

Preliminary Fiscal Year 2020 Budget Committee of the Whole ~ June 4, 2019

### Revenue & Expense Budget Summary - Fiscal Year 2020 (FY20) All Funds

#### Preliminary - May 31, 2019

|   | -  | Revenues       |    | Expenses       |    | Difference   |
|---|----|----------------|----|----------------|----|--------------|
| General Fund  | \$ | 110,992,961.72 | \$ | 110,996,758.97 | \$ | (3,797.25)   |
| Food Service Fund   | \$ | 4,314,800.00   | \$ | 4,315,141.90   | \$ | (341.90)     |
| Community Service Fund  | \$ | 7,563,000.50   | \$ | 7,789,370.73   | \$ | (226,370.23) |
| Construction Fund   | \$ | -              | \$ | -              | \$ | -            |
| Debt Service Fund   | \$ | 21,713,803.00  | \$ | 20,744,823.61  | \$ | 968,979.39   |
| Trust Fund  | \$ | 252,950.00     | \$ | 250,000.00     | \$ | 2,950.00     |
| Internal Service Fund   | \$ | 878,400.00     | \$ | 878,400.00     | \$ | -            |
| Student Activity Fund   | \$ | 1,419,021.00   | \$ | 1,419,021.00   | \$ | -            |
| **Final FY20 Adopted Budget to be presented for approval at the June 18 school board meeting. |    |                |    |                |    |              |

### **Review of Budget Goals:**

#### **1** Strive for Fiscal Stability

District investment of \$500,000 in the unreserved fund balance.

#### 2 Alignment with District Goals & Strategies

Multiple meetings to gather input from Program Directors, Building Administrators, Continuous Improvement Teams (CIT), and Administration on budget priorities.

#### **3** Utilize Revenues Effectively

Due to financial limitations, local, state, and federal revenue uses were reviewed and muliple projections were used to determine preliminary estimates.

#### 4 Program Based Budget Layers

Used data from budget coding to identify core expense areas and how each are funded.

#### **5** New Referendum Implementation

Revenue being used for supplemental compensatory distributions, investments in special education staff & programs, and addressing prior year budget gaps.

# Duluth Public Schools #709 Revenue Budget Summary - Fiscal Year 2020 (FY20) General Fund

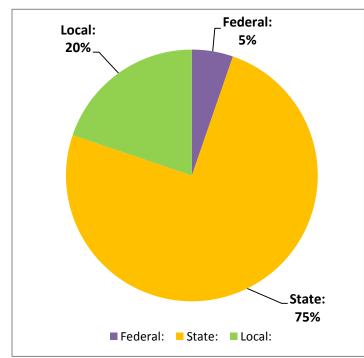
#### **Overview/Definitions:**

**General Fund** includes General (01), Transportation (03), and Operating Capital (05). Within the General and Operating Capital funds, certain revenues will have reserve requirements.

The process for General Fund Revenue budgeting will include projecting and analyzing current Federal, State, and Local revenues along with forecasting legislative or local district changes to revenues.

### **Current estimated INITIAL GENERAL FUND Revenues for FY20:**

|          | \$<br>110,992,961.72  |  |  |  |
|----------|-----------------------|--|--|--|
| Local:   | \$<br>21,991,408.25   |  |  |  |
| State:   | \$<br>83,132,044.47   |  |  |  |
| Federal: | \$<br>\$ 5,869,509.00 |  |  |  |



# **Initial Budget Assumptions:** Basic Formula Allowance increases 2% from FY19 per 2019 Legislative Special Session. Pupil Counts are currently projected at 8,116 Adjusted Average Daily Membership (ADJ ADM). This is a 3rd revision of estimates: February: 8,108 April: 8,146 June: 8,116 FY18 Final ADJ ADM: 8,215 Projected FY19 ADJ ADM: 8,157 Categorical Revenues are estimated at FY19 levels unless other information is known. Federal Title program revenue estimates are projected to decline by 10% due to lower Free & Reduced lunch counts. Other local revenues are estimated by prior

\* Local revenue includes property tax levy, miscellaneous tax revenues, county apportionment, tuition, fees, admissions, medical assistance, interest earnings, rent, gifts & bequests, insurance recovery, sale of materials and equipment, and other miscellaneous revenues.

year funding amounts.

