Celina Independent School District District Improvement Plan

2024-2025 Priorities/Strategic Objectives/Strategies



Mission Statement

The mission of Celina ISD, the destination district, is to provide a safe, caring, and collaborative learning environment for all students.

Motto

Paving the way for the future

Vision

Shaping the future by providing an educational model of innovation & excellence

Value Statement

Inspiring students and empowering minds

Excellence in all we do

Our traditions while embracing the future

Faith, family, & relationships

Respect, loyalty, & integrity

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Priority 1: Love the Learner; Drive the Rigor: Aware we all have unique life experiences that should be respected while assuming collective responsibility	ty to get better each
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Priority 2: Responsibility for Ones Own Learning: Aware of one's own strengths and actively seeks learning opportunities.	10
Priority 3: Independent Self-managers: Aware of one's own self-worth and values the worth of every person.	

Priorities

Priority 1: Love the Learner; Drive the Rigor: Aware we all have unique life experiences that should be respected while assuming collective responsibility to get better each day.

Strategic Objective 1: Increase the number of community partnerships and strengthen existing ties to foster better relationships between the school district and all community stakeholders. (BG1) (E7) (SO1)

Strategy 1 Details		Reviews		
Strategy 1: Actively participate and contribute to community organizations including, but not limited to the Chamber of		Formative		Summative
Commerce, the City of Celina, the Celina Rotary Club, and Celina Local.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Strengthened relationships with the community Increased visibility and support for the district Opportunities for collaboration and resource-sharing Staff Responsible for Monitoring: District Administration, Student Services Department, Teaching and Learning Department, Human Resources Department Funding Sources: - 199 CISD				
No Progress Continue/Modify	X Discon	tinue		

Strategic Objective 2: Intentionally promote engagement in co-curricular and extracurricular activities to enhance academic growth, boost student attendance, raise the likelihood of pursuing higher education, and nurture a sense of belonging. (BG2) (SO2)

Strategy 1 Details	Reviews			
Strategy 1: Increase the percentage of students involved in co-curricular and extra-curricular activities at all school levels.		Formative		Summative
(BG2)	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Enhanced academic growth Improved student attendance Raise the likelihood of pursuing higher education Nurture a sense of belonging Staff Responsible for Monitoring: Student Services, Campus Administrators Funding Sources: - 199 CISD, - Title IV				
No Progress Continue/Modify	X Discon	tinue		

Strategic Objective 3: Provide staff with ongoing and scaffolded professional growth opportunities to cultivate a culture committed to continuous improvement. (BG3)

Strategy 1 Details		Reviews			
Strategy 1: Create a framework for the professional growth and development of all staff. (BG3,5) (SO6,9)		Formative		Summative	
Strategy's Expected Result/Impact: Improved skills and performance Higher job satisfaction Better staff retention rates Increased alignment with organizational goals Staff Responsible for Monitoring: Teaching and Learning Department, Professional Development Coordinator	Oct	Dec	Mar	June	
Strategy 2 Details		Rev	views		
Strategy 2: Work with each staff member to develop personalized professional development plans that align with their	Formative			Summative	
interests, skills, and career goals. (BG3,5) (SO6,9) Strategy's Expected Result/Impact: Increased job satisfaction and motivation Enhanced skill development and performance Greater retention of talented staff Staff Responsible for Monitoring: Teaching and Learning Department, Professional Development Coordinator, Campus Administrators Funding Sources: Professional Learning - 255Title II - \$2,000	Oct	Dec	Mar	June	
No Progress Accomplished — Continue/Modify	X Disco	ntinue			

Strategic Objective 4: CISD will develop new CTE pathways aligned with student needs and interests and increase workforce certificates. (BG4) (E10,12) (SO11)

HB3 Priority

Strategy 1 Details	Reviews			
Strategy 1: CISD will collaborate with students, local businesses, and higher education institutions to develop new CTE		Formative		Summative
pathways tailored to student needs, interests, and workforce demands. (E10,12) (SO4,11)	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: New CTE pathways aligned with job market demands Higher student engagement and increase number of CTE completers Enhanced career readiness through closer education-industry ties Staff Responsible for Monitoring: CTE Director, Teaching and Learning Department, Campus Counselors Funding Sources: - 244CTE	N/A			
No Progress Continue/Modify	X Discor	ntinue		

Strategic Objective 5: CISD will seek innovative hiring opportunities to enhance our hiring pool to include highly qualified and diverse applicants. (BG5) (SO6)

