



LEE COLLEGE

**FY 2026-2027  
PROPOSED BUDGET**



**Lee College**  
**Operating Funds Budget Summary**  
**FY 2026-2027 Proposed Budget**

| <b>Reveneues</b>                   | <b>FY 2026<br/>Adopted Budget</b> | <b>FY 2027<br/>Proposed<br/>Budget</b> | <b>Variance From<br/>Prior Year</b> |
|------------------------------------|-----------------------------------|----------------------------------------|-------------------------------------|
| Disctrict Taxes - M&O Current Year | \$ 39,361,735                     | \$ 40,644,979                          | \$ 1,283,244                        |
| Disctrict Taxes - I&S              | 1,385,678                         | 1,097,910                              | (287,768)                           |
| Disctrict Taxes - Prior Year       | -                                 | 650,000                                | 650,000                             |
| In-Lieu Of (FTZ)                   | 2,250,127                         | 2,200,000                              | (50,127)                            |
| State Appropriations               | 20,028,679                        | 16,182,545                             | (3,846,134)                         |
| Tuition & Fees                     | 17,613,069                        | 17,743,714                             | 130,645                             |
| Workforce                          | 1,500,000                         | 1,500,000                              | -                                   |
| Other Revenues                     | 1,900,512                         | 1,900,512                              | -                                   |
| Interest Income                    | 2,600,000                         | 2,500,000                              | (100,000)                           |
| <b>Total Revenues</b>              | <b>\$ 86,639,800</b>              | <b>\$ 84,419,660</b>                   | <b>\$ (2,220,140)</b>               |
| <b>Expenses</b>                    |                                   |                                        |                                     |
| Salaries & Benefits                | \$ 51,469,662                     | \$ 51,301,940                          | \$ (167,722)                        |
| Operating                          | 31,030,918                        | 29,125,160                             | (1,905,758)                         |
| Debt - Bonds                       | 2,904,002                         | 2,667,006                              | (236,996)                           |
| Debt - Lease                       | 1,235,218                         | 1,325,554                              | 90,336                              |
| <b>Total Expenses</b>              | <b>\$ 86,639,800</b>              | <b>\$ 84,419,660</b>                   | <b>\$ (2,220,140)</b>               |
| <b>Net Revenues (Expenses)</b>     | <b>\$ -</b>                       | <b>\$ -</b>                            | <b>\$ -</b>                         |

