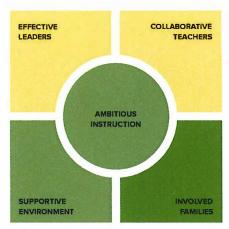


## Lincoln Elem School

Primary School (K/PK-5) 511 Park Ave, River Forest, IL 60305



Very Strong Strong Neutral Low Response/Not Applicable

# For 2023, Lincoln Elem School is well-organized for improvement

The overall performance score is comprised of each of the 5Essentials scores. Schools that are at or above benchmark on 3 or more essentials are 10 times more likely to improve than schools that are below the benchmark.

About the Survey

THE 5ESSENTIALS

How is Lincoln Elem School performing on each of the

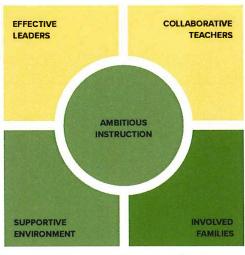
5Essentials?

ALL MEASURES

How is Lincoln Elem School performing across all measures?

## Survey Response Rates for Lincoln Elem School

Respondent	Response Rate	(Illinois)
Students	99.9%	(86.1%)
Teachers	70.7%	(75.6%)



Very Strong Strong Neutral
Weak Very Weak □ No Data
Low Response/Not Applicable

# For 2023, Lincoln Elem School is well-organized for improvement

THE SESSENTIALS

How is Lincoln Elem School performing on each of the 5Essentials?

ALL MEASURES

How is Lincoln Elem School performing across all measures?

Survey Response Rates

**Dashboard Summary** 



## Lincoln Elem School Dashboard Summary

Overall in 2023, Lincoln Elem School is well-organized for improvement.

The overall performance score is comprised of each of the 5Essentials scores. Schools that are at or above benchmark on 3 or more essentials are 10 times more likely to improve than schools that are below the

#### Where is Lincoln Elem School performing the highest?

Peer Support for Academic Work
Teacher-Parent Trust
Parent Involvement in School
Quality of Student Discussion
Math Instruction

#### What has improved most for Lincoln Elem School?

85	Collaborative Practices
84	Teacher-Parent Trust
82	Quality Professional Developmen
79	Math Instruction

English Instruction

99

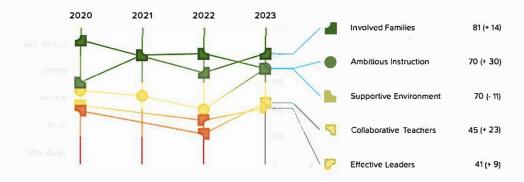
#### Where is Lincoln Elem School performing the lowest?

+ 57	Instructional Leadership	30
+ 40	Program Coherence	33
+ 37	Collective Responsibility	34
+ 33	Teacher Influence	38
+ 28	Quality Professional Development	42

## What has decreased most for Lincoln Elem

School?	
Safety	- 34
Student-Teacher Trust	- 27
Parent Influence on Decision Making In Schools	- 7
Academic Personalism	- 5

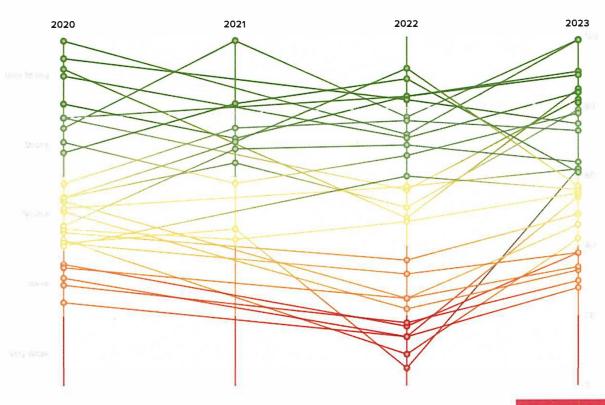
#### **Essential Performance Trends**





# All Measures 5Essentials 1 Year Performance 2 Year Change → \* All Year Trends Highest Performing Measures Lowest Performing Measures Most Improved Measures Most Declined Measures Filter by Measure Group

How has performance changed across all surveys?



**≅** Navigating the 5Essentials





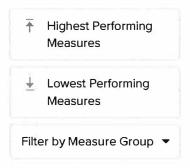
## All Measures

# 5Essentials

#### **DATA RANGE**



#### **FILTERS**



# How is Lincoln Elem School performing on all measures?



Parent Influence on Decision Making in Schools	75 Strong	Involved Families
Classroom Rigor	73 Strong	Supplemental Measures
Academic Personalism	64 Strong	Supportive Environment
English Instruction	62 Strong	Ambitious Instruction
Teacher- Principal Trust	62 Strong	Effective Leaders
Student- Teacher Trust	61 Strong	Supportive Environment
Safety	57 Neutral	Supportive Environment
Teacher Safety	56 Neutral	Supplemental Measures
Academic Press	55 Neutral	Ambitious Instruction
Collaborative Practices	54 Neutral	Collaborative Teachers
Teacher- Teacher Trust	49 Neutral	Collaborative Teachers
School Commitment	46 Neutral	Collaborative Teachers
Quality Professional Development	42 Neutral	Collaborative Teachers
Innovation	38 Weak	Supplemental Measures
Teacher Influence	38 Weak	Effective Leaders

Collective Responsibility	34 Weak	Collaborative Teachers
Program Coherence	33 Weak	Effective Leaders
Instructional Leadership	30 Weak	Effective Leaders
Reflective Dialogue	28 Weak	Supplemental Measures
Course Clarity	Low Resp Or N/A	Supplemental Measures
Human & Social Resources in the Community	Low Resp Or N/A	Supplemental Measures
Inquiry-Based Science Instruction	Low Resp Or N/A	Supplemental Measures
Parent Supportiveness	Low Resp Or N/A	Supplemental Measures
Student Peer Relationships	Low Resp Or N/A	Supplemental Measures



# Lincoln Elem School 2023 5Essentials Report

The 5Essentials School Reports for the State of Illinois are derived from 20 years of research on improving schools. The raw data for these reports are based on a comprehensive core of more than 80 student and 150 teacher questions compiled into 22 measures of school climate and practice and formed into five essentials. As measured by the Illinois 5Essentials Survey, those five essentials are leading indicators of school improvement. The power of 5Essentials comes from their prediction of school success, the intuitiveness of the overall framework components (Instruction, Environment, Leaders, Teachers, and Families), and the reliability of the survey measures.

