



DULUTH  
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DULUTH PUBLIC SCHOOLS  
LRFP CONTRACTOR & SUPPLIER LISTING

Wednesday, February 2, 2011



Note: Tier One includes Duluth/Superior and adjacent communities

Note: Tier Two includes International Falls, Mora, Grand Rapids, Hibbing & Virginia. Many contractors within Tier Two are members of the Duluth Builder's Exchange

Note: Tier Three includes Twin Cities contractors and other contractors not defined as members of the Duluth Builders Exchange.

	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
contractors	1	Lowell E.S.	Asphalt Paving	Northland Constructors	Duluth, MN	1	\$540,885.00			
	1	Lowell E.S.	Subcontractors & Suppliers	Lines By Lightner	Esko, MN	1				
	2	Lowell E.S.		Superior Concrete Cutting	Duluth, MN	1				
	3	Lowell E.S.		Northwoods	Duluth, MN	1				
	4	Lowell E.S.		Northland Construction	Duluth, MN	1				
	5	Lowell E.S.		Earl F. Anderson	Bloomington, MN	3				
	6	Lowell E.S.		Dairyland Fence	Iron River, WI	1				
	7	Lowell E.S.		ADSCO	Duluth, MN	1				
	2	Lowell E.S.	Exterior Wall Restoration	Stretar Masonry & Concrete	Duluth, MN	1	\$289,240.00			
	1	Lowell E.S.	Subcontractors & Suppliers	H & O Caulking	Duluth, MN	1				
2	Lowell E.S.	Jamar		Duluth, MN	1					
3	Lowell E.S.	Brenny Dahl		Cloquet, MN	1					
4	Lowell E.S.	Brock White		Duluth, MN	1					
5	Lowell E.S.	ADSCO		Duluth, MN	1					
3	Lowell E.S.	Kitchen Equipment	Premier Restaurant Equip. Co.	Minneapolis, MN	3				\$102,345.00	
	Lowell E.S.	Subcontractors & Suppliers	Ansul Fire Protection	Superior, WI	1					
	Lowell E.S.		Halton Exhaust Hood	Minneapolis, MN	3					
	Lowell E.S.		Hobart Sales & Service	Scanlon, MN	1					
	Lowell E.S.		Hollander	Minneapolis, MN	3					
	Lowell E.S.		Two Rivers Enterprises	Holdingford, MN	3					
	Lowell E.S.		T & S Brass & Bronze	Traveler's Rest, SC	3					
	Lowell E.S.		YES Distributing	Mendota Heights, MN	3					
	Lowell E.S.	North Country Installation	Coon Rapids, MN	3						
4	Lowell E.S.	Interior Improvements	Johnson Wilson Constructors	Duluth, MN	1	\$759,536.00				
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
5	Lowell E.S.	HVAC & Plumbing	Gorham Oien Mechanical	Mora, MN	2		\$1,248,943.00			
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
7	Lowell E.S.		Goodin Co	Duluth, MN	1					
8	Lowell E.S.		R. E. Carlson	Maple Grove, MN	3					
9	Lowell E.S.		Mulcahy Co	Eagan, MN	3					
10	Lowell E.S.		SPS Co	St. Paul, MN	3					
6	Lowell E.S.	Fire Protection	Viking Automatic Sprinkler Co	Duluth, MN	1	\$57,370.00				
7	Lowell E.S.	Electrical	Api Electric Company	Duluth, MN	1	\$795,224.00				
8	Lowell E.S.	Roofing	Palmer West Construction	Rogers, MN	3			\$1,070,935.00		
9	Lowell E.S.	Asbestos Abatement	Acct, Inc.	Cloquet, MN	1	\$77,710.00				
10	Lowell E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3				\$23,070.00	
general conditions	1	Lowell E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$18,450.00			
	2	Lowell E.S.	Site Superintendent	Kraus Anderson	Duluth, MN	1	\$76,419.00			
	3	Lowell E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$771.00			
totals							\$2,615,605.00	\$1,248,943.00	\$1,196,350.00	\$5,060,898.00



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		Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
		Percentage of Total \$\$									
contractors	1	Stowe E.S.	Masonry & Interior finishes	Johnson-Wilson		Duluth, MN	1	\$242,672.00			
		1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1				
		2	Stowe E.S.		Harbor City Masonry	Duluth, MN	1				
		3	Stowe E.S.		Duluth Steel	Duluth, MN	1				
		4	Stowe E.S.		Concrete Coatings	Blaine, MN	3				
		5	Stowe E.S.		Commercial Roofing	Barnum, MN	1				
		6	Stowe E.S.		H & O Caulking	Duluth, MN	1				
		7	Stowe E.S.		St Germain's Glass	Duluth, MN	1				
		8	Stowe E.S.		Northland Painting	Duluth, MN	1				
		9	Stowe E.S.		Lake Superior Painting	Duluth, MN	1				
		11	Stowe E.S.		St Germain's Cabinet	Duluth, MN	1				
	12	Stowe E.S.	A.G O'Brien		Hermantown, MN	1					
	2	Stowe E.S.	Site Improvement	Ground Level Service		Duluth, MN	1	\$26,490.00			
	3	Stowe E.S.	Asphalt Paving	Duluth-Superior Erection		Duluth, MN	1	\$351,346.80			
	1	Stowe E.S.	Subcontractors & Suppliers	MN/WI Playground	Golden Valley, MN	3					
	2	Stowe E.S.		Ground Level Svcs	Duluth, MN	1					
	3	Stowe E.S.		Dynamic Steel	Proctor, MN	1					
	4	Stowe E.S.		Allied Blacktop	Maple Grove, MN	3					
	5	Stowe E.S.		Century Fence	Forest Lake, MN	3					
	6	Stowe E.S.		Duluth Ready Mix	Duluth, MN	1					
	4	Stowe E.S.	Roofing	A.W. Kuettel & Sons, Inc.		Duluth, MN	1	\$709,719.60			
	1	Stowe E.S.	Subcontractors & Suppliers		MacArthur Co.	Duluth, MN	1				
	5	Stowe E.S.	Walk-In Cooler	Strategic Equipment & Supply Corp.		St Cloud, MN	3			\$35,959.83	
	1	Stowe E.S.	Subcontractors & Suppliers		Thermalite	Commerce, CA	3				
	2	Stowe E.S.	Subcontractors & Suppliers		Carlson Refrigeration	Superior, WI	1				
	6	Stowe E.S.	Interior Improvements	Kraus-Anderson Construction Co		Duluth, MN	1	\$467,534.43			
	1	Stowe E.S.	Subcontractors & Suppliers	Sell Hardware	Duluth, MN	1					
	2	Stowe E.S.		St Germain's Glass	Duluth, MN	1					
	3	Stowe E.S.		Contract Tile & Carpet	Duluth, MN	1					
	4	Stowe E.S.		Elite Caulking & Sealants	Superior, WI	1					
	5	Stowe E.S.		Quality Drywall & Plastering	Duluth, MN	1					
	6	Stowe E.S.		W.E. Neal Co	Watertown, MN	3					
	7	Stowe E.S.		W.A. Schaefer & Sons	Duluth, MN	1					
	8	Stowe E.S.		Dan Treb Paint & Decorating	Long Lake, MN	3					
	9	Stowe E.S.		Bartley Sales Co	Minneapolis, MN	3					
	7	Stowe E.S.	HVAC, Plumbing & Fire	Shannons, Inc.		International Falls, MN	2		\$671,563.00		
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1					
	2	Stowe E.S.		EnviroBate Metro	Minneapolis, MN	3					
	3	Stowe E.S.		HydaMetrics	Centerville, MN	3					
	4	Stowe E.S.		Johnson Controls	Duluth, MN	1					
	5	Stowe E.S.		Mavo Systems	Hibbing, MN	2					
	6	Stowe E.S.		RM Cotton	Brooklyn, Mn	3					
	7	Stowe E.S.		Summit Fire Protection	Duluth, MN	1					
	8	Stowe E.S.		Ferguson	Duluth, MN	1					
	9	Stowe E.S.		RE Carlson	Maple Grove, MN	3					
	10	Stowe E.S.		ABE	Duluth, MN	1					
	11	Stowe E.S.		RHI	Fargo, ND	3					



