

**Ector County Independent School District  
Odessa, Texas**

**Memorandum**

**TO:** Board of Trustees  
**FROM:** Hector Mendez, Superintendent of Schools  
**SUBJECT: INFORMATION ITEMS**  
**DATE:** January 18, 2011

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The following informational items are provided for you this month:

- √ Financial Reports
- √ Cooperative Management Fees

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Respectfully submitted,

**Hector Mendez**  
Superintendent of Schools

**Brian J. Moersch**  
*Interim* Assistant Superintendent for  
Human Resources