Strategy 1 Details		Reviews		
Strategy 1: Implementing targeted recruitment efforts, such as attending job fairs, utilizing online job platforms, and		Formative		Summative
reaching out to professional organizations, to attract a diverse pool of qualified candidates. (BP5) (SO6) Strategy's Expected Result/Impact: Larger hiring pool and wider diversity of candidates Attract highly qualified applicants Benefit from diverse perspectives and talents Improve organizational performance and success Staff Responsible for Monitoring: Human Resources Department	Oct	Dec	Mar	June
Strategy 2 Details		Rev	views	•
Strategy 2: Work in collaboration with higher education institutions to create and implement an Associate Teacher		Formative		Summative
Program. (BP3,5)	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Grow our on staff to fill teaching positions Staff Responsible for Monitoring: Human Resource Department, Teaching and Learning Attract and increase staff retention	N/A			
No Progress Continue/Modify	X Discor	ntinue		

Strategic Objective 6: CISD will engage students in relevant and innovative learning experiences that ensure academic progress and proficiency in state standards across all learning levels. (SO4,7) (SG1,2,3,4) (E1)

Strategy 1 Details		Re	views	
Strategy 1: Increase special education staff's capacity in delivering specialized instruction using high-quality resources to		Formative		Summative
meet the diverse learning needs of their students. (DNAP) (E1)	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased capacity of staff Optimized use of high-quality resources	N/A			
Improved outcomes for students with disabilities				
Staff Responsible for Monitoring: Special Education Director, Teaching and Learning Department				
Strategy 2 Details	Reviews			
Strategy 2: Provide ongoing support and training to design instruction and assessment that effectively utilizes district-		Formative		Summative
provided high-quality instructional materials and resources while maintaining the rigor of the standards. (DNAP) (SO2,4,7) (E1)	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased teacher confidence in instructional design	N/A			
Optimized use of high-quality resources				
Improved student outcomes on district and state measures				
Staff Responsible for Monitoring: Teaching and Learning Department				
Funding Sources: Contracted Services - 255Title II - \$10,000, Supplies and Materials - 255Title II - \$2,500, Extra Duty Pay - 255Title II - \$17,000, Other Operating Cost - 255Title II - \$9,500				
No Progress Accomplished — Continue/Modify	X Discor	itinue		

Strategic Objective 1: Work proactively with all stakeholders on how to best serve and meet the diverse needs of our growing student body. (BG1) (E7)

Strategy 1 Details	Reviews			
Strategy 1: Establish regular meetings and forums involving all stakeholders, including students, parents, teachers,		Formative		Summative
administrators, and community members, to discuss and address the diverse needs of the student body. (BG1) (E7) (SO1)	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Improved collaboration and communication Enhanced understanding of diverse challenges Better response to student needs Empowered stakeholders in decision-making Staff Responsible for Monitoring: District and Campus Administration	N/A			
No Progress Accomplished Continue/Modify	X Discor	tinue		

Strategic Objective 2: Develop and leverage the Gifted and Talented Program to increase participation in co-curricular and extracurricular activities. (BG2) (SO2,7) (DNAP)

Evaluation Data Sources: The percentage of students involved in co-curricular and extra-curricular activities will increase each semester to include local, state, and national organizations and competitions.

Strategy 1 Details		Reviews		
Strategy 1: Explore opportunities and collaborate with leaders of co-curricular and extracurricular leaders to integrate the		Formative		Summative
Gifted and Talented Program, offer resources and incentives for participation, and foster a supportive environment valuing diverse talents.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased participation in extracurricular activities Diverse exploration of talents Inclusive school culture Enhanced program integration Staff Responsible for Monitoring: Student Services Department, Gifted and Talented Coordinator	N/A			
No Progress Continue/Modify	X Discor	tinue		

Strategic Objective 3: Establish a structured pathway for staff advancement and leadership development. (BG3) (SO6,8) (DNAP)

Evaluation Data Sources: * Increased staff retention and promotion within the organization

* Participation in professional development and Grow Your Own Program

Strategy 1 Details		Reviews		
Strategy 1: CISD will establish a structured framework for developing and enhancing the capacity of all staff members.		Formative		Summative
Strategy's Expected Result/Impact: Increased staff retention Grow Your Own	Oct	Dec	Mar	June
Develop capacity and boost self-efficacy				
Staff Responsible for Monitoring: Teaching and Learning Department				
Problem Statements: Student Learning 1 - Perceptions 1, 2				
Funding Sources: Professional Development - 255Title II - \$5,000				
No Progress Continue/Modify	X Discon	tinue		1

Strategic Objective 3 Problem Statements:

Student Learning

Problem Statement 1: Celina ISD is experiencing a shortage of qualified applicants to fill open positions. **Root Cause**: Celina ISD is a fast growth district. Texas is currently experiencing a teacher shortage.