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	12	Stowe E.S.			Grainger	Duluth, MN	1					
	8	Stowe E.S.	Electrical	Belknap Electric		Superior, WI	1	\$503,094.00				
	1	Stowe E.S.	Subcontractors & Suppliers		Rav	Minneapolis, MN	3					
	2	Stowe E.S.			Pro Tec	Minneapolis, MN	3					
	3	Stowe E.S.			Viking Electric	Duluth, MN	1					
	4	Stowe E.S.			Graybar	Duluth, MN	1					
	5	Stowe E.S.			United	Duluth, MN	1					
	6	Stowe E.S.			Simplex	Minneapolis, MN	3					
	9	Stowe E.S.	Hired by School District	Stout Mechanical		Duluth, MN	1	\$60,000.00				
	10	Stowe E.S.	Exterior Wall Restoration	Bedrock Flint		Duluth, MN	1	\$44,971.00				
	1	Stowe E.S.	Subcontractors & Suppliers		Brock White	Duluth, MN	1					
	2	Stowe E.S.			Arrowhead Concrete	Duluth, MN	1					
	3	Stowe E.S.			Advance Specialties	St. Paul, MN	3					
	11	Stowe E.S.	Testing & Balance	TD Test & Balance		Duluth, MN	1	\$14,000.00				
general conditions	1	Stowe E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$14,754.00				
	2	Stowe E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$5,000.00				
			<b>totals</b>					<b>\$2,439,581.83</b>	<b>\$671,563.00</b>	<b>\$35,959.83</b>	<b>\$3,147,104.66</b>	
			<b>Percentage of Total \$\$</b>				<b>77.52%</b>	<b>21.34%</b>	<b>1.14%</b>	<b>100.00%</b>		
	1	Lakewood E.S.	Asphalt Paving/Site Improvements	Nels Nelson and Sons Inc.		Cloquet, MN	1	\$419,284.00				
	1	Lakewood E.S.	Subcontractors & Suppliers		Concrete Sawing Services	Duluth, MN	1					
	2	Lakewood E.S.			TMIC Landscaping	Duluth, MN	1					
	3	Lakewood E.S.			Century Fence	Forest Lake, MN	3					
	4	Lakewood E.S.			MN Playground Equipment	St. Paul, MN	3					
	5	Lakewood E.S.			Donald Holm	Duluth, MN	1					
	6	Lakewood E.S.			Glacier Paving	Duluth, MN	1					
	7	Lakewood E.S.			ADSCO	Duluth, MN	1					
	8	Lakewood E.S.			HD Waterworks	Duluth, MN	1					
	9	Lakewood E.S.			Elk River Concrete Products	Duluth, MN	1					
	10	Lakewood E.S.			Ess Brothers	Loretto, MN	3					
	11	Lakewood E.S.			Duluth Ready Mix	Duluth, MN	1					
	2	Lakewood E.S.	Exterior Wall Restoration	Bedrock Flint		Duluth, MN	1	\$120,327.00				
	1	Lakewood E.S.	Subcontractors & Suppliers		Brock White	Duluth, MN	1					
	2	Lakewood E.S.			Arrowhead Concrete	Duluth, MN	1					
	3	Lakewood E.S.			Advance Specialties	St. Paul, MN	3					
	3	Lakewood E.S.	Roofing	A.W. Kuettel & Sons, Inc.		Duluth, MN	1	\$59,320.00				
	1	Lakewood E.S.	Subcontractors & Suppliers		MacArthur Co.	Duluth, MN	1					
	4	Lakewood E.S.			Walk-In Freezer	Strategic Equipment & Supply Corp.		St Cloud, MN	3			\$25,620.00
	1	Lakewood E.S.	Subcontractors & Suppliers		Thermalite	Commerce, CA	3					
	2	Lakewood E.S.			Carlson Refrigeration	Superior, WI	1					
	5	Lakewood E.S.	Interior Improvements	Donald Holm Construction		Duluth, MN	1	\$287,782.78				
	1	Lakewood E.S.	Subcontractors & Suppliers		Penhall Co	Duluth, MN	1					
	2	Lakewood E.S.			A.W. Kuettel & Sons	Duluth, MN	1					
	3	Lakewood E.S.			Elite Caulking & Sealants	Duluth, MN	1					
	4	Lakewood E.S.			St Germain's Glass Co.	Duluth, MN	1					
	5	Lakewood E.S.			Contract Tile & Carpet	Duluth, MN	1					



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contractors	6	Lakewood E.S.	Subcontractors & Suppliers		Flament Hampshire, Inc.	Duluth, MN	1				
	7	Lakewood E.S.			Northland Painting of Duluth	Duluth, MN	1				
	8	Lakewood E.S.			Duluth Steel Fabricators	Duluth, MN	1				
	9	Lakewood E.S.			Northern Door & Hardware	Duluth, MN	1				
	10	Lakewood E.S.			Neal Slate Co	Watertown, MN	3				
	11	Lakewood E.S.			Glenwood Signs & Awards	Duluth, MN	1				
	6	Lakewood E.S.	HVAC, Plumbing & Fire	Shannons, Inc.		International Falls, MN	2		\$456,508.00		
	1	Lakewood E.S.	Subcontractors & Suppliers		Concrete Sawing Svcs	Superior, WI	1				
	2	Lakewood E.S.			EnviroBate Metro	Minneapolis, MN	3				
	3	Lakewood E.S.			HydaMetrics	Centerville, MN	3				
	4	Lakewood E.S.			Johnson Controls	Duluth, MN	1				
5	Lakewood E.S.	Mavo Systems			Hibbing, MN	2					
6	Lakewood E.S.	RM Cotton			Brooklyn, MN	3					
7	Lakewood E.S.	Summit Fire Protection			Duluth, MN	1					
8	Lakewood E.S.	Ferguson			Duluth, MN	1					
9	Lakewood E.S.	RE Carlson			Maple Grove, MN	3					
10	Lakewood E.S.	ABE			Duluth, MN	1					
11	Lakewood E.S.	RHI			Fargo, ND	3					
12	Lakewood E.S.	Grainger			Duluth, MN	1					
7	Lakewood E.S.	Fire Protection	Summit Fire Protection		Duluth, MN	1	\$210,969.00				
1	Lakewood E.S.	Subcontractors & Suppliers		Northwestern Power	Duluth, MN	1					
2	Lakewood E.S.			MN Petroleum	Minneapolis, MN	3					
8	Lakewood E.S.	Electrical	Belknap Electric		Superior, WI	1	\$432,952.00				
1	Lakewood E.S.	Subcontractors & Suppliers		Rav	Minneapolis, MN	3					
2	Lakewood E.S.			Pro Tec	Minneapolis, MN	3					
3	Lakewood E.S.			Viking Electric	Duluth, MN	1					
4	Lakewood E.S.			Graybar	Duluth, MN	1					
5	Lakewood E.S.			United	Duluth, MN	1					
6	Lakewood E.S.			Simplex	Minneapolis, MN	3					
9	Lakewood E.S.	Testing & Balance	TD Test & Balance		Duluth, MN	1	\$11,500.00				
10	Lakewood E.S.	Fuel Oil Burner	Meetek & Company		Duluth, MN	1	\$61,954.22				
general conditions	1	Lakewood E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$10,000.00			
	2	Lakewood E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$1,775.00			
	totals							\$1,615,864.00	\$456,508.00	\$25,620.00	\$2,097,992.00
Percentage of Total \$\$							77.02%	21.76%	1.22%	100.00%	
1	Homecroft E.S.	Earthwork & Site Improvement	Veile		Duluth, MN	1	\$630,190.00				
2	Homecroft E.S.	Concrete	Home Menders		Duluth, MN	1	\$290,513.00				
1	Homecroft E.S.	Subcontractors & Suppliers		JP Concrete	Duluth, MN	1					
2	Homecroft E.S.			Kolb Construction	Cloquet, MN	1					
3	Homecroft E.S.			Jamar Co	Duluth, MN	1					
4	Homecroft E.S.			Country Materials Corp	Rice Lake, WI	1					
5	Homecroft E.S.			Penhall Company	Duluth, MN	1					
6	Homecroft E.S.			ASDCO/Jamar	Duluth, MN	1					
7	Homecroft E.S.			Duluth Ready Mix	Duluth, MN	1					
8	Homecroft E.S.			Hermantown Lumber	Hermantown, MN	1					



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contractors	9	Homecroft E.S.		Kraemer Construction	Duluth, MN	1				
	10	Homecroft E.S.		Symons Corporation	Minneapolis, MN	3				
	11	Homecroft E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Homecroft E.S.	Masonry	Harbor City Masonry	Duluth, MN	1	\$533,430.00			
	1	Homecroft E.S.		Elite Caulking & Sealants	Grand Rapids, MI	3				
	2	Homecroft E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Homecroft E.S.		Brock White	Duluth, MN	1				
	4	Homecroft E.S.	Metals	Thurnbeck Steel Fabrication	Forest Lake, MN	3			\$112,077.00	
	1	Homecroft E.S.		Infra-Metals	Marseilles, IL	3				
	2	Homecroft E.S.		Namasco	Dubuque, IA	3				
3	Homecroft E.S.		McNeilus Steel	Dodge Center, MN	3					
4	Homecroft E.S.		B & F Fastener Supply	Duluth, MN	1					
5	Homecroft E.S.		Vulcraft	Minneapolis, MN	3					
6	Homecroft E.S.		Fastenal	Duluth, MN	1					
5	Homecroft E.S.	Building Improvement	RJS Construction	Superior, WI	1	\$1,294,667.00				
1	Homecroft E.S.		Belanger Inc.	Duluth, MN	1					
2	Homecroft E.S.		A.W. Kuetzel	Duluth, MN	1					
3	Homecroft E.S.		Construction Specialties	Fargo, ND	3					
4	Homecroft E.S.		W.E. Neal Slate Co	Burnsville, MN	3					
5	Homecroft E.S.		Twin City Acoustics	Minneapolis, MN	3					
6	Homecroft E.S.		JF Equipment LLC	Cromwell, MN	1					
7	Homecroft E.S.		NPD, Inc.	Duluth, MN	1					
8	Homecroft E.S.		Medina Construction	Minneapolis, MN	3					
9	Homecroft E.S.		TFE, Inc.	Brookston, MN	1					
6	Homecroft E.S.	HVAC & Plumbing	Jamar Co	Duluth, MN	1	\$1,664,142.00				
1	Homecroft E.S.		Ferguson	Duluth, MN	1					
2	Homecroft E.S.		RE Carlson	Maple Grove, MN	3					
3	Homecroft E.S.		ABE	Duluth, MN	1					
4	Homecroft E.S.		Schwab, Vollhaber, Lubratt	Shoreview, MN	3					
5	Homecroft E.S.		TMS Johnson	Minneapolis, MN	3					
6	Homecroft E.S.		Goodin Co	Duluth, MN	1					
7	Homecroft E.S.	Fire Protection	AG O'Brien	Hermantown, MN	1	\$54,733.00				
8	Homecroft E.S.	Roofing	Thelen	Brainerd, MN	2		\$254,000.00			
1	Homecroft E.S.		MacArthur Co.	Duluth, MN	1					
9	Homecroft E.S.	Kitchen Equipment	Grand Kitchen	Plymouth, MN	3				\$214,207.00	
1	Homecroft E.S.		Appliance Repair Svcs	Carlton, MN	1					
2	Homecroft E.S.		Bruce's Refrigeration	Cloquet, MN	1					
10	Homecroft E.S.	Asbestos Abatement	Mavo	Proctor, MN	1	\$132,360.00				
1	Homecroft E.S.		Veit Disposal	Duluth, MN	1					
11	Homecroft E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3				\$16,800.00	
12	Homecroft E.S.	Electrical	Belknap Electric	Superior, WI	1	\$744,423.00				
1	Homecroft E.S.		Rav	Minneapolis, MN	3					
2	Homecroft E.S.		Pro Tec	Minneapolis, MN	3					
3	Homecroft E.S.		Viking Electric	Duluth, MN	1					
4	Homecroft E.S.		Graybar	Duluth, MN	1					
5	Homecroft E.S.		United	Duluth, MN	1					
6	Homecroft E.S.		Simplex	Minneapolis, MN	3					
general conditions	1	Homecroft E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$30,440.00			
	2	Homecroft E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$100.00			
	3	Homecroft E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$600.00			
	4	Homecroft E.S.	Telephone Service	Qwest	Duluth, MN	1	\$1,200.00			