- \* State revenue includes payments by the MN Dept. of Education, and other state agencies.
- \* Federal revenue includes aids awarded through state agencies or directly from federal sources.

# Duluth Public Schools #709 Revenue Budget Summary - Fiscal Year 2020 (FY20) General Fund

| Undesignated        | \$ | 62,404,228.89  |  |
|---------------------|----|----------------|--|
| Federal Programs    | \$ | 5,869,509.00   | Restricted Revenues require a reserved fund balance if                             |
| Special Education   | \$ | 11,317,477.95  | funding is not all spent in the allocated fiscal year. Most                        |
| Transportation      | \$ | 6,025,854.91   | restricted revenues are intended to be spent in full in the allocated fiscal year. |
| Telecom Access      | \$ | 139,000.00     | anocated fiscal year.  |
| Misc. Grants        | \$ | 134,000.00     | Undesignated Revenues may have individual calculations,                            |
| American Indian     | \$ | 332,000.00     | but do not have a required reserve fund balance.                                   |
| Medical Assistance  | \$ | 700,000.00     | ·  |
| Est. New Referendum | \$ | 5,089,000.00   | Restricted/Reserved Revenues come from state and local                             |
|                     |    |                | sources (aid and levy).  |
| Restricted/Reserved | l: |                |  |
| Staff Development   | \$ | 1,141,405.90   | Undesignated Revenues come from federal, state, and local                          |
| Operating Capital   | \$ | 1,849,125.44   | sources, the largest of which is the basic formula allowance                       |
| Basic Skills        | \$ | 6,615,638.20   | (General Education Aid).   |
| Gifted & Talented   | \$ | 115,239.80     | Federal Sources are often reimbursements and have                                  |
| Learning & Dev.     | \$ | 1,825,807.00   | allowable carryover provisions to subsequent fiscal years.                         |
| Alt. Learning Ctr.  | \$ | 1,742,347.00   | Use of Federal funds have limitations.   |
| LT Fac. Maint.      | \$ | 3,712,474.55   |  |
| Achiev. & Integrat. | \$ | 1,666,415.84   |  |
| Safe Schools        | \$ | 313,437.24     |  |
| Total Restricted:   | \$ | 18,981,890.97  |  |
| Total General Fund: | \$ | 110,992,961.72 |  |

### **Revenue Budget Comparison:**

|                | Estimated            |      | Estimated            |      | Final          |
|----------------|----------------------|------|----------------------|------|----------------|
|                | FY20                 |      | FY19                 |      | FY18           |
| Federal:       | \$<br>5,869,509.00   | \$   | 6,065,644.00         | \$   | 5,840,535.27   |
| State:         | \$<br>83,132,044.47  | \$   | 83,668,996.33        | \$   | 81,532,066.00  |
| Local:         | \$<br>21,991,408.25  | \$   | 16,142,180.00        | \$   | 17,555,245.60  |
|                | \$<br>110,992,961.72 | \$   | 105,876,820.33       | \$   | 104,927,846.87 |
|                | \$<br>5,116,141.39   | Incr | ease/(Decrease) comp | arec | d to FY19      |
| Revenue Notes: |                      |      |                      |      |                |

| Compensatory Revenue Reduction (Restricted): | \$<br>(948,000.00) | 1  |
|--|--------------------|--|
| LTFM Revenue Increase (Restricted):          | \$<br>759,300.00   |  |
| FY17 Referendum Adjustment:                  | \$<br>(907,000.00) | 1  |
| New Formula Allowance Projection:            | \$<br>1,120,000.00 |  |
| New Referendum Projection:                   | \$<br>5,089,000.00 |  |
|  | \$<br>5,113,300.00 | <ul> <li>*Highlighted amounts only not the total change</li> </ul> |

# Duluth Public Schools #709 Expense Budget Summary - Fiscal Year 2020 (FY20) General Fund

The preliminary expense budget was created using Fiscal Year 2019 (FY19) as a baseline and adjusting for a number of factors, including impacts from revenue.