Perceptions

Problem Statement 1: There is a need to strengthen our recruiting, hiring, mentoring, and retention systems to keep individuals wanting to work in public education. **Root Cause**: Reduced number of individuals choosing to work in public education.

Problem Statement 2: CISD provides teachers, staff, and administrators with limited opportunities for growth and advancement. **Root Cause**: Our school district lacks a structured framework to develop and build the capacity of all staff.

Strategic Objective 4: Revitalize and expand the AVID program to maximize its benefits for student academic advancement. (BG4) (DNAP) (E10) (SO3)

Evaluation Data Sources: CISD will study (2023-2024), plan (2024-2025) and implement (2025-2026) new CTE pathways that allow students to receive workforce certificates aligned with workforce needs and student interests. Implementing new CTE pathways will depend on available space, equipment, and finances.

Strategy 1 Details		Reviews		
Strategy 1: Develop a strategic plan outlining specific goals, objectives, and action steps for revitalizing and expanding		Formative		Summative
student participation in the AVID program.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Improved student academic performance Increases number of students taking advanced classes More students graduating CCMR Staff Responsible for Monitoring: AVID Program Coordinator, Secondary Campus Principals, Secondary Counselors Problem Statements: Student Learning 4 - District Processes & Programs 2				
No Progress Continue/Modify	X Discon	tinue		

Strategic Objective 4 Problem Statements:

Student Learning

Problem Statement 4: We have a large number of students in CTE that are not completing the program. **Root Cause**: The pursuit of advanced academics, involvement in athletics, and participation in fine arts programs significantly impacts the ability of students to attain completor status in Career and Technical Education (CTE) programs.

District Processes & Programs

Problem Statement 2: The AVID program has not met district program development and advancement goals. **Root Cause**: Secondary campuses have had inconsistent campus leadership over the past 3 years resulting in weak program roll-out and implementation.

Strategic Objective 5: Continue to invest in campus-based instructional coaches and establish clear guidelines and standards for instructional coaching practices to ensure consistency and alignment with district goals and priorities. (BG5) (DNAP) (SO6,9)

Evaluation Data Sources: Through the implementation of a variety of strategies, the retention rate of all staff will improve from year to year.

Strategy 1 Details		Reviews			
Strategy 1: Design coaching protocols aligned with district goals, and provide comprehensive training and ongoing support		Formative		Summative	
for coaches to ensure effective implementation. (BG5) (DNAP) (SO6,9)	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Enhanced teacher practice Improved student learning outcomes Increased alignment with district priorities Improved staff retention rates Staff Responsible for Monitoring: Teaching and Learning Department, Curriculum Director, Content Coordinators					
No Progress Continue/Modify	X Discor	ntinue			

Strategic Objective 1: Establish robust partnerships with parents and the community, ensuring opportunities for active involvement and collaboration in fostering positive student outcomes across academic, social, and emotional domains. (BG1) (E7) (SO1)

Strategy 1 Details	Reviews			
Strategy 1: Provide open communication channels, host regular meetings and workshops, and involve parents and the community in volunteering and decision-making processes to build strong partnerships supporting student outcomes.(E7) (SO1)		Summative		
	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased parental and community engagement Family empowerment Improved student outcomes Staff Responsible for Monitoring: District and Campus Administration Funding Sources: PFE - 211-Title I - \$6,500	N/A			
No Progress Accomplished Continue/Modify	X Discon	tinue		

Strategic Objective 2: CISD will strategically promote and highlight student participation and achievement in co-curricular and extracurricular activities. (BG2)

Evaluation Data Sources: The percentage of students involved in co-curricular and extra-curricular activities will increase each semester to include local, state, and national organizations and competitions.