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5	Homeroft E.S.	Temporary Power	Mn Power		Duluth, MN	1	\$150.00			
	<b>totals</b>						<b>\$5,376,948.00</b>	<b>\$254,000.00</b>	<b>\$343,084.00</b>	<b>\$5,974,032.00</b>
	<b>Percentage of Total \$\$</b>						<b>90.01%</b>	<b>4.25%</b>	<b>5.74%</b>	<b>100.00%</b>

	1	Eastern M.S.	Artificial Athletic Field	Frattalone		St. Paul, MN	3			\$995,000.00	
	1	Eastern M.S.	<b>Subcontractors &amp; Suppliers</b>		Noland Turf	Wood Dale, IL	3				
	2	Eastern M.S.			Sprinturf	Wayne, PA	3				
	3	Eastern M.S.			Ground Level Services	Duluth, MN	1				
	4	Eastern M.S.			Hovland, Inc.	Hermantown, MN	1				
	5	Eastern M.S.			Udeen Trucking	Superior, WI	1				
	6	Eastern M.S.			Midwest Aggregate	Duluth, MN	1				
	7	Eastern M.S.			Dairyland Fence	Iron River, WI	1				
	8	Eastern M.S.			HD Supply Waterworks	Eden Prairie, MN	3				
	2	Eastern M.S.	Masonry Restoration	Macpherson-Towne		Minneapolis, MN	3			\$846,170.00	
	1	Eastern M.S.	<b>Subcontractors &amp; Suppliers</b>		AJK Door Services	Duluth, MN	1				
	2	Eastern M.S.			Acme Ochs Brick & Stone	Edina, MN	3				
	3	Eastern M.S.			Brock White	Duluth, MN	1				
	3	Eastern M.S.	Demolition	Gladstone		St. Paul, MN	3			\$453,691.00	
	4	Eastern M.S.	Concrete	Northland		Burnsville, MN	3			\$565,000.00	
	1	Eastern M.S.	<b>Subcontractors &amp; Suppliers</b>		Rebarfab	St. Paul, MN	3				
	2	Eastern M.S.			Duluth Ready Mix	Saginaw, MN	1				
	3	Eastern M.S.			ACME Tools	Duluth, MN	1				
	4	Eastern M.S.			ADSCO	Duluth, MN	1				
	5	Eastern M.S.	Precast Concrete	Hanson		Maple Grove, MN	3			\$606,619.00	
	1	Eastern M.S.	<b>Subcontractors &amp; Suppliers</b>		Right Way Caulking	Minneapolis, MN	3				
	6	Eastern M.S.	Masonry	Harbor City		Duluth, MN	1	\$884,852.00			
	7	Eastern M.S.	Structural Steel/Metal Fabrication Supply	Duluth Steel		Duluth, MN	1	\$89,210.00			
	8	Eastern M.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial		Grand Rapids, MN	2		\$74,695.00		
	9	Eastern M.S.	Carpentry Material & Installation Casework, Cabinets and Solid Polymer	Lipe		Duluth, MN	1	\$89,580.00			
	10	Eastern M.S.		Gladstone		St. Paul, MN	3			\$496,918.00	
	1	Eastern M.S.	<b>Subcontractors &amp; Suppliers</b>		Haldeman-Homme	Eden Prairie, MN	3				
	11	Eastern M.S.	Waterproofing	Kremer Davis		Fridley, MN	3			\$69,000.00	
	12	Eastern M.S.	Roofing & Flashing	Thelen		Brainerd, MN	2		\$5,498,000.00		
	13	Eastern M.S.	Joint Sealants	Carciofini		Duluth, MN	1	\$28,600.00			
	14	Eastern M.S.	HM Doors, Frames, Wood Doors, & Hardware	Northern Door		Duluth, MN	1	\$231,713.00			
	15	Eastern M.S.	Sectional Doors	Lipe		Duluth, MN	1	\$2,440.00			
	16	Eastern M.S.	Storefront, Curtainwall, Windows, & Glazing	St. Germain's		Duluth, MN	1	\$219,019.00			
	17	Eastern M.S.	Drywall & Plaster	RTL		Shakopee, MN	3			\$365,471.00	
	1	Eastern M.S.	<b>Subcontractors &amp; Suppliers</b>		Kelly Stucco Systems	Elko, MN	3				
	2	Eastern M.S.			Therma Spray, Inc.	Minneapolis, MN	3				
	18	Eastern M.S.	Ceramic Tile	CD Tile		Blaine, MN	3			\$244,000.00	
	1	Eastern M.S.	<b>Subcontractors &amp; Suppliers</b>		Daltile	Minneapolis, MN	3				
	2	Eastern M.S.			RBC Tile & Stone	Plymouth, MN	3				
	3	Eastern M.S.			Rubble Tile Distributors	Burnsville, MN	3				
	19	Eastern M.S.	Acoustical Ceilings	Schaffer		Duluth, MN	1	\$340,018.00			
	1	Eastern M.S.	<b>Subcontractors &amp; Suppliers</b>		Haldeman-Homme	Eden Prairie, MN	3				