**Lee College**  
**Revenue Details**  
**FY 2026-2027 Proposed Budget**

| Revenues                              | FY 2023<br>Actuals   | FY 2024<br>Actuals   | FY 2025<br>Actuals   | FY 2026<br>Adopted   | FY 2026<br>Projected | FY 2027<br>Proposed  |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Tuition-Resident In- District         | \$ 5,719,502         | \$ 5,760,926         | \$ 5,424,277         | \$ 5,100,000         | \$ 5,046,563         | \$ 5,100,000         |
| Tuition-Out of District               | 4,026,431            | 4,087,006            | 4,221,944            | 4,220,000            | 4,506,211            | 4,220,000            |
| Tuition-Non-Resident                  | 456,270              | 428,045              | 398,993              | 436,644              | 559,085              | 436,644              |
| Tuition -Dual Credit                  | 1,144,625            | 1,606,725            | 2,358,059            | 2,100,000            | 2,543,562            | 2,100,000            |
| Tuition Waivers                       | (1,705,845)          | (1,709,283)          | (1,423,317)          | (1,300,000)          | (972,496)            | (1,000,000)          |
| MyBooks Waivers                       | -                    | (387,349)            | (212,289)            | (250,000)            | (392,586)            | (300,000)            |
| TPEG Transfers-Resident               | (406,627)            | (620,429)            | (716,636)            | (595,836)            | (726,771)            | (625,200)            |
| TPEG Transfers-Non-Resident           | (27,384)             | (25,860)             | (23,940)             | (26,199)             | (71,826)             | (116,190)            |
| Repeat Course Fee                     | 148,325              | 156,485              | 153,170              | 158,950              | 138,975              | 158,950              |
| Student Service Fees                  | 275,103              | 261,414              | 251,309              | 265,000              | 255,813              | 265,000              |
| Registration Fees                     | 579,786              | 545,219              | 523,223              | 551,650              | 531,236              | 551,650              |
| General Use Fee                       | 1,960,759            | 1,894,373            | 1,815,948            | 2,013,065            | 1,862,470            | 2,013,065            |
| myBooks Fees                          | 1,600,429            | 2,096,762            | 3,116,242            | 2,800,000            | 2,993,489            | 2,800,000            |
| International Education Fee           | 22,807               | 21,514               | 20,665               | 21,750               | 20,974               | 21,750               |
| Laboratory Fees                       | 483,029              | 462,565              | 494,522              | 494,300              | 615,483              | 494,300              |
| Learning Technology Fee               | 570,336              | 537,818              | 516,620              | 542,600              | 524,353              | 542,600              |
| Re-Entry Fee Huntsville               | -                    | 397,530              | 382,770              | 400,000              | 337,266              | 400,000              |
| Student Telehealth Fees               | 124,738              | 171,600              | 222,563              | 222,300              | 227,488              | 222,300              |
| Refund -Student Fees                  | -                    | (681)                | (425)                | -                    | (226)                | -                    |
| Other Student Fees                    | 460,263              | 444,857              | 470,453              | 458,845              | 434,563              | 458,845              |
| <b>Total Tuition and Fees</b>         | <b>15,432,547</b>    | <b>16,129,237</b>    | <b>17,994,151</b>    | <b>17,613,069</b>    | <b>18,433,626</b>    | <b>17,743,714</b>    |
| <b>State Appropriations</b>           | <b>10,510,560</b>    | <b>20,169,021</b>    | <b>21,830,635</b>    | <b>20,028,679</b>    | <b>20,191,528</b>    | <b>16,182,545</b>    |
| <b>District Taxes - M&amp;O</b>       | <b>34,173,402</b>    | <b>36,419,302</b>    | <b>36,503,504</b>    | <b>39,361,735</b>    | <b>39,771,391</b>    | <b>40,644,979</b>    |
| <b>District Taxes - I&amp;S</b>       | <b>5,103,027</b>     | <b>5,264,982</b>     | <b>5,152,022</b>     | <b>1,385,678</b>     | <b>1,377,175</b>     | <b>1,097,910</b>     |
| <b>District Taxes - Prior Year</b>    | <b>-</b>             | <b>-</b>             | <b>422,533</b>       | <b>-</b>             | <b>639,452</b>       | <b>650,000</b>       |
|                                       | <b>39,276,429</b>    | <b>41,684,284</b>    | <b>42,078,059</b>    | <b>40,747,413</b>    | <b>41,788,018</b>    | <b>42,392,889</b>    |
| <b>Workforce/CE Revenues</b>          | <b>1,649,703</b>     | <b>1,377,166</b>     | <b>1,404,515</b>     | <b>1,500,000</b>     | <b>1,470,267</b>     | <b>1,500,000</b>     |
|                                       | <b>1,649,703</b>     | <b>1,377,166</b>     | <b>1,404,515</b>     | <b>1,500,000</b>     | <b>1,470,267</b>     | <b>1,500,000</b>     |
| <b>Revenue in Lieu of Taxes (FTZ)</b> | <b>2,274,966</b>     | <b>2,463,886</b>     | <b>2,232,490</b>     | <b>2,250,127</b>     | <b>2,195,021</b>     | <b>2,200,000</b>     |
|                                       | <b>2,274,966</b>     | <b>2,463,886</b>     | <b>2,232,490</b>     | <b>2,250,127</b>     | <b>2,195,021</b>     | <b>2,200,000</b>     |
| <b>Other Revenues</b>                 | <b>2,830,554</b>     | <b>1,645,703</b>     | <b>1,784,762</b>     | <b>1,900,512</b>     | <b>2,139,706</b>     | <b>1,900,512</b>     |
| <b>Interest Income</b>                | <b>1,706,696</b>     | <b>2,595,035</b>     | <b>3,044,198</b>     | <b>2,600,000</b>     | <b>2,500,454</b>     | <b>2,500,000</b>     |
|                                       | <b>4,537,250</b>     | <b>4,240,738</b>     | <b>4,828,960</b>     | <b>4,500,512</b>     | <b>4,640,160</b>     | <b>4,400,512</b>     |
| <b>Total Revenues:</b>                | <b>\$ 73,681,455</b> | <b>\$ 86,064,332</b> | <b>\$ 90,368,809</b> | <b>\$ 86,639,800</b> | <b>\$ 88,718,620</b> | <b>\$ 84,419,660</b> |

## 2027 PROPOSED REVENUE DETAILS

### Assumptions for FY 2027 revenue:

- M&O Proposed tax rate for Fiscal Year 2027 is \$0.18214, a .74% increase compared to prior year M&O tax rate of \$0.18081.
- I&S Proposed tax rate for Fiscal Year 2026 is \$0.00492, a 21.28% decrease compared to prior year I&S tax rate of \$0.00625. The decrease is primarily due to the required debt service payment of \$1,098,750.
- The proposed rate does not exceed the Voter-Approval Rate.

