EDUCATION SERVICE CENTER, REGION 20

2026-2027 BUDGET INFORMATION

August 26, 2026

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FUND TYPES

I. **General Fund**
   a. Discretionary use
   b. Fund balance
      Includes: Local
      General State Support
      Example Projects:
      i. Teacher Orientation & Prep Program (TOPP)
      ii. Purchasing Coop
      iii. TCMPC TEKS Resource System

II. **Special Revenue Fund**
   a. Non-Discretionary/Designated Purpose
   b. Fund balance returned or retained for the designated purpose
      Example Projects:
      i. Special Education
      ii. Title I
      iii. Head Start
      v. ASCENDER

III. **Internal Service Fund**
   a. Discretionary use
   b. Based on fees from services to in-house projects
      Includes:
      i. Billable Hours
      ii. Centralized Registration
      iii. Centerwide Network
      iv. ESC-20 Facilities
      v. Adjunct Employees
      vi. Print Services

IV. **Enterprise Fund**
   a. Discretionary use
   b. Retained earnings are controlled by the Center
   c. Based on fees from services to entities other than school districts and regional service centers
      Includes:
      i. Braille Services

EDUCATION SERVICE CENTER, REGION 20

Report of Unduplicated Center Funds

Fund Name	Estimated Fund Equity 9/1/2026	2026-2027 Est. Revenue/ Other Resources	2026-2027 Est. Expenditures/ Other Uses	Estimated Fund Equity 8/31/2027
General Fund	$ 28,933,029	$ 37,874,557	$ 37,982,171	$ 28,825,415
Special Revenue Fund	3,384,782	37,237,922	37,237,922	3,384,782
Enterprise Fund	1,081,833	660,000	660,000	1,081,833
Total	**$ 33,399,644**	**$ 75,772,479**	**$ 75,880,093**	**$ 33,292,030**

EDUCATION SERVICE CENTER, REGION 20

Comparison of Revenue by Fiscal Year
(Includes All Funds Except Internal Service)

Description	2026-2027 Budget		2025-2026 Budget		2024-2025 Actual		2023-2024 Actual		2022-2023 Actual	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Revenue/Other Resources:										
5700 Local Revenue	$ 44,766,187	63.36%	$ 60,297,819	51.72%	$ 44,225,156	56.88%	$ 42,638,136	52.55%	$ 38,506,796	45.40%
5800 State Revenue	7,066,639	10.00%	23,871,814	20.48%	13,819,779	17.78%	16,004,782	19.73%	12,697,989	14.97%
5900 Federal Revenue	18,818,231	26.64%	32,352,161	27.75%	19,131,849	24.61%	22,279,184	27.46%	31,166,015	36.75%
7900 Other Resources	-	0.00%	53,174	0.05%	569,394	0.73%	208,412	0.26%	2,441,314	2.88%
Total Revenue/Other Resources	**$ 70,651,057**	**100.00%**	**$ 116,574,968**	**100.00%**	**$ 77,746,177**	**100.00%**	**$ 81,130,514**	**100.00%**	**$ 84,812,114**	**100.00%**
Percentage of change from prior year (All)		**-39.39%**		**49.94%**		**-4.17%**		**-4.34%**		**18.73%**

EDUCATION SERVICE CENTER, REGION 20

2025-2026 Final Amended Budget
(General Fund Only)

Line	Description	100 General Fund	Percentage
	Revenues:		
	5700 - Local Revenue	$ 29,996,653	84.98%
	5800 - State Revenue	4,260,223	12.07%
	5900 - Federal Revenue	1,040,325	2.95%
A	**Total Revenues**	$ 35,297,201	100.00%
	Expenditures:		
	11 - Instruction	$ 223,823	0.62%
	12 - Instructional Resources and Media	507,951	1.40%
	13 - Curriculum and Staff Development	7,018,071	19.35%
	21 - Instructional Administration	1,588,056	4.38%
	41 - General Administration	8,637,209	23.82%
	51 - Plant Maintenance and Operations	1,886,012	5.20%
	53 - Data Processing	2,888,626	7.97%
	61 - Community Services	21,110	0.06%
	62 - LEA Administrative Support Services	9,666,423	26.66%
	71 - Debt Service	100,000	0.28%
	81 - Facilities Acquisition and Construction	2,000,000	5.52%
	93 - Shared Services Payments	1,724,808	4.76%
B	**Total Expenditures**	$ 36,262,089	100.00%
C	**Excess Revenue (Expenditures) [A-B]**	$ (964,888)	
	Other Resources (Non-Operational):		
	7915 Operating Transfers In	$ 16,283	
D	**Total Other Resources**	$ 16,283	
	Other Uses (Non-Operational):		
	8911 Operating Transfers Out	$ -	
E	**Total Other Uses**	$ -	
F	**Excess Resources (Uses) [D-E]**	$ 16,283	
G	**Excess Resources/Revenues (Expenditures/Uses) [C+F]**	$ (948,605)	
H	**Beginning Fund Equity**	$ 29,881,634	
J	**Ending Fund Equity [G+H]**	$ 28,933,029	