Contractors



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
20	Eastern M.S.	Carpet/Resilient Flooring	MCI		Waite Park, MN	3			\$222,450.00		
21	Eastern M.S.	Terrazzo Flooring	Grazzinni		Eagan, MN	3			\$192,700.00		
22	Eastern M.S.	Paint & Coating/Wall Covering	Fransen		Milaca, MN	3			\$325,820.00		
23	Eastern M.S.	Visual Display Boards	Neal Slate		Watertown, MN	3			\$46,495.00		
1	Eastern M.S.	Subcontractors & Suppliers		Tekton Construction	St Louis Park, MN	3					
2	Eastern M.S.			W.E. Neal Slate Co	Watertown, MN	3					
24	Eastern M.S.	Misc. Specialties	Kendall Door		Winona, MN	3			\$148,966.00		
25	Eastern M.S.	Metal Wardrobe Lockers	JF Equipment		Cromwell, MN	1	\$98,700.00				
1	Eastern M.S.	Subcontractors & Suppliers		C.C. Installations		3					
2	Eastern M.S.			Art Metal Products	Deerfield Beach, FL	3					
26	Eastern M.S.	Pool Construction/Equipment	Badger		Prairie du Sac, WI	3			\$770,250.00		
1	Eastern M.S.	Subcontractors & Suppliers		Neptune Benson	Coventry, RI	3					
27	Eastern M.S.			Fire Protection	Gorhman		Mora, MN	2		\$152,000.00	
28	Eastern M.S.	Mechanical - Plumbing/HVAC/Temp Control	Thelen		Brainerd, MN	2		\$5,498,000.00			
1	Eastern M.S.	Subcontractors & Suppliers		SVL	Shoreview, MN	3					
2	Eastern M.S.			Midwest Mechanical	Minneapolis, MN	3					
3	Eastern M.S.			Ryan Company	Minneapolis, MN	3					
4	Eastern M.S.			Synergic Engineering	Chanhassen, MN	3					
5	Eastern M.S.			Trane	St Paul, MN	3					
6	Eastern M.S.			RJ Mechanical	St Cloud, MN	3					
7	Eastern M.S.			Neuman Insulation	Cloquet, MN	1					
8	Eastern M.S.			ABE	Duluth, MN	1					
9	Eastern M.S.			KMS	Minneapolis, MN	3					
29	Eastern M.S.	Electrical	Benson		Superior, WI	1	\$2,874,100.00				
1	Eastern M.S.	Subcontractors & Suppliers		Dell/Comm, inc.	Duluth, MN	1					
2	Eastern M.S.			RAV	Minneapolis, MN	3					
30	Eastern M.S.	Excavation & Site Earthwork	Arnt		Hugo, MN	3			\$1,000,900.00		
1	Eastern M.S.	Subcontractors & Suppliers		Knife Lake Concrete	Mora, MN	3					
2	Eastern M.S.			Redstone Construction	Little Rock, AR	3					
3	Eastern M.S.			Earl F. Anderson	Bloomington, MN	3					
31	Eastern M.S.	Asphalt Concrete Paving	Ulland		Carlton, MN	1	\$176,550.00				
1	Eastern M.S.	Subcontractors & Suppliers		Murphy Oil	Superior, WI	1					
32	Eastern M.S.			Landscaping and Sod	Urban		St. Paul, MN	3		\$49,000.00	
33	Eastern M.S.	Chain Link Fences and Gates	Century Fence		Forest Lake, MN	3			\$34,529.00		
34	Eastern M.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$77,685.49		
35	Eastern M.S.	Asbestos Abatement	Acct, Inc.		Cloquet, MN	1	\$13,000.00				
36	Eastern M.S.	Asbestos Abatement Phase 2	Acct, Inc.		Cloquet, MN	1	\$56,640.00				
totals							\$5,104,422.00	\$11,222,695.00	\$7,510,664.49	\$23,837,781.49	
Percentage of Total \$\$							21.41%	47.08%	31.51%	100.00%	
1	Lester Park E.S.	Home Demolition	Alliance Steel		Superior, WI	1	\$92,000.00				
2	Lester Park E.S.	Plumbing/HVAC Equipment	Midwest Mechanical		Minneapolis, MN	3			\$23,130.00		
3	Lester Park E.S.	Mechanical Equipment Suppliers	SVL Inc.		St. Paul, MN	3			\$300,565.00		
4	Lester Park E.S.	Mechanical Equipment Suppliers	RM Cotten Co.		Brooklyn Park, MN	3			\$76,550.00		
5	Lester Park E.S.	Mechanical Equipment Suppliers	Minnesota Air		Bloomington, MN	3			\$68,900.00		
6	Lester Park E.S.	Concrete	Kelleher		Burnsville, MN	3			\$848,600.00		
7	Lester Park E.S.	Precast Concrete	Molin		Lino Lakes, MN	3			\$315,687.00		
8	Lester Park E.S.	Masonry	Harbor City		Duluth, MN	1	\$1,504,274.00				
1	Lester Park E.S.	Subcontractors & Suppliers		Kremer & Davis	Fridley, MN	3					
9	Lester Park E.S.			Steel/Metal Fabrication Supply	Dynamic		Proctor, MN	1	\$397,700.00		



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		Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
Contractors	10	Lester Park E.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial		Grand Rapids, MN	2		\$216,817.00			
	11	Lester Park E.S.	Carpentry	Lipe Brothers		Duluth, MN	1	\$147,000.00				
	12	Lester Park E.S.	Metal Wall Panels/Roofing & Flashing	Jamar		Duluth, MN	1	\$956,255.00				
	13	Lester Park E.S.	Joint Sealers	Seal Treat		Eden Prairie, MN	3			\$30,170.00		
	14	Lester Park E.S.	Doors, Frames, & Hardware	Kendall		Winona, MN	3			\$159,046.00		
	15	Lester Park E.S.	Overhead Doors	Lipe Brothers		Duluth, MN	1	\$28,700.00				
	16	Lester Park E.S.	Storefront, Curtain Wall, Glazing & Al. Windows	St. Germain's		Duluth, MN	1	\$344,417.00				
	17	Lester Park E.S.	Drywall & Plaster	RTL		Shakopee, MN	3			\$383,436.00		
	1	Lester Park E.S.	Subcontractors & Suppliers		Kelly Stucco Systems	Elko, MN	3					
	2	Lester Park E.S.	Subcontractors & Suppliers		Structural Applicators	Clear Lake, WI	3					
	18	Lester Park E.S.	Tile Work	Twin Cities		St. Paul, MN	3			\$179,600.00		
	19	Lester Park E.S.	Acoustical Ceilings	Flament		Superior, WI	1	\$114,950.00				
	20	Lester Park E.S.	Wood Flooring	Mastiff		St. Anthony, MN	3			\$43,000.00		
	1	Lester Park E.S.	Subcontractors & Suppliers		Doug's Floor Sanding	Dassel, MN	3					
	2	Lester Park E.S.	Subcontractors & Suppliers		Tarkett	Whitehall, PA	3					
	21	Lester Park E.S.	Carpet/Resilient Flooring	Northland Flooring		Grand Rapids, MN	2		\$173,000.00			
	1	Lester Park E.S.	Subcontractors & Suppliers		D&J Floor Coverings	Coquitlam, BC	3					
	22	Lester Park E.S.	Sand Cushion and Plastic Matrix Terrazzo	Advanced Terrazzo		Coon Rapids, MN	3			\$185,000.00		
	23	Lester Park E.S.	Paint	Northland Painting		Duluth, MN	1	\$92,445.00				
	24	Lester Park E.S.	Misc. Specialties	Kendall		Winona, MN	3			\$52,675.00		
	25	Lester Park E.S.	Metal Wardrobe Lockers	JF Equipment		Cromwell, MN	1	\$24,600.00				
	26	Lester Park E.S.	Operable Panel Partitions	Hufcor		Golden Valley, MN	3			\$28,787.00		
	27	Lester Park E.S.	Athletic Equipment	H&B		Eden Prairie, MN	3			\$27,280.00		
	28	Lester Park E.S.	Finish Carpentry	Okeefe		River Falls, WI	3			\$341,610.00		
	29	Lester Park E.S.	Window Treatment/Roller Shades	Custom Exp.		Burnsville, MN	3			\$34,408.00		
	30	Lester Park E.S.	Hydraulic Elevator	Schindler		Bemidji, MN	3			\$65,400.00		
	31	Lester Park E.S.	Fire Protection	Brothers		Duluth, MN	1	\$114,998.00				
	32	Lester Park E.S.	Plumbing/HVAC/Temperature Controls	MD Mechanical		St. Cloud, MN	3			\$2,220,000.00		
	33	Lester Park E.S.	Electrical	Town & Country		Virginia, MN	2		\$1,151,900.00			
	34	Lester Park E.S.	Demolition, Earthwork & Site Utilities	Ulland		Carlton, MN	1	\$3,042,000.00				
	35	Lester Park E.S.	Asphalt Concrete Paving	Northland Paving		Duluth, MN	1	\$122,000.00				
	36	Lester Park E.S.	Landscaping and Sod	Urban		St. Paul, MN	3			\$67,500.00		
	37	Lester Park E.S.	Chain Link Fences and Gates	Keller Fence		Grand Rapids, MN	2		\$9,500.00			
	38	Lester Park E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$307,115.00		
	totals								\$6,981,339.00	\$1,551,217.00	\$5,758,459.00	\$14,291,015.00
	Percentage of Total \$\$								48.85%	10.85%	40.29%	100.00%
	1	Denfeld H.S.	House Demo & Site Grading	RJS Construction		Superior, WI	1	\$150,000.00				
	1	Denfeld H.S.	Subcontractors & Suppliers		CMI	Duluth, MN	1					
2	Denfeld H.S.	Subcontractors & Suppliers		Superior Steel	Superior, WI	1						
3	Denfeld H.S.	Subcontractors & Suppliers		Kolb Construction	Duluth, MN	1						
4	Denfeld H.S.	Subcontractors & Suppliers		Jamar	Duluth, MN	1						
5	Denfeld H.S.	Subcontractors & Suppliers		St Germain's Casework	Duluth, MN	1						
6	Denfeld H.S.	Subcontractors & Suppliers		The Glass Man	Cromwell, MN	1						
7	Denfeld H.S.	Subcontractors & Suppliers		Overhead Door	Duluth, MN	1						
2	Denfeld H.S.	Electrical Service modifications	Benson Electric		Superior, WI	1	\$305,100.00					