|          | <b>FY 2026<br/>Rate</b> | <b>FY 2027<br/>Rate</b> | <b>\$<br/>Change</b> |
|----------|-------------------------|-------------------------|----------------------|
| M&O Rate | \$ 0.18081              | \$ 0.18214              | \$ (0.0013)          |
| I&S Rate | \$ 0.00625              | \$ 0.00492              | \$ 0.0013            |
|          | \$ 0.18706              | \$ 0.18706              | \$ 0.0000            |

- The In-Lieu of Taxes decreased to align more with the current year actuals.
- The slight increase in Tuition and Fees reflects an alignment with current-year actual revenues, while enrollment is projected to remain flat.
- Overall state revenue decreased by \$3.8 million, primarily due to changes in the funding formula adopted by the Texas Higher Education Coordinating Board (THECB).
- Interest income decreased to align more with current year's actuals.

**Lee College**  
**Expense Details**  
**FY 2026-2027 Proposed Budget**

| Expenses                                   | FY 2023<br>Actuals   | FY 2024<br>Actuals   | FY 2025<br>Actuals   | FY 2026<br>Adopted   | FY 2026<br>Projected | FY 2027<br>Proposed  | Variance<br>From Prior<br>Year |
|--------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------------------|
| <b>Salaries-Faculty</b>                    | \$ 13,284,647        | \$ 14,050,374        | \$ 13,725,169        | \$ 14,366,430        | \$ 14,631,922        | \$ 13,584,665        | \$ (781,765)                   |
| <b>Salaries-Faculty PT/Overload</b>        | 4,048,301            | 4,315,165            | 4,344,054            | 4,415,530            | 4,242,310            | 4,584,580            | 169,050                        |
| <b>Overtime</b>                            | 176,677              | 149,350              | 179,089              | 223,000              | 241,856              | 218,600              | (4,400)                        |
| <b>Stipends</b>                            | 962,955              | 825,467              | 1,037,845            | 1,208,234            | 1,306,725            | 913,796              | (294,438)                      |
| <b>Salaries-Administrative Support</b>     | 11,103,967           | 11,854,171           | 12,267,198           | 13,619,047           | 13,654,256           | 13,825,845           | 206,798                        |
| <b>PT Salaries-Admin Support</b>           | 96,061               | 137,265              | 129,124              | 111,000              | 249,019              | 201,431              | 90,431                         |
| <b>Salaries-Classified Staff</b>           | 3,651,639            | 3,908,419            | 3,941,115            | 4,160,636            | 4,205,843            | 4,170,170            | 9,534                          |
| <b>PT Salaries-Classified Staff</b>        | 930,797              | 1,105,292            | 907,765              | 1,160,591            | 1,000,617            | 1,198,481            | 37,890                         |
| <b>Salaries-Service Staff</b>              | 2,819,015            | 3,030,015            | 2,998,145            | 3,167,191            | 3,175,358            | 3,048,610            | (118,581)                      |
| <b>PT Salaries-Service Staff</b>           | 222,828              | 316,146              | 162,756              | 295,914              | 217,980              | 295,111              | (803)                          |
| <b>Salaries-Student Assistants</b>         | 200,571              | 180,000              | 360,037              | 207,000              | 448,974              | 257,000              | 50,000                         |
| <b>Total Salaries</b>                      | <b>37,497,459</b>    | <b>39,871,664</b>    | <b>40,052,296</b>    | <b>42,934,573</b>    | <b>43,374,859</b>    | <b>42,298,289</b>    | <b>(636,284)</b>               |
| <b>Employer Medicare</b>                   | 531,876              | 531,403              | 568,116              | 549,305              | 610,472              | 576,520              | 27,215                         |
| <b>FICA</b>                                | 1,967,530            | 1,961,407            | 2,115,787            | 1,999,510            | 2,253,983            | 2,109,600            | 110,090                        |
| <b>OBRA Admin Costs</b>                    | 6,500                | 6,500                | -                    | 6,500                | -                    | -                    | (6,500)                        |
| <b>Group Insurance-Staff</b>               | 3,707,378            | 3,769,409            | 3,628,390            | 3,921,680            | 4,104,884            | 4,219,641            | 297,961                        |
| <b>Workers Compensation</b>                | 46,510               | 130,000              | 117,020              | 130,000              | 49,466               | 130,000              | -                              |
| <b>Educational Assistance</b>              | 27,106               | 50,000               | 23,090               | 50,000               | 33,000               | 50,000               | -                              |
| <b>Unemployment Compensation Ins</b>       | 25,290               | 45,000               | 14,518               | 45,000               | 30,543               | 45,000               | -                              |