As detailed in the seminal book, *Organizing Schools for Improvement: Lessons from Chicago*, UEI researchers determined that there are five essential supports for school success. These "5Essentials" detail the perspectives and processes central to the delivery and support of student learning.

The 5Essentials framework as measured by our survey instruments is a leading indicator of school performance now and predictive of the future. Data from over 650 schools (elementary and high schools) have found our survey measures to predict many aspects of student and school success, before and after controlling for school type, demographic composition, test scores, and socio-economic status. Our principal indication of the power of the 5Essentials is that University of Chicago analysis of two natural experiments spanning a total of 15 years each found that they mattered considerably: Schools strong in 3-5 Essentials were 10 times more likely to improve student learning substantially compared to schools weak in 3-5 Essentials. This evidence came from over 400 elementary schools representing the best and worst in Illinois. Following those natural experiments, we have found our survey measures reliably predict school success on a variety of outcomes for both high school and elementary schools, including:

- ITBS improvement
- ISAT value-add
- EXPLORE to ACT gains
- EXPLORE to PLAN gains
- PLAN to ACT gains
- Attendance rates
- College enrollment
- High school graduation
- Freshman grades
- Teacher mobility
- Grades in college-preparatory classes

#### References:

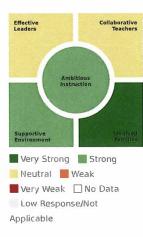
(Bryk, et al. 2010)(Selected by Education Next as one of the best education books of the decade: http://educationnext.org/the-best-books-of-the-past-decade-according-to-ed-next-readers/)

(Bryk, et al. 2010); (Easton, Ponisciak and Luppescu 2008); (Easton, Ponisciak and Luppescu 2008); (Allensworth, Correa and Ponisciak 2008); (Bryk, et al. 2010); (Roderick, Nagaoka, et al. 2008); (Allensworth and Easton 2007); (Allensworth and Easton 2007); (Allensworth, Ponisciak and Mazzeo 2009); (Allensworth, Nomi, et al. 2009); (Montgomery, Allensworth and Correa 2010)

# Table of Contents: Essentials Report

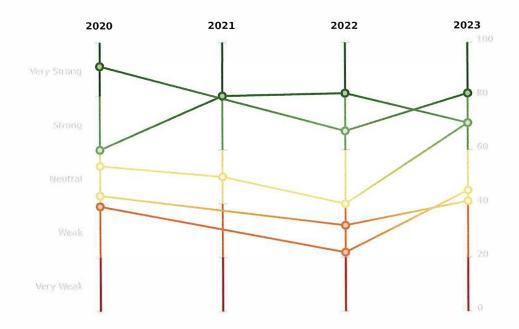
Overall	2
Involved Families	3
Ambitious Instruction	4
Supportive Environment	5
Collaborative Teachers	6
Effective Leaders	7

# Overall, Lincoln Elem School is wellorganized for improvement.



## The 5Essentials

How is Lincoln Elem School performing on each of the 5Essentials in 2023?



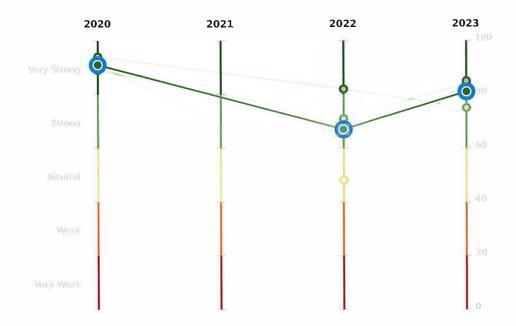
Essentials Performance Across Years					
	2020	2021	2022	2023	
Involved Families	91	N/A	67	81	Very Strong
Ambitious Instruction	54	50	40	70	Strong
Supportive Environment	60	80	81	70	Strong
Collaborative Teachers	39	N/A	22	45	Neutral
Effective Leaders	43	N/A	32	41	Meutral

# **Involved Families**

## How is Lincoln Elem School performing on Involved Families?

In schools with Involved Families, the entire staff builds strong external relationships. Such schools:

- see parents as partners in helping students learn,
  value parents' input and participation in advancing the school's mission, and
  support efforts to strengthen its students' community resources.



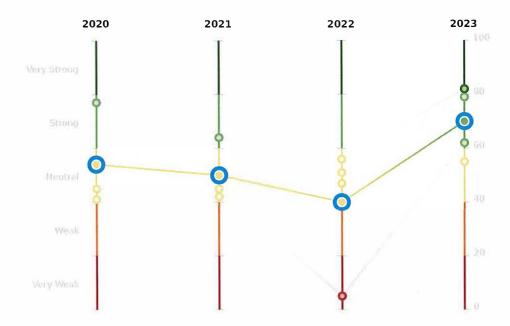
Measures	Performance Across Years				Respondent
	2020	2021	2022	2023	
Teacher-Parent Trust	91	N/A	48	85	Teacher
Parent Involvement in School	89	N/A	71	84	Teacher
Parent Influence on Decision Making in	94	N/A	82	75	Teacher

# **Ambitious Instruction**

## How is Lincoln Elem School performing on Ambitious Instruction?

In schools with strong Ambitious Instruction, classes are challenging and engaging. The instruction is clear, well-structured, and encourages students to build and apply knowledge. When combined with a supportive environment, Ambitious Instruction has the most direct effect on student learning. It is:

- well-defined with clear expectations for student success,
- interactive and encourages students to build and apply knowledge,
- well-paced (not measured), and
- · aligned across grades (not measured).