The program areas below are defined by the Minnesota Department of Education (MDE). Program areas may include expenses using restricted or unrestricted revenues.

Fund Balance is not a program area, but it is noted here as a budget component in relation to use of revenue as a budget priority.

|         |                                  | FY20 Budget         | FY19 Budget         |                    |
|---------|----------------------------------|---------------------|---------------------|--------------------|
| PRO     |                                  | Expense             | Expense             | Change             |
| 000-099 | Administration                   | \$<br>5,374,405.14  | \$<br>5,233,249.00  | \$<br>141,156.14   |
| 100-199 | District Support Services        | \$<br>5,812,776.46  | \$<br>5,405,077.00  | \$<br>407,699.46   |
| 200-299 | Elem. & Sec. Regular Instruction | \$<br>44,370,316.67 | \$<br>42,704,746.00 | \$<br>1,665,570.67 |
| 300-399 | Vocational Education             | \$<br>1,784,699.65  | \$<br>1,734,290.00  | \$<br>50,409.65    |
| 400-499 | Special Education Instruction    | \$<br>23,807,317.96 | \$<br>22,384,304.00 | \$<br>1,423,013.96 |
| 600-699 | Instructional Support Services   | \$<br>4,362,701.53  | \$<br>4,018,763.00  | \$<br>343,938.53   |
| 700-799 | Pupil Support Services           | \$<br>8,293,383.93  | \$<br>8,006,430.00  | \$<br>286,953.93   |
| 800-899 | Sites & Buildings                | \$<br>14,121,957.66 | \$<br>13,126,601.00 | \$<br>995,356.65   |
| 900-999 | Fiscal & Other Fixed Costs       | \$<br>2,569,200.00  | \$<br>3,260,000.00  | \$<br>(690,800.00) |
| FD BAL  | Fund Balance Investment          | \$<br>500,000.00    | \$<br>-             | \$<br>500,000.00   |
|         |                                  |                     |                     |                    |

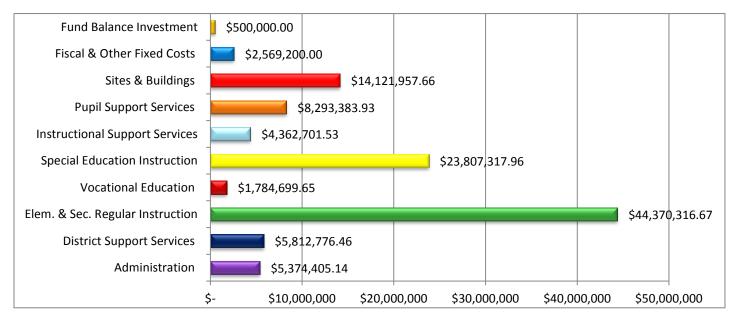
### **Expenses by Program Area - General Fund**