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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
3	Denfeld H.S.	Mechanical	Stout Mechanical		Duluth, MN	1	\$495,800.00				
1	Denfeld H.S.	Subcontractors & Suppliers			Johnson Controls	Duluth, MN	1				
2	Denfeld H.S.				Northern Industrial Insul	Edmonton, AB	3				
3	Denfeld H.S.				Viking Sprinklers	Duluth, MN	1				
4	Denfeld H.S.				Lipe Bros	Duluth, MN	1				
5	Denfeld H.S.				Api Electric	Duluth, MN	1				
6	Denfeld H.S.				Ferguson	Duluth, MN	1				
7	Denfeld H.S.				Goodin Co Blesi-Evans	Duluth, MN	1				
8	Denfeld H.S.				PBBS Equipment Corp	Menomonie, WI	3				
9	Denfeld H.S.				Brock White	Duluth, MN	1				
4	Denfeld H.S.	Electrical	Api Electrical Co		Duluth, MN	1	\$113,986.00				
5	Denfeld H.S.	Pump Room Asbestos Abatement	Mavo Systems		Duluth, MN	1	\$15,521.00				
6	Denfeld H.S.	Earthwork/ Site Demo/Asphalt Paving/Curbs/ Site Utilities	Northland Constructors		Duluth, MN	1	\$1,741,800.00				
1	Denfeld H.S.	Subcontractors & Suppliers			Northwoods Sodding	Duluth, MN	1				
2	Denfeld H.S.				Fobbe Contracting	Annandale, MN	3				
3	Denfeld H.S.				TPEC	Superior, WI	1				
4	Denfeld H.S.				Lines By Lightner	Esko, MN	1				
5	Denfeld H.S.				Cretex	Elk River, MN	3				
6	Denfeld H.S.				Contech	West Chester, OH	3				
7	Denfeld H.S.				Northern Waterworks	Fargo, ND	3				
8	Denfeld H.S.				Ess Bros	Laretto, MN	3				
9	Denfeld H.S.				ASDCO	Duluth, MN	1				
7	Denfeld H.S.	Masonry/Architectural Precast	Stretar Masonry & Concrete, Inc.		Duluth, MN	1	\$1,385,000.00				
1	Denfeld H.S.	Subcontractors & Suppliers			Brock White	Duluth, MN	1				
2	Denfeld H.S.				ASDCO	Duluth, MN	1				
3	Denfeld H.S.				Swanson & Youngdale	Duluth, MN	1				
4	Denfeld H.S.				Jamar	Duluth, MN	1				
8	Denfeld H.S.	Steel Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$287,000.00		
9	Denfeld H.S.	Metal Panels	Architectural Products of Wausau		Wausau, WI	3			\$213,418.00		
10	Denfeld H.S.	Roofing	Thelen Heating & Roofing, Inc.		Brainerd, MN	1	\$802,000.00				
1	Denfeld H.S.	Subcontractors & Suppliers			Lipe Bros	Duluth, MN	1				
11	Denfeld H.S.	Skylights	Superior Glass, Inc.		Superior, WI	1	\$131,533.00				
12	Denfeld H.S.	Aluminum Storefronts/Windows	St. Germain's Glass, Inc.		Duluth, MN	1	\$253,066.00				
13	Denfeld H.S.	Materials Testing	EPC		Duluth, MN	1	\$48,795.00				
14	Denfeld H.S.	Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00				
15	Denfeld H.S.	Masonry Restoration	Building Restoration Co.		Minneapolis, MN	3			\$984,224.00		
1	Denfeld H.S.	Subcontractors & Suppliers			Superior Glass, Inc.	Superior, WI	1				
2	Denfeld H.S.				Brock White	Duluth, MN	1				
3	Denfeld H.S.				ADSCO	Duluth, MN	1				
4	Denfeld H.S.				Swanson & Youngdale	Duluth, MN	1				
5	Denfeld H.S.				Jamar	Duluth, MN	1				
16	Denfeld H.S.	Chimney Restoration	Gerard Chimney		St Louis, MO	3			\$299,220.00		
1	Denfeld H.S.	Subcontractors & Suppliers			Lakehead Constructors	Superior, WI	1				
2	Denfeld H.S.				Veit	Duluth, MN	1				
3	Denfeld H.S.				United Rentals	Hermantown, MN	1				
17	Denfeld H.S.	Concrete Foundations/Walks	Northland Concrete & Masonry		Burnsville, MN	3			\$946,700.00		
1	Denfeld H.S.	Subcontractors & Suppliers			E&J Rebar	Andover, MN	3				
2	Denfeld H.S.				Duluth Ready Mix	Saginaw, MN	1				
3	Denfeld H.S.				Dynamic Structural Steel	Proctor, MN	1				
4	Denfeld H.S.				Acme Tools	Duluth, MN	1				
18	Denfeld H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$372,370.00		

Contractors



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1	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1					
2	Denfeld H.S.			Dynamic Structural Steel	Proctor, MN	1					
3	Denfeld H.S.			ASDCO	Duluth, MN	1					
19	Denfeld H.S.	Structural Precast Concrete	Molin Concrete Products		Lino Lakes, MN	3			\$534,176.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1					
20	Denfeld H.S.			Steel Supply	American Structural Metals, Inc.		Somerset, WI	3		\$624,900.00	
21	Denfeld H.S.	Cold Formed Metal Framing/Fireproofing	Olympic Wall Systems, Inc.		Minnetonka, MN	3			\$469,800.00		
1	Denfeld H.S.	Subcontractors & Suppliers		United Rentals	Hermantown, MN	1					
22	Denfeld H.S.			Damproofing/waterproofing	Kremer & Davis		Fridley, MN	3		\$138,500.00	
23	Denfeld H.S.	Boiler Room Asbestos Abatement	Enorthern Environmental Services		Hibbing, MN	1	\$17,760.00				
24	Denfeld H.S.	Air Terminal Units	TMS Johnson		New Hope, MN	3			\$51,565.00		
25	Denfeld H.S.	Displacement Diffusers	TMS Johnson		New Hope, MN	3			\$129,210.00		
26	Denfeld H.S.	Boilers and Accessories	Ryan Company		Minneapolis, MN	3			\$249,000.00		
27	Denfeld H.S.	Air Cooled Condensing Unit	ABE		Duluth, MN	1	\$18,735.00				
28	Denfeld H.S.	Air Cooled Water Chiller	York Company		Plymouth, MN	3			\$192,775.00		
29	Denfeld H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$30,605.00		
30	Denfeld H.S.	Modular ERVUs	Trane Company		St Paul, MN	3			\$281,541.00		
31	Denfeld H.S.	Modular AHUs & MAUs	York Company		Plymouth, MN	3			\$87,700.00		
32	Denfeld H.S.	Fan Coil Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$4,740.00		
33	Denfeld H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$648,000.00		
34	Denfeld H.S.	Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3			\$48,600.00		
35	Denfeld H.S.	Demolition	Lipe Bros		Duluth, MN	1	\$455,800.00				
36	Denfeld H.S.	Carpentry/General Construction	RJS Construction		Superior, WI	1	\$1,456,333.00				
37	Denfeld H.S.	Caulking/Firestopping	A.J. Spanjers Co. Inc		Minneapolis, MN	3			\$76,840.00		
38	Denfeld H.S.	Doors/Frames & Hardware	Sell Hardware, Inc.		Duluth, MN	1	\$377,460.00				
39	Denfeld H.S.	Coiling/Overhead Doors	Overhead Door Co of Duluth		Duluth, MN	1	\$23,100.00				
40	Denfeld H.S.	Drywall/Plaster	Minuti-Ogle, Co.		St Paul, MN	3			\$1,358,500.00		
41	Denfeld H.S.	Accoustical Ceilings/Accoustic Treatments	Accoustic Associates, Inc.		Minneapolis, MN	3			\$318,800.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Sound Concept	Hermantown, MN	1					
42	Denfeld H.S.			Painting	Regional Contracting & Painting		Duluth, MN	1	\$241,931.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Sherwin Williams	Duluth, MN	1					
43	Denfeld H.S.			Miscellaneous Specialties - Supply	J.S. Cates Construction, Inc.		Minneapolis, MN	3			\$39,600.00
44	Denfeld H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$30,946.00		
45	Denfeld H.S.	Gymnasium Divider Curtain	H&B Specialized Products, Inc.		Eden Prairie, MN	3			\$19,450.00		
46	Denfeld H.S.	Casework-Supply	Haldeman-Homme, Inc		Minneapolis, MN	3			\$272,130.00		
1	Denfeld H.S.	Subcontractors & Suppliers		St Germain's Cabinet	Duluth, MN	1					
2	Denfeld H.S.			Sound Concept	Hermantown, MN	1					
47	Denfeld H.S.	Fire Protection	A.G. O'Brien Plumbing & Heating		Duluth, MN	1	\$345,850.00				
48	Denfeld H.S.	Plumbing & Heating Piping/HVAC/Temperature controls	Shannon's Inc.		International Falls, MN	2		\$5,700,500.00			
49	Denfeld H.S.	Electrical/Fire Alarm Tech. Cabling	Benson Electric		Superior, WI	1	\$3,525,000.00				
50	Denfeld H.S.	Boiler Room Asbestos Abatement	Mavo Systems		Duluth, MN	1	\$228,400.00				
51	Denfeld H.S.	Asbestos Abatement Phase 2 Classroom & Common areas	NES		Hibbing, MN	1	\$42,015.00				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
general conditions	1	Denfeld H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$60,000.00			
	2	Denfeld H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$25,000.00			
	3	Denfeld H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$3,000.00			
	4	Denfeld H.S.	Telephone Service	Qwest	Duluth, MN	1	\$11,200.00			
	5	Denfeld H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$305,000.00			
	6	Denfeld H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$40,000.00			
	7	Denfeld H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$13,020.00		
	8	Denfeld H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$58,000.00			
totals							\$12,687,185.00	\$5,713,520.00	\$8,710,310.00	\$27,111,015.00
Percentage of Total \$\$							46.80%	21.07%	32.13%	100.00%