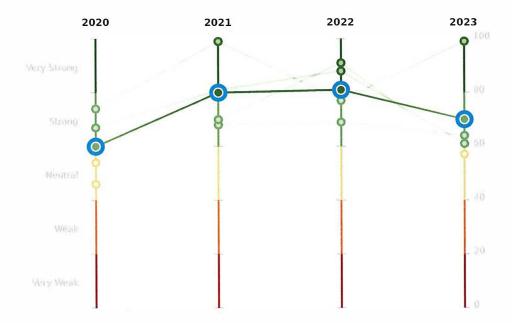
Measures Performance Across Years				Respondent	
	2020	2021	2022	2023	
Quality of Student Discussion	77	N/A	56	82	Teacher
Math Instruction	54	64	51	79	Student
English Instruction	41	45	5	62	Student
Academic Press	45	42	47	55	Student

# Supportive Environment

## How is Lincoln Elem School performing on Supportive Environment?

In schools with a Supportive Environment, the school is safe, demanding, and supportive. In such schools:

- students feel safe in and around the school,
- they find teachers trust-worthy and responsive to their academic needs, all students value hard work, and
- teachers push all students toward high academic performance.



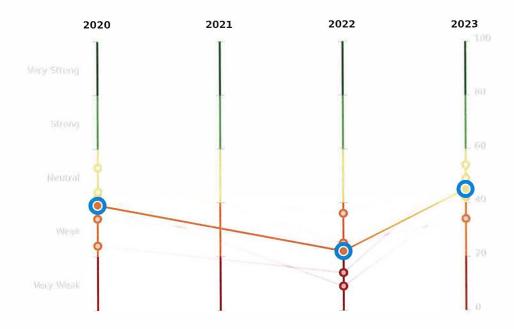
Measures	Performance Across Years				Respondent
	2020	2021	2022	2023	
Peer Support for Academic Work	74	99	77	99	Student
Academic Personalism	46	68	69	64	Student
Student-Teacher Trust	67	81	88	61	Student
Safety	54	70	91	57	Student

# Collaborative Teachers

## How is Lincoln Elem School performing on Collaborative Teachers?

In schools with strong Collaborative Teachers, all teachers collaborate to promote professional growth. In such schools, teachers are:

- active partners in school improvement,
- committed to the school, and focused on professional development.



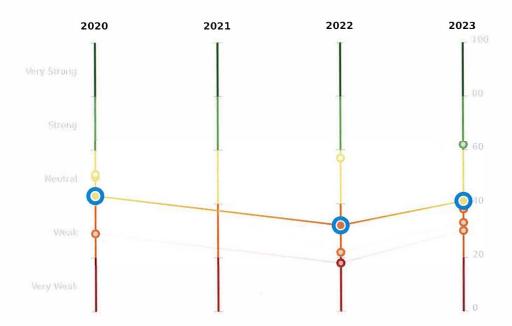
Measures	Performance Acro	oss Years			Respondent
	2020	2021	2022	2023	
Collaborative Practices	24	N/A	14	54	Teacher
Teacher-Teacher Trust	44	N/A	36	49	Teacher
School Commitment	53	N/A	25	46	Teacher
Quality Professional Development	42	N/A	9	42	Teacher
Collective Responsibility	34	N/A	25	34	Teacher

## **Effective Leaders**

## How is Lincoln Elem School performing on Effective Leaders?

In schools with Effective Leaders, principals and teachers work together to implement a shared vision. In such schools, people, programs, and resources are focused on a vision for sustained improvement. Leaders:

- practice shared leadership,
- set high goals for quality instruction,
- maintain mutually trusting and respectful relationships,
- support professional advancement for faculty and staff, and
- manage resources for sustained program improvement (not measured).

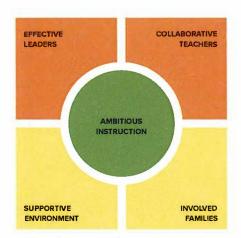


Measures Performance Across Years					Respondent
	2020	2021	2022	2023	
Teacher-Principal Trust	51	N/A	57	62	Teacher
Teacher Influence	41	N/A	32	38	Teacher
Program Coherence	50	N/A	22	33	Teacher
Instructional Leadership	29	N/A	18	30	Teacher



## Roosevelt School

Middle School (6-8) 7560 Oak Ave, River Forest, IL 60305



Very Strong Strong Neutral Low Response/Not Applicable

# For 2023, Roosevelt School is partially organized for improvement

The overall performance score is comprised of each of the 5Essentials scores. Schools that are at or above benchmark on 3 or more essentials are 10 times more likely to improve than schools that are below the benchmark.

## About the Survey

THE SESSENTIALS

How is Roosevelt School performing on each of the

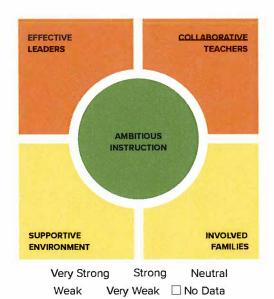
5Essentials?

ALL MEASURES

How is Roosevelt School performing across all measures?

### Survey Response Rates for Roosevelt School

Respondent	Response Rate	(Illinois)
Students	90.5%	(86.1%)
Teachers	61.0%	(75.6%)



For 2023, Roosevelt School is partially organized for improvement

Low Response/Not Applicable

THE SESSENTIALS

How is Roosevelt School performing on each of the 5Essentials?

ALL MEASURES

How is Roosevelt School performing across all measures?

Survey Response Rates

**Dashboard Summary** 



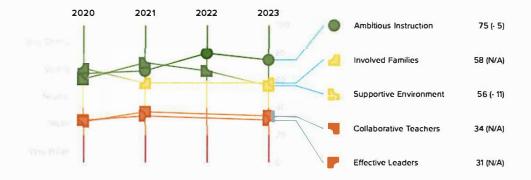
## Roosevelt School Dashboard Summary

Overall in 2023, Roosevelt School is partially organized for improvement.

