



DULUTH PUBLIC SCHOOLS
LRFP CONTRACTOR & SUPPLIER REPORT



Tuesday, July 25, 2012

Note: Amounts listed are original awarded contract amounts only.

Note: Tier One includes Duluth/Superior and adjacent communities

Note: Tier Two includes International Falls, Mora, Grand Rapids, Hibbing & Virginia. Many contractors within Tier Two are members of the Duluth Builder's Exchange

Note: Tier Three includes Twin Cities contractors and other contractors not defined as members of the Duluth Builders Exchange.

	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
contractors	1	Lowell E.S.	Asphalt Paving	Northland Constructors	Duluth, MN	1	\$533,100.00			
	1	Lowell E.S.	Subcontractors & Suppliers	Lines By Lightner	Esko, MN	1				
	2	Lowell E.S.		Superior Concrete Cutting	Duluth, MN	1				
	3	Lowell E.S.		Northwoods	Duluth, MN	1				
	4	Lowell E.S.		Northland Construction	Duluth, MN	1				
	5	Lowell E.S.		Earl F. Anderson	Bloomington, MN	3				
	6	Lowell E.S.		Dairyland Fence	Iron River, WI	1				
	7	Lowell E.S.		ADSCO	Duluth, MN	1				
	2	Lowell E.S.	Exterior Wall Restoration	Stretar Masonry & Concrete	Duluth, MN	1	\$289,240.00			
	1	Lowell E.S.	Subcontractors & Suppliers	H & O Caulking	Duluth, MN	1				
2	Lowell E.S.	Jamar		Duluth, MN	1					
3	Lowell E.S.	Brenny Dahl		Cloquet, MN	1					
4	Lowell E.S.	Brock White		Duluth, MN	1					
5	Lowell E.S.	ADSCO		Duluth, MN	1					
3	Lowell E.S.	Kitchen Equipment	Premier Restaurant Equip. Co.	Minneapolis, MN	3			\$101,570.00		
	Lowell E.S.	Subcontractors & Suppliers	Ansul Fire Protection	Superior, WI	1					
	Lowell E.S.		Halton Exhaust Hood	Minneapolis, MN	3					
	Lowell E.S.		Hobart Sales & Service	Scanlon, MN	1					
	Lowell E.S.		Hollander	Minneapolis, MN	3					
	Lowell E.S.		Two Rivers Enterprises	Holdingsford, MN	3					
	Lowell E.S.		T & S Brass & Bronze	Traveler's Rest, SC	3					
	Lowell E.S.		YES Distributing	Mendota Heights, MN	3					
	Lowell E.S.		North Country Installation	Coon Rapids, MN	3					
4	Lowell E.S.	Interior Improvements	Johnson Wilson Constructors	Duluth, MN	1	\$709,770.00				
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipeline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
5	Lowell E.S.	HVAC & Plumbing	Gorham Oien Mechanical	Mora, MN	2		\$1,234,821.00			
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipeline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
7	Lowell E.S.		Goodin Co	Duluth, MN	1					
8	Lowell E.S.		R.E. Carlson	Maple Grove, MN	3					
9	Lowell E.S.		Mulcahy Co	Eagan, MN	3					
10	Lowell E.S.		SPS Co	St. Paul, MN	3					
6	Lowell E.S.	Fire Protection	Viking Automatic Sprinkler Co	Duluth, MN	1	\$56,300.00				
7	Lowell E.S.	Electrical	Api Electric Company	Duluth, MN	1	\$716,637.00				
8	Lowell E.S.	Roofing	Palmer West Construction	Rogers, MN	3			\$1,063,000.00		
9	Lowell E.S.	Asbestos Abatement	Acct, Inc.	Cloquet, MN	1	\$49,410.00				
10	Lowell E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3			\$23,070.00		



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general conditions	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
	1	Lowell E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$18,450.00			
2	Lowell E.S.	Site Superintendent	Kraus Anderson		Duluth, MN	1	\$76,419.00				
3	Lowell E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$771.00				
totals								\$2,450,097.00	\$1,234,821.00	\$1,187,640.00	\$4,872,558.00
Percentage of Total \$\$\$								50.28%	25.34%	24.37%	100.00%

contractors	1	Stowe E.S.	Masonry & Interior finishes	Johnson-Wilson		Duluth, MN	1	\$241,800.00		
	1	Stowe E.S.	Subcontractors & Suppliers		Concrete Sawing Svcs	Superior, WI	1			
	2	Stowe E.S.			Harbor City Masonry	Duluth, MN	1			
	3	Stowe E.S.			Duluth Steel	Duluth, MN	1			
	4	Stowe E.S.			Concrete Coatings	Blaine, MN	3			
	5	Stowe E.S.			Commercial Roofing	Barnum, MN	1			
	6	Stowe E.S.			H & O Caulking	Duluth, MN	1			
	7	Stowe E.S.			St Germain's Glass	Duluth, MN	1			
	8	Stowe E.S.			Northland Painting	Duluth, MN	1			
	9	Stowe E.S.			Lake Superior Painting	Duluth, MN	1			
	11	Stowe E.S.			St Germain's Cabinet	Duluth, MN	1			
	12	Stowe E.S.			A.G O'Brien	Hermantown, MN	1			
	2	Stowe E.S.		Site Improvement	Ground Level Service		Duluth, MN	1	\$19,690.00	
	3	Stowe E.S.	Asphalt Paving	Duluth-Superior Erection		Duluth, MN	1	\$333,613.00		
	1	Stowe E.S.	Subcontractors & Suppliers		MN/WI Playground	Golden Valley, MN	3			
	2	Stowe E.S.			Ground Level Svcs	Duluth, MN	1			
	3	Stowe E.S.			Dynamic Steel	Proctor, MN	1			
	4	Stowe E.S.			Allied Blacktop	Maple Grove, MN	3			
	5	Stowe E.S.			Century Fence	Forest Lake, MN	3			
	6	Stowe E.S.			Duluth Ready Mix	Duluth, MN	1			
	4	Stowe E.S.	Roofing	A.W. Kuettel & Sons, Inc.		Duluth, MN	1	\$669,980.00		
	1	Stowe E.S.	Subcontractors & Suppliers		MacArthur Co.	Duluth, MN	1			
	5	Stowe E.S.	Walk-In Cooler	Strategic Equipment & Supply Corp.		St Cloud, MN	3			\$34,615.00
	1	Stowe E.S.	Subcontractors & Suppliers		Thermalite	Commerce, CA	3			
	2	Stowe E.S.	Subcontractors & Suppliers		Carlson Refrigeration	Superior, WI	1			
	6	Stowe E.S.	Interior Improvements	Kraus-Anderson Construction Co		Duluth, MN	1	\$423,800.00		
	1	Stowe E.S.	Subcontractors & Suppliers		Sell Hardware	Duluth, MN	1			
	2	Stowe E.S.			St Germain's Glass	Duluth, MN	1			
	3	Stowe E.S.			Contract Tile & Carpet	Duluth, MN	1			
	4	Stowe E.S.			Elite Caulking & Sealants	Superior, WI	1			
	5	Stowe E.S.			Quality Drywall & Plastering	Duluth, MN	1			
	6	Stowe E.S.			W.E. Neal Co	Watertown, MN	3			
7	Stowe E.S.			W.A. Schaefer & Sons	Duluth, MN	1				
8	Stowe E.S.			Dan Treb Paint & Decorating	Long Lake, MN	3				
9	Stowe E.S.			Bartley Sales Co	Minneapolis, MN	3				
7	Stowe E.S.	HVAC, Plumbing & Fire	Shannons, Inc.		International Falls, MN	2		\$662,600.00		



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1					
	2	Stowe E.S.		EnviroBate Metro	Minneapolis, MN	3					
	3	Stowe E.S.		HydaMetrics	Centerville, MN	3					
	4	Stowe E.S.		Johnson Controls	Duluth, MN	1					
	5	Stowe E.S.		Mavo Systems	Hibbing, MN	2					
	6	Stowe E.S.		RM Cotton	Brooklyn, Mn	3					
	7	Stowe E.S.		Summit Fire Protection	Duluth, MN	1					
	8	Stowe E.S.		Ferguson	Duluth, MN	1					
	9	Stowe E.S.		RE Carlson	Maple Grove, MN	3					
	10	Stowe E.S.		ABE	Duluth, MN	1					
	11	Stowe E.S.		RHI	Fargo, ND	3					
	12	Stowe E.S.		Grainger	Duluth, MN	1					
8	Stowe E.S.	Electrical	Belknap Electric	Superior, WI	1		\$494,830.00				
	1	Stowe E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3					
	2	Stowe E.S.		Pro Tec	Minneapolis, MN	3					
	3	Stowe E.S.		Viking Electric	Duluth, MN	1					
	4	Stowe E.S.		Graybar	Duluth, MN	1					
	5	Stowe E.S.		United	Duluth, MN	1					
	6	Stowe E.S.		Simplex	Minneapolis, MN	3					
9	Stowe E.S.	Hired by School District	Stout Mechanical	Duluth, MN	1		\$60,000.00				
10	Stowe E.S.	Exterior Wall Restoration	Bedrock Flint	Duluth, MN	1		\$43,444.00				
	1	Stowe E.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1					
	2	Stowe E.S.		Arrowhead Concrete	Duluth, MN	1					
	3	Stowe E.S.		Advance Specialties	St. Paul, MN	3					
11	Stowe E.S.	Testing & Balance	TD Test & Balance	Duluth, MN	1		\$14,000.00				
General conditions	1	Stowe E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$14,754.00				
	2	Stowe E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$5,000.00				
			totals				\$2,320,911.00	\$662,600.00	\$34,615.00	\$3,018,126.00	
		Percentage of Total \$\$				76.90%	21.95%	1.15%	100.00%		
	1	Lakewood E.S.	Asphalt Paving/Site Improvements	Nels Nelson and Sons Inc.	Cloquet, MN	1	\$431,455.00				
	1	Lakewood E.S.	Subcontractors & Suppliers	Concrete Sawing Services	Duluth, MN	1					
	2	Lakewood E.S.		TMIC Landscaping	Duluth, MN	1					
	3	Lakewood E.S.		Century Fence	Forest Lake, MN	3					
	4	Lakewood E.S.		MN Playground Equipment	St. Paul, MN	3					
	5	Lakewood E.S.		Donald Holm	Duluth, MN	1					
	6	Lakewood E.S.		Glacier Paving	Duluth, MN	1					
	7	Lakewood E.S.		ADSCO	Duluth, MN	1					
	8	Lakewood E.S.		HD Waterworks	Duluth, MN	1					
	9	Lakewood E.S.		Elk River Concrete Products	Duluth, MN	1					
	10	Lakewood E.S.		Ess Brothers	Loretto, MN	3					
	11	Lakewood E.S.		Duluth Ready Mix	Duluth, MN	1					