EV20 Dudget

EV10 Dudget

Total Expenses General Fund: \$ 110,996,758.97 \$ 105,873,460.00 \$

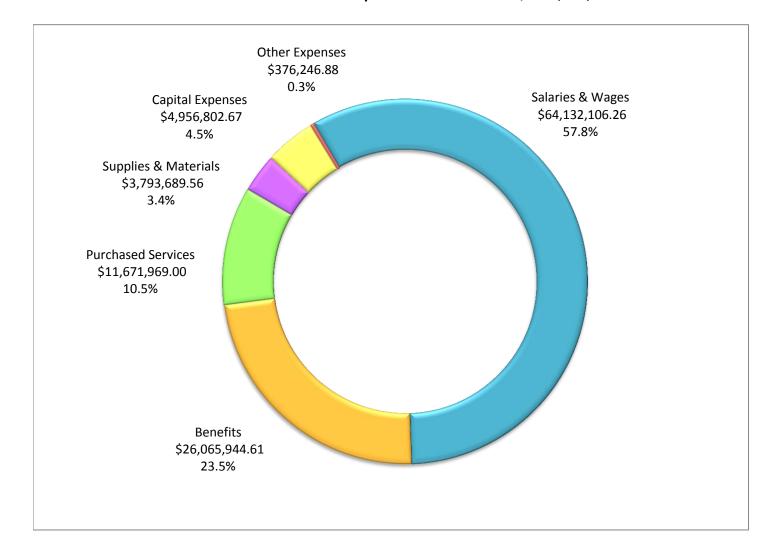
**0** \$ 5,123,298.97



# Duluth Public Schools #709 Expense Budget Summary - Fiscal Year 2020 (FY20) General Fund

### **Expenses by Object Series - General Fund**

| OBJ     |                            |                                     |                      |       |
|---------|----------------------------|-------------------------------------|----------------------|-------|
| 100-199 | Salaries & Wages           |                                     | \$<br>64,132,106.26  | 57.8% |
| 200-299 | Benefits                   |                                     | \$<br>26,065,944.61  | 23.5% |
| 300-399 | <b>Contracted Services</b> |                                     | \$<br>11,671,969.00  | 10.5% |
| 400-499 | Supplies & Materials       |                                     | \$<br>3,793,689.56   | 3.4%  |
| 500-599 | Capital Expenses           |                                     | \$<br>4,956,802.67   | 4.5%  |
| 800-899 | Other Expenses             |                                     | \$<br>376,246.88     | 0.3%  |
|         |                            | <b>Total Expenses General Fund:</b> | \$<br>110,996,758.97 |       |



# Duluth Public Schools #709 Expense Budget Summary - Fiscal Year 2020 (FY20) General Fund

#### Preliminary Budget Considerations - Revenues (highlighting major components)

1 Increase in Formula Allowance: \$ 1,120,000.00
 2% increase in basic formula, also includes net decrease in revenue due to declining enrollment, also includes estimated special education revenue
 2 Revenue Reductions: \$ (1,855,000.00)
 Includes reduction of Compensatory revenue and FY17 Operating Referendum levy adjustment
 3 New Referendum: \$ 5,089,000.00

Estimated additional referendum revenue with the passage of Question 2

4 Long-Term Facilities: \$ 759,000.00

Levy increase to cover FY20 projects (expenses increase as well)

Summary of Changes: \$ 5,113,000.00

#### Preliminary Budget Considerations - Expenses (highlighting major components)

1 Staff Investments: \$

Includes contractual wage & benefit changes, investments in special education staff & programs, general fund benefit increase due one time funding in FY19, investments in elementary staffing, and district wide staff changes.

4,638,508.17

Increase

2 Foundational Investments: \$ 1,251,000.00

Includes facilities investments, technology investments, transportation investments, purchase of a school bus, and administrative projects (boundary study/supt. search)

**3 Fund Balance Investment:** \$ 500,000.00

Striving towards board policy to hold 8% of yearly general fund expenses in unreserved fund balance.

**4 Curriculum Investment:** \$ 100,000.00

Set aside dollars for 5-year, 3-cycle textbook adoption. Note: Need approx. \$200,000 additional per year for 5 years to meet projected expenses. Does not include needed supplemental professional development.

**5 Expense Reductions:** \$ (1,400,000.00)

Includes bond restructuring payment adjustments and site based reductions

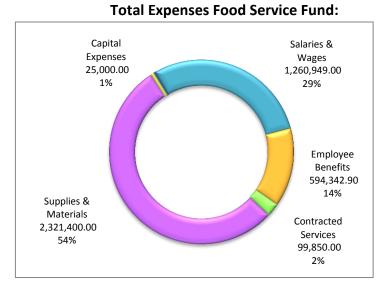
Summary of Changes:

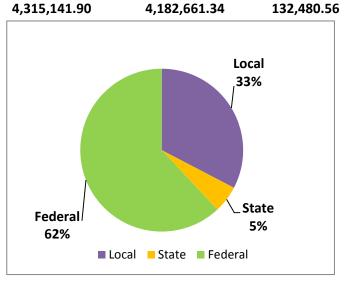
\$ 5,089,508.17 Increase

## Revenue & Expense Budget Summary - Fiscal Year 2020 (FY20) Food Service

Preliminary - May 31, 2019

|         |                      | FY20 Budget  | FY19 Budget  |             |
|---------|----------------------|--------------|--------------|-------------|
| OBJ     |                      | Expense      | Expense      | Change      |
| 100-199 | Salaries & Wages     | 1,260,949.00 | 1,214,856.00 | 46,093.00   |
| 200-299 | Employee Benefits    | 594,342.90   | 545,155.34   | 49,187.56   |
| 300-399 | Contracted Services  | 99,850.00    | 163,450.00   | (63,600.00) |
| 400-499 | Supplies & Materials | 2,321,400.00 | 2,222,400.00 | 99,000.00   |
| 500-599 | Capital Expenses     | 25,000.00    | 24,000.00    | 1,000.00    |
| 800-899 | Other Expenses       | 13,600.00    | 12,800.00    | 800.00      |
|         |                      |              |              |             |



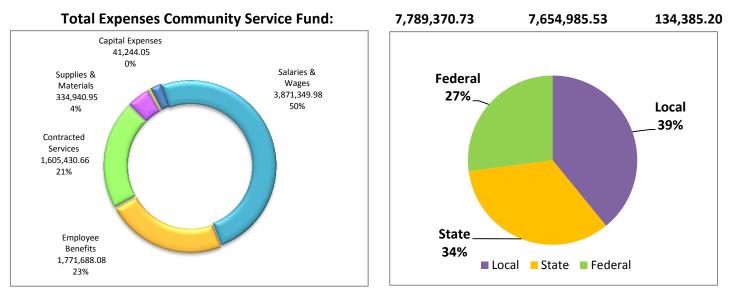


|                                   | FY20 Budget  | FY19 Budget  |            |
|-----------------------------------|--------------|--------------|------------|
|                                   | Revenue      | Revenue      | Change     |
| Local                             | 1,408,800.00 | 1,265,500.00 | 143,300.00 |
| State                             | 232,000.00   | 220,000.00   | 12,000.00  |
| Federal                           | 2,674,000.00 | 2,617,000.00 | 57,000.00  |
| Total Revenues Food Service Fund: | 4,314,800.00 | 4,102,500.00 | 212,300.00 |

# Revenue & Expense Budget Summary - Fiscal Year 2020 (FY20) Community Service

#### Preliminary - May 31, 2019

|         |                      | FY20 Budget  | FY19 Budget  |           |
|---------|----------------------|--------------|--------------|-----------|
| OBJ     |                      | Expense      | Expense      | Change    |
| 100-199 | Salaries & Wages     | 3,871,349.98 | 3,796,557.79 | 74,792.19 |
| 200-299 | Employee Benefits    | 1,771,688.08 | 1,729,066.59 | 42,621.49 |
| 300-399 | Contracted Services  | 1,605,430.66 | 1,589,850.13 | 15,580.53 |
| 400-499 | Supplies & Materials | 334,940.95   | 333,549.96   | 1,390.99  |
| 500-599 | Capital Expenses     | 41,244.05    | 41,244.05    | -         |
| 800-899 | Other Expenses       | 164,717.01   | 164,717.01   | -         |



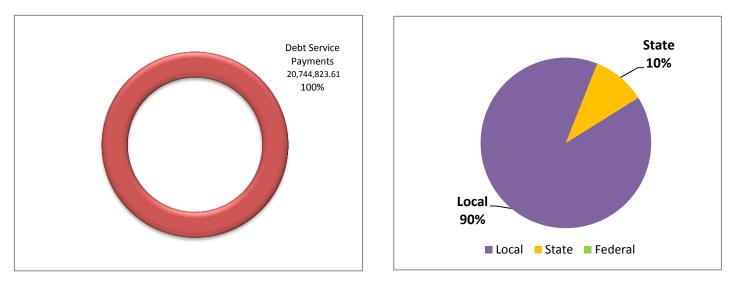
|  | FY20 Budget  | FY19 Budget  |            |
|--|--------------|--------------|------------|
|  | Revenue      | Revenue      | Change     |
| Local                                  | 2,958,204.46 | 2,765,204.46 | 193,000.00 |
| State                                  | 2,556,175.95 | 2,556,175.95 | -          |
| Federal                                | 2,048,620.09 | 2,048,620.09 | -          |
| Total Revenues Community Service Fund: | 7,563,000.50 | 7,370,000.50 | 193,000.00 |