Strategy 1 Details	Reviews				
Strategy 1: Increase student participation in co-curricular and extracurricular activities through recognition programs,		Formative			
showcase events, social media campaigns, and partnerships with local media. (BG2)	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Increased engagement and skill development Academic performance improvement Positive campus culture and school pride Strengthened community ties Staff Responsible for Monitoring: Student Services Department, Campus Administration	N/A				
No Progress Accomplished Continue/Modify	X Discor	ntinue			

Strategic Objective 3: CISD will empower staff to cultivate leadership skills, fostering their growth and simultaneously building organizational capacity. (BG4) (SO6,9) (DNAP)

Strategy 1 Details	Reviews			
Strategy 1: Implement a structured mentorship program pairing experienced leaders with learners to provide guidance and practical experience in leadership roles. (BP3) (SO6,9) (DNAP)		Summative		
	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Skills development through mentorship Enhanced career advancement opportunities Increased employee engagement and retention Facilitated knowledge sharing Strengthened leadership pipeline Improved organizational performance Staff Responsible for Monitoring: District and Campus Administration, Teaching and Learning Department	N/A			
No Progress Continue/Modify	X Discon	tinue		

Strategic Objective 4: Provide students with real life experiences and skill development to empower them for active engagement in society and success beyond the classroom. (BG4) (SO5)

Evaluation Data Sources: # of opportunities

of students participating

Strategy 1 Details	Reviews			
Strategy 1: Provide students with leadership opportunities, apprenticeships, mentorship, and life skills development. (BG4)	Formative			Summative
(SO5) (SO11) (E10,12)	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Responsible self-managers Career readiness and network expansion Development of both hard and soft skills Preparation for long-term success Staff Responsible for Monitoring: CTE Director, Campus Administrators, School Counselors	N/A			
No Progress Accomplished Continue/Modify	X Discor	ntinue	I	

Strategic Objective 5: Establish initiatives to cultivate a healthy district/campus culture where students and staff feel safe, supported, and valued. (BG5) (E11) (SO5,8)

Evaluation Data Sources: Student, family, and staff surveys

Discipline data

Strategy 1 Details	Reviews			
Strategy 1: Promote practices that support open communication, diversity celebrations, student empowerment, inclusive	Formative			Summative
practices, respectful behavior, supportive networks, professional development, and leadership modeling to cultivate a safe and valued campus culture. (BG5) (E11) (SO5,8)	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Safety and well-being prioritization Improved student, staff, and community relations Student empowerment and engagement Increased staff retention and job satisfaction Staff Responsible for Monitoring: District and Campus Administration, Student Services Department, Campus Counselors	N/A			
Strategy 2 Details	Reviews			
Strategy 2: Implement restorative practices and leverage accelerated instruction to effectively mitigate loss of instructional	Formative Summ			
time and keep students in school. (SO3) (E11) Strategy's Expected Result/Impact: Reduced loss of instructional time	Oct	Dec	Mar	June
Increased student engagement and academic performance Improved school climate and relationships Decreased disciplinary issues Higher likelihood of student retention and graduation Staff Responsible for Monitoring: Campus Administration, Student Services Director, Campus Counselors	N/A			
Strategy 3 Details	Reviews			
Strategy 3: Implement transition plans for students new to the district or transferring between schools to facilitate a	Formative S			Summative
seamless adjustment to their new school environment. (E8,10) Strategy's Expected Result/Impact: Seamless integration for newcomers	Oct	Dec	Mar	June
Minimized transition stress for students and families	N/A			
Strengthened social cohesion and sense of belonging				
Staff Responsible for Monitoring: Campus Administration, Campus Counselors				
Funding Sources: Building Capacity - 211-Title I - \$500				

Strategy 4 Details	Reviews			
Strategy 4: Integrate best practices for grief-informed and trauma-informed care across the school district to ensure holistic support and well-being for all students and staff. (SO) (E11)	Formative			Summative
	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Improved mental health outcomes Increased resilience and empowerment	N/A			
Reduced stigma around mental health				
Enhanced trust and rapport between students and staff				
Improved academic performance				
Staff Responsible for Monitoring: Student Services Director, Campus Counselors				
Strategy 5 Details	Reviews			
Strategy 5: Create strategic plans that focus on key school safety initiatives and mandates. Disseminate safety and security	Formative			Summative
information to the district and stakeholders through research and training, fostering safe, secure, and healthy learning environments. (TIV)	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Teachers feel safe, allowing focus on students	N/A			
Students feel secure, enhancing learning				
Parents trust the District's commitment to safety				
Community and partners prioritize student safety				
Staff Responsible for Monitoring: District Police Chief, Director of Safe and Secure Schools, District and Campus Administration				
Funding Sources: Training - Title IV - \$4,000				
No Progress Continue/Modify	X Discor	ntinue	I	