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contractors	2	Lakewood E.S.	Exterior Wall Restoration	Bedrock Flint	Duluth, MN	1	\$158,191.00			
	1	Lakewood E.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1				
	2	Lakewood E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Lakewood E.S.		Advance Specialties	St. Paul, MN	3				
	3	Lakewood E.S.		Roofing	A.W. Kuettel & Sons, Inc.	Duluth, MN	1	\$61,520.00		
	1	Lakewood E.S.	Subcontractors & Suppliers		MacArthur Co.	Duluth, MN	1			
	4	Lakewood E.S.	Walk-In Freezer	Strategic Equipment & Supply Corp.		St Cloud, MN	3			\$25,620.00
	1	Lakewood E.S.	Subcontractors & Suppliers		Thermalite	Commerce, CA	3			
	2	Lakewood E.S.	Subcontractors & Suppliers		Carlson Refrigeration	Superior, WI	1			
	5	Lakewood E.S.	Interior Improvements	Donald Holm Construction		Duluth, MN	1	\$301,172.00		
	1	Lakewood E.S.	Subcontractors & Suppliers		Penhall Co	Duluth, MN	1			
2	Lakewood E.S.	A.W. Kuettel & Sons			Duluth, MN	1				
3	Lakewood E.S.	Elite Caulking & Sealants			Duluth, MN	1				
4	Lakewood E.S.	St Germain's Glass Co.			Duluth, MN	1				
5	Lakewood E.S.	Contract Tile & Carpet			Duluth, MN	1				
6	Lakewood E.S.	Flament Hampshire, Inc.			Duluth, MN	1				
7	Lakewood E.S.	Northland Painting of Duluth			Duluth, MN	1				
8	Lakewood E.S.	Duluth Steel Fabricators			Duluth, MN	1				
9	Lakewood E.S.	Northern Door & Hardware			Duluth, MN	1				
10	Lakewood E.S.	Neal Slate Co			Watertown, MN	3				
11	Lakewood E.S.	Glenwood Signs & Awards			Duluth, MN	1				
6	Lakewood E.S.	HVAC, Plumbing & Fire	Shannons, Inc.		International Falls, MN	2		\$455,000.00		
1	Lakewood E.S.	Subcontractors & Suppliers		Concrete Sawing Svcs	Superior, WI	1				
2	Lakewood E.S.			EnviroBate Metro	Minneapolis, MN	3				
3	Lakewood E.S.			HydaMetrics	Centerville, MN	3				
4	Lakewood E.S.			Johnson Controls	Duluth, MN	1				
5	Lakewood E.S.			Mavo Systems	Hibbing, MN	2				
6	Lakewood E.S.			RM Cotton	Brooklyn, MN	3				
7	Lakewood E.S.			Summit Fire Protection	Duluth, MN	1				
8	Lakewood E.S.			Ferguson	Duluth, MN	1				
9	Lakewood E.S.			RE Carlson	Maple Grove, MN	3				
10	Lakewood E.S.			ABE	Duluth, MN	1				
11	Lakewood E.S.			RHI	Fargo, ND	3				
12	Lakewood E.S.			Grainger	Duluth, MN	1				
7	Lakewood E.S.	Fire Protection	Summit Fire Protection		Duluth, MN	1	\$206,990.00			
1	Lakewood E.S.	Subcontractors & Suppliers		Northwestern Power	Duluth, MN	1				
2	Lakewood E.S.	Subcontractors & Suppliers		MN Petroleum	Minneapolis, MN	3				
8	Lakewood E.S.	Electrical	Belknap Electric		Superior, WI	1	\$406,570.00			
1	Lakewood E.S.	Subcontractors & Suppliers		Rav	Minneapolis, MN	3				
2	Lakewood E.S.			Pro Tec	Minneapolis, MN	3				
3	Lakewood E.S.			Viking Electric	Duluth, MN	1				
4	Lakewood E.S.			Graybar	Duluth, MN	1				
5	Lakewood E.S.			United	Duluth, MN	1				



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	6	Lakewood E.S.			Simplex	Minneapolis, MN	3							
	9	Lakewood E.S.	Testing & Balance	TD Test & Balance		Duluth, MN	1	\$11,500.00						
	10	Lakewood E.S.	Fuel Oil Burner	Meetek & Company		Duluth, MN	1	\$61,954.22						
general conditions	1	Lakewood E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$10,000.00						
	2	Lakewood E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$1,775.00						
	totals											\$1,651,127.22	\$455,000.00	\$25,620.00
Percentage of Total \$\$\$											77.45%	21.34%	1.20%	100.00%
contractors	1	Homecroft E.S.	Earthwork & Site Improvement	Veile		Duluth, MN	1	\$569,309.00						
	2	Homecroft E.S.	Concrete	Home Menders		Duluth, MN	1	\$271,871.00						
	1	Homecroft E.S.	Subcontractors & Suppliers		JP Concrete	Duluth, MN	1							
	2	Homecroft E.S.		Kolb Construction	Cloquet, MN	1								
	3	Homecroft E.S.		Jamar Co	Duluth, MN	1								
	4	Homecroft E.S.		Country Materials Corp	Rice Lake, WI	1								
	5	Homecroft E.S.		Penhall Company	Duluth, MN	1								
	6	Homecroft E.S.		ASDCO/Jamar	Duluth, MN	1								
	7	Homecroft E.S.		Duluth Ready Mix	Duluth, MN	1								
	8	Homecroft E.S.		Hermantown Lumber	Hermantown, MN	1								
	9	Homecroft E.S.		Kraemer Construction	Duluth, MN	1								
	10	Homecroft E.S.		Symons Corporation	Minneapolis, MN	3								
	11	Homecroft E.S.		Arrowhead Concrete	Duluth, MN	1								
	3	Homecroft E.S.	Masonry	Harbor City Masonry		Duluth, MN	1	\$448,633.00						
	1	Homecroft E.S.	Subcontractors & Suppliers		Elite Caulking & Sealants	Grand Rapids, MI	3							
	2	Homecroft E.S.		Arrowhead Concrete	Duluth, MN	1								
	3	Homecroft E.S.		Brock White	Duluth, MN	1								
	4	Homecroft E.S.		Metals	Thurnbeck Steel Fabrication		Forest Lake, MN	3			\$106,720.00			
	1	Homecroft E.S.	Subcontractors & Suppliers		Infra-Metals	Marseilles, IL	3							
	2	Homecroft E.S.		Namasco	Dubuque, IA	3								
	3	Homecroft E.S.		McNeilus Steel	Dodge Center, MN	3								
	4	Homecroft E.S.		B & F Fastener Supply	Duluth, MN	1								
	5	Homecroft E.S.		Vulcraft	Minneapolis, MN	3								
	6	Homecroft E.S.		Fastenal	Duluth, MN	1								
	5	Homecroft E.S.	Building Improvement	RJS Construction		Superior, WI	1	\$1,050,680.00						
	1	Homecroft E.S.	Subcontractors & Suppliers		Belanger Inc.	Duluth, MN	1							
	2	Homecroft E.S.		A.W. Kuettel	Duluth, MN	1								
	3	Homecroft E.S.		Construction Specialties	Fargo, ND	3								
	4	Homecroft E.S.		W.E. Neal Slate Co	Burnsville, MN	3								
	5	Homecroft E.S.		Twin City Accoustics	Minneapolis, MN	3								
	6	Homecroft E.S.		JF Equipment LLC	Cromwell, MN	1								
	7	Homecroft E.S.		NPD, Inc.	Duluth, MN	1								
	8	Homecroft E.S.		Medina Construction	Minneapolis, MN	3								
9	Homecroft E.S.	TFE, Inc.		Brookston, MN	1									
6	Homecroft E.S.	HVAC & Plumbing	Jamar Co		Duluth, MN	1	\$1,419,370.00							
1	Homecroft E.S.			Ferguson	Duluth, MN	1								