1	Ordean H.S.	Earthwork & Site Demo	Veit		Duluth, MN	1	\$1,557,950.00				
2	Ordean H.S.	Asphalt Paving & curbs	Northland Constructors		Duluth, MN	1	\$510,500.00				
3	Ordean H.S.	Materials Testing	Braun Intertec		Duluth, MN	1	\$103,000.00				
4	Ordean H.S.	Building Survey	Salo Engineering		Duluth, MN	1	\$35,000.00				
5	Ordean H.S.	Tuckpointing (Thru KA contract & bidding)	McPherson-Towne Co		Minneapolis, MN	3			\$82,688.00		
6	Ordean H.S.	Building Demo	Rachel Contracting, LLC		St Michael, MN	3			\$419,890.00		
7	Ordean H.S.	Asbestos Abatement	Envirobate, Inc.		Minneapolis, MN	3			\$366,000.00		
8	Ordean H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$869,700.00		
1	Ordean H.S.	Subcontractors & Suppliers		E&J Rebar	Andover, MN	3					
2	Ordean H.S.			Veit Excavation	Duluth, MN	1					
3	Ordean H.S.			Duluth Ready Mix	Saginaw, MN	1					
4	Ordean H.S.			Dynamic Structural Steel	Proctor, MN	1					
5	Ordean H.S.			Doka USA, Ltd	Channahon, IL	3					
6	Ordean H.S.			ASDCO	Duluth, MN	1					
9	Ordean H.S.	Site Utilities	St. Paul Utilities		Burnsville, MN	3			\$1,096,400.00		
10	Ordean H.S.	Waterproofing/Insulation - (Rebid)	Concrete Coatings, Inc.		Blaine, MN	3			\$136,900.00		
11	Ordean H.S.	Footing/Foundations, and Retaining Walls	Northland Concrete & Masonry Structures Hardscape Specialists, Inc.		Burnsville, MN	3			\$1,269,200.00		
12	Ordean H.S.	Segmental Retaining Wall System	Inc.		Bloomington, MN	3			\$955,604.00		
	Ordean H.S.	Axial Fans	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$6,740.00		
13	Ordean H.S.	Air Terminal Units	The Trane Co		St Paul, MN	3			\$51,606.00		
14	Ordean H.S.	Displacement Diffusers	Midwest Mechanical Solutions		Minneapolis, MN	3			\$134,250.00		
15	Ordean H.S.	Boilers & Accessories	Ryan Co		Minneapolis, MN	3			\$228,000.00		
16	Ordean H.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$13,370.00		
17	Ordean H.S.	Air Cooled Chillers	The Trane Co		St Paul, MN	3			\$206,651.00		
18	Ordean H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$79,830.00		
19	Ordean H.S.	Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$204,480.00		
20	Ordean H.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$161,840.00		
21	Ordean H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$647,557.66		
22	Ordean H.S.	Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3			\$209,289.34		
23	Ordean H.S.	Fan Coil Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$2,810.00		
24	Ordean H.S.	Demolition	Lipe Brothers		Duluth, MN	1	\$375,000.00				
25	Ordean H.S.	Cast-in place Concrete	Hanson Masonry	Page 11 of 18	Owen, WI	3			\$1,145,464.00	2/2/2011	
26	Ordean H.S.	Pre-cast Concrete Plank	Molin Concrete		Lino Lakes, MN	3			\$999,980.00		
27	Ordean H.S.	Pre-cast Concrete Wall Panels	Wells Concrete Products		Wells, MN	3			\$2,287,341.00		



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Contractor	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
Contractor	28	Ordean H.S.	Masonry	Harbor City Masonry	Duluth, MN	1	\$644,994.00				
	29	Ordean H.S.	Steel Supply	Le Jeune Steel Co	Minneapolis, MN	3			\$1,364,200.00		
	1	Ordean H.S.	Subcontractors & Suppliers		Duluth Steel	Duluth, MN	1				
	30	Ordean H.S.	Carpentry	Lipe Brothers	Duluth, MN	1	\$736,000.00				
	31	Ordean H.S.	Roofing & Sheet Metal	Palmer West	Rogers, MN	3			\$1,931,800.00		
	32	Ordean H.S.	Doors & Frames - Supply	Sell Hardware, Inc.	Duluth, MN	1	\$470,950.00				
	33	Ordean H.S.	Coiling & Overhead Doors	Lipe Brothers	Duluth, MN	1	\$29,731.00				
	34	Ordean H.S.	Drywall	RTL Construction	Shakopee, MN	3			\$1,690,271.00		
	35	Ordean H.S.	Plumbing & Heat Piping	El-Jay Plumbing & Heating	St Cloud, MN	3			\$2,915,700.00		
	36	Ordean H.S.	HVAC	McDowell Co	Waite Park, MN	3			\$3,131,600.00		
	37	Ordean H.S.	Electric	Belknap Electric	Superior, WI	1	\$4,706,148.00				
	38	Ordean H.S.	Steel Erection	Northern Industrial Erectors, Inc.	Grand Rapids, MN	2		\$571,956.00			
	39	Ordean H.S.	Fireproofing	Olympic Companies, Inc.	Minnetonka, MN	3			\$250,000.00		
	40	Ordean H.S.	Membrane & Waterproofing	Kremer & Davis, Inc.	Fridley, MN	3			\$13,750.00		
	41	Ordean H.S.	Caulking	Seal Treat, Inc.	Eden Prairie, MN	3			\$50,500.00		
	42	Ordean H.S.	Aluminum Entrances/ Storefronts/Windows/Glazing	Superior Glass	Superior, WI	1	\$545,412.00				
	43	Ordean H.S.	Skylight System	W.L. Hall Company	Hopkins, MN	3			\$340,287.00		
	44	Ordean H.S.	Fire Protection	Viking Automatic Sprinkler Company	Duluth, MN	1	\$422,000.00				
	45	Ordean H.S.	Tile Work	Contract Tile & Carpet, LLC	Duluth, MN	1	\$692,625.00				
	46	Ordean H.S.	Terrazzo	Grazzini Bros & Co	Eagan, MN	3			\$325,000.00		
	47	Ordean H.S.	Acoustical Ceilings/Panels	Twin Cities Acoustics	Minneapolis, MN	3			\$638,175.00		
	48	Ordean H.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd	Minneapolis, MN	3			\$174,218.00		
	49	Ordean H.S.	Painting/Wall Covering	Steinbrecher Paintings, Inc.	Princeton, MN	3			\$340,000.00		
	50	Ordean H.S.	Miscellaneous Specialties - Supply	Kendell Doors & Hardware, Inc.	Mendota Hts, MN	3			\$76,661.00		
	51	Ordean H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.	Watertown, MN	3			\$114,866.00		
	52	Ordean H.S.	Metal Lockers/Athletic Lockers	Haldeman-Homme, Inc	Minneapolis, MN	3			\$353,679.00		
	53	Ordean H.S.	Theater & Stage Equipment	Secoa, Inc.	Champlin, MN	3			\$213,327.00		
	54	Ordean H.S.	Athletic Field Equipment & Site Furnishings	Upper Midwest Athletic Construction	Anoka, MN	3			\$103,752.00		
	55	Ordean H.S.	Casework-Supply	Haldeman-Homme, Inc	Minneapolis, MN	3			\$386,769.00		
	56	Ordean H.S.	Auditorium-Seating	Haldeman-Homme, Inc	Minneapolis, MN	3			\$117,716.00		
	57	Ordean H.S.	Telescoping Bleachers	Haldeman-Homme, Inc	Minneapolis, MN	3			\$259,108.00		
	58	Ordean H.S.	Sound Conditioning Rooms	Wenger Corporation	Owatonna, MN	3			\$50,898.00		
	59	Ordean H.S.	Asphalt Paving	Northland Constructors	Duluth, MN	1	\$249,000.00				
	60	Ordean H.S.	Fences & Gates	Century Fence Co	Forest Lake, MN	3			\$67,958.00		
	61	Ordean H.S.	Landscaping	Urban Companies, LLC	Lakewood, CO	3			\$65,000.00		
	62	Ordean H.S.	Earthwork	Veit & Co	Duluth, MN	1	\$1,167,900.00				
	general conditions	1	Ordean H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$66,000.00			
		2	Ordean H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$16,500.00			
		3	Ordean H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,300.00			
		4	Ordean H.S.	Telephone Service	Qwest	Duluth, MN	1	\$7,700.00			
		5	Ordean H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$300,000.00			
		6	Ordean H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$45,000.00			
		7	Ordean H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$27,072.00		
		8	Ordean H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$110,000.00			
	totals							\$12,792,710.00	\$599,028.00	\$26,550,826.00	\$39,942,564.00