| <b>State Retirement Match-Grants</b>       | 1,218,052            | 1,298,667            | 1,167,411            | 1,395,651            | 1,280,101            | 1,433,140            | 37,489                         |
| <b>ORP Contributions (1.19%)</b>           | 225,483              | 358,697              | 205,879              | 358,696              | 229,036              | 300,000              | (58,696)                       |
| <b>Retirement-New Member Surcharge</b>     | 109,209              | 75,000               | 111,241              | 75,000               | 109,456              | 120,000              | 45,000                         |
| <b>Employee Assistance Plan</b>            | 17,251               | 19,750               | 16,419               | 19,750               | 18,276               | 19,750               | -                              |
| <b>Total Benefits</b>                      | <b>7,882,187</b>     | <b>8,245,833</b>     | <b>7,967,871</b>     | <b>8,551,092</b>     | <b>8,719,216</b>     | <b>9,003,651</b>     | <b>452,559</b>                 |
| <b>Legal Fees</b>                          | 103,866              | 100,000              | 270,716              | 150,000              | 254,874              | 150,000              | -                              |
| <b>Contract Service</b>                    | 5,612,002            | 6,111,249            | 6,127,187            | 5,034,035            | 3,780,973            | 5,121,765            | 87,730                         |
| <b>Instruction Contract Service</b>        | 425,497              | 587,500              | 424,830              | 575,000              | 454,397              | 553,500              | (21,500)                       |
| <b>Equipment</b>                           | 1,278,956            | 1,288,509            | 969,549              | 1,012,269            | 3,845,249            | 983,945              | (28,324)                       |
| <b>Computer Software</b>                   | -                    | -                    | -                    | 4,533,706            | 1,138,357            | 4,427,698            | (106,008)                      |
| <b>Insurance</b>                           | 1,458,905            | 1,468,000            | 1,557,991            | 1,513,000            | 1,513,000            | 713,000              | (800,000)                      |
| <b>Other Operating Expense</b>             | 8,495,078            | 10,283,823           | 7,941,687            | 10,766,892           | 9,095,756            | 10,202,393           | (564,499)                      |
| <b>Total Operating Expenses</b>            | <b>17,374,303</b>    | <b>19,839,081</b>    | <b>17,291,960</b>    | <b>23,584,902</b>    | <b>20,082,605</b>    | <b>22,152,301</b>    | <b>(1,432,601)</b>             |
| <b>Repairs/Maintenance</b>                 | 3,525,150            | 4,623,972            | 4,919,067            | 3,498,615            | 3,169,807            | 3,448,315            | (50,300)                       |
| <b>Travel/Professional Development</b>     | 1,051,574            | 1,265,899            | 1,161,107            | 1,442,156            | 990,574              | 1,006,625            | (435,531)                      |
| <b>Utilities</b>                           | 1,669,526            | 1,643,500            | 1,838,500            | 1,989,242            | 1,701,916            | 2,017,919            | 28,677                         |
| <b>Contingency</b>                         | -                    | -                    | -                    | 500,000              | 400,000              | 500,000              | -                              |
| <b>G.O. Bond Principal</b>                 | 3,940,000            | 3,940,000            | 4,035,000            | 135,000              | 2,115,986            | -                    | (135,000)                      |
| <b>G.O. Bond Interest</b>                  | 1,479,250            | 1,475,750            | 1,301,250            | 1,199,500            | 1,199,500            | 1,098,750            | (100,750)                      |
| <b>Revenue Bond Principal</b>              | 1,060,000            | 1,060,000            | 1,095,000            | 1,130,000            | 1,130,000            | 1,165,000            | 35,000                         |
| <b>Revenue Bond/ Other Interest Paid</b>   | 507,907              | 507,907              | 471,221              | 439,502              | 439,502              | 403,256              | (36,246)                       |
| <b>Capital Lease - Energy Mgmt Project</b> | 1,146,750            | 1,147,394            | 1,196,175            | 1,235,218            | 1,261,844            | 1,325,554            | 90,336                         |
| <b>Total Debt</b>                          | <b>8,133,907</b>     | <b>8,131,051</b>     | <b>8,098,646</b>     | <b>4,139,220</b>     | <b>6,146,832</b>     | <b>3,992,560</b>     | <b>(146,660)</b>               |
| <b>Total Expenses:</b>                     | <b>\$ 77,134,106</b> | <b>\$ 83,621,000</b> | <b>\$ 81,329,447</b> | <b>\$ 86,639,800</b> | <b>\$ 84,585,809</b> | <b>\$ 84,419,660</b> | <b>\$ (2,220,140)</b>          |