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	2	Homecroft E.S.	Subcontractors & Suppliers	RE Carlson	Maple Grove, MN	3				
	3	Homecroft E.S.		ABE	Duluth, MN	1				
	4	Homecroft E.S.		Schwab, Vollhaber, Lubratt	Shoreview, MN	3				
	5	Homecroft E.S.		TMS Johnson	Minneapolis, MN	3				
	6	Homecroft E.S.		Goodin Co	Duluth, MN	1				
	7	Homecroft E.S.		Fire Protection	AG O'Brien	Hermantown, MN	1	\$51,360.00		
	8	Homecroft E.S.	Roofing	Thelen	Brainerd, MN	2		\$254,000.00		
	1	Homecroft E.S.	Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1				
	9	Homecroft E.S.	Kitchen Equipment	Grand Kitchen	Plymouth, MN	3			\$228,017.00	
	1	Homecroft E.S.	Subcontractors & Suppliers	Appliance Repair Svcs	Carlton, MN	1				
	2	Homecroft E.S.	Subcontractors & Suppliers	Bruce's Refrigeration	Cloquet, MN	1				
	10	Homecroft E.S.	Asbestos Abatement	Mavo	Proctor, MN	1	\$68,460.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	Veit Disposal	Duluth, MN	1				
	11	Homecroft E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3			\$16,800.00	
	12	Homecroft E.S.	Electrical	Belknap Electric	Superior, WI	1	\$636,070.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3				
	2	Homecroft E.S.		Pro Tec	Minneapolis, MN	3				
	3	Homecroft E.S.		Viking Electric	Duluth, MN	1				
	4	Homecroft E.S.		Graybar	Duluth, MN	1				
	5	Homecroft E.S.		United	Duluth, MN	1				
	6	Homecroft E.S.		Simplex	Minneapolis, MN	3				
General conditions	1	Homecroft E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$30,440.00			
	2	Homecroft E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$100.00			
	3	Homecroft E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$600.00			
	4	Homecroft E.S.	Telephone Service	Qwest	Duluth, MN	1	\$1,200.00			
	5	Homecroft E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$150.00			
			totals					\$4,548,243.00	\$254,000.00	\$351,537.00
		Percentage of Total \$\$\$					88.25%	4.93%	6.82%	100.00%
	1	Eastern M.S.	Artificial Athletic Field	Frattalone	St. Paul, MN	3			\$995,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers	Noland Turf	Wood Dale, IL	3				
	2	Eastern M.S.		Sprinturf	Wayne, PA	3				
	3	Eastern M.S.		Ground Level Services	Duluth, MN	1				
	4	Eastern M.S.		Hovland, Inc.	Hermantown, MN	1				
	5	Eastern M.S.		Udeen Trucking	Superior, WI	1				
	6	Eastern M.S.		Midwest Aggregate	Duluth, MN	1				
	7	Eastern M.S.		Dairyland Fence	Iron River, WI	1				
	8	Eastern M.S.		HD Supply Waterworks	Eden Prairie, MN	3				
	2	Eastern M.S.	Masonry Restoration	Macpherson-Towne	Minneapolis, MN	3			\$846,170.00	
	1	Eastern M.S.	Subcontractors & Suppliers	AJK Door Services	Duluth, MN	1				
	2	Eastern M.S.	Subcontractors & Suppliers	Acme Ochs Brick & Stone	Edina, MN	3				
	3	Eastern M.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1				
	3	Eastern M.S.	Demolition	Gladstone	St. Paul, MN	3			\$453,691.00	
	4	Eastern M.S.	Concrete	Northland	Burnsville, MN	3			\$565,000.00	
	1	Eastern M.S.		Rebarfab	St. Paul, MN	3				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
Contractors	2	Eastern M.S.	Subcontractors & Suppliers	Duluth Ready Mix	Saginaw, MN	1					
	3	Eastern M.S.		ACME Tools	Duluth, MN	1					
	4	Eastern M.S.		ADSCO	Duluth, MN	1					
	5	Eastern M.S.		Precast Concrete	Hanson	Maple Grove, MN	3			\$606,619.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Right Way Caulking	Minneapolis, MN	3				
	6	Eastern M.S.	Masonry	Harbor City	Duluth, MN	1	\$884,852.00				
	7	Eastern M.S.	Structural Steel/Metal Fabrication Supply	Duluth Steel	Duluth, MN	1	\$89,210.00				
	8	Eastern M.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial	Grand Rapids, MN	2		\$74,695.00			
	9	Eastern M.S.	Carpentry Material & Installation Casework, Cabinets and Solid Polymer	Lipe	Duluth, MN	1	\$89,580.00				
	10	Eastern M.S.		Gladstone	St. Paul, MN	3				\$496,918.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3				
	11	Eastern M.S.	Waterproofing	Kremer Davis	Fridley, MN	3				\$69,000.00	
	12	Eastern M.S.	Joint Sealants	Carciofini	Duluth, MN	1	\$28,600.00				
	13	Eastern M.S.	HM Doors, Frames, Wood Doors, & Hardware	Northern Door	Duluth, MN	1	\$231,713.00				
	14	Eastern M.S.	Sectional Doors	Lipe	Duluth, MN	1	\$2,440.00				
	15	Eastern M.S.	Storefront, Curtainwall, Windows, & Glazing	St. Germain's	Duluth, MN	1	\$219,019.00				
	16	Eastern M.S.	Drywall & Plaster	RTL	Shakopee, MN	3				\$365,471.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Kelly Stucco Systems	Elko, MN	3				
	2	Eastern M.S.	Subcontractors & Suppliers		Therma Spray, Inc.	Minneapolis, MN	3				
	17	Eastern M.S.	Ceramic Tile	CD Tile	Blaine, MN	3				\$244,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Daltile	Minneapolis, MN	3				
	2	Eastern M.S.	Subcontractors & Suppliers		RBC Tile & Stone	Plymouth, MN	3				
	3	Eastern M.S.	Subcontractors & Suppliers		Rubble Tile Distributors	Burnsville, MN	3				
	18	Eastern M.S.	Acoustical Ceilings	Schaffer	Duluth, MN	1	\$340,018.00				
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3				
	19	Eastern M.S.	Carpet/Resilient Flooring	MCI	Waite Park, MN	3				\$222,450.00	
	20	Eastern M.S.	Terrazzo Flooring	Grazzinni	Eagan, MN	3				\$192,700.00	
	21	Eastern M.S.	Paint & Coating/Wall Covering	Fransen	Milaca, MN	3				\$325,820.00	
	22	Eastern M.S.	Visual Display Boards	Neal Slate	Watertown, MN	3				\$46,495.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Tekton Construction	St Louis Park, MN	3				
	2	Eastern M.S.	Subcontractors & Suppliers		W.E. Neal Slate Co	Watertown, MN	3				
	23	Eastern M.S.	Misc. Specialties	Kendall Door	Winona, MN	3				\$148,966.00	
	24	Eastern M.S.	Metal Wardrobe Lockers	JF Equipment	Cromwell, MN	1	\$98,700.00				
	1	Eastern M.S.	Subcontractors & Suppliers		C.C. Installations		3				
	2	Eastern M.S.	Subcontractors & Suppliers		Art Metal Products	Deerfield Beach, FL	3				
	25	Eastern M.S.	Window Treatments	MCI	Waite Park, MN	3				\$77,410.00	
	26	Eastern M.S.	Pool Construction/Equipment	Badger	Prairie du Sac, WI	3				\$770,250.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Neptune Benson	Coventry, RI	3				
	27	Eastern M.S.	Fire Protection	Gorhman	Mora, MN	2		\$152,000.00			



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
28	Eastern M.S.	Mechanical - Plumbing/HVAC/Temp Control/Roofing	Thelen		Brainerd, MN	2		\$5,498,000.00			
1	Eastern M.S.	Subcontractors & Suppliers		SVL	Shoreview, MN	3					
2	Eastern M.S.			Midwest Mechanical	Minneapolis, MN	3					
3	Eastern M.S.			Ryan Company	Minneapolis, MN	3					
4	Eastern M.S.			Synergic Engineering	Charhassen, MN	3					
5	Eastern M.S.			Trane	St Paul, MN	3					
6	Eastern M.S.			RJ Mechanical	St Cloud, MN	3					
7	Eastern M.S.			Neuman Insulation	Cloquet, MN	1					
8	Eastern M.S.			ABE	Duluth, MN	1					
9	Eastern M.S.			KMS	Minneapolis, MN	3					
29	Eastern M.S.	Electrical	Benson		Superior, WI	1	\$2,874,100.00				
1	Eastern M.S.	Subcontractors & Suppliers		Dell/Comm, inc.	Duluth, MN	1					
2	Eastern M.S.			RAV	Minneapolis, MN	3					
30	Eastern M.S.			Excavation & Site Earthwork	Arnt	Hugo, MN	3			\$1,000,900.00	
1	Eastern M.S.	Subcontractors & Suppliers		Knife Lake Concrete	Mora, MN	2					
2	Eastern M.S.			Redstone Construction	Little Rock, AR	3					
3	Eastern M.S.			Earl F. Anderson	Bloomington, MN	3					
31	Eastern M.S.	Asphalt Concrete Paving	Ulland		Carlton, MN	1	\$176,550.00				
1	Eastern M.S.	Subcontractors & Suppliers		Murphy Oil	Superior, WI	1					
32	Eastern M.S.	Landscaping and Sod	Urban		St. Paul, MN	3			\$49,000.00		
33	Eastern M.S.	Chain Link Fences and Gates	Century Fence		Forest Lake, MN	3			\$34,529.00		
34	Eastern M.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$77,685.00		
35	Eastern M.S.	Asbestos Abatement	Acct, Inc.		Cloquet, MN	1	\$13,000.00				
36	Eastern M.S.	Asbestos Abatement Phase 2	Acct, Inc.		Cloquet, MN	1	\$54,640.00				
37	Eastern M.S.	Asbestos Abatement	Mavo		Proctor, MN	1	\$213,860.00				
totals							\$5,316,282.00	\$5,724,695.00	\$7,588,074.00	\$18,629,051.00	
Percentage of Total \$\$\$							28.54%	30.73%	40.73%	100.00%	
1	Lester Park E.S.	Home Demolition	Alliance Steel		Superior, WI	1	\$107,500.00				
2	Lester Park E.S.	Plumbing/HVAC Equipment	Midwest Mechanical		Minneapolis, MN	3			\$23,130.00		
3	Lester Park E.S.	Mechanical Equipment Suppliers	SVL Inc.		St. Paul, MN	3			\$300,565.00		
4	Lester Park E.S.	Mechanical Equipment Suppliers	RM Cotten Co.		Brooklyn Park, MN	3			\$76,550.00		
5	Lester Park E.S.	Mechanical Equipment Suppliers	Minnesota Air		Bloomington, MN	3			\$68,900.00		
6	Lester Park E.S.	Concrete	Kelleher		Burnsville, MN	3			\$848,600.00		
7	Lester Park E.S.	Precast Concrete	Molin		Lino Lakes, MN	3			\$315,687.00		
8	Lester Park E.S.	Masonry	Harbor City		Duluth, MN	1	\$1,504,274.00				
1	Lester Park E.S.	Subcontractors & Suppliers		Kremer & Davis	Fridley, MN	3					
9	Lester Park E.S.	Steel/Metal Fabrication Supply	Dynamic		Proctor, MN	1	\$397,700.00				
10	Lester Park E.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial		Grand Rapids, MN	2		\$216,817.00			
11	Lester Park E.S.	Carpentry	Lipe Brothers		Duluth, MN	1	\$147,000.00				
12	Lester Park E.S.	Metal Wall Panels/Roofing & Flashing	Jamar		Duluth, MN	1	\$956,255.00				
13	Lester Park E.S.	Joint Sealers	Seal Treat		Eden Prairie, MN	3			\$30,170.00		
14	Lester Park E.S.	Doors, Frames, & Hardware	Kendall		Winona, MN	3			\$159,046.00		