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		Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total			
		Percentage of Total \$\$\$												
											32.03%	1.50%	66.47%	100.00%
1		Laura Mac E.S.	Building Demo	RJS Construction		Superior, WI	1	\$242,000.00						
2		Laura Mac E.S.	Earthwork/ Site Demo/Excavation	Veit & Company, Inc.		Duluth, MN	1	\$1,034,626.00						
3		Laura Mac E.S.	Asphalt Paving Curb & Gutter	Ulland Bros, Inc.		Cloquet, MN	1	\$322,550.00						
4		Laura Mac E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$298,683.00				
5		Laura Mac E.S.	Materials Testing	EPC		Duluth, MN	1	\$37,900.00						
6		Laura Mac E.S.	Site Utilities	Belair Excavating		New Brighton, MN	3			\$196,800.00				
1		Laura Mac E.S.	Subcontractors & Suppliers	Davies Northern Waterworks		Blaine, MN	3							
2		Laura Mac E.S.		Asphalt of Duluth		Hermantown, MN	1							
3		Laura Mac E.S.		Duncan Concrete		Browerville, MN	3							
4		Laura Mac E.S.		TMIC Landscaping LLC		Cloquet, MN	1							
6		Laura Mac E.S.		Midwest Transport & Excavating		Brookston, MN	1							
7		Laura Mac E.S.		County Materials		Roberts, MN	3							
8		Laura Mac E.S.		Salo Engineering		Duluth, MN	1							
7		Laura Mac E.S.		Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00					
8		Laura Mac E.S.	Cast In Place Footings & Foundation	Kelleher Construction		Burnsville, MN	3			\$802,600.00				
1		Laura Mac E.S.	Subcontractors & Suppliers	Arrowhead Concrete Works		Hermantown, MN	1							
2		Laura Mac E.S.		Rebarfab Inc.		New Brighton, MN	3							
3		Laura Mac E.S.		Sanders Steel Erectors		Hastings, MN	3							
4		Laura Mac E.S.		Jamar		Duluth, MN	1							
9		Laura Mac E.S.	Air Terminal Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$20,070.00				
10		Laura Mac E.S.	Displacement Diffusers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$55,107.00				
11		Laura Mac E.S.	Modular ERVU-2 & ERVU-3	Midwest Mechanical Solutions		Minneapolis, MN	3			\$1,625.00				
12		Laura Mac E.S.	Boilers & Accessories	RM Cotton Co		Brooklyn Park, MN	3			\$115,355.00				
13		Laura Mac E.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$10,826.00				
14		Laura Mac E.S.	Air Cooled Water Chillers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$62,965.00				
15		Laura Mac E.S.	Plate Type Energy Recovery Ventilation Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$24,951.00				
16		Laura Mac E.S.	Modular Energy Recovery Ventilation Units	Trane		St Paul, MN	3			\$75,109.00				
17		Laura Mac E.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$58,305.00				
18		Laura Mac E.S.	Structural Precast Concrete	Wells Concrete		Wells, MN	3			\$327,271.00				
19		Laura Mac E.S.	Structural Steel/Steel Joists/Metal Deck Misc Metals-Supply	Dynamic Steel		Proctor, MN	1	\$439,000.00						
20		Laura Mac E.S.	CIP Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$358,365.00				
21		Laura Mac E.S.	Masonry	Bedrock Flint		Duluth, MN	1	\$1,815,547.00						
22		Laura Mac E.S.	Structural Steel - Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$162,500.00				
23		Laura Mac E.S.	Rough Carpentry/Accessories	RJS Construction		Superior, WI	1	\$239,575.00						
24		Laura Mac E.S.	Roofing/Sheet Metal/Wall Panels	Berwald Roofing Company, Inc		St Paul, MN	3			\$924,434.00				
25		Laura Mac E.S.	Caulking/Firestopping	Carciofini Company		Minneapolis, MN	3			\$39,245.00				
26		Laura Mac E.S.	Coiling Doors/Grilles/Sectional Doors	API Garage Door Store		Waite Park, MN	3			\$25,250.00				
27		Laura Mac E.S.	Drywall	Minuti-Ogle, Co.		St Paul, MN	3			\$595,090.00				
28		Laura Mac E.S.	Accoustical Ceilings/Accoustical Treatments	Flament Hampshire, Inc.	Page 13 of 18	Superior, WI	1	\$115,440.00						
29		Laura Mac E.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd		Minneapolis, MN	3			\$44,133.00				

Contractors



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30	Laura Mac E.S.	Painting/Coatings	Northland Painting of Duluth		Duluth, MN	1	\$99,144.00			
31	Laura Mac E.S.	Visual Display Surfaces - Supply	Platinum Visual Systems		Corona, CA	3			\$26,890.00	
32	Laura Mac E.S.	Folding Panel Partitions	Hufcor Minnesota, LLC		Golden Valley, MN	3			\$9,033.00	
33	Laura Mac E.S.	Metal Lockers	Lyon Workspace Projects		Aurora, IL	3			\$53,000.00	
34	Laura Mac E.S.	Athletic Equipment	H & B Specialized Products, Inc.		Minneapolis, MN	3			\$22,850.00	
35	Laura Mac E.S.	Window Treatments	Custom Drapery & Blinds by Michael Esch		Minneapolis, MN	3			\$10,232.00	
36	Laura Mac E.S.	Manufactured Casework	Haldeman-Homme, Inc		Minneapolis, MN	3			\$312,265.00	
37	Laura Mac E.S.	Elevators	Schindler Elevator Corp.		Eagan, MN	3			\$58,310.00	
38	Laura Mac E.S.	Fire Protection	Summit Fire		Duluth, MN	1	\$119,775.00			
39	Laura Mac E.S.	Plumbing & Heating Pipe	Gorham Oien Mechanical		Mora, MN	2		\$1,283,000.00		
40	Laura Mac E.S.	Electrical/Communication/Security/Technology	Benson Electric		Superior, WI	1	\$1,576,144.00			
41	Laura Mac E.S.	Sand Base	Ulland Bros, Inc.		Cloquet, MN	1	\$71,725.00			
42	Laura Mac E.S.	Landscape/Playground	MCI dba Multiple Concepts Interiors		Waite Park, MN	3			\$168,155.00	

general conditions	Totals										
	1	2	3	4	5	6	7				
	Laura Mac E.S.	Construction Waste Management	Veit		Duluth, MN	1	\$42,000.00				
	Laura Mac E.S.	Sanitary Facilities	Thompson Rental		Superior, WI	1	\$2,800.00				
	Laura Mac E.S.	Drinking Water	Michaud Distributing		Duluth, MN	1	\$1,100.00				
	Laura Mac E.S.	Telephone Service	Qwest		Duluth, MN	1	\$6,300.00				
	Laura Mac E.S.	Site Fencing	Keller Fencing		Grand Rapids, MN	2		\$12,800.00			
	Laura Mac E.S.	Temp Fuel & Gas	City of Duluth		Duluth, MN	1	\$60,000.00				
	Laura Mac E.S.	Temporary Power	Mn Power		Duluth, MN	1	\$24,000.00				
	Percentage of Total \$\$							50.42%	10.44%	39.14%	100.00%

1	Lincoln Piedmont E.S.	Piedmont School Demolition	Alliance Steel		Superior, WI	1	\$269,000.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Mavo	Duluth, MN	1				
2	Lincoln Piedmont E.S.			Carlson Professional Svc	Duluth, MN	1				
2	Lincoln Piedmont E.S.	Building Concrete	Kelleher Construction		Burnsville, MN	3			\$904,669.00	
3	Lincoln Piedmont E.S.	Precast Concrete	Hanson Structural		Maple Grove, MN	3			\$253,358.00	
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		RJS Crane Rental	Superior, WI	1				
4	Lincoln Piedmont E.S.		Unit Masonry	Harbor City Masonry		Duluth, MN	1	\$2,007,750.00		
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Reliable Retrofit Insul.	Brainerd, MN	2				
2	Lincoln Piedmont E.S.			Arrowhead Concrete Works	Hermantown, MN	1				
5	Lincoln Piedmont E.S.	Structural Steel/Metal Fab Supply	Dynamic Structural Steel		Proctor, MN	1	\$571,800.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Sherwin-Williams	Hermantown, MN	1				
6	Lincoln Piedmont E.S.		Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$163,492.00	
7	Lincoln Piedmont E.S.	Carpentry & Overhead & Coiling								
7	Lincoln Piedmont E.S.	Doors	Lipe Brothers		Duluth, MN	1	\$285,600.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		H & H Lumber	Superior, WI	1				
8	Lincoln Piedmont E.S.		Waterproofing & Damproofing	Kremer & Davis		Fridley, MN	3			\$59,600.00
9	Lincoln Piedmont E.S.	Joint Sealers	American Masonry		Fridley, MN	3			\$34,684.00	
10	Lincoln Piedmont E.S.	Doors, Frames & Hardware	Northern Door		Duluth, MN	1	\$206,495.00			
11	Lincoln Piedmont E.S.	Aluminum Entrances	Capital City Glass		Blaine, MN	3			\$345,324.00	
12	Lincoln Piedmont E.S.	Drywall, Plaster, Stucco	Zintl		Stillwater, MN	3			\$261,849.00	
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Tamarack	Duluth, MN	1				
13	Lincoln Piedmont E.S.		Tile	Superior Tile & Terrazzo		Forest Lake, MN	3			\$111,210.00
14	Lincoln Piedmont E.S.	Acoustical & Metal Ceilings	Flament-Hampshire		Superior, WI	1	\$124,250.00			