EDUCATION SERVICE CENTER, REGION 20

2026-2027 Proposed Official Budget
(General Fund Only)

Line	Description	100 General Fund	Percentage
	Revenues:		
	5700 - Local Revenue	$ 32,593,971	86.06%
	5800 - State Revenue	4,300,586	11.35%
	5900 - Federal Revenue	980,000	2.59%
A	**Total Revenues**	$ 37,874,557	100.00%
	Expenditures:		
	11 - Instruction	$ 229,823	0.61%
	12 - Instructional Resources and Media	461,966	1.22%
	13 - Curriculum and Staff Development	8,991,783	23.67%
	21 - Instructional Leadership	2,316,069	6.10%
	41 - General Administration	9,039,791	23.80%
	51 - Plant Maintenance and Operations	1,758,567	4.63%
	53 - Data Processing	3,232,966	8.51%
	61 - Community Services	19,200	0.05%
	62 - LEA Administrative Support Services	8,257,006	21.74%
	71 - Debt Services	100,000	0.26%
	81 - Facilities Acquisition and Construction	2,000,000	5.27%
	93 - Shared Services Payments	1,575,000	4.15%
B	**Total Expenditures**	$ 37,982,171	100.01%
C	**Excess Revenue (Expenditures) [A-B]**	$ (107,614)	
	Other Resources (Non-Operational):		
	7915 Operating Transfers In	$ -	
D	**Total Other Resources**	$ -	
	Other Uses (Non-Operational):		
	8911 Operating Transfers Out	$ -	
E	**Total Other Uses**	$ -	
F	**Excess Resources (Uses) [D-E]**	$ -	
G	**Excess Resources/Revenues (Expenditures/Uses) [C+F]**	$ (107,614)	
H	**Beginning Fund Equity**	$ 28,933,029	
J	**Ending Fund Equity [G+H]**	$ 28,825,415	

EDUCATION SERVICE CENTER, REGION 20

2026-2027 Proposed Official Budget by Function, Object Code and Program Intent Code
(Construction Costs Included)

Type of Expenditure	General Fund Amount	General Fund Percentage	Previous Year Percentage
Function:			
11 - Instruction	$ **229,823**	0.61%	**1.08%**
12 - Instructional Resources and Media	**461,966**	1.22%	**1.77%**
13 - Curriculum and Staff Development	**8,991,783**	23.67%	**13.43%**
21 - Instructional Leadership	**2,316,069**	6.10%	**4.39%**
41 - General Administration	**9,039,791**	23.80%	**24.48%**
51 - Plant Maintenance & Operations	**1,758,567**	4.63%	**6.09%**
53 - Data Processing	**3,232,966**	8.51%	**10.29%**
61 - Community Services	**19,200**	0.05%	**0.05%**
62 - LEA Administrative Support Services	**8,257,006**	21.74%	**26.88%**
71 - Debt Service	**100,000**	0.26%	**0.00%**
81 - Facilities Acquisition and Construction	**2,000,000**	5.27%	**6.66%**
93 - Shared Services Payments	**1,575,000**	4.15%	**4.88%**
Total Expenditures	**$ 37,982,171**	**100.00%**	**100.00%**
Object Code:			
6100 - Payroll Costs	$ **12,174,548**	32.05%	**36.91%**
6200 - Purchased & Contracted Services	**18,242,183**	48.03%	**36.24%**
6300 - Supplies and Materials	**2,315,177**	6.10%	**8.50%**
6400 - Other Operating Expenses	**3,150,263**	8.29%	**11.70%**
6500 - Debt Service	**100,000**	0.26%	**0.00%**
6600 - Capital Outlay	**2,000,000**	5.27%	**6.66%**
Total Expenditures	**$ 37,982,171**	**100.00%**	**100.00%**
Program Intent Code:			
11 - Basic Educational Services	$ **136,445**	0.36%	**0.90%**
21 - Gifted and Talented	**311,109**	0.82%	**0.98%**
25 - Bilingual Education and ESL	**289,507**	0.76%	**0.84%**
99 - Undistributed	**37,245,110**	98.06%	**97.12%**
Total Expenditures	**$ 37,982,171**	**100.00%**	**100.00%**