# Revenue & Expense Budget Summary - Fiscal Year 2020 (FY20) Debt Service

Preliminary - May 31, 2019

|         |   | FY20 Budget   | FY19 Budget    |                 |  |  |
|---------|---|---------------|----------------|-----------------|--|--|
| OBJ     |   | Expense       | Expense        | Change          |  |  |
| 700-799 | Debt Service Payments   | 20,744,823.61 | 91,935,213.00  | (71,190,389.39) |  |  |
| 900-999 | Fiscal & Other Payments   | -             | 13,624,900.00  | (13,624,900.00) |  |  |
|         | Total Expenses Debt Service Fund:   | 20,744,823.61 | 105,560,113.00 | (84,815,289.39) |  |  |
|         | *EV10 included a band refunding normant coming out of a recorded fund balance |               |                |                 |  |  |

\*FY19 included a bond refunding payment coming out of a reserved fund balance.



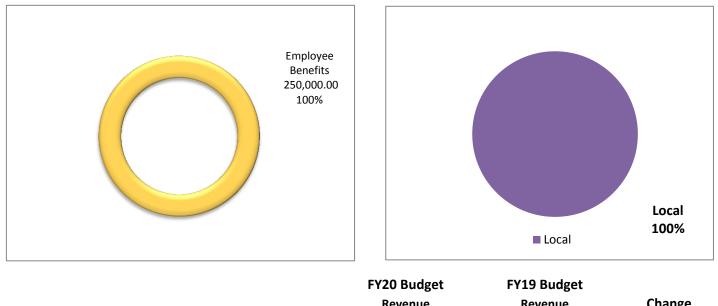
|                                   | FY20 Budget<br>Revenue | FY19 Budget<br>Revenue | Change        |
|-----------------------------------|------------------------|------------------------|---------------|
| Local                             | 19,519,440.00          | 19,274,130.00          | 245,310.00    |
| State                             | 2,194,363.00           | 2,198,818.00           | (4,455.00)    |
| Federal                           | -                      | 833,957.00             | (833,957.00)  |
| Total Revenues Debt Service Fund: | 21,713,803.00          | 22,306,905.00          | (593,102.00)  |
| Revenues Less Expenses:           | 968,979.39             | (83,253,208.00)        | 84,222,187.39 |

# Revenue & Expense Budget Summary - Fiscal Year 2020 (FY20) Trust Fund

### Preliminary - May 31, 2019

|         |                            | FY20 Budget | FY19 Budget  |                |
|---------|----------------------------|-------------|--------------|----------------|
| OBJ     |                            | Expense     | Expense      | Change         |
| 200-299 | Employee Benefits          | 250,000.00  | 1,421,043.00 | (1,171,043.00) |
| 800-899 | Other Expenditures         | -           | -            | -              |
|         | Total Expenses Trust Fund: | 250,000.00  | 1,421,043.00 | (1,171,043.00) |
|         |                            |             |              |                |

\*FY19 included health insurance payments coming out of a reserved fund balance.