The overall performance score is comprised of each of the 5Essentials scores. Schools that are at or above benchmark on 3 or more essentials are 10 times more likely to improve than schools that are below the

Where is Roosevelt School performing the highest?	<b>†</b>	What has improved most for Roosevelt School?		Where is Roosevelt School performing the lowest?	<u>+</u>	What has decreased most for Roosevelt School?	Ā
Math Instruction	87	Academic Personalism	+ 3	Instructional Leadership	7	Safety	- 25
English Instruction	72	English Instruction	+ 2	Quality Professional Development	23	Peer Support for Academic Work	- 12
Academic Press	71			School Commitment	30	Student-Teacher Trust	- 10
Parent Influence on Decision Making in Schools	69			Collaborative Practices	31	Academic Press	II -7
Quality of Student Discussion	68			Program Coherence	35	Math Instruction	- 6

#### **Essential Performance Trends**





Highest Performing Measures

Lowest Performing Measures

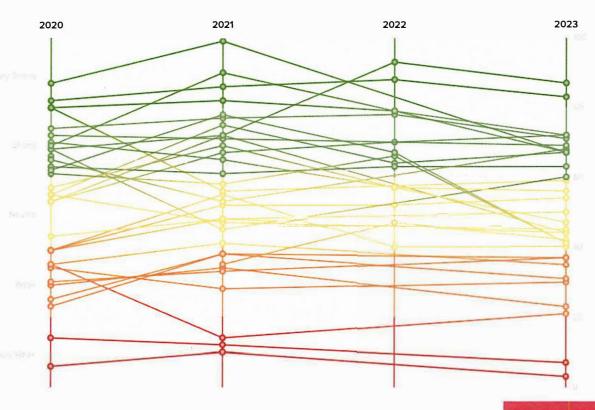
Most Improved Measures

Most Declined Measures

Filter by Measure Group

# All Measures 5Essentials 1 Year Performance 2 Year Change → All Year Trends

How has performance changed across all surveys?



**≡** Navigating the 5Essentials





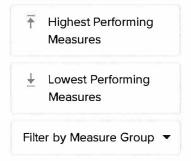
All Measures

5Essentials

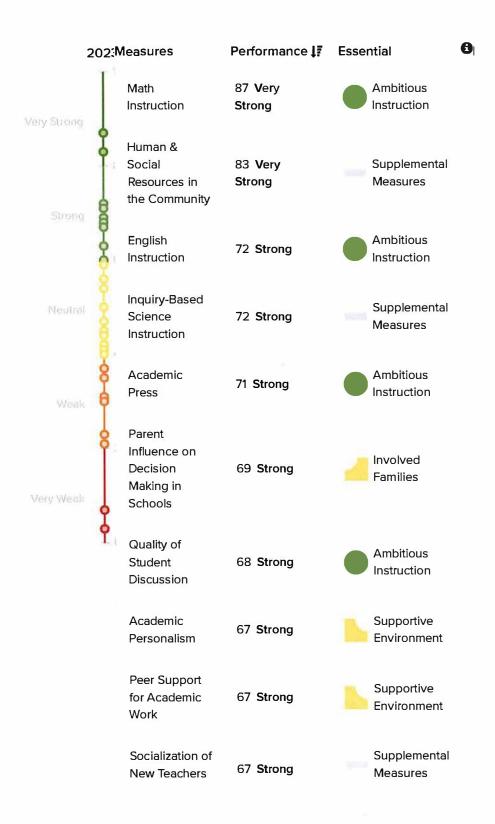
#### **DATA RANGE**

1 Year Performance 2 Year Change All Year Trends

#### **FILTERS**

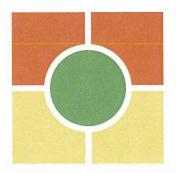


# How is Roosevelt School performing on all measures?



Academic Engagement	63 Strong	Supplemental Measures
Student Responsibility	60 Strong	Supplemental Measures
Classroom Disruptions	59 <b>Neutral</b>	Supplemental Measures
Teacher-Parent Trust	59 Neutral	Involved Families
Rigorous Study Habits	56 Neutral	Supplemental Measures
Classroom Rigor	54 Neutral	Supplemental Measures
Teacher- Teacher Trust	50 Neutral	Collaborative Teachers
Student- Teacher Trust	47 Neutral	Supportive Environment
Parent Involvement in School	45 Neutral	Involved Families
Teacher Influence	44 Neutral	Effective Leaders
Teacher Safety	44 Neutral	Supplemental Measures
Parent Supportiveness	42 Neutral	Supplemental Measures
Safety	41 Neutral	Supportive Environment
Student Peer Relationships	41 <b>N</b> eutral	Supplemental Measures
Course Clarity	40 <b>N</b> eutral	Supplemental Measures
Collective Responsibility	37 Weak	Collaborative Teachers

Teacher- Principal Trust	37 Weak	Effective Leaders
Program Coherence	35 Weak	Effective Leaders
Collaborative Practices	31 Weak	Collaborative Teachers
School Commitment	30 Weak	Collaborative Teachers
Quality Professional Development	23 Weak	Collaborative Teachers
Reflective Dialogue	21 Weak	Supplemental Measures
Instructional Leadership	7 <b>V</b> ery Weak	Effective Leaders
Innovation	3 Very Weak	Supplemental Measures



# Roosevelt School 2023 5Essentials Report

The 5Essentials School Reports for the State of Illinois are derived from 20 years of research on improving schools. The raw data for these reports are based on a comprehensive core of more than 80 student and 150 teacher questions compiled into 22 measures of school climate and practice and formed into five essentials. As measured by the Illinois 5Essentials Survey, those five essentials are leading indicators of school improvement. The power of 5Essentials comes from their prediction of school success, the intuitiveness of the overall framework components (Instruction, Environment, Leaders, Teachers, and Families), and the reliability of the survey measures.

As detailed in the seminal book, *Organizing Schools for Improvement: Lessons from Chicago*, UEI researchers determined that there are five essential supports for school success. These "5Essentials" detail the perspectives and processes central to the delivery and support of student learning.

The 5Essentials framework as measured by our survey instruments is a leading indicator of school performance now and predictive of the future. Data from over 650 schools (elementary and high schools) have found our survey measures to predict many aspects of student and school success, before and after controlling for school type, demographic composition, test scores, and socio-economic status. Our principal indication of the power of the 5Essentials is that University of Chicago analysis of two natural experiments spanning a total of 15 years each found that they mattered considerably: Schools strong in 3-5 Essentials were 10 times more likely to improve student learning substantially compared to schools weak in 3-5 Essentials. This evidence came from over 400 elementary schools representing the best and worst in Illinois. Following those natural experiments, we have found our survey measures reliably predict school success on a variety of outcomes for both high school and elementary schools, including:

- ITBS improvement
- ISAT value-add
- EXPLORE to ACT gains
- EXPLORE to PLAN gains
- PLAN to ACT gains
- Attendance rates
- College enrollment
- High school graduation
- Freshman grades
- Teacher mobility
- Grades in college-preparatory classes