EDUCATION SERVICE CENTER, REGION 20

2026-2027 Proposed Official Budget by Function, Object Code and Program Intent Code
(Construction Costs Excluded)

Type of Expenditure	General Fund Amount	General Fund Percentage	Previous Year Percentage
Function:			
11 - Instruction	**$ 229,823**	0.64%	**1.16%**
12 - Instructional Resources and Media	**461,966**	1.28%	**1.90%**
13 - Curriculum and Staff Development	**8,991,783**	24.99%	**14.39%**
21 - Instructional Leadership	**2,316,069**	6.44%	**4.71%**
41 - General Administration	**9,039,791**	25.12%	**26.23%**
51 - Plant Maintenance & Operations	**1,758,567**	4.89%	**6.52%**
53 - Data Processing	**3,232,966**	8.99%	**11.02%**
61 - Community Services	**19,200**	0.05%	**0.06%**
62 - LEA Administrative Support Services	**8,257,006**	22.95%	**28.79%**
71 - Debt Service	**100,000**	0.28%	**0.00%**
93 - Shared Services Payments	**1,575,000**	4.38%	**5.23%**
Total Expenditures	**$ 35,982,171**	**100.00%**	**100.00%**
Object Code:			
6100 - Payroll Costs	**$ 12,174,548**	33.84%	**39.54%**
6200 - Purchased & Contracted Services	**18,242,183**	50.70%	**38.82%**
6300 - Supplies and Materials	**2,315,177**	6.43%	**9.11%**
6400 - Other Operating Expenses	**3,150,263**	8.76%	**12.53%**
6500 - Debt Service	**100,000**	0.28%	**0.00%**
Total Expenditures	**$ 35,982,171**	**100.00%**	**100.00%**
Program Intent Code:			
11 - Basic Educational Services	**$ 136,445**	0.38%	**0.97%**
21 - Gifted and Talented	**311,109**	0.87%	**1.05%**
25 - Bilingual Education and ESL	**289,507**	0.81%	**0.90%**
99 - Undistributed	**35,245,110**	97.95%	**96.91%**
Total Expenditures	**$ 35,982,171**	**100.00%**	**100.00%**

EDUCATION SERVICE CENTER, REGION 20

General Fund
Project Comparison

Organization Number	Fund Number	Project Description	2026-2027 Estimated Revenue/ Other Resources	2026-2027 Estimated Expenditures/ Other Uses	2026-2027 Contribution/(Use) of Fund Balance	2025-2026 Estimated Expenditures/ Other Uses	Expenditure/Uses Increase/(Decrease) From 2026-2027 To 2025-2026
200	197	Business Services	**$ 1,600,320**	**$ 1,600,320**	$ -	**$ 1,571,200**	$ 29,120
201	197	Human Resources	**846,974**	**846,974**	-	**844,308**	2,666
202	197	In-House Purchasing	**65,921**	**65,921**	-	**65,332**	589
203	197	Internal Training/ Development	**275,000**	**275,000**	-	**263,202**	11,798
204	199	Leadership Development	**-**	**30,000**	(30,000)	**17,000**	13,000
205	199	Quality Management	**-**	**25,000**	(25,000)	**25,000**	-
206	197	Systems Integration and Data Services	**1,146,910**	**1,146,910**	-	**980,000**	166,910
207	199	ESC Data Project	**-**	**-**	-	**500,000**	(500,000)
214	199	Communications	**430,028**	**430,028**	-	**290,000**	140,028
215	199	Support of Services	**-**	**100,000**	(100,000)	**100,000**	-
216	199	P.A.C.E.	**420,000**	**190,025**	229,975	**190,852**	(827)
225	196	Internet Fiber	**908,100**	**862,561**	45,539	**878,085**	(15,524)
228	199	Business Managers Coop	**290,250**	**275,709**	14,541	**368,873**	(93,164)
230	199	Bus Driver Training	**700,000**	**664,743**	35,257	**712,413**	(47,670)
233	199	Learning Alive	**673,200**	**639,488**	33,712	**633,974**	5,514
236	199	Financial Services Coop	**-**	**-**	-	**453,157**	(453,157)
240	199	Co-op Purchasing	**101,860**	**96,768**	5,092	**96,443**	325
250	199	Copy Service	**4,470**	**4,246**	224	**5,169**	(923)
258	199	Support of Serv. Emergency Management	**-**	**50,000**	(50,000)	**50,000**	-
267	199	FSA Board Training and Support	**140,000**	**132,958**	7,042	**150,765**	(17,807)
269	199	Center Supported School Improvement (CSSI)	**-**	**85,608**	(85,608)	**87,645**	(2,037)
294	199	Center Construction	**-**	**2,000,000**	(2,000,000)	**2,000,000**	-
299	199	Centerwide Activities	**6,852,500**	**4,814,738**	2,037,762	**4,517,427**	297,311
310	199	Information System Services	**4,118,000**	**3,911,937**	206,063	**4,128,944**	(217,007)
313	102	ESC State Base - PEIMS	**23,648**	**23,648**	-	**23,778**	(130)
317	199	Conference Center Refresh	**-**	**-**	-	**79,960**	(79,960)
319	199	Regional Network	**1,620,000**	**1,539,063**	80,937	**1,595,920**	(56,857)
410	199	Teacher Orientation & Prep. Prgm (TOPP)	**700,000**	**665,017**	34,983	**641,250**	23,767
411	199	Professional Development Core Content	**345,000**	**327,760**	17,240	**4,722,817**	(4,395,057)
416	199	Gifted Talented Co-op	**352,500**	**334,828**	17,672	**341,508**	(6,680)
418	199	Bilingual Co-op	**328,000**	**311,579**	16,421	**362,727**	(51,148)