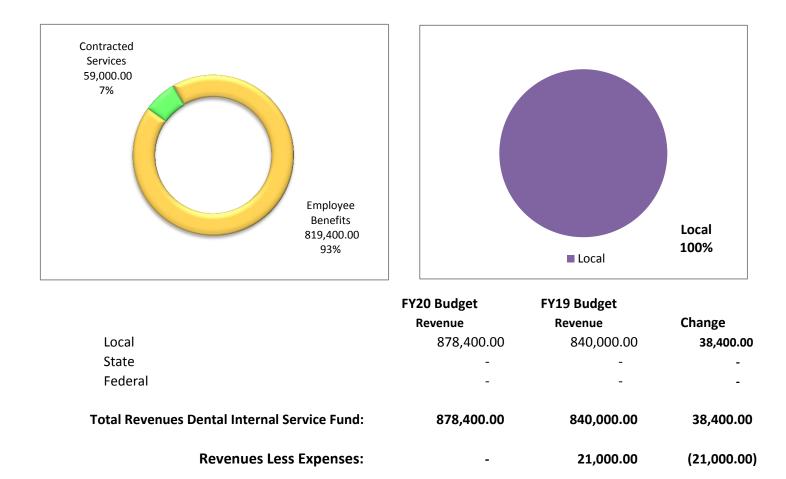


|                                    | Revenue    | Revenue        | Change       |
|------------------------------------|------------|----------------|--------------|
| Local                              | 252,950.00 | 262,450.00     | (9,500.00)   |
| State                              | -          | -              | -            |
| Federal                            | -          | -              | -            |
|                                    |            |                |              |
| Total Revenues Trust Service Fund: | 252,950.00 | 262,450.00     | (9,500.00)   |
|                                    |            |                |              |
| Revenues Less Expenses:            | 2,950.00   | (1,158,593.00) | 1,161,543.00 |

# Revenue & Expense Budget Summary - Fiscal Year 2020 (FY20) Dental Internal Service Fund

### Preliminary - May 31, 2019

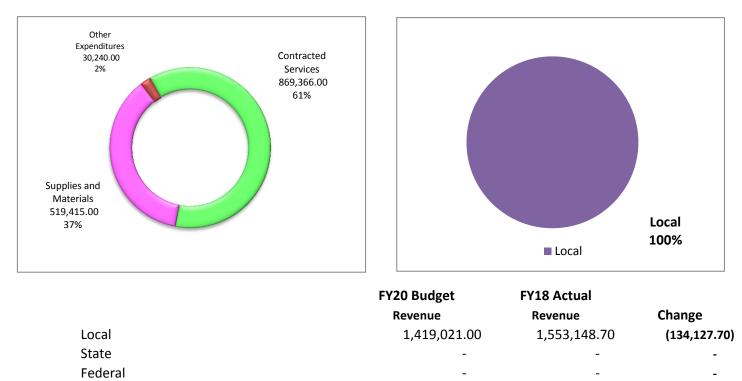
|  | FY20 Budget | FY19 Budget |           |
|--|-------------|-------------|-----------|
| OBJ  | Expense     | Expense     | Change    |
| 200-299 Employee Benefits                    | 819,400.00  | 760,000.00  | 59,400.00 |
| 300-399 Contracted Services                  | 59,000.00   | 59,000.00   | -         |
| Total Expenses Dental Internal Service Fund: | 878,400.00  | 819,000.00  | 59,400.00 |



# Revenue & Expense Budget Summary - Fiscal Year 2020 (FY20) Student Activity Funds

Preliminary - May 31, 2019

|         |                                       | FY20 Budget  | FY18 Actual  |             |
|---------|---------------------------------------|--------------|--------------|-------------|
| OBJ     |                                       | Expense      | Expense      | Change      |
| 300-399 | Contracted Services                   | 869,366.00   | 929,262.39   | (59,896.39) |
| 400-499 | Supplies and Materials                | 519,415.00   | 536,126.16   | (16,711.16) |
| 800-899 | Other Expenditures                    | 30,240.00    | 24,676.30    | 5,563.70    |
|         | Total Expenses Student Activity Fund: | 1,419,021.00 | 1,490,064.85 | (71,043.85) |



| Total Revenues Student Activity Fund: | 1,419,021.00 | 1,553,148.70 | (134,127.70) |
|---------------------------------------|--------------|--------------|--------------|
|                                       |              |              |              |

-

63,083.85

(63,083.85)

**Revenues Less Expenses:**