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		Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
Contractors	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		USG	Cloquet, MN	1					
	15	Lincoln Piedmont E.S.	Wood Flooring	FLR Sanders		Princeton, MN	3			\$46,300.00		
	16	Lincoln Piedmont E.S.	Carpet/Resilient Flooring	Johnson Carpet Tile		Duluth, MN	1	\$155,900.00				
	17	Lincoln Piedmont E.S.	Terrazzo	Twin City Tile		St Paul, MN	3			\$269,680.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1					
	18	Lincoln Piedmont E.S.	Painting	Steinbrecher Painting		Princeton, MN	3			\$105,500.00		
	19	Lincoln Piedmont E.S.	Miscellaneous	Kendall Doors		Mankato, MN	3			\$57,651.00		
	20	Lincoln Piedmont E.S.	Lockers	Olympic Locker		Eden Prairie, MN	3			\$21,387.00		
	21	Lincoln Piedmont E.S.	Operable Partitions	Hufcor Minnesota		Golden Valley, MN	3			\$32,898.00		
	22	Lincoln Piedmont E.S.	Athletic Equipment	H & B Specialized Products		Eden Prairie, MN	3			\$22,634.00		
	23	Lincoln Piedmont E.S.	Finish Carpentry	Haldeman-Homme		Minneapolis, MN	3			\$359,657.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		St Germain's Cabinet	Duluth, MN	1					
	24	Lincoln Piedmont E.S.	Window Treatment	Custom Drapery & Blinds		Burnsville, MN	3			\$26,500.00		
	25	Lincoln Piedmont E.S.	Passenger Elevators	Schindler Elevator		Eagan, MN	3			\$53,210.00		
	26	Lincoln Piedmont E.S.	Fire Protection Systems	Ahern Fire Protection		Minneapolis, MN	3			\$117,066.00		
	27	Lincoln Piedmont E.S.	Mechanical	MD Mechanical		St Joseph, MN	3			\$2,432,000.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1					
	2	Lincoln Piedmont E.S.			Nothern Industrial Insulation	Hermantown, MN	1					
	3	Lincoln Piedmont E.S.			Ferguson Enterprises	Duluth, MN	1					
	28	Lincoln Piedmont E.S.	Electrical	Electrical Systems		Brainerd, MN	2		\$1,340,200.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Gray Bar Electric	Duluth, MN	1					
	2	Lincoln Piedmont E.S.			C Rescent Electric	Brainerd, MN	2					
	3	Lincoln Piedmont E.S.			Simplex/Grinnell	Duluth, MN	1					
	4	Lincoln Piedmont E.S.			Johnson Controls	Duluth, MN	1					
	5	Lincoln Piedmont E.S.			ESC Supply	Proctor, MN	1					
	6	Lincoln Piedmont E.S.			Viking Electric	Duluth, MN	1					
	29	Lincoln Piedmont E.S.	Demo, Earthwork & Site Utilities	Northland Constructors		Duluth, MN	1	\$1,535,211.00				
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Hovland Masonry	Duluth, MN	1					
30	Lincoln Piedmont E.S.	Landscaping	AJ's Lawncare, inc.		Duluth, MN	1	\$47,500.00					
31	Lincoln Piedmont E.S.	Chain Link Fences	Century Fence		Forest Lake, MN	3			\$11,186.00			
32	Lincoln Piedmont E.S.	Bituminous Built-Up Roof	McDowell Co		Waite Park, MN	3			\$699,700.00			
Totals								\$5,203,506.00	\$1,503,692.00	\$6,226,063.00	\$12,933,261.00	
Percentage of Total \$\$								40.23%	11.63%	48.14%	100.00%	

1	Lincoln Park M.S.	Earthwork & Site Utilities	Veit		Duluth, MN	1	\$5,314,500.00			
2	Lincoln Park M.S.	Site Concrete	Hovland		Hermantown, MN	1	\$245,000.00			
3	Lincoln Park M.S.	Concrete	Kelleher Construction		Burnsville, MN	3			\$2,298,400.00	
4	Lincoln Park M.S.	Precast Concrete	Molin Concrete		Lino Lakes, MN	3			\$2,084,728.00	
5	Lincoln Park M.S.	Masonry	Rice Lake Construction Group		Deerwood, MN	2		\$3,788,650.00		
6	Lincoln Park M.S.	Structural Steel/Supply	Le Jeune Steel Co		Minneapolis, MN	3			\$1,261,500.00	
7	Lincoln Park M.S.	Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$308,000.00		
8	Lincoln Park M.S.	Carpentry	Tekton Construction		St Louis Park, MN	3			\$1,023,500.00	
9	Lincoln Park M.S.	Structural Glue-Laminated Construction	Timber Systems, LLC		Lapeer, MI	3			\$521,532.00	
10	Lincoln Park M.S.	Casework	Haldeman-Homme		Minneapolis, MN	3			\$736,354.00	
11	Lincoln Park M.S.	Metal Panels & Roofing	Berwald Roofing		North St Paul, MN	3			\$2,246,949.00	



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
Contractors	12	Lincoln Park M.S.	Joint Sealers	Sunrise Speciality Contracting	Big Lake, MN	3			\$51,800.00		
	13	Lincoln Park M.S.	HM Frames, Doors & Finish Hardware- Supply	Sell Hardware, Inc.	Duluth, MN	1	\$303,150.00				
	14	Lincoln Park M.S.	Sectional Doors	Lipe Brothers	Duluth, MN	1	\$49,500.00				
	15	Lincoln Park M.S.	Tile	Grazzini Bros	Eagan, MN	3			\$251,900.00		
	16	Lincoln Park M.S.	Accoustical Ceilings & Treatments	Architectural Sales of MN, Inc.	Minneapolis, MN	3			\$532,000.00		
	17	Lincoln Park M.S.	Wood Flooring	Haldeman-Homme DBA Anderson-Ladd	Minneapolis, MN	3			\$153,489.00		
	18	Lincoln Park M.S.	Carpet/Resilient Flooring	MCI, Inc.	Waite Park, MN	3			\$316,351.00		
	19	Lincoln Park M.S.	Terrazzo Flooring	Advanced Terrazzo & Tile Co	Coon Rapids, MN	3			\$240,000.00		
	20	Lincoln Park M.S.	Paint, Coatings & Wall Coverings	Fransen Decorating, Inc.	Milaca, MN	3			\$254,652.00		
	21	Lincoln Park M.S.	Visual Display Boards-Supply	W.E. Neal Slate Co	Watertown, MN	3			\$37,690.00		
	22	Lincoln Park M.S.	Misc. Specialties - Supply	Kendall Doors	Mankato, MN	3			\$107,150.00		
	23	Lincoln Park M.S.	Theatrical Stage Equipment	Gopher Stage Lighting	Minneapolis, MN	3			\$276,927.00		
	24	Lincoln Park M.S.	Athletic Equipment	Haldeman-Homme	Minneapolis, MN	3			\$63,370.00		
	25	Lincoln Park M.S.	Window Treatment	Custom Drapery & Blinds	Burnsville, MN	3			\$60,389.00		
	26	Lincoln Park M.S.	Audience Seating	Haldeman-Homme	Minneapolis, MN	3			\$265,953.00		
	27	Lincoln Park M.S.	Pool Construction	Aqua Logic, Inc.	Waconia, MN	3			\$758,000.00		
	28	Lincoln Park M.S.	Fire Protection	Brothers Fire Protection	Duluth, MN	1	\$324,000.00				
	29	Lincoln Park M.S.	Mechanical	Gorham Oien Mechanical	Mora, MN	2		\$5,494,500.00			
	30	Lincoln Park M.S.	Electrical	Api Electrical Co	Duluth, MN	1	\$3,284,650.00				
	31	Lincoln Park M.S.	Drywall	Olympic Co Inc.	Minnnetonka, MN	3			\$596,000.00		
	32	Lincoln Park M.S.	Elevator	Schindler Elevator	Eagan, MN	3			\$72,010.00		
	33	Lincoln Park M.S.	Home Bldg Demo	Veit	Duluth, MN	1	\$42,800.00				
	34	Lincoln Park M.S.	Metal Lockers	Olympus	Eden Prairie, MN	3			\$164,200.00		
	35	Lincoln Park M.S.	Aluminum Windows	Egan Co dba InterClad	Plymouth, MN	3			\$997,000.00		
	<b>Totals</b>							<b>\$9,563,600.00</b>	<b>\$9,591,150.00</b>	<b>\$15,371,844.00</b>	<b>\$34,526,594.00</b>
	<b>Percentage of Total \$\$</b>							<b>27.70%</b>	<b>27.78%</b>	<b>44.52%</b>	<b>100.00%</b>

1	LRFP	Real Estate	F.I. Salter		Duluth, MN	1				
1	LRFP	Subcontractors & Suppliers		Ramslund and Vigen	Duluth, MN	1				
2	LRFP			Paul Loraas, attorney	Duluth, MN	1				
3	LRFP			David Oberstar, attorney	Duluth, MN	1				
4	LRFP			Edmunds Realty	Duluth, MN	1				
5	LRFP			Prodigy Realty	Duluth, MN	1				
6	LRFP			Edina Realty	Duluth, MN	1				
7	LRFP			A-1 Movers	Superior, WI	1				
8	LRFP			Wherley Movers	Duluth, MN	1				
9	LRFP			Terry Davis Construction	Duluth, MN	1				
10	LRFP			Van Dyke Home Inspections	Duluth, MN	1				
11	LRFP			Inspection Protection	Duluth, MN	1				
12	LRFP			Leone Residential Inspec.	Duluth, MN	1				
13	LRFP			Reuben Johnson & Sons	Superior, WI	1				

<b>Totals</b>							<b>\$70,640,386.83</b>	<b>\$34,108,116.00</b>	<b>\$76,588,599.32</b>	<b>\$181,337,102.15</b>
<b>Percentage of Total \$\$</b>							<b>38.96%</b>	<b>18.81%</b>	<b>42.24%</b>	<b>100.00%</b>
<b>TOTAL</b>							<b>\$181,337,102.15</b>			





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Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
				TOTAL TIER ONE CONTRACTORS		156			41.71%
				TOTAL TIER TWO CONTRACTORS		23			6.15%
				TOTAL TIER THREE CONTRACTORS		195			52.14%
				TOTAL ALL CONTRACTORS		374			100.00%

- 1** MINNESOTA
  - 2** WISCONSIN
  - 3** MICHIGAN
  - 4** OHIO
  - 5** ILLINOIS
  - 6** FLORIDA
  - 7** CALIFORNIA
  - 8** IOWA
  - 9** PENNSYLVANIA
  - 10** RHODE ISLAND
  - 11** MISSOURI
  - 12** COLORADO
  - 13** NORTH DAKOTA
  - 14** ARKANSAS
  - 15** SOUTH CAROLINA
- EDMENTON, AL