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total		
Contractors	15	Lester Park E.S.	Overhead Doors	Liye Brothers	Duluth, MN	1	\$28,700.00					
		Lester Park E.S.	Storefront, Curtain Wall, Glazing & Al. Windows	St. Germain's	Duluth, MN	1	\$344,417.00					
	17	Lester Park E.S.	Drywall & Plaster	RTL	Shakopee, MN	3			\$383,436.00			
		1	Lester Park E.S.	Subcontractors & Suppliers	Kelly Stucco Systems	Elko, MN	3					
		2	Lester Park E.S.		Structural Applicators	Clear Lake, WI	3					
		18	Lester Park E.S.	Tile Work	Twin Cities	St. Paul, MN	3			\$179,600.00		
		19	Lester Park E.S.	Acoustical Ceilings	Flament	Superior, WI	1	\$114,950.00				
		20	Lester Park E.S.	Wood Flooring	Mastiff	St. Anthony, MN	3			\$43,000.00		
			1	Lester Park E.S.	Subcontractors & Suppliers	Doug's Floor Sanding	Dassel, MN	3				
			2	Lester Park E.S.		Tarkett	Whitehall, PA	3				
		21	Lester Park E.S.	Carpet/Resilient Flooring	Northland Flooring	Grand Rapids, MN	2		\$173,000.00			
			1	Lester Park E.S.	Subcontractors & Suppliers	D&J Floor Coverings	Coquitlam, BC	3				
		22	Lester Park E.S.	Sand Cushion and Plastic Matrix Terrazzo	Advanced Terrazzo	Coon Rapids, MN	3			\$185,000.00		
		23	Lester Park E.S.	Paint	Northland Painting	Duluth, MN	1	\$92,445.00				
		24	Lester Park E.S.	Misc. Specialties	Kendall	Winona, MN	3			\$52,675.00		
		25	Lester Park E.S.	Metal Wardrobe Lockers	JF Equipment	Cromwell, MN	1	\$24,600.00				
		26	Lester Park E.S.	Operable Panel Partitions	Hufcor	Golden Valley, MN	3			\$28,787.00		
		27	Lester Park E.S.	Athletic Equipment	H&B	Eden Prairie, MN	3			\$27,280.00		
		28	Lester Park E.S.	Finish Carpentry	Okeefe	River Falls, WI	3			\$341,600.00		
		29	Lester Park E.S.	Window Treatment/Roller Shades	Custom Exp.	Burnsville, MN	3			\$34,408.00		
		30	Lester Park E.S.	Hydraulic Elevator	Schindler	Bemidji, MN	3			\$65,400.00		
		31	Lester Park E.S.	Fire Protection	Brothers	Duluth, MN	1	\$114,998.00				
			32	Lester Park E.S.	Plumbing/HVAC/Temperature Controls	MD Mechanical	St. Cloud, MN	3			\$2,220,000.00	
			33	Lester Park E.S.	Electrical	Town & Country	Virginia, MN	2		\$1,151,900.00		
			34	Lester Park E.S.	Demolition, Earthwork & Site Utilities	Ulland	Carlton, MN	1	\$3,042,000.00			
			35	Lester Park E.S.	Asphalt Concrete Paving	Northland Paving	Duluth, MN	1	\$122,000.00			
			36	Lester Park E.S.	Landscaping and Sod	Urban	St. Paul, MN	3			\$67,500.00	
			37	Lester Park E.S.	Chain Link Fences and Gates	Keller Fence	Grand Rapids, MN	2		\$9,500.00		
			38	Lester Park E.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$307,115.00	
			totals						\$6,996,839.00	\$1,551,217.00	\$5,758,449.00	\$14,306,505.00
			Percentage of Total \$\$						48.91%	10.84%	40.25%	100.00%
		1	Denfeld H.S.	House Demo & Site Grading	RJS Construction	Superior, WI	1	\$150,000.00				
			1	Denfeld H.S.	Subcontractors & Suppliers	CMI	Duluth, MN	1				
			2	Denfeld H.S.		Superior Steel	Superior, WI	1				
			3	Denfeld H.S.		Kolb Construction	Duluth, MN	1				
			4	Denfeld H.S.		Jamar	Duluth, MN	1				
			5	Denfeld H.S.		St Germain's Casework	Duluth, MN	1				
		6	Denfeld H.S.	The Glass Man		Cromwell, MN	1					
		7	Denfeld H.S.	Overhead Door		Duluth, MN	1					
		2	Denfeld H.S.	Electrical Service modifications	Benson Electric	Superior, WI	1	\$305,100.00				
		3	Denfeld H.S.	Mechanical	Stout Mechanical	Duluth, MN	1	\$564,007.00				
		1	Denfeld H.S.		Johnson Controls	Duluth, MN	1					



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Contractors	2	Denfeld H.S.	Subcontractors & Suppliers	Northern Industrial Insul	Edmonton, AB	3				
	3	Denfeld H.S.		Viking Sprinklers	Duluth, MN	1				
	4	Denfeld H.S.		Lipe Bros	Duluth, MN	1				
	5	Denfeld H.S.		Api Electric	Duluth, MN	1				
	6	Denfeld H.S.		Ferguson	Duluth, MN	1				
	7	Denfeld H.S.		Goodin Co Blesi-Evans	Duluth, MN	1				
	8	Denfeld H.S.		PBBS Equipment Corp	Menomonie, WI	3				
	9	Denfeld H.S.		Brock White	Duluth, MN	1				
	4	Denfeld H.S.		Electrical	Api Electrical Co	Duluth, MN	1	\$113,986.00		
	5	Denfeld H.S.	Pump Room Asbestos Abatement	Mavo Systems	Duluth, MN	1	\$15,521.00			
	6	Denfeld H.S.	Earthwork/ Site Demo/Asphalt Paving/Curbs/ Site Utilities	Northland Constructors	Duluth, MN	1	\$1,741,800.00			
	1	Denfeld H.S.	Subcontractors & Suppliers	Northwoods Sodding	Duluth, MN	1				
	2	Denfeld H.S.		Fobbe Contracting	Annandale, MN	3				
	3	Denfeld H.S.		TPEC	Superior, WI	1				
	4	Denfeld H.S.		Lines By Lightner	Esko, MN	1				
	5	Denfeld H.S.		Cretex	Elk River, MN	3				
	6	Denfeld H.S.		Contech	West Chester, OH	3				
	7	Denfeld H.S.		Northern Waterworks	Fargo, ND	3				
	8	Denfeld H.S.		Ess Bros	Laretto, MN	3				
	9	Denfeld H.S.		ASDCO	Duluth, MN	1				
	7	Denfeld H.S.	Masonry/Architectural Precast	Stretar Masonry & Concrete, Inc.	Duluth, MN	1	\$1,741,800.00			
	1	Denfeld H.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1				
	2	Denfeld H.S.		ASDCO	Duluth, MN	1				
	3	Denfeld H.S.		Swanson & Youngdale	Duluth, MN	1				
	4	Denfeld H.S.		Jamar	Duluth, MN	1				
8	Denfeld H.S.	Steel Erection	Red Cedar Steel Erectors, Inc.	Menomonie, WI	3			\$287,000.00		
9	Denfeld H.S.	Metal Panels	Architectural Products of Wausau	Wausau, WI	3			\$213,418.00		
10	Denfeld H.S.	Roofing	Thelen Heating & Roofing, Inc.	Brainerd, MN	1	\$802,000.00				
1	Denfeld H.S.	Subcontractors & Suppliers	Lipe Bros	Duluth, MN	1					
11	Denfeld H.S.		Skylights	Superior Glass, Inc.	Superior, WI	1	\$131,533.00			
12	Denfeld H.S.		Aluminum Storefronts/Windows	St. Germain's Glass, Inc.	Duluth, MN	1	\$253,066.00			
13	Denfeld H.S.		Materials Testing	EPC	Duluth, MN	1	\$48,795.00			
14	Denfeld H.S.		Building Survey	Salo Engineering	Duluth, MN	1	\$10,000.00			
15	Denfeld H.S.	Masonry Restoration	Building Restoration Co.	Minneapolis, MN	3			\$984,224.00		
1	Denfeld H.S.	Subcontractors & Suppliers	Superior Glass, Inc.	Superior, WI	1					
2	Denfeld H.S.		Brock White	Duluth, MN	1					
3	Denfeld H.S.		ADSCO	Duluth, MN	1					
4	Denfeld H.S.		Swanson & Youngdale	Duluth, MN	1					
5	Denfeld H.S.		Jamar	Duluth, MN	1					
16	Denfeld H.S.	Chimney Restoration	Gerard Chimney	St Louis, MO	3			\$308,220.00		
1	Denfeld H.S.	Subcontractors & Suppliers	Lakehead Constructors	Superior, WI	1					
2	Denfeld H.S.		Veit	Duluth, MN	1					
3	Denfeld H.S.		United Rentals	Hermantown, MN	1					
17	Denfeld H.S.	Concrete Foundations/Walks	Northland Concrete & Masonry	Burnsville, MN	3			\$946,700.00		
1	Denfeld H.S.			E&J Rebar	Andover, MN	3				



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2	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Saginaw, MN	1					
3	Denfeld H.S.			Dynamic Structural Steel	Proctor, MN	1					
4	Denfeld H.S.			Acme Tools	Duluth, MN	1					
18	Denfeld H.S.			Cast-in place Concrete/Slabs	Northland Concrete & Masonry	Burnsville, MN	3				\$372,370.00
1	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1					
2	Denfeld H.S.			Dynamic Structural Steel	Proctor, MN	1					
3	Denfeld H.S.			ASDCO	Duluth, MN	1					
19	Denfeld H.S.			Structural Precast Concrete	Molin Concrete Products	Lino Lakes, MN	3				\$534,176.00
1	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1					
20	Denfeld H.S.	Steel Supply Cold Formed	American Structural Metals, Inc.		Somerset, WI	3				\$624,900.00	
21	Denfeld H.S.	Metal Framing/Fireproofing	Olympic Wall Systems, Inc.		Minnetonka, MN	3				\$469,800.00	
1	Denfeld H.S.	Subcontractors & Suppliers			United Rentals	Hermantown, MN	1				
22	Denfeld H.S.	Damproofing/waterproofing	Kremer & Davis		Fridley, MN	3				\$138,500.00	
23	Denfeld H.S.	Boiler Room Asbestos Abatement	Enorthern Environmental Services		Hibbing, MN	1	\$17,760.00				
24	Denfeld H.S.	Air Terminal Units	TMS Johnson		New Hope, MN	3				\$51,565.00	
25	Denfeld H.S.	Displacement Diffusers	TMS Johnson		New Hope, MN	3				\$129,210.00	
26	Denfeld H.S.	Boilers and Accessories	Ryan Company		Minneapolis, MN	3				\$249,000.00	
27	Denfeld H.S.	Air Cooled Condensing Unit	ABE		Duluth, MN	1	\$18,735.00				
28	Denfeld H.S.	Air Cooled Water Chiller	York Company		Plymouth, MN	3				\$192,775.00	
29	Denfeld H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3				\$30,605.00	
30	Denfeld H.S.	Modular ERVUs	Trane Company		St Paul, MN	3				\$281,541.00	
31	Denfeld H.S.	Modular AHUs & MAUs	York Company		Plymouth, MN	3				\$87,700.00	
32	Denfeld H.S.	Fan Coil Units	Midwest Mechanical Solutions		Minneapolis, MN	3				\$4,740.00	
33	Denfeld H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3				\$648,000.00	
34	Denfeld H.S.	Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3				\$48,600.00	
35	Denfeld H.S.	Demolition	Lipe Bros		Duluth, MN	1	\$455,800.00				
36	Denfeld H.S.	Carpentry/General Construction	RJS Construction		Superior, WI	1	\$1,456,330.00				
37	Denfeld H.S.	Caulking/Firestrapping	A.J. Spanjers Co. Inc		Minneapolis, MN	3				\$76,840.00	
38	Denfeld H.S.	Doors/Frames & Hardware	Sell Hardware, Inc.		Duluth, MN	1	\$377,460.00				
39	Denfeld H.S.	Coiling/Overhead Doors	Overhead Door Co of Duluth		Duluth, MN	1	\$23,100.00				
40	Denfeld H.S.	Drywall/Plaster	Minuti-Ogle, Co.		St Paul, MN	3				\$1,359,800.00	
41	Denfeld H.S.	Accoustical Ceilings/Accoustic Treatments	Accoustic Associates, Inc.		Minneapolis, MN	3				\$318,800.00	
1	Denfeld H.S.	Subcontractors & Suppliers		Sound Concept	Hermantown, MN	1					
42	Denfeld H.S.	Painting	Regional Contracting & Painting		Duluth, MN	1	\$241,931.00				
1	Denfeld H.S.	Subcontractors & Suppliers		Sherwin Williams	Duluth, MN	1					
43	Denfeld H.S.	Miscellaneous Specialties - Supply	J.S. Cates Construction, Inc.		Minneapolis, MN	3				\$39,600.00	
44	Denfeld H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.		Watertown, MN	3				\$30,946.00	
45	Denfeld H.S.	Gymnasium Divider Curtain	H&B Specialized Products, Inc.		Eden Prairie, MN	3				\$19,450.00	
46	Denfeld H.S.	Casework-Supply	Haldeman-Homme, Inc		Minneapolis, MN	3				\$272,130.00	
1	Denfeld H.S.	Subcontractors & Suppliers		St Germain's Cabinet	Duluth, MN	1					