## TOTAL CHANGES FROM FY 2026-27 BUDGET

| Salary & Benefit Increase/(Decreases)                               | \$ Amount                |
|---------------------------------------------------------------------|--------------------------|
| COLA Adjustments of 3%                                              | \$ 1,096,326             |
| Group Insurance - 8% mandated increase and other Benefits Increased | 452,199                  |
| Vacancy Savings - Increased to 8%                                   | (270,094)                |
| Eliminated Positions                                                | (1,659,162) <sup>1</sup> |
| New Positions and Position Changes Since Budget Adoption            | 445,843 <sup>2</sup>     |
| Decrease in Stipends and Overtime                                   | (298,837)                |
| Increase in Student Assistants Salaries                             | 50,000                   |
| <b>Total Salary &amp; Benefits Increase/(Decreases)</b>             | <b>\$ (183,725)</b>      |

| Operating Expense Increases/(Decreases)            | \$ Amount              |
|----------------------------------------------------|------------------------|
| <b>Increased:</b>                                  |                        |
| Contract Services                                  | \$87,730               |
| Student Activities                                 | \$20,300               |
| Utilities                                          | \$28,677               |
| <b>Decreased:</b>                                  |                        |
| Equipment & Non-Cap Equipment                      | (28,324)               |
| Instruction Contract Services                      | (21,500)               |
| Repairs & Maintenance                              | (50,300)               |
| Student Basic Needs                                | (69,000)               |
| Scholarships                                       | (251,300)              |
| Travel (Limited to Local and Required Travel)      | (435,531)              |
| Computer Software                                  | (106,008)              |
| Eliminated the Insurance Reserve Payment           | (800,000)              |
| Other Operating Expenses                           | (264,499) <sup>3</sup> |
| <b>Total Other Operating Increases/(Decreases)</b> | <b>\$ (1,889,755)</b>  |

| Debt Expense Increases/(Decreases)              | \$ Amount                 |
|-------------------------------------------------|---------------------------|
| GO Bonds                                        | \$ (235,750) <sup>4</sup> |
| Revenue Bonds                                   | (1,246) <sup>4</sup>      |
| Capital Lease payment increase in principal due | 90,336                    |
| <b>Total Debt Increases/(Decreases)</b>         | <b>\$ (146,660)</b>       |
| <b>Total Increases/(Decreases) from FY 2026</b> | <b>\$ (2,220,140)</b>     |

1-4 See Appendix Pages A1 - A4

## ADMINISTRATION REQUESTS FOR SURPLUS

Administration is proposing to allocate \$4 million from the surplus funds to support one-time capital requests and Information Technology (IT) capital initiatives. The total surplus available includes an estimated \$4 million from the current fiscal year FY 2026 and approximately \$1 million from the current year FY 2026 Capital Projects Fund.

### Surplus Funds (FY 26)

|                                                       | <b>Amount</b>       |
|-------------------------------------------------------|---------------------|
| Balance of Surplus from FY 2026 (Estimated)           | \$ 4,000,000        |
| Reallocated Funds available from FY 2026 Cap Projects | \$ 1,145,000        |
| <b>Total Surplus Funds Available</b>                  | <b>\$ 5,145,000</b> |

### Surplus Funds Requests for:

|                                                    |              |
|----------------------------------------------------|--------------|
| One-Time Capital Requests - Information Technology | \$ 4,995,000 |
| One-Time Capital Requests - Arena                  | \$ 20,000    |
| One-Time Capital Requests - Marketing              | \$ 130,000   |

|                                                       |                     |
|-------------------------------------------------------|---------------------|
| <b>Total Projects &amp; One-Time Capital Requests</b> | <b>\$ 5,145,000</b> |
|-------------------------------------------------------|---------------------|

|                                                               |             |
|---------------------------------------------------------------|-------------|
| <b>Balance of Surplus Funds After Administration Requests</b> | <b>\$ -</b> |
|---------------------------------------------------------------|-------------|

**Lee College**  
**Barbers Hill Campus Operating Budget**  
**FY 2026-2027 Proposed Budget**

| FY 2027<br>Proposed Budget     |                     |
|--------------------------------|---------------------|
| <b>REVENUES:</b>               |                     |
| Local Contracts                | \$ 9,972,196        |
| <b>TOTAL REVENUES</b>          | <b>\$ 9,972,196</b> |
| <b>EXPENSES:</b>               |                     |
| Salaries                       | \$ 975,678          |
| Benefits                       | 224,234             |
| Contract Services              | 44,594              |
| Supplies                       | 100,200             |
| Promotional Costs              | 750                 |
| Memberships                    | 14,000              |
| Travel - Local                 | 8,000               |
| Non-Capitalized Equipment      | 61,000              |
| Equipment                      | 1,415,240           |
| Library Costs                  | 33,000              |
| Travel/Professional Deveopment | 8,000               |
| Student Activities             | 500                 |
| Student Basic Needs            | 13,000              |
| Lease                          | 7,074,000           |
| <b>TOTAL EXPENSES</b>          | <b>\$ 9,972,196</b> |
| <b>NET REVENUES/EXPENSES</b>   | <b>\$ -</b>         |