EDUCATION SERVICE CENTER, REGION 20

General Fund
Project Comparison

Organization Number	Fund Number	Project Description	2026-2027 Estimated Revenue/ Other Resources	2026-2027 Estimated Expenditures/ Other Uses	2026-2027 Contribution/(Use) of Fund Balance	2025-2026 Estimated Expenditures/ Other Uses	Expenditure/Uses Increase/(Decrease) From 2026-2027 To 2025-2026
422	199	Career and Technical Education	**159,000**	**151,043**	7,957	**194,278**	(43,235)
428	199	Discovery Education	**154,600**	**146,848**	7,752	**144,555**	2,293
433	199	SESS Contracted Services	**-**	**-**	-	**176,510**	(176,510)
436	199	Eduphoria	**1,432,638**	**1,360,576**	72,062	**1,346,675**	13,901
451	199	Grant Support for Federal Programs	**155,000**	**146,981**	8,019	**109,261**	37,720
467	199	Migrant Local	**15,000**	**14,246**	754	**14,250**	(4)
476	199	FSLI Local	**-**	**-**	-	**330,196**	(330,196)
478	199	Culinary Support Services	**75,000**	**71,244**	3,756	**104,427**	(33,183)
483	102	Core Content Support	**244,907**	**244,907**	-	**244,660**	247
491	199	Special Education	**455,000**	**432,232**	22,768	**294,500**	137,732
492	199	Collaborative PD	**-**	**-**	-	**153,243**	(153,243)
493	199	Food Purchasing COOP	**1,290,000**	**1,216,935**	73,065	**1,201,602**	15,333
506	199	LIFT	**8,780,000**	**8,332,840**	447,160	**-**	8,332,840
515	199	School Safety Coop	**113,000**	**107,348**	5,652	**114,950**	(7,602)
567	199	TIA Conference – Local	**400,000**	**379,985**	20,015	**408,367**	(28,382)
569	199	TIA - ESC Local (Fee for Service)	**-**	**-**	-	**19,000**	(19,000)
598	199	Educator and Leadership Pipelines (ELP) Local	**33,000**	**31,349**	1,651	**175,742**	(144,393)
603	199	TCMPC TEKS Resource System	**1,435,000**	**1,363,180**	71,820	**1,495,325**	(132,145)
607	199	School Support Services	**170,000**	**161,501**	8,499	**443,650**	(282,149)
609	199	Paraprofessional Support	**175,000**	**166,230**	8,770	**190,209**	(23,979)
612	199	Executive Offices	**-**	**700,000**	(700,000)	**635,000**	65,000
619	199	School Health Coop	**121,000**	**114,956**	6,044	**114,947**	9
621	199	Teach 20 Conference	**-**	**-**	-	**16,212**	(16,212)
624	199	LEAD20	**45,500**	**43,223**	2,277	**43,211**	12
625	102	Field Services Agents Admin Support	**54,531**	**54,531**	-	**53,971**	560
633	199	Human Capital Services Cooperative	**215,000**	**204,227**	10,773	**232,740**	(28,513)
641	199	Field Services	**34,000**	**706,005**	(672,005)	**565,941**	140,064
652	199	30/30/30 Program	**-**	**-**	-	**382,473**	(382,473)
667	199	Early Childhood	**194,700**	**184,948**	9,752	**156,750**	28,198
680	199	Counseling Co-op	**180,000**	**171,007**	8,993	**176,695**	(5,688)
681	199	Board Members	**-**	**25,000**	(25,000)	**25,000**	-