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	2	Denfeld H.S.			Hermantown, MN	1				
	47	Denfeld H.S.	Fire Protection	A.G. O'Brien Plumbing & Heating	Duluth, MN	1	\$345,850.00			
	48	Denfeld H.S.	Plumbing & Heating Piping/HVAC/Temperature controls	Shannon's Inc.	International Falls, MN	2		\$5,700,500.00		
	49	Denfeld H.S.	Electrical/Fire Alarm Tech. Cabling	Benson Electric	Superior, WI	1	\$3,525,000.00			
	50	Denfeld H.S.	Boiler Room Asbestos Abatement	Mavo Systems	Duluth, MN	1	\$228,400.00			
	51	Denfeld H.S.	Asbestos Abatement Phase 2							
	52	Denfeld H.S.	Classroom & Common areas	NES	Hibbing, MN	1	\$42,015.00			
	52	Denfeld H.S.	Clock Tower Windows	St. Germain's Glass, Inc.	Duluth, MN	1	\$188,313.00			
	53	Denfeld H.S.	Auditorium Parapet Repair	Streter Masonry & Concrete, Inc.	Duluth, MN	1	\$228,580.00			
	54	Denfeld H.S.	Roof Replacement	Garland	Cleveland, OH	3			\$785,364.00	
	55	Denfeld H.S.	Tile	Grazzini Bros	Eagan, MN	3			\$200,000.00	
	56	Denfeld H.S.	Terrazzo	Advance Terrazzo & Tile Co	Coon Rapids, MN	3			\$520,477.00	
	57	Denfeld H.S.	Resilient Flooring/Carpet	MCI	Waite Park, MN	3			\$282,498.00	
	58	Denfeld H.S.	Lockers	Olympus Lockers	Eden Prairie, MN	3			\$170,374.00	
	59	Denfeld H.S.	Elevators	Schindler Elevator	Eagan, MN	3			\$55,510.00	
	60	Denfeld H.S.	Testing & Balancing	Testing & Balance Associates	Duluth, MN	1	\$60,440.00			
	61	Denfeld H.S.	Landscaping	Urban Companies, LLC	St Paul, MN	3			\$24,750.00	
	62	Denfeld H.S.	Food Service Equipment	Hockenbergs	St Paul, MN	3			\$704,106.00	
	63	Denfeld H.S.	Science Casework	Haldeman-Homme, Inc	Minneapolis, MN	3			\$355,839.00	
general conditions	1	Denfeld H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$60,000.00			
	2	Denfeld H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$25,000.00			
	3	Denfeld H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$3,000.00			
	4	Denfeld H.S.	Telephone Service	Qwest	Duluth, MN	1	\$11,200.00			
	5	Denfeld H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$305,000.00			
	6	Denfeld H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$40,000.00			
	7	Denfeld H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$13,020.00		
	8	Denfeld H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$58,000.00			
totals							\$13,589,522.00	\$5,713,520.00	\$11,819,528.00	\$31,122,570.00
Percentage of Total \$\$\$							43.66%	18.36%	37.98%	100.00%
	1	Ordean H.S.	Earthwork & Site Demo	Veit	Duluth, MN	1	\$1,557,950.00			
	2	Ordean H.S.	Asphalt Paving & curbs	Northland Constructors	Duluth, MN	1	\$510,500.00			
	3	Ordean H.S.	Materials Testing	Braun Intertec	Duluth, MN	1	\$103,000.00			
	4	Ordean H.S.	Building Survey	Salo Engineering	Duluth, MN	1	\$35,000.00			
	5	Ordean H.S.	Tuckpointing (Thru KA contract & bidding)	McPherson-Towne Co	Minneapolis, MN	3			\$82,688.00	
	6	Ordean H.S.	Building Demo	Rachel Contracting, LLC	St Michael, MN	3			\$419,890.00	
	7	Ordean H.S.	Asbestos Abatement	Envirobate, Inc.	Minneapolis, MN	3			\$366,000.00	
	8	Ordean H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry	Burnsville, MN	3			\$869,700.00	
	1	Ordean H.S.			E&J Rebar	Andover, MN	3			
	2	Ordean H.S.			Veit Excavation	Duluth, MN	1			
	3	Ordean H.S.			Duluth Ready Mix	Saginaw, MN	1			
	4	Ordean H.S.			Dynamic Structural Steel	Proctor, MN	1			