#### References:

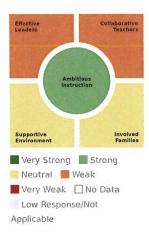
(Bryk, et al. 2010)(Selected by Education Next as one of the best education books of the decade: http://educationnext.org/the-best-books-of-the-past-decade-according-to-ed-next-readers/)
(Bryk, et al. 2010); (Easton, Ponisciak and Luppescu 2008); (Easton, Ponisciak and Luppescu 2008); (Bryk, et al. 2010); (Easton, Ponisciak and Luppescu 2008); (Bryk, et al. 2010); (Easton, Ponisciak 2008); (Bryk, et al. 2010); (Easton, Ponisciak 2008); (Easton, Ponisciak 2

(Bryk, et al. 2010); (Easton, Ponisciak and Luppescu 2008); (Easton, Ponisciak and Luppescu 2008); (Allensworth, Correa and Ponisciak 2008); (Bryk, et al. 2010); (Roderick, Nagaoka, et al. 2008); (Allensworth and Easton 2007); (Allensworth, Ponisciak and Mazzeo 2009); (Allensworth, Nomi, et al. 2009); (Montgomery, Allensworth and Correa 2010)

# Table of Contents: Essentials Report

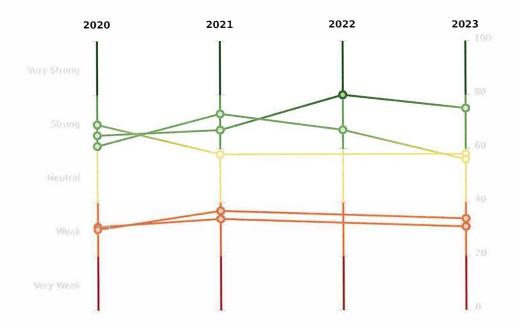
Overall	2
Ambitious Instruction	3
Involved Families	4
Supportive Environment	5
Collaborative Teachers	6
Effective Leaders	7

# Overall, Roosevelt School is partially organized for improvement.



## The 5Essentials

How is Roosevelt School performing on each of the 5Essentials in 2023?



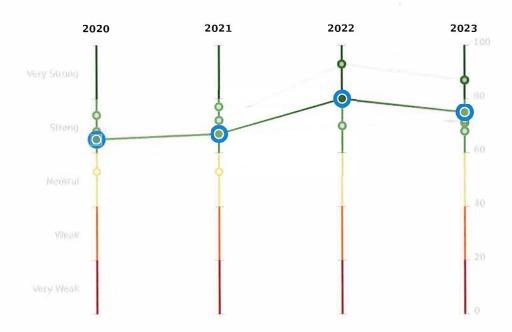
Essentials	Performance Across Years				
	2020	2021	2022	2023	
Ambitious Instruction	65	67	80	75	Strong
Involved Families	69	58	N/A	58	Neutral
Supportive Environment	61	73	67	56	Neutral
Collaborative Teachers	30	37	N/A	34	Weak
Effective Leaders	31	34	N/A	31	Weak

# **Ambitious Instruction**

## How is Roosevelt School performing on Ambitious Instruction?

In schools with strong Ambitious Instruction, classes are challenging and engaging. The instruction is clear, well-structured, and encourages students to build and apply knowledge. When combined with a supportive environment, Ambitious Instruction has the most direct effect on student learning. It is:

- well-defined with clear expectations for student success,
- interactive and encourages students to build and apply knowledge,
- well-paced (not measured), and
- aligned across grades (not measured).



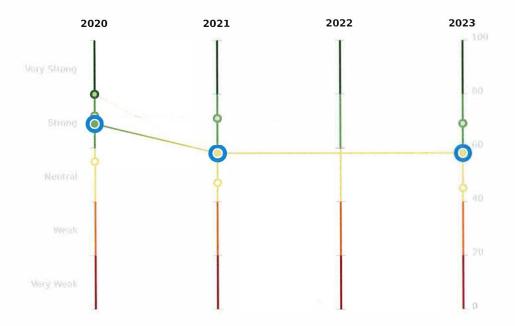
Measures	Performance Acro	Respondent			
	2020	2021	2022	2023	
Math Instruction	68	72	93	87	Student
English Instruction	53	67	70	72	Student
Academic Press	74	77	78	71	Student
Quality of Student	65	53	N/A	68	Teacher

# **Involved Families**

## How is Roosevelt School performing on Involved Families?

In schools with Involved Families, the entire staff builds strong external relationships. Such schools:

- see parents as partners in helping students learn, value parents' input and participation in advancing the school's mission, and support efforts to strengthen its students' community resources.



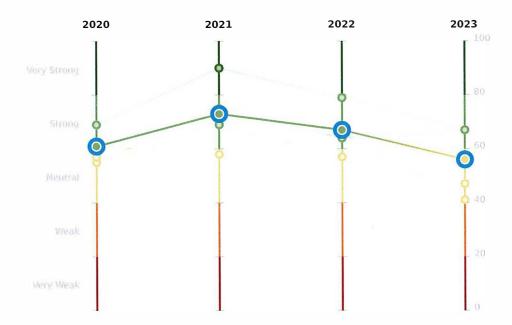
Measures	Performance Across Years				
	2020	2021	2022	2023	
Parent Influence on Decision Making in Schools	72	71	N/A	69	Teacher
Teacher-Parent Trust	80	56	N/A	59	Teacher
Parent Involvement in School	55	47	N/A	45	Teacher

# Supportive Environment

## How is Roosevelt School performing on Supportive Environment?

In schools with a Supportive Environment, the school is safe, demanding, and supportive. In such schools:

- students feel safe in and around the school,
- they find teachers trust-worthy and responsive to their academic needs,
- · all students value hard work, and
- teachers push all students toward high academic performance.



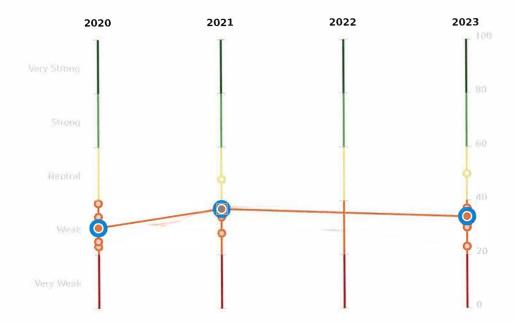
Measures Performance Across Years					Respondent
	2020	2021	2022	2023	
Academic Personalism	55	75	64	67	Student
Peer Support for Academic Work	69	90	79	67	Student
Student-Teacher Trust	57	69	57	47	Student
Safety	61	58	66	41	Student

# Collaborative Teachers

## How is Roosevelt School performing on Collaborative Teachers?

In schools with strong Collaborative Teachers, all teachers collaborate to promote professional growth. In such schools, teachers are:

- · active partners in school improvement,
- committed to the school, and focused on professional development.



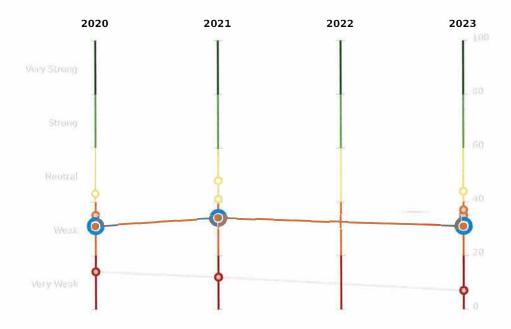
Measures	sures Performance Across Years				
	2020	2021	2022	2023	
Teacher-Teacher Trust	39	48	N/A	50	Teacher
Collective Responsibility	25	38	N/A	37	Teacher
Collaborative Practices	23	38	N/A	31	Teacher
School Commitment	34	28	N/A	30	Teacher
Quality Professional Development	29	34	N/A	23	Teacher

# **Effective Leaders**

## How is Roosevelt School performing on Effective Leaders?

In schools with Effective Leaders, principals and teachers work together to implement a shared vision. In such schools, people, programs, and resources are focused on a vision for sustained improvement. Leaders:

- · practice shared leadership,
- · set high goals for quality instruction,
- · maintain mutually trusting and respectful relationships,
- support professional advancement for faculty and staff, and
- manage resources for sustained program improvement (not measured).



Measures	Performance Across Years				
	2020	2021	2022	2023	
Teacher Influence	43	48	N/A	44	Teacher
Teacher-Principal Trust	30	33	N/A	37	Teacher
Program Coherence	35	41	N/A	35	Teacher
Instructional Leadership	14	12	N/A	7	Teacher



## Willard Elem School

Primary School (K/PK-5) 1250 Ashland Ave, River Forest, IL 60305



Very Strong

Strong

Neutral

Low Response/Not Applicable

# For 2023, Willard Elem School is organized for improvement

The overall performance score is comprised of each of the 5Essentials scores. Schools that are at or above benchmark on 3 or more essentials are 10 times more likely to improve than schools that are below the benchmark.

About the Survey

THE 5ESSENTIALS

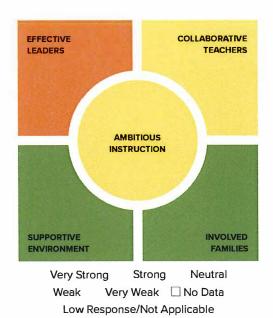
ALL MEASURES

How is Willard Elem School performing on each of the 5Essentials?

How is Willard Elem School performing across all measures?

## Survey Response Rates for Willard Elem School

Respondent	Response Rate	(Illinois)
Students	97.0%	(86.1%)
Teachers	67.3%	(75.6%)



For 2023, Willard Elem School is organized for improvement

THE SESSENTIALS

How is Willard Elem School performing on each of the 5Essentials?

ALL MEASURES

How is Willard Elem School performing across all measures?

Survey Response Rates

**Dashboard Summary** 





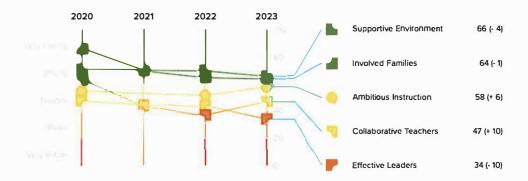
## Willard Elem School Dashboard Summary

Overall in 2023, Willard Elem School is organized for improvement.

The overall performance score is comprised of each of the 5Essentials scores. Schools that are at or above benchmark on 3 or more essentials are 10 times more likely to improve than schools that are below the benchmark.

Where is Willard Elem School performing the highest?	<b>†</b>	What has improved most for Willard Elem School?	₹	Where is Willard Elem School performing the lowest?	₹	What has decreased most for Willard Elem School?	$ \overline{\mathcal{F}} $
Peer Support for Academic Work	96	Collaborative Practices	+ 25	Instructional Leadership	17	Safety	- 28
Parent Involvement in School	72	Academic Personalism	+ 16	Quality Professional Development	23	Instructional Leadership	- 22
Parent Influence on Decision Making in Schools	66	Quality of Student Discussion	+ 16	Teacher-Principal Trust	35	Program Coherence	- 11
Teacher-Teacher Trust	65	Collective Responsibility	+ 12	Teacher Influence	39	Student-Teacher Trust	- 9
Quality of Student Discussion	63	Teacher-Teacher Trust	+ 12	School Commitment	41	Parent Influence on Decision Making in	- 7
Teacher-Teacher Trust	65	Collective Responsibility	+ 12	Teacher Influence	39	Student-Teacher Trust	

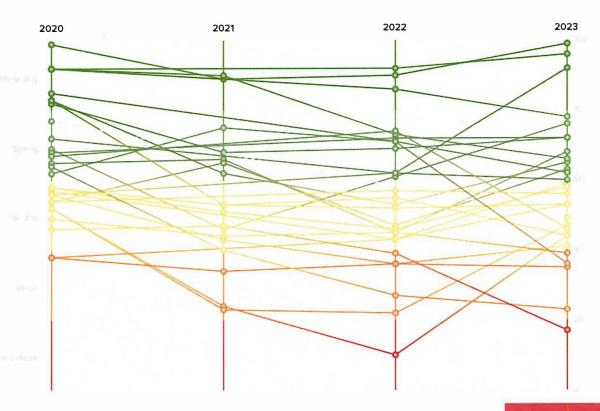
#### **Essential Performance Trends**





# All Measures 5Essentials 1 Year Performance 2 Year Change All Year Trends A Highest Performing Measures Lowest Performing Measures Most Improved Measures Most Declined Measures Filter by Measure Group

How has performance changed across all surveys?



≅ Navigating the 5Essentials





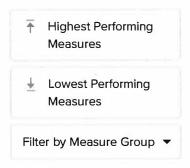
## All Measures

# 5Essentials

#### **DATA RANGE**

1 Year Performance
2 Year Change
All Year Trends

#### **FILTERS**

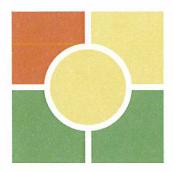


# How is Willard Elem School performing on all measures?



Quality of Student Discussion	63 <b>St</b> rong	Ambitious Instruction
Student- Teacher Trust	62 Strong	Supportive Environment
Math Instruction	60 Strong	Ambitious Instruction
Academic Personalism	59 <b>Neutral</b>	Supportive Environment
Collective Responsibility	58 Neutral	Collaborative Teachers
English Instruction	56 Neutral	Ambitious Instruction
Academic Press	53 Neutral	Ambitious Instruction
Teacher-Parent Trust	53 Neutral	Involved Families
Classroom Disruptions	49 Neutral	Supplemental Measures
Collaborative		
Practices	47 Neutral	Collaborative Teachers
00.1.000.1.01.1.0	47 Neutral 46 Neutral	0011001011110
Practices		Teachers  Supportive
Practices Safety Program	46 Neutral	Teachers  Supportive Environment  Effective
Practices  Safety  Program Coherence  Reflective	46 Neutral  44 Neutral	Supportive Environment  Effective Leaders  Supplemental
Practices  Safety  Program Coherence  Reflective Dialogue  School	46 Neutral  44 Neutral  44 Neutral	Supportive Environment  Effective Leaders  Supplemental Measures  Collaborative

Teacher- Principal Trust	35 Weak		Effective Leaders
Quality Professional Development	23 Weak	7	Collaborative Teachers
Instructional Leadership	17 Very Weak		Effective Leaders
Course Clarity	Low Resp Or N/A		Supplemental Measures
Human & Social Resources in the Community	Low Resp Or N/A		Supplemental Measures
Inquiry-Based Science Instruction	Low Resp Or N/A		Supplemental Measures
Parent Supportiveness	Low Resp Or N/A		Supplemental Measures
Student Peer Relationships	Low Resp Or N/A		Supplemental Measures



# Willard Elem School

2023 5Essentials Report

The 5Essentials School Reports for the State of Illinois are derived from 20 years of research on improving schools. The raw data for these reports are based on a comprehensive core of more than 80 student and 150 teacher questions compiled into 22 measures of school climate and practice and formed into five essentials. As measured by the Illinois 5Essentials Survey, those five essentials are leading indicators of school improvement. The power of 5Essentials comes from their prediction of school success, the intuitiveness of the overall framework components (Instruction, Environment, Leaders, Teachers, and Families), and the reliability of the survey measures.

As detailed in the seminal book, *Organizing Schools for Improvement: Lessons from Chicago*, UEI researchers determined that there are five essential supports for school success. These "5Essentials" detail the perspectives and processes central to the delivery and support of student learning.

The 5Essentials framework as measured by our survey instruments is a leading indicator of school performance now and predictive of the future. Data from over 650 schools (elementary and high schools) have found our survey measures to predict many aspects of student and school success, before and after controlling for school type, demographic composition, test scores, and socio-economic status. Our principal indication of the power of the 5Essentials is that University of Chicago analysis of two natural experiments spanning a total of 15 years each found that they mattered considerably: Schools strong in 3-5 Essentials were 10 times more likely to improve student learning substantially compared to schools weak in 3-5 Essentials. This evidence came from over 400 elementary schools representing the best and worst in Illinois. Following those natural experiments, we have found our survey measures reliably predict school success on a variety of outcomes for both high school and elementary schools, including:

- ITBS improvement
- ISAT value-add
- EXPLORE to ACT gains
- EXPLORE to PLAN gains
- PLAN to ACT gains
- Attendance rates
- College enrollment
- High school graduation
- Freshman grades
- Teacher mobility
- · Grades in college-preparatory classes

#### References:

(Bryk, et al. 2010)(Selected by Education Next as one of the best education books of the decade: http://educationnext.org/the-best-books-of-the-past-decade-according-to-ed-next-readers/)
(Bryk, et al. 2010); (Easton, Ponisciak and Luppescu 2008); (Easton, Ponisciak and Luppescu 2008); (Bryk, et al. 2010); (Easton, Ponisciak 2008); (Bryk, et al. 2010); (Easton, Ponisciak 2008); (Bryk, et al. 2010); (Easton, Ponisciak 2008); (Easton

(Bryk, et al. 2010); (Easton, Ponisciak and Luppescu 2008); (Easton, Ponisciak and Luppescu 2008); (Allensworth, Correa and Ponisciak 2008); (Bryk, et al. 2010); (Roderick, Nagaoka, et al. 2008); (Allensworth and Easton 2007); (Allensworth, Ponisciak and Mazzeo 2009); (Allensworth, Nomi, et al. 2009); (Montgomery, Allensworth and Correa 2010)

# Table of Contents: Essentials Report

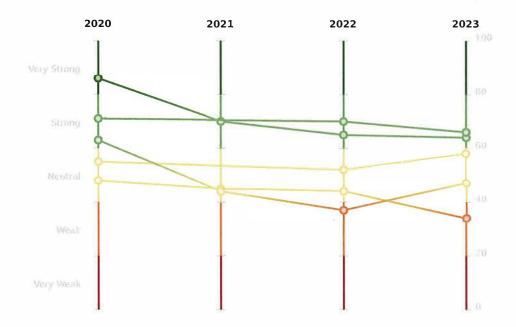
Overall	2
Supportive Environment	3
Involved Families	4
Ambitious Instruction	5
Collaborative Teachers	6
Effective Leaders	7

# Overall, Willard Elem School is organized for improvement.



# The 5Essentials

How is Willard Elem School performing on each of the 5Essentials in 2023?