EDUCATION SERVICE CENTER, REGION 20

General Fund
Project Comparison

Organization Number	Fund Number	Project Description	2026-2027 Estimated Revenue/ Other Resources	2026-2027 Estimated Expenditures/ Other Uses	2026-2027 Contribution/(Use) of Fund Balance	2025-2026 Estimated Expenditures/ Other Uses	Expenditure/Uses Increase/(Decrease) From 2026-2027 To 2025-2026
Total			**$ 37,874,557**	**$ 37,982,171**	**$ (107,614)**	**$ 36,262,089**	**$ 1,720,082**

Key to Abbreviations:

PACE	Purchasing Association of Cooperative Entities
GFCDI	Grants and Fiscal Compliance Division Conference
PEIMS	Public Education Information Management System
TIA	Teacher Incentive Allotment
TCMPC	Texas Curriculum Management Program Cooperative
TEKS	Texas Essential Knowledge and Skills
SESS	Social Emotional Support Services
CTE	Career and Technology Education

EDUCATION SERVICE CENTER, REGION 20

General Fund

LINE	DESCRIPTION	PROPOSED 2026-2027 BUDGET	PROPOSED 2025-2026 BUDGET	AMENDED 2025-2026 BUDGET	CHANGE IN 2026-2027 PROPOSED TO 2025-2026 PROPOSED	% CHANGE	CHANGE IN 2025-2026 PROPOSED TO 2025-2026 AMENDED BUDGET	% CHANGE
	Revenues:							
	5700 Local Revenues	$ 32,593,971	$ 25,755,265	$ 29,996,653	$ 6,838,706	26.6%	$ 4,241,388	16.5%
	5800 State Revenues	4,300,586	4,047,048	4,260,223	253,538	6.3%	213,175	5.3%
	5900 Federal Revenues	980,000	880,000	1,040,325	100,000	11.4%	160,325	18.2%
A	**Total Revenues**	**$ 37,874,557**	**$ 30,682,313**	**$ 35,297,201**	**$ 7,192,244**	23.4%	**$ 4,614,888**	15.0%
	Expenditures:							
	11 - Instruction	$ 229,823	$ 286,070	$ 223,823	$ (56,247)	-19.7%	$ (62,247)	-21.8%
	12 - Instructional Resources and Media	461,966	555,499	507,951	(93,533)	-16.8%	(47,548)	-8.6%
	13 - Curriculum and Staff Development	8,991,783	4,260,905	7,018,071	4,730,878	111.0%	2,757,166	64.7%
	21 - Instructional Leadership	2,316,069	1,313,137	1,588,056	1,002,932	76.4%	274,919	20.9%
	41 - General Administration	9,039,791	7,640,285	8,637,209	1,399,506	18.3%	996,924	13.1%
	51 - Plant Maintenance and Operations	1,758,567	1,665,953	1,886,012	92,614	5.6%	220,059	13.2%
	53 - Data Processing	3,232,966	2,665,663	2,888,626	567,303	21.3%	222,963	8.4%
	61 - Community Services	19,200	56,000	21,110	(36,800)	-65.7%	(34,890)	-62.3%
	62 - LEA Administrative Support Services	8,257,006	8,513,679	9,666,423	(256,673)	-3.0%	1,152,744	13.5%
	71 - Debt Service	100,000	100,000	100,000	-		-	
	81 - Facilities Acquisition and Construction	2,000,000	2,000,000	2,000,000	-	0.0%	-	0.0%
	93 - Shared Services Payments	1,575,000	1,714,568	1,724,808	(139,568)	-8.1%	10,240	0.6%
B	**Total Expenditures**	**$ 37,982,171**	**$ 30,771,759**	**$ 36,262,089**	**$ 7,210,412**	23.4%	**$ 5,490,330**	17.8%
C	**Excess Revenue (Expenditures) [A-B]**	**$ (107,614)**	**$ (89,446)**	**$ (964,888)**	**$ (18,168)**		**$ (875,442)**	
	Other Resources (Non-Operational):							
	7915 Operating Transfers In	-	-	16,283	-		16,283	
D	**Total Other Resources**	**$ -**	**$ -**	**$ 16,283**	**$ -**		**$ 16,283**	
	Other Uses (Non-Operational)							
	8911 Operating Transfers Out	$ -	$ -	$ -	$ -		$ -	
E	**Total Other Uses**	**$ -**	**$ -**	**$ -**	**$ -**		**$ -**	
F	**Excess Resources (Uses) [D-E]**	**$ -**	**$ -**	**$ 16,283**	**$ -**		**$ 16,283**	
G	**Excess Revenue/Resources (Expenditures/Uses) [C+F]**	**$ (107,614)**	**$ (89,446)**	**$ (948,605)**	**$ (18,168)**		**$ (859,159)**	
H	**Beginning Fund Equity**	**$ 28,933,029**	**$ 24,485,423**	**$ 29,881,634**	**$ 4,447,606**		**$ 5,396,211**	
J	**Ending Fund Equity [G+H]**	**$ 28,825,415**	**$ 24,395,977**	**$ 28,933,029**	**$ 4,429,438**	18.2%	**$ 4,537,052**	18.6%