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
Contractors	5	Ordean H.S.		Doka USA, Ltd	Channahon, IL	3					
	6	Ordean H.S.		ASDCO	Duluth, MN	1					
	9	Ordean H.S.	Site Utilities	St. Paul Utilities	Burnsville, MN	3			\$1,096,400.00		
	10	Ordean H.S.	Waterproofing/Insulation - (Rebid)	Concrete Coatings, Inc.	Blaine, MN	3			\$136,900.00		
	11	Ordean H.S.	Footing/Foundations, and Retaining Walls	Northland Concrete & Masonry Structures Hardscape Specialists, Inc.	Burnsville, MN	3			\$1,269,200.00		
	12	Ordean H.S.	Segmental Retaining Wall System	Schwab, Vollhaber, Lubratt	Bloomington, MN	3			\$955,604.00		
	13	Ordean H.S.	Axial Fans	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$6,740.00		
	14	Ordean H.S.	Air Terminal Units	The Trane Co	St Paul, MN	3			\$51,606.00		
	15	Ordean H.S.	Displacement Diffusers	Midwest Mechanical Solutions	Minneapolis, MN	3			\$134,250.00		
	16	Ordean H.S.	Boilers & Accessories	Ryan Co	Minneapolis, MN	3			\$228,000.00		
	17	Ordean H.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$13,370.00		
	18	Ordean H.S.	Air Cooled Chillers	The Trane Co	St Paul, MN	3			\$206,651.00		
	19	Ordean H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$79,830.00		
	20	Ordean H.S.	Energy Recovery Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$204,480.00		
	21	Ordean H.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$161,840.00		
	22	Ordean H.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$647,557.66		
	23	Ordean H.S.	Food Service Equipment - Culinary Arts	Hockenbergs	Minneapolis, MN	3			\$209,289.34		
	24	Ordean H.S.	Fan Coil Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$2,810.00		
	25	Ordean H.S.	Demolition	Lipe Brothers	Duluth, MN	1	\$375,000.00				
	26	Ordean H.S.	Cast-in place Concrete	Hanson Masonry	Owen, WI	3			\$1,145,464.00		
	27	Ordean H.S.	Pre-cast Concrete Plank	Molin Concrete	Lino Lakes, MN	3			\$999,980.00		
	28	Ordean H.S.	Pre-cast Concrete Wall Panels	Wells Concrete Products	Wells, MN	3			\$2,287,341.00		
	29	Ordean H.S.	Masonry	Harbor City Masonry	Duluth, MN	1	\$644,994.00				
	30	Ordean H.S.	Steel Supply	Le Jeune Steel Co	Minneapolis, MN	3			\$1,364,200.00		
	1	Ordean H.S.	Subcontractors & Suppliers		Duluth Steel	Duluth, MN	1				
	31	Ordean H.S.	Carpentry	Lipe Brothers	Duluth, MN	1	\$736,000.00				
	32	Ordean H.S.	Roofing & Sheet Metal	Palmer West	Rogers, MN	3			\$1,931,800.00		
	33	Ordean H.S.	Doors & Frames - Supply	Sell Hardware, Inc.	Duluth, MN	1	\$470,950.00				
	34	Ordean H.S.	Coiling & Overhead Doors	Lipe Brothers	Duluth, MN	1	\$29,731.00				
	35	Ordean H.S.	Drywall	RTL Construction	Shakopee, MN	3			\$1,690,271.00		
	36	Ordean H.S.	Plumbing & Heat Piping	El-Jay Plumbing & Heating	St Cloud, MN	3			\$2,915,700.00		
	37	Ordean H.S.	HVAC	McDowell Co	Waite Park, MN	3			\$3,131,600.00		
	38	Ordean H.S.	Electric	Belknap Electric	Superior, WI	1	\$4,946,969.00				
	39	Ordean H.S.	Steel Erection	Northern Industrial Erectors, Inc.	Grand Rapids, MN	2		\$571,956.00			
	40	Ordean H.S.	Fireproofing	Olympic Companies, Inc.	Minnetonka, MN	3			\$250,000.00		
	41	Ordean H.S.	Membrane & Waterproofing	Kremer & Davis, Inc.	Fridley, MN	3			\$13,750.00		
	42	Ordean H.S.	Caulking	Seal Treat, Inc.	Eden Prairie, MN	3			\$50,500.00		
	43	Ordean H.S.	Aluminum Entrances/Storefronts/Windows/Glazing	Superior Glass	Superior, WI	1	\$545,412.00				
	44	Ordean H.S.	Skylight System	W.L. Hall Company	Hopkins, MN	3			\$340,287.00		
	45	Ordean H.S.	Fire Protection	Viking Automatic Sprinkler Company	Duluth, MN	1	\$422,000.00				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
46	Ordean H.S.	Tile Work	Contract Tile & Carpet, LLC		Duluth, MN	1	\$692,625.00			
47	Ordean H.S.	Terrazzo	Grazzini Bros & Co		Eagan, MN	3			\$325,000.00	
48	Ordean H.S.	Accoustical Ceilings/Panels	Twin Cities Accoustics		Minneapolis, MN	3			\$638,175.00	
49	Ordean H.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd		Minneapolis, MN	3			\$174,218.00	
50	Ordean H.S.	Painting/Wall Covering	Steinbrecher Paintings, Inc.		Princeton, MN	3			\$340,000.00	
51	Ordean H.S.	Miscellaneous Specialties - Supply	Kendell Doors & Hardware, Inc.		Mendota Hts, MN	3			\$76,661.00	
52	Ordean H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$114,866.00	
53	Ordean H.S.	Metal Lockers/Athletic Lockers	Haldeman-Homme, Inc		Minneapolis, MN	3			\$353,679.00	
54	Ordean H.S.	Theater & Stage Equipment	Secoa, Inc.		Champlin, MN	3			\$213,327.00	
55	Ordean H.S.	Athletic Field Equipment & Site Furnishings	Upper Midwest Athletic Construction		Anoka, MN	3			\$103,752.00	
56	Ordean H.S.	Casework-Supply	Haldeman-Homme, Inc		Minneapolis, MN	3			\$386,769.00	
57	Ordean H.S.	Auditorium-Seating	Haldeman-Homme, Inc		Minneapolis, MN	3			\$117,176.00	
58	Ordean H.S.	Telescoping Bleachers	Haldeman-Homme, Inc		Minneapolis, MN	3			\$259,108.00	
59	Ordean H.S.	Sound Conditioning Rooms	Wenger Corporation		Owatonna, MN	3			\$50,898.00	
60	Ordean H.S.	Asphalt Paving	Northland Constructors		Duluth, MN	1	\$249,000.00			
61	Ordean H.S.	Fences & Gates	Century Fence Co		Forest Lake, MN	3			\$67,958.00	
62	Ordean H.S.	Landscaping	Urban Companies, LLC		St Paul, MN	3			\$65,000.00	
63	Ordean H.S.	Earthwork	Veit & Co		Duluth, MN	1	\$1,167,900.00			
64	Ordean H.S.	Flooring & Carpet	Master Floors LLC		Shoreview, MN	3			\$525,850.00	
65	Ordean H.S.	Gymnasium Equipment	The Centre Stage Mfg Co		Sauk Centre, MN	3			\$134,750.00	
66	Ordean H.S.	Roller Window Shades	Lipe Brothers		Duluth, MN	1	\$48,200.00			
67	Ordean H.S.	Elevators	Schindler Elevator		Eagan, MN	3			\$70,000.00	
68	Ordean H.S.	Synthetic Turf	Atlas/Field Turf		Cedar Rapids, IA	3			\$381,035.00	
69	Ordean H.S.	Running Track Surfacing	Midwest Tennis & Track		Denison, IA	3			\$230,650.00	
70	Ordean H.S.	Testing & Balancing	T.D. Testing & Balancing Inc.		Duluth, MN	1	\$57,000.00			
71	Ordean H.S.	Science Casework	Haldeman-Homme, Inc		Minneapolis, MN	3			\$276,510.00	
72	Ordean H.S.	Concrete Plaza/Walls/Curb	Kelleher Construction		Burnsville, MN	3			\$525,440.00	
73	Ordean H.S.	Custom Casework/Plan	St Germain's Cabinets		Duluth, MN	1	\$83,635.00			
74	Ordean H.S.	Grandstands/Press box	Dant Clayton		Louisville, KY	3			\$739,109.00	
75	Ordean H.S.	Traffic Signals	Parson's Electric		Duluth, MN	1	\$144,696.00			
76	Ordean H.S.	General Carpentry	Lipe Brothers		Duluth, MN	1	\$611,226.00			
77	Ordean H.S.	Greenhouse	Albert J. Lauer		Farmington, MN	3			\$274,000.00	
78	Ordean H.S.	Parking Lot	Northland Constructors		Duluth, MN	1	\$357,200.00			
79	Ordean H.S.	Parking Lot - Denfeld	Northland Constructors		Duluth, MN	1	-\$77,500.00			
general conditions	1	Ordean H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$66,000.00			
	2	Ordean H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$16,500.00			
	3	Ordean H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,300.00			
	4	Ordean H.S.	Telephone Service	Qwest	Duluth, MN	1	\$7,700.00			
	5	Ordean H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$300,000.00			
	6	Ordean H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$45,000.00			
	7	Ordean H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2			\$27,072.00	
	8	Ordean H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$110,000.00			
totals							\$14,257,988.00	\$599,028.00	\$29,707,630.00	\$44,564,646.00



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		Percentage of Total \$\$\$									
Contractors	1	Laura Mac E.S.	Building Demo	RJS Construction		Superior, WI	1	\$242,000.00			
	2	Laura Mac E.S.	Earthwork/ Site Demo/Excavation	Veit & Company, Inc.		Duluth, MN	1	\$1,034,626.00			
	3	Laura Mac E.S.	Asphalt Paving Curb & Gutter	Ulland Bros, Inc.		Cloquet, MN	1	\$322,550.00			
	4	Laura Mac E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$298,683.00	
	5	Laura Mac E.S.	Materials Testing	EPC		Duluth, MN	1	\$37,900.00			
	6	Laura Mac E.S.	Site Utilities	Belair Excavating		New Brighton, MN	3			\$196,800.00	
	1	Laura Mac E.S.	Subcontractors & Suppliers		Davies Northern Waterworks	Blaine, MN	3				
	2	Laura Mac E.S.			Asphalt of Duluth	Hermantown, MN	1				
	3	Laura Mac E.S.			Duncan Concrete	Browerville, MN	3				
	4	Laura Mac E.S.			TMIC Landscaping LLC	Cloquet, MN	1				
	6	Laura Mac E.S.			Midwest Transport & Excavating	Brookston, MN	1				
	7	Laura Mac E.S.			County Materials	Roberts, MN	3				
	8	Laura Mac E.S.			Salo Engineering	Duluth, MN	1				
	7	Laura Mac E.S.			Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00	
	8	Laura Mac E.S.	Cast In Place Footings & Foundation	Kelleher Construction		Burnsville, MN	3			\$802,600.00	
	1	Laura Mac E.S.	Subcontractors & Suppliers		Arrowhead Concrete Works	Hermantown, MN	1				
	2	Laura Mac E.S.			Rebarfab Inc.	New Brighton, MN	3				
	3	Laura Mac E.S.			Sanders Steel Erectors	Hastings, MN	3				
	4	Laura Mac E.S.			Jamar	Duluth, MN	1				
	9	Laura Mac E.S.	Air Terminal Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$20,070.00	
	10	Laura Mac E.S.	Displacement Diffusers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$55,107.00	
	11	Laura Mac E.S.	Modular ERVU-2 & ERVU-3	Midwest Mechanical Solutions		Minneapolis, MN	3			\$1,625.00	
	12	Laura Mac E.S.	Boilers & Accessories	RM Cotton Co		Brooklyn Park, MN	3			\$115,355.00	
	13	Laura Mac E.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$10,826.00	
	14	Laura Mac E.S.	Air Cooled Water Chillers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$62,965.00	
15	Laura Mac E.S.	Plate Type Energy Recovery Ventilation Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$24,951.00		
16	Laura Mac E.S.	Modular Energy Recovery Ventilation Units	Trane		St Paul, MN	3			\$75,109.00		
17	Laura Mac E.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$58,305.00		
18	Laura Mac E.S.	Structural Precast Concrete	Wells Concrete		Wells, MN	3			\$327,321.00		
19	Laura Mac E.S.	Structural Steel/Steel Joists/Metal Deck Misc Metals-Supply	Dynamic Steel		Proctor, MN	1	\$439,000.00				
20	Laura Mac E.S.	CIP Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$358,365.00		
21	Laura Mac E.S.	Masonry	Bedrock Flint		Duluth, MN	1	\$1,815,547.00				
22	Laura Mac E.S.	Structural Steel - Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$162,500.00		
23	Laura Mac E.S.	Rough Carpentry/Accessories	RJS Construction		Superior, WI	1	\$239,575.00				
24	Laura Mac E.S.	Roofing/Sheet Metal/Wall Panels	Berwald Roofing Company, Inc		St Paul, MN	3			\$924,434.00		
25	Laura Mac E.S.	Caulking/Firestopping	Carciofini Company		Minneapolis, MN	3			\$39,245.00		



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	26	Laura Mac E.S.	Coiling Doors/Grilles/Sectional Doors	API Garage Door Store	Waite Park, MN	3			\$25,250.00		
	27	Laura Mac E.S.	Drywall	Minuti-Ogle, Co.	St Paul, MN	3			\$595,090.00		
	28	Laura Mac E.S.	Accoustical Ceilings/Accoustical Treatments	Flament Hampshire, Inc.	Superior, WI	1	\$115,440.00				
	29	Laura Mac E.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd	Minneapolis, MN	3			\$44,133.00		
	30	Laura Mac E.S.	Painting/Coatings	Northland Painting of Duluth	Duluth, MN	1	\$99,144.00				
	31	Laura Mac E.S.	Visual Display Surfaces - Supply	Platinum Visual Systems	Corona, CA	3			\$26,890.00		
	32	Laura Mac E.S.	Folding Panel Partitions	Hufcor Minnesota, LLC	Golden Valley, MN	3			\$9,033.00		
	33	Laura Mac E.S.	Metal Lockers	Lyon Workspace Projects	Aurora, IL	3			\$73,000.00		
	34	Laura Mac E.S.	Athletic Equipment	H & B Specialized Products, Inc.	Minneapolis, MN	3			\$22,850.00		
	35	Laura Mac E.S.	Window Treatments	Custom Drapery & Blinds by Michael Esch	Minneapolis, MN	3			\$10,232.00		
	36	Laura Mac E.S.	Manufactured Casework	Haldeman-Homme, Inc	Minneapolis, MN	3			\$312,265.00		
	37	Laura Mac E.S.	Elevators	Schindler Elevator Corp.	Eagan, MN	3			\$58,310.00		
	38	Laura Mac E.S.	Fire Protection	Summit Fire	Duluth, MN	1	\$119,775.00				
	39	Laura Mac E.S.	Plumbing & Heating Pipe	Gorham Oien Mechanical	Mora, MN	2		\$1,283,000.00			
	40	Laura Mac E.S.	Electrical/Communication/Security/Technology	Benson Electric	Superior, WI	1	\$1,576,144.00				
	41	Laura Mac E.S.	Sand Base	Ulland Bros, Inc.	Cloquet, MN	1	\$71,725.00				
	42	Laura Mac E.S.	Landscape/Playground	MCI dba Multiple Concepts Interiors	Waite Park, MN	3			\$168,155.00		
	43	Laura Mac E.S.	Aluminum Entrances/Glazing	St. Germain's Glass, Inc.	Duluth, MN	1	\$309,292.00				
	44	Laura Mac E.S.	Tile	CD Tile & Stone	Blaine, MN	3			\$122,945.00		
	45	Laura Mac E.S.	Terrazzo/Resinous Flooring	Advanced Terrazzo	Coon Rapids, MN	3			\$122,980.00		
	46	Laura Mac E.S.	HVAC/Air Distribution	Thelen	Brainerd, MN	2		\$820,000.00			
	47	Laura Mac E.S.	Testing & Balancing	Test & Balance Associates	Duluth, MN	1	\$23,160.00				
	48	Laura Mac E.S.	Landscaping	Duluth Superior Erection	Duluth, MN	1	\$66,600.00				
	49	Laura Mac E.S.	Building Demo	Hibbing Excavation	Hibbing, MN	2		\$638,400.00			
general conditions	1	Laura Mac E.S.	Construction Waste Management	Veit	Duluth, MN	1	\$42,000.00				
	2	Laura Mac E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$2,800.00				
	3	Laura Mac E.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,100.00				
	4	Laura Mac E.S.	Telephone Service	Qwest	Duluth, MN	1	\$6,300.00				
	5	Laura Mac E.S.	Site Fencing	Keller Fencing	Grand Rapids, MN	2		\$12,800.00			
	6	Laura Mac E.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$60,000.00				
	7	Laura Mac E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$24,000.00				
	Totals							\$6,658,678.00	\$2,754,200.00	\$5,125,394.00	\$14,538,272.00
	Percentage of Total \$\$							45.80%	18.94%	35.25%	100.00%
	1	Lincoln Piedmont E.S.	Piedmont School Demolition	Alliance Steel	Superior, WI	1	\$269,000.00				
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Mavo	Duluth, MN	1				
	2	Lincoln Piedmont E.S.			Carlson Professional Svc	Duluth, MN	1				
	2	Lincoln Piedmont E.S.	Building Concrete	Kelleher Construction	Burnsville, MN	3			\$904,669.00		
	3	Lincoln Piedmont E.S.	Precast Concrete	Hanson Structural	Maple Grove, MN	3			\$253,358.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		RJS Crane Rental	Superior, WI	1				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
Contractors	4	Lincoln Piedmont E.S.	Unit Masonry	Harbor City Masonry	Duluth, MN	1	\$2,007,750.00				
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	Reliable Retrofit Insul.	Brainerd, MN	2					
	2	Lincoln Piedmont E.S.		Arrowhead Concrete Works	Hermantown, MN	1					
	5	Lincoln Piedmont E.S.		Structural Steel/Metal Fab Supply	Dynamic Structural Steel	Proctor, MN	1	\$571,800.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	Sherwin-Williams	Hermantown, MN	1					
	6	Lincoln Piedmont E.S.		Steel Erection	Northern Industrial Erectors	Grand Rapids, MN	2		\$163,492.00		
	7	Lincoln Piedmont E.S.		Carpentry & Overhead & Coiling	Lipe Brothers	Duluth, MN	1	\$285,600.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	H & H Lumber	Superior, WI	1					
	8	Lincoln Piedmont E.S.		Waterproofing & Dampproofing	Kremer & Davis	Fridley, MN	3			\$59,600.00	
	9	Lincoln Piedmont E.S.		Joint Sealers	American Masonry	Fridley, MN	3			\$34,684.00	
	10	Lincoln Piedmont E.S.	Doors, Frames & Hardware	Northern Door	Duluth, MN	1	\$206,495.00				
	11	Lincoln Piedmont E.S.	Aluminum Entrances	Capital City Glass	Blaine, MN	3			\$345,324.00		
	12	Lincoln Piedmont E.S.	Drywall, Plaster, Stucco	Zintl	Stillwater, MN	3			\$261,849.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	Tamarack	Duluth, MN	1					
	13	Lincoln Piedmont E.S.		Tile	Superior Tile & Terrazzo	Forest Lake, MN	3			\$111,210.00	
	14	Lincoln Piedmont E.S.		Accoustical & Metal Ceilings	Flament-Hampshire	Superior, WI	1	\$124,250.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	USG	Cloquet, MN	1					
	15	Lincoln Piedmont E.S.		Wood Flooring	FLR Sanders	Princeton, MN	3			\$46,300.00	
	16	Lincoln Piedmont E.S.		Carpet/Resilient Flooring	Johnson Carpet Tile	Duluth, MN	1	\$155,900.00			
	17	Lincoln Piedmont E.S.	Terrazzo	Twin City Tile	St Paul, MN	3			\$269,680.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	Duluth Ready Mix	Duluth, MN	1					
	18	Lincoln Piedmont E.S.		Painting	Steinbrecher Painting	Princeton, MN	3			\$105,500.00	
	19	Lincoln Piedmont E.S.		Miscellaneous	Kendall Doors	Mankato, MN	3			\$57,651.00	
	20	Lincoln Piedmont E.S.	Lockers	Olympic Locker	Eden Prairie, MN	3			\$21,387.00		
	21	Lincoln Piedmont E.S.	Operable Partitions	Hufcor Minnesota	Golden Valley, MN	3			\$32,898.00		
	22	Lincoln Piedmont E.S.	Athletic Equipment	H & B Specialized Products	Eden Prairie, MN	3			\$22,634.00		
	23	Lincoln Piedmont E.S.	Finish Carpentry	Haldeman-Homme	Minneapolis, MN	3			\$359,657.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	St Germain's Cabinet	Duluth, MN	1					
	24	Lincoln Piedmont E.S.		Window Treatment	Custom Drapery & Blinds	Burnsville, MN	3			\$26,500.00	
	25	Lincoln Piedmont E.S.		Passenger Elevators	Schindler Elevator	Eagan, MN	3			\$53,210.00	
	26	Lincoln Piedmont E.S.	Fire Protection Systems	Ahern Fire Protection	Minneapolis, MN	3			\$117,066.00		
	27	Lincoln Piedmont E.S.	Mechanical	MD Mechanical	St Joseph, MN	3			\$2,432,000.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	Johnson Controls	Duluth, MN	1					
	2	Lincoln Piedmont E.S.		Northern Industrial Insulation	Hermantown, MN	1					
	3	Lincoln Piedmont E.S.		Ferguson Enterprises	Duluth, MN	1					
	28	Lincoln Piedmont E.S.	Electrical	Electrical Systems	Brainerd, MN	2		\$1,340,200.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	Gray Bar Electric	Duluth, MN	1					
	2	Lincoln Piedmont E.S.		C Rescent Electric	Brainerd, MN	2					
	3	Lincoln Piedmont E.S.		Simplex/Grinnell	Duluth, MN	1					
	4	Lincoln Piedmont E.S.		Johnson Controls	Duluth, MN	1					



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
5	Lincoln Piedmont E.S.			ESC Supply	Proctor, MN	1				
6	Lincoln Piedmont E.S.			Viking Electric	Duluth, MN	1				
29	Lincoln Piedmont E.S.	Demo, Earthwork & Site Utilities	Northland Constructors		Duluth, MN	1	\$1,535,211.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers			Hovland Masonry	Duluth, MN	1			
30	Lincoln Piedmont E.S.	Landscaping	AJ's Lawncare, inc.		Duluth, MN	1	\$47,500.00			
31	Lincoln Piedmont E.S.	Chain Link Fences	Century Fence		Forest Lake, MN	3			\$11,186.00	
32	Lincoln Piedmont E.S.	Bituminous Built-Up Roof	McDowell Co		Waite Park, MN	3			\$699,700.00	
Totals							\$5,203,506.00	\$1,503,692.00	\$6,226,063.00	\$12,933,261.00
Percentage of Total \$\$\$							40.23%	11.63%	48.14%	100.00%

Contractors	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	1	Lincoln Park M.S.	Earthwork & Site Utilities	Veit		Duluth, MN	1	\$5,314,500.00		
2	Lincoln Park M.S.	Site Concrete	Hovland		Hermantown, MN	1	\$245,000.00			
3	Lincoln Park M.S.	Concrete	Kelleher Construction		Burnsville, MN	3			\$2,298,400.00	
4	Lincoln Park M.S.	Precast Concrete	Molin Concrete		Lino Lakes, MN	3			\$2,084,728.00	
5	Lincoln Park M.S.	Masonry	Rice Lake Construction Group		Deerwood, MN	2		\$3,788,650.00		
6	Lincoln Park M.S.	Structural Steel/Supply	Le Jeune Steel Co		Minneapolis, MN	3			\$1,261,500.00	
7	Lincoln Park M.S.	Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$308,000.00		
8	Lincoln Park M.S.	Carpentry	Tekton Construction		St Louis Park, MN	3			\$1,023,500.00	
9	Lincoln Park M.S.	Structural Glue-Laminated Construction	Timber Systems, LLC		Lapeer, MI	3			\$521,532.00	
10	Lincoln Park M.S.	Casework	Haldeman-Homme		Minneapolis, MN	3			\$1,065,677.00	
11	Lincoln Park M.S.	Metal Panels & Roofing	Berwald Roofing		North St Paul, MN	3			\$2,246,949.00	
12	Lincoln Park M.S.	Joint Sealers	Sunrise Speciality Contracting		Big Lake, MN	3			\$51,800.00	
13	Lincoln Park M.S.	HM Frames, Doors & Finish Hardware- Supply	Sell Hardware, Inc.		Duluth, MN	1	\$303,150.00			
14	Lincoln Park M.S.	Sectional Doors	Lipe Brothers		Duluth, MN	1	\$49,500.00			
15	Lincoln Park M.S.	Aluminum Windows	InterClad		Plymouth, MN	3			\$997,000.00	
16	Lincoln Park M.S.	Drywall	Olympic Companies		Minnetonka, MN	3			\$596,000.00	
17	Lincoln Park M.S.	Tile	Grazzini Bros		Eagan, MN	3			\$251,900.00	
18	Lincoln Park M.S.	Accoustical Ceilings & Treatments	Architectural Sales of MN, Inc.		Minneapolis, MN	3			\$532,000.00	
19	Lincoln Park M.S.	Wood Flooring	Haldeman-Homme DBA Anderson-Ladd		Minneapolis, MN	3			\$153,489.00	
20	Lincoln Park M.S.	Carpet/Resilient Flooring	MCI, Inc.		Waite Park, MN	3			\$316,351.00	
21	Lincoln Park M.S.	Terrazzo Flooring	Advanced Terrazzo & Tile Co		Coon Rapids, MN	3			\$240,000.00	
22	Lincoln Park M.S.	Paint, Coatings & Wall Coverings	Fransen Decorating, Inc.		Milaca, MN	3			\$254,652.00	
23	Lincoln Park M.S.	Visual Display Boards-Supply	W.E. Neal Slate Co		Watertown, MN	3			\$37,690.00	
24	Lincoln Park M.S.	Misc. Specialties - Supply	Kendall Doors		Mankato, MN	3			\$107,150.00	
25	Lincoln Park M.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$553,543.00	
26	Lincoln Park M.S.	Metal Lockers	Olympus Lockers		Eden Prairie, MN	3			\$164,200.00	
27	Lincoln Park M.S.	Theatrical Stage Equipment	Gopher Stage Lighting		Minneapolis, MN	3			\$276,927.00	
28	Lincoln Park M.S.	Window Treatment	Custom Drapery & Blinds		Burnsville, MN	3			\$60,389.00	
29	Lincoln Park M.S.	Pool Construction	Aqua Logic, Inc.		Waconia, MN	3			\$758,000.00	



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
30	Lincoln Park M.S.	Elevator	Schindler Elevator		Eagan, MN	3			\$72,010.00	
31	Lincoln Park M.S.	Fire Protection	Brothers Fire Protection		Duluth, MN	1	\$324,000.00			
32	Lincoln Park M.S.	Mechanical	Gorham Oien Mechanical		Mora, MN	2		\$5,494,500.00		
33	Lincoln Park M.S.	Electrical	Api Electrical Co		Duluth, MN	1	\$3,284,650.00			
34	Lincoln Park M.S.	Home Bldg Demo	Veit		Duluth, MN	1	\$42,800.00			
Totals							\$9,563,600.00	\$9,591,150.00	\$15,925,387.00	\$35,080,137.00
Percentage of Total \$\$							27.26%	27.34%	45.40%	100.00%
1	Congdon ES	Site Earthworks, Excavation & Utilities	Northland Constructors		Duluth, MN	1	\$881,400.00			
2	Congdon ES	Site Concrete	Hovland Concrete & Masonry		Hermantown, MN	1	\$82,350.00			
3	Congdon ES	Concrete	Kelleher Construction		Burnsville, MN	3			\$331,000.00	
4	Congdon ES	Structural Steel/Supply		Ben's Structural Fabricatons	Waite Park, MN	3			\$172,000.00	
5	Congdon ES	Masonry	Harbor City Masonry, Inc.		Duluth, MN	1	\$554,544.00			
8	Congdon ES	Steel Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$128,300.00	
9	Congdon ES	Demolition	Lipe Brothers Construction, Inc.		Duluth, MN	1	\$454,000.00			
13	Congdon ES	Supply		Inc.	Duluth, MN	1	\$147,500.00			
14	Congdon ES	Glazing	St. Germain's Glass, Inc.		Duluth, MN	1	\$78,600.00			
15	Congdon ES	Drywall, Plaster and Framing	Custom Drywall, Inc.		St. Paul, MN	3			\$360,900.00	
28	Congdon ES	Fire Protection	Co.		Hermantown, MN	1	\$115,600.00			
29	Congdon ES	Mechanical	Contracting, Inc.		Hibbing, MN	2		\$2,030,616.00		
30	Congdon ES	Electrical, Technology and Security	Belknap Electric, Inc.		Superior, WI	1	\$1,222,222.00			
Totals							\$3,536,216.00	\$2,030,616.00	\$992,200.00	\$6,559,032.00
Percentage of Total \$\$							53.91%	30.96%	15.13%	100.00%
1	Grant ES	Grey's Creek Infill	Ulland		Carlton, MN	1	\$54,360.00			
2	Grant ES	Utilities Excavation	Veit		Duluth, MN	1	\$92,195.00			
3	Grant ES	Asbestos Abatement	Acct, Inc.		Cloquet, MN	1	\$89,150.00			
4	Grant ES	Demo	Kellington Construction		Minneapolis, MN	3			\$397,835.00	
5	Grant ES	Earthwork & Site Utilities	Veit		Duluth, MN	1	\$834,155.00			
6	Grant ES	Cast-In-Place Concrete	Kelleher Construction		Burnsville, MN	3			\$778,840.00	
7	Grant ES	Precast Concrete	Molin Concrete		Lino Lakes, MN	3			\$149,688.00	
8	Grant ES	Steel Erection	Industrial Construction Specialists		Eau Claire, WI	3			\$89,200.00	
9	Grant ES	Steel Supply	D & M Iron Works Inc		St Paul, MN	3			\$236,823.00	
10	Grant ES	Carpentry	Crossroad Construction		Ham lake, MN	3			\$407,500.00	
11	Grant ES	Dampproofing & Waterproofing	Kremer & Davis Inc.		Fridley, MN	3			\$62,000.00	
12	Grant ES	Caulking & Sealants	Sunrise Speciality Contracting		Big Lake, MN	3			\$58,150.00	
13	Grant ES	Doors & Frames & Hardware Supplies	Sell Hardware, Inc.		Duluth, MN	1	\$192,900.00			
14	Grant ES	Coiling Doors/Overhead Doors	Lipe Brothers		Duluth, MN	1	\$12,500.00			
15	Grant ES	Wood Flooring	Haldeman-Homme DBA Anderson-Ladd		Minneapolis, MN	3			\$49,201.00	
16	Grant ES	Painting/Wallcovering	Steinbrecher Painting		Princeton, MN	3			\$122,000.00	



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17	Grant ES	Misc. Specialties - Supply	Building Material Supply, Inc.		Golden Valley, MN	3			\$34,250.00	
18	Grant ES	Visual Display Boards-Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$27,290.00	
19	Grant ES	Folding Panel Partitions	Hufcor Minnesota LLC		Golden Valley, MN	3			\$9,405.00	
20	Grant ES	Lockers	Olympus Lockers		Eden Prairie, MN	3			\$42,637.00	
21	Grant ES	Gymnasium Equipment	Centre Stage Manufacturing		Sauk Centre, MN	3			\$35,900.00	
22	Grant ES	Site Furnishings	Urban Companies, LLC		St Paul, MN	3			\$36,000.00	
23	Grant ES	Roller Window Shades	Lipe Brothers		Duluth, MN	1	\$35,300.00			
24	Grant ES	Casework	LSI Corporation		Plymouth, MN	3			\$267,014.00	
25	Grant ES	Elevator	Schindler Elevator		Eagan, MN	3			\$75,927.00	
26	Grant ES	Fire Protection	A.W. Kuettel & Sons		Duluth, MN	1	\$150,484.00			
27	Grant ES	Plumbing & Heat Piping	Shannon's		International Falls, MN	2		\$1,442,000.00		
28	Grant ES	Electric	Belknap Electric		Superior, WI	1	\$1,496,170.00			
29	Grant ES	Concrete Filled Steel Piles	Veit		Duluth, MN	1	\$271,620.00			
30	Grant ES	Playground Equipment	Landscape Structures		Delano, MN	3			\$232,120.00	
31	Grant ES	Chain Link Fences and Gates	Keller Fence		Grand Rapids, MN	2		\$44,300.00		
32	Grant ES	Landscaping	Urban Companies, LLC		St Paul, MN	3			\$42,400.00	
33	Grant ES	Site Utilities	Ulland Brothers		Cloquet, MN	1	\$427,680.00			
34	Grant ES	House Demolition	RJS		Superior, WI	1	\$50,000.00			
35	Grant ES	Masonry	Bedrock-Flint, Inc.		Duluth, MN	1	\$1,488,784.00			
36	Grant ES	Alum. Entrances/Glazing	Superior Glass, Inc.		Superior, WI	1	\$205,975.00			
37	Grant ES	Tile/Flooring & Carpet	Northland Flooring		Grand Rapids, MN	2		\$454,400.00		
38	Grant ES	Terrazzo	Grazzini Brothers		Eagan, MN	3			\$98,400.00	
39	Grant ES	Acoustical Ceiling/Panels	Twin City Acoustics, Inc.		Plymouth, MN	3			\$131,240.00	
40	Grant ES	HVAC	Thelen Heating & Roofing		Brainard, MN	2		\$1,267,000.00		
Totals							\$3,656,514.00	\$1,486,300.00	\$3,154,180.00	\$8,296,994.00
Percentage of Total \$\$\$							44.07%	17.91%	38.02%	100.00%

	Project	Scope of Work	Contractor/Consultant	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
1	LRFP	Real Estate	F.I. Salter	Duluth, MN	1				
1	LRFP	Subcontractors & Suppliers	Ramslund and Vigen	Duluth, MN	1				
2	LRFP		Paul Loraas, attorney	Duluth, MN	1				
3	LRFP		David Oberstar, attorney	Duluth, MN	1				
4	LRFP		Edmunds Realty	Duluth, MN	1				
5	LRFP		Prodigy Realty	Duluth, MN	1				
6	LRFP		Edina Realty	Duluth, MN	1				
7	LRFP		A-1 Movers	Superior, WI	1				
8	LRFP		Wherley Movers	Duluth, MN	1				
9	LRFP		Terry Davis Construction	Duluth, MN	1				
10	LRFP		Van Dyke Home Inspections	Duluth, MN	1				
11	LRFP		Inspection Protection	Duluth, MN	1				
12	LRFP		Leone Residential Inspec.	Duluth, MN	1				