**6 See Appendix Page A6**



**Lee College**  
**Grants & Contracts Funds**  
**FY 2026-2027 Proposed Budget**

| GRANT                                | FY 2027 Proposed Revenues | FY 2027 Proposed Expenses |
|--------------------------------------|---------------------------|---------------------------|
| <b>Federal Grants:</b>               |                           |                           |
| NSF ITYC-STEM 2028                   | \$ 301,305                | \$ 301,305                |
| HCDE 2022                            | 18,050                    | 18,050                    |
| Small Business Develop 2026          | 35,000                    | 35,000                    |
| Small Business Develop 2027          | 70,000                    | 70,000                    |
| Direct Loans 2027                    | 3,740,317                 | 3,740,317                 |
| Perkins Upgrade Curr 2027            | 189,020                   | 189,020                   |
| Perkins-Other 2027                   | 123,008                   | 123,008                   |
| Perkins Prof Develop 2027            | 28,700                    | 28,700                    |
| Perkins Guidance/Counsel 2027        | 174,834                   | 174,834                   |
| Perkins Spec Pops 2027               | 48,084                    | 48,084                    |
| Perkins Administrative 2027          | 9,000                     | 9,000                     |
| CTE-THECB Leadership (Perkins)       | 298,314                   | 298,314                   |
| Federal Work Study 2027              | 265,103                   | 265,103                   |
| Pell 2027                            | 15,848,986                | 15,848,986                |
| SEOG 2027                            | 200,000                   | 200,000                   |
| Student Support Serv 2026-2030       | 309,114                   | 309,114                   |
| CCAMPIS                              | 655,692                   | 655,692                   |
| <b>Total Federal Grants</b>          | <b>\$ 22,314,526</b>      | <b>\$ 22,314,526</b>      |
| <b>Local/Private Grants:</b>         |                           |                           |
| W&CD - Energy Venture Camp           | \$ 10,066                 | \$ 10,066                 |
| Rodel Dual Enrollment 2025           | 11,179                    | 11,179                    |
| Houston Endowment HB8 Transfer       | 172,500                   | 172,500                   |
| GTF Pathways from Prison             | 45,120                    | 45,120                    |
| Trellis Pathways from Prison         | 109,633                   | 109,633                   |
| PERI 25-29 (Utah)                    | 20,000                    | 20,000                    |
| Houston Guided Pathways Advisi       | 71,449                    | 71,449                    |
| Back on Track Pathways               | 37,000                    | 37,000                    |
| Educating Texas-Target Pathways Plus | 4,900                     | 4,900                     |
| Texas Mutual Insurance Grant         | 212,920                   | 212,920                   |
| Expand Basic Need Pgm Elkins         | 98,000                    | 98,000                    |
| Chambers Writing Lab                 | 7,134                     | 7,134                     |
| Chambers - Speech Commun Lab         | 67,405                    | 67,405                    |
| SRAC                                 | 218,706                   | 218,706                   |
| ExxonMobil Process Tech 2024         | 351,942                   | 351,942                   |
| Exxon Soft Skills Curriculum         | 39,248                    | 39,248                    |
| Hou Endow Teacher Pathways           | 57,889                    | 57,889                    |
| Teacher Pathway Implementation       | 149,000                   | 149,000                   |
| CenterPoint Energy Expand Weld       | 24,000                    | 24,000                    |
| Exxon Interviewing Skills            | 50,000                    | 50,000                    |
| <b>Total Local/Private Grants</b>    | <b>\$ 1,758,090</b>       | <b>\$ 1,758,090</b>       |

**State Grants:**

|                                           |           |                   |           |                   |
|-------------------------------------------|-----------|-------------------|-----------|-------------------|
| NSRP Regular 2025-2027                    | \$        | 327,476           | \$        | 327,476           |
| THECB SSAP                                |           | 21,778            |           | 21,778            |
| THECB TRUE 2025-2027                      |           | 210,000           |           | 210,000           |
| TEOG 2027                                 |           | 1,075,605         |           | 1,075,605         |
| TEOG Workstudy Mentorship 2025            |           | 41,364            |           | 41,364            |
| <b>Total State Grants</b>                 | <b>\$</b> | <b>1,676,223</b>  | <b>\$</b> | <b>1,676,223</b>  |
|                                           |           |                   |           |                   |
| <b>Total Grants &amp; Contracts Funds</b> | <b>\$</b> | <b>25,748,840</b> | <b>\$</b> | <b>25,748,840</b> |