EDUCATION SERVICE CENTER, REGION 20

List of Special Revenue and Internal Service Projects

Organization Number	Fund Number	Project Description	2026-2027 Estimated Revenue/ Other Resources	2026-2027 Estimated Expenditure/ Other Uses	2026-2027 Contribution/(Use) of Fund Balance	2025-2026 Estimated Expenditure/ Other Uses	Expenditure/Used Increase/(Decrease) From 2026-2027 To 2025-2026
Special Revenue Projects:							
231	429	Braille Repository	$ 350,000	$ 350,000	$ -	$ 350,000	$ -
266*	241	Child Nutrition - El Paso	456,976	456,976	-	549,560	(92,584)
268	289	ESC EDGAR Technical Assistance Grant 2024-2026	-	-	-	17,653	(17,653)
270	499	TASI K-12 CyberSecurity Initiative Grant	140,000	140,000	-	2,470	137,530
302*	429	Region 20 Integration Tool	-	-	-	1,402,821	(1,402,821)
315*	499	TCC User Conference	-	-	-	160,022	(160,022)
320	447	TCC/ASCENDER Cooperative	11,361,216	11,361,216	-	10,835,316	525,900
335	448	TCC TEA Grant Match	-	-	-	3,493,226	(3,493,226)
340	499	Supporting Texas Education Exchange Adoption Through ASCENDER	-	-	-	2,784,610	(2,784,610)
345	499	Advancing ASCENDER SIS to Enable Texas Exchange Partnership	-	-	-	120,000	(120,000)
401*	499	Computer Science Pipeline Project 3	-	-	-	276,954	(276,954)
403	350	Title III Part A - Immigrant	-	-	-	13,375	(13,375)
408*	211	ESC School Improvement Facilitation	1,271,401	1,271,401	-	1,784,925	(513,524)
413*	497	Title I Non-Public Coop	2,231,627	2,231,627	-	4,244,861	(2,013,234)
417	206	TEHCY ESC Capacity Building Grant	-	-	-	35,363	(35,363)
419	212	ESC ESSA Basic Services - 6150	325,206	325,206	-	345,083	(19,877)
420*	301	Title I, Part C-Migrant	701,941	701,941	-	1,793,690	(1,091,749)
424	263	ESC Title III, Part A Supports	93,628	93,628	-	93,571	57
426	405	ESC State Gifted and Talented	10,221	10,221	-	10,215	6
430	226	ESC IDEA-B Special Education Leadership	2,869,268	2,869,268	-	2,867,536	1,732
431	226	ESC Special Education Liaison Grant	972,863	972,863	-	972,276	587
432	226	ESC IDEA-B SPED Leadership (Access to General Curriculum)	497,916	497,916	-	497,615	301
434	385	ESC Statewide SSVI	477,149	477,149	-	74,585	402,564
435	225	ESC IDEA-B Preschool	526,007	526,007	-	525,690	317
437	212	Migrant Capacity Building and Curriculum Initiative	627,309	627,309	-	626,930	379
438*	289	ESC Title IV Mental & Behavioral Health Training & Support	-	-	-	88,390	(88,390)
439*	496	Title II PNP SAISD	206,705	206,705	-	510,880	(304,175)
440	212	Texas Migrant Interstate Program (TMIP)	225,832	225,832	-	300,106	(74,274)
442*	350	Title III, Part A-ELA	264,433	264,433	-	554,274	(289,841)
443	226	ESC IDEA-B Sensory Impairments	78,542	78,542	-	79,127	(585)
448	211	ESC ESSA Basic Services - 6101	84,870	84,870	-	90,266	(5,396)
449*	263	Title III Statewide Professional Development	-	-	-	668,630	(668,630)
453	499	Math Academies - Local	-	-	-	150,000	(150,000)
454	263	Title III, Part A Web-Based Resource Initiative	882,703	882,703	-	626,393	256,310
455*	429	2025-2027 IMRA Support Grant	-	-	-	92,314	(92,314)
457	205	Head Start Operational	7,192,260	7,192,260	-	7,189,462	2,798
458	205	Head Start Training	73,869	73,869	-	73,825	44
461	244	2026-2027 ESC Career and Technical Education (CTE), Leadership	102,208	102,208	-	102,146	62
462	331	26-27 Perkins V: Strengthening CTE for 21st Century	223,928	223,928	-	264,189	(40,261)
466*	241	Child Nutrition	829,388	829,388	-	965,588	(136,200)
468	499	Texas State Library	563,735	563,735	-	563,736	(1)
469*	429	Texas Math Academies (TMA) Facilitators Pilot Grant -0281	-	-	-	32,455	(32,455)
473	289	TRI-K-5 Year 3 2023-2024	-	-	-	4,462	(4,462)
474	289	TRI-6-12 Year 3 2023-2024	-	-	-	22,636	(22,636)
479*	429	Texas Math Academies (TMA) Facilitators Pilot Grant -0289	-	-	-	60,405	(60,405)

