

**Ector County Independent School District
Odessa, Texas**

Memorandum

TO: Board of Trustees
FROM: Roy C. Benavides, Ed.D., Superintendent
SUBJECT: INFORMATION ITEMS (BG-Q)
DATE: January 20, 2004

The following informational items are provided for you this month:

/ Financial Report
/ Bid Tabulations

Respectfully submitted,

Roy C. Benavides, Ed.D.,
Superintendent

Bruce Revell,
Executive Director
for Finance & Business Operations