# APPENDIX



## ELIMINATED POSITIONS - FY 2026-2027

| Department Name                | Position                              | Salary     |
|--------------------------------|---------------------------------------|------------|
| Administrative Support Service | Executive VP/Chief Operations Officer | \$ 222,707 |
| Physical Plant Administration  | Director, Physical Plant              | 102,752    |
| Security                       | Security Officer, Commissioned        | 38,432     |
| Building Maintenance-Campus    | HVAC Technician                       | 67,600     |
| Building Maintenance-Campus    | Painter                               | 51,428     |
| Custodial Services             | Custodian                             | 34,877     |
| Athletic Administration        | Assistant Coach                       | 37,942     |
| Liberty Center                 | Services Coordinator, LCEC            | 62,027     |
| Liberty Center                 | FT Faculty                            | 67,763     |
| Industrial Cross Credit        | Operations Specialist                 | 20,846     |
| Biological Science-Campus      | FT Faculty - Biology                  | 84,206     |
| Biological Science-Campus      | FT Faculty - Biology                  | 88,144     |
| Business Mgt-Campus            | LOA                                   | 66,683     |
| TECA Education                 | FT Faculty - Early Childhood          | 67,600     |
| Forensics                      | Manager of Grants/Asst Debate Coach   | 35,668     |
| English and Humanities         | FT Faculty - Eng & Humanities         | 81,672     |
| Mathematics                    | FT Faculty - Mathematics              | 80,934     |

**NEW POSITIONS - FY 2026-2027**  
**GENERAL OPERATING BUDGET**

| Department Name                       | Position                             | Salary            |
|---------------------------------------|--------------------------------------|-------------------|
| Enrollment Management                 | Executive Director, Enrollment Svcs. | \$ 120,000        |
| Counseling Center- Huntsville         | Advisor                              | 62,000            |
| Phys Science - Huntsville             | FT Faculty - Science                 | 74,000            |
| Social Science - Huntsville           | FT Faculty - Govt/History            | 74,000            |
| Air Conditioning - Huntsville (Plane) | FT Faculty - HVAC                    | 72,000            |
| CDL Open Enrollment                   | FT Faculty - CDL Truck Driving       | 66,684            |
| <b>Total New Positions</b>            |                                      | <b>\$ 468,684</b> |

## OPERATING - MISCELLANEOUS CHANGES

| Category                             | Amount              |
|--------------------------------------|---------------------|
| Advertising                          | \$ (34,000)         |
| Audit Fees                           | 1,990               |
| CE-TEST/BOOKS                        | (53,100)            |
| CGS-Miscellaneous (Bookstore)        | (100,000)           |
| CGS-Print Shop                       | (5,000)             |
| Classroom Supplies                   | 77,740              |
| Computerized Testing                 | (2,000)             |
| Food                                 | (11,000)            |
| Institutional Memberships            | (4,461)             |
| Library Books                        | (10,000)            |
| Library Electronic Database          | (43,916)            |
| Other Cost                           | 171,315             |
| Overhead/Indirect Charges            | 21,000              |
| Postage                              | (3,400)             |
| Promotional Items                    | (165,890)           |
| Public Relations                     | 1,700               |
| Rental                               | 39,000              |
| Rentals                              | 58,210              |
| Supplies                             | (198,587)           |
| Supplies-Gasoline & Diesel           | 12,900              |
| Tax Assessor/Collector               | 5,000               |
| Web Subscription                     | (22,000)            |
| <b>TOTAL OTHER OPERATING CHANGES</b> | <b>\$ (264,499)</b> |

## DEBT SCHEDULES

*Outstanding Balances As of August 31, 2026*

### General Obligation Bonds

| Period Ending | Principal            | Interest            | Debt Service         |
|---------------|----------------------|---------------------|----------------------|
| 8/31/2027     | -                    | 1,098,750           | 1,098,750            |
| 8/31/2028     | 1,560,000            | 1,098,750           | 2,658,750            |
| 8/31/2029     | 1,850,000            | 1,020,750           | 2,870,750            |
| 8/31/2030     | 1,945,000            | 928,250             | 2,873,250            |
| 8/31/2031     | 2,040,000            | 831,000             | 2,871,000            |
| 8/31/2032     | 2,145,000            | 729,000             | 2,874,000            |
| 8/31/2033     | 2,250,000            | 621,750             | 2,871,750            |
| 8/31/2034     | 2,365,000            | 509,250             | 2,874,250            |
| 8/31/2035     | 2,480,000            | 391,000             | 2,871,000            |
| 8/31/2036     | 2,605,000            | 267,000             | 2,872,000            |
| 8/31/2037     | 2,735,000            | 136,750             | 2,871,750            |
|               | <b>\$ 21,975,000</b> | <b>\$ 7,632,250</b> | <b>\$ 29,607,250</b> |

### Revenue Bonds

| Period Ending | Principal           | Interest            | Debt Service         |
|---------------|---------------------|---------------------|----------------------|
| 8/31/2027     | 1,165,000           | 392,790             | 1,557,790            |
| 8/31/2028     | 655,000             | 355,438             | 1,010,438            |
| 8/31/2029     | 690,000             | 322,688             | 1,012,688            |
| 8/31/2030     | 725,000             | 288,188             | 1,013,188            |
| 8/31/2031     | 760,000             | 251,938             | 1,011,938            |
| 8/31/2032     | 800,000             | 213,938             | 1,013,938            |
| 8/31/2033     | 835,000             | 173,938             | 1,008,938            |
| 8/31/2034     | 865,000             | 146,800             | 1,011,800            |
| 8/31/2035     | 900,000             | 112,200             | 1,012,200            |
| 8/31/2036     | 935,000             | 76,200              | 1,011,200            |
| 8/31/2037     | 970,000             | 38,800              | 1,008,800            |
|               | <b>\$ 9,300,000</b> | <b>\$ 2,372,915</b> | <b>\$ 11,672,915</b> |

### One-Time Capital Requests

| Department                           | Description                                                                                    | Requests            | Notes                                               |
|--------------------------------------|------------------------------------------------------------------------------------------------|---------------------|-----------------------------------------------------|
| Information Technology               | Cisco network infrastructure (117 end of life switches)                                        | \$ 3,335,600        |                                                     |
| Information Technology               | 110 Classrooms-Laser Projectors & 17 Classrooms -Audio Equipment, labor & commission & install | 270,600             | ATC,BH,GYM,JBH, Liberty, MCH, PAC,SB & TV Bldgs.    |
| Information Technology               | Student Center E212 & 211A Hy-Flex (formally Covesto)                                          | 75,000              |                                                     |
| Information Technology               | Library Student Loaner Laptop Program - Device replacement                                     | 525,000             |                                                     |
| Information Technology               | Cisco Telepresence Replacement End of life Gym-131                                             | 17,800              |                                                     |
| Information Technology               | Brightsign & digital signage display project                                                   | 21,000              | JBH, TV1 1st & 2nd floors, McNair (2), Arena 2nd fl |
| Information Technology               | ERP - Workday                                                                                  | 750,000             |                                                     |
| Arena Concessions                    | Vent-A-Hood for Arena Kitchen                                                                  | 20,000              |                                                     |
| Marketing                            | Re-branding Expenses                                                                           | 130,000             |                                                     |
| <b>Total Surplus Funds Requested</b> |                                                                                                | <b>\$ 5,145,000</b> |                                                     |



**NEW POSITIONS - FY 2026-2027**  
**BARBERS HILL CAMPUS OPERATING BUDGET\***

| Department Name                      | Position                               |
|--------------------------------------|----------------------------------------|
| Respiratory Therapy                  | Clinical Coordinator                   |
| Sonography                           | Clinical Coordinator                   |
| Sterile Processing Open Enrollment   | PT Instructor                          |
| Student Engagement and FYE           | Student Engagement and FYE Coordinator |
| Student Resource and Advocacy Center | Student Resource Coordinator           |
| Student Wellbeing                    | PT Mental Health Therapist             |
| Learning Frameworks                  | FT Faculty                             |
| Testing                              | Testing Assistant (x2)                 |
| Enrollment Management                | ADM/FA Generalist (x2)                 |
| Academic Advising                    | Academic Advisor - Disability Services |
| Academic Advising                    | Academic Advisor - Career Services     |
| Informational Technology             | Audiovisual Technology Manager         |
| Informational Technology             | Audiovisual Technology Specialist      |
| Informational Technology             | Desktop Technician                     |
| Informational Technology             | Desktop Technician                     |
| Security                             | Commissioned Officer (4)               |
| Security                             | Commissioned Corporal/Supervisor (2)   |
| Business Office                      | Cashier (A/R)                          |
| Business Office                      | Cashier (A/R)                          |

*\*The positions listed are budgeted for varying numbers of months prior to the campus opening. This phased budgeting approach reflects the anticipated staffing needs associated with preparing the campus for training and campus opening.*