EDUCATION SERVICE CENTER, REGION 20

List of Special Revenue and Internal Service Projects

Organization Number	Fund Number	Project Description	2026-2027 Estimated Revenue/ Other Resources	2026-2027 Estimated Expenditure/ Other Uses	2026-2027 Contribution/(Use) of Fund Balance	2025-2026 Estimated Expenditure/ Other Uses	Expenditure/Used Increase/(Decrease) From 2026-2027 To 2025-2026
509*	499	Workforce Solutions Alamo	-	-	-	82,077	(82,077)
518	282	Center for Effective Districts (Federal)	-	-	-	3,035,978	(3,035,978)
519*	289	Healthy Outcomes Through Prevention and Early Support (HOPES) Grant - Federal	-	-	-	4,190	(4,190)
521	427	Healthy Outcomes Through Prevention and Early Support (HOPES) Grant - State	278,748	278,748	-	274,426	4,322
523*	429	Fentanyl Contamination Training Grant	-	-	-	316,096	(316,096)
526	379	TEHCY Grant	-	-	-	219,984	(219,984)
529*	429	Intruder Detection Audits (IDA)	454,300	454,300	-	475,300	(21,000)
535	499	Texas Center for Blended Learning Initiative (Charles Butt Foundation)	-	-	-	81,270	(81,270)
536*	496	Title II PNP NEISD	106,463	106,463	-	158,735	(52,272)
542*	499	Project East Central AWARE (Advancing Wellness and Resiliency in Education)	-	-	-	485,149	(485,149)
545	499	Additional Days School Year (ADSY) Grant - Communities Foundation of Texas	-	-	-	73,608	(73,608)
546*	499	Stronger Connections Grant - Local	-	-	-	70,828	(70,828)
547	429	TX Strategic Leadership (TSL) Expansion Grant	278,819	278,819	-	376,606	(97,787)
548*	263	SP Supports 2: Effective Program Model Implementation	464,580	464,580	-	235,494	229,086
549*	263	SP Supports 3: Title III Engagement: Empowering Families of EB Students	-	-	-	316,225	(316,225)
556	206	TEHCY ESC Capacity Building Grant	139,374	139,374	-	292,509	(153,135)
558	211	TX Instructional Leadership Expansion (TIL) - Title I Part A	-	-	-	213,211	(213,211)
559*	429	ESC Additional Days School Year Planning and Execution Program (ADSY PEP)	-	-	-	728,631	(728,631)
561	499	TCR/OER Bluebonnet Learning Videos - ESC-13	-	-	-	198,354	(198,354)
562	429	Teacher Incentive Allotment (TIA) Regional Support Grant - 0370	-	-	-	57,116	(57,116)
563*	429	TIA Conference Management 0375	-	-	-	632,772	(632,772)
564	429	2024-2026 Teacher Incentive Allotment (TIA) Specialized Hubs Grant 0370	-	-	-	174,019	(174,019)
565*	499	San Antonio Ready to Work - ACCD	-	-	-	508,382	(508,382)
566*	289	Stronger Connections Grant - Federal	-	-	-	241,107	(241,107)
570*	429	Texas Strategic Staffing: ESC Direct Grant	-	-	-	281,369	(281,369)
574	255	ESC Fellows - Texas Mentorship Training 2025-2026	-	-	-	99,575	(99,575)
575*	289	TRI-Literacy Coaching PD 2023-2025	-	-	-	521,711	(521,711)
576	429	Teacher Incentive Allotment (TIA) Regional Support Grant - 0375	-	-	-	139,294	(139,294)
577	429	Teacher Incentive Allotment (TIA) Specialized Hubs Grant 0375	-	-	-	60,198	(60,198)
579*	255	Texas Test of Educator Proficiency (T-TEP) EPP Development Grant - 6945	-	-	-	5,181	(5,181)
580	212	ESC ESSA Basic Services Initiatives - 6152	3,252	3,252	-	3,281	(29)
581*	429	2025-2028 Monitor/Conservator 2.0 Resource Development	-	-	-	367,995	(367,995)
582*	429	Center for Effective Districts 2025-2027 (0291)	-	-	-	396,724	(396,724)
585*	429	2025-2027 Civics Training Program - ESC Implementation	-	-	-	858,150	(858,150)
586*	429	Tutoring Hub and Technical Assistance	-	-	-	411,772	(411,772)
587	226	SPED Capacity School Psychologist Grant	339,416	339,416	-	328,887	10,529
589	429	Bluebonnet Learning Adoption & Implementation Supports Grant 2026-2027	-	-	-	464,313	(464,313)
591*	414	Reading Academies ESC Implementation Grant (State) (0268)	-	-	-	294,323	(294,323)
592	499	We Teach CS - Texas Computer Science Pipeline Project	-	-	-	125,939	(125,939)
593*	499	City Education Partners (CEP) Grant	-	-	-	74,870	(74,870)
594*	429	Leadership Academy - Specialized Leadership Coaching Teams	-	-	-	739,147	(739,147)
596*	429	Tutoring Hub and Technical Support	-	-	-	557,175	(557,175)
597*	429	Board Coaching and Development	-	-	-	1,147,325	(1,147,325)
606	255	Texas Strategic Compensation - ESCs	176,541	176,541	-	208,935	(32,394)
613*	499	Executive Offices	-	-	-	161,836	(161,836)
616*	429	2026-2028 Texas Tutoring Support Grant	-	-	-	325,010	(325,010)

EDUCATION SERVICE CENTER, REGION 20

List of Special Revenue and Internal Service Projects

Organization Number	Fund Number	Project Description	2026-2027 Estimated Revenue/ Other Resources	2026-2027 Estimated Expenditure/ Other Uses	2026-2027 Contribution/(Use) of Fund Balance	2025-2026 Estimated Expenditure/ Other Uses	Expenditure/Used Increase/(Decrease) From 2026-2027 To 2025-2026
617	289	ESC ESSA Basic Services Initiatives - 6000	92,446	92,446	-	114,438	(21,992)
630*	429	ESC Fellows - Texas Mentorship Training 2026-2027	-	-	-	139,290	(139,290)
632	214	ESC ESSA Basic Services - 6801	184,551	184,551	-	206,565	(22,014)
635*	429	Teacher Incentive Allotment (TIA) Specialized Hubs Grant 0289	-	-	-	650,020	(650,020)
636*	429	Teacher Incentive Allotment (TIA) Regional Support Grant - 0289	-	-	-	858,955	(858,955)
639	255	ESC ESSA Basic Services - 6945	29,821	29,821	-	25,241	4,580
642	244	Effective Advising Framework Planning Grant 2026-2027	92,916	92,916	-	-	92,916
643*	211	ESC Texas Instructional Leadership (TIL) