITEM DESCRIPTION	Est. Cost
FY18	24yr Old Gym Floor Refinish	\$60,000
FY18	Exterior Door Replacement - 8 leaf hollow metal/wood to Aluminum	\$100,000
	FY18 Bldg. Total	\$160,000

Ordean East MS 10 Yr Total \$160,000



July 1, 2017 to June 30, 2026

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Pending Duluth School Board Approval March 22, 2016 Stowe

YR	WORK ITEM DESCRIPTION			Est. Cost	
FY18	Replace Damaged and Non-CPSC Playground Equipment			\$165,000	
FY18	Replace Damaged Playground Pavement			\$65,000	
		FY18	Bldg. Total	\$230,000	
FY21	HVAC: Ductwork Cleaning			\$130,000	
		FY21	Bldg. Total	\$130,000	
FY26	Wall Finishes: Paint Interior			\$120,000	
		FY26	Bldg. Total	\$120,000	
	Sto	we 1	0 Yr Total	\$480,000	



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Pending Duluth School Board Approval March 22, 2016

Transportation

YR	WORK ITEM DESCRIPTION	Est. Cost
FY21	Roof System: Replace Roof	\$57,094
	FY21 B	Sldg. Total \$57,094

Transportation 10 Yr Total \$57,094