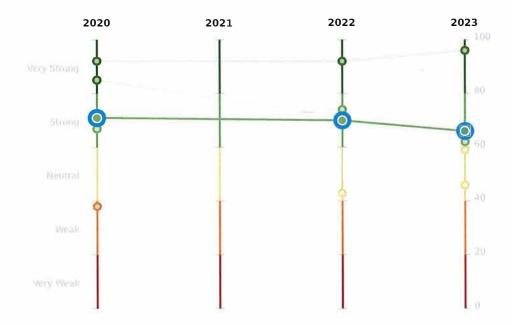
Essentials	tials Performance Across Years				
	2020	2021	2022	2023	
Supportive Environment	71	N/A	70	66	Strong
Involved Families	86	70	65	64	Strong
Ambitious Instruction	55	N/A	52	58	Neutral
Collaborative Teachers	63	44	37	47	Mentral
Effective Leaders	48	45	44	34	Weak

# Supportive Environment

## How is Willard Elem School performing on Supportive Environment?

In schools with a Supportive Environment, the school is safe, demanding, and supportive. In such schools:

- students feel safe in and around the school,
- they find teachers trust-worthy and responsive to their academic needs,
- · all students value hard work, and
- teachers push all students toward high academic performance.



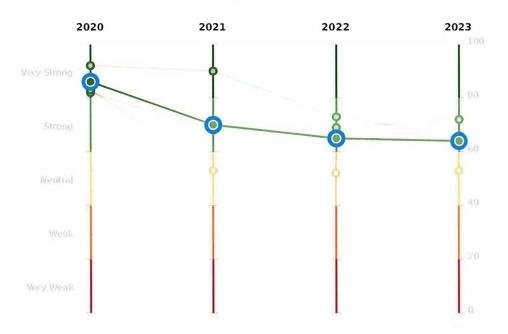
Measures	Performance Across Years				Respondent
	2020	2021	2022	2023	
Peer Support for Academic Work	92	N/A	92	96	Student
Student-Teacher Trust	85	N/A	71	62	Student
Academic Personalism	38	N/A	43	59	Student
Safety	67	N/A	74	46	Student

# **Involved Families**

## How is Willard Elem School performing on Involved Families?

In schools with Involved Families, the entire staff builds strong external relationships. Such schools:

- see parents as partners in helping students learn,
- value parents' input and participation in advancing the school's mission, and
- support efforts to strengthen its students' community resources.



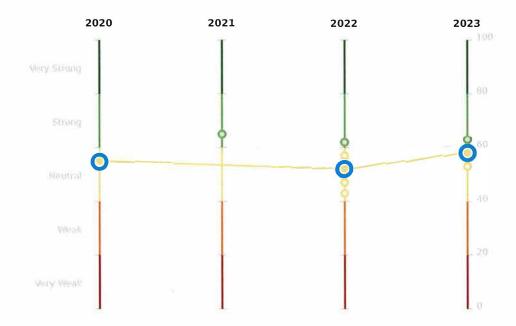
Measures	Performance Across Years				Respondent
	2020	2021	2022	2023	
Parent Involvement in School	82	68	69	72	Teacher
Parent Influence on Decision Making in Schools	92	90	73	66	Teacher
Teacher-Parent Trust	83	53	52	53	Teacher

# **Ambitious Instruction**

## How is Willard Elem School performing on Ambitious Instruction?

In schools with strong Ambitious Instruction, classes are challenging and engaging. The instruction is clear, well-structured, and encourages students to build and apply knowledge. When combined with a supportive environment, Ambitious Instruction has the most direct effect on student learning. It is:

- · well-defined with clear expectations for student success,
- · interactive and encourages students to build and apply knowledge,
- well-paced (not measured), and
- aligned across grades (not measured).



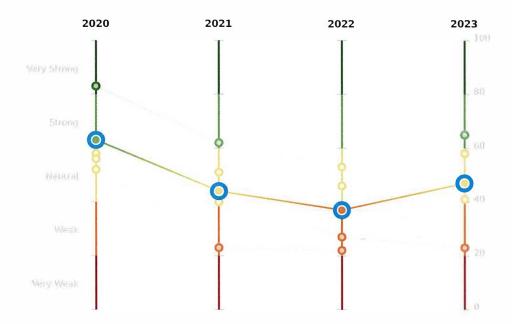
Measures	asures Performance Across Years				
	2020	2021	2022	2023	
Quality of Student Discussion	54	65	47	63	Teacher
Math Instruction	56	N/A	62	60	Student
English Instruction	54	N/A	57	56	Student
Academic Press	57	N/A	43	53	Student

# Collaborative Teachers

## How is Willard Elem School performing on Collaborative Teachers?

In schools with strong Collaborative Teachers, all teachers collaborate to promote professional growth. In such schools, teachers are:

- active partners in school improvement, committed to the school, and
- focused on professional development.



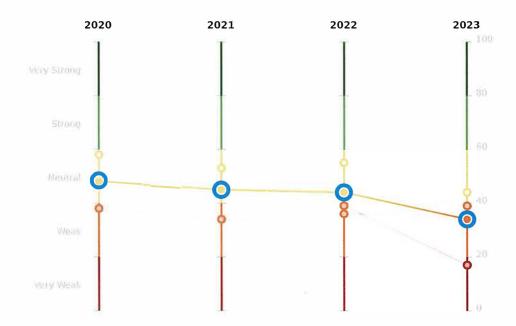
Measures	Performance Across Years			Respondent	
	2020	2021	2022	2023	
Teacher-Teacher Trust	83	62	53	65	Teacher
Collective Responsibility	58	51	46	58	Teacher
Collaborative Practices	52	23	22	47	Teacher
School Commitment	56	43	36	41	Teacher
Quality Professional Development	64	40	27	23	Teacher

# **Effective Leaders**

## How is Willard Elem School performing on Effective Leaders?

In schools with Effective Leaders, principals and teachers work together to implement a shared vision. In such schools, people, programs, and resources are focused on a vision for sustained improvement. Leaders:

- · practice shared leadership,
- · set high goals for quality instruction,
- · maintain mutually trusting and respectful relationships,
- support professional advancement for faculty and staff, and
- manage resources for sustained program improvement (not measured).



Measures	Performance Across Years				Respondent	
	2020	2021	2022	2023		6
Program Coherence	58	53	55	44	Teacher	-
Teacher Influence	49	44	45	39	Teacher	
Teacher-Principal Trust	38	34	36	35	Teacher	
Instructional Leadership	46	47	39	17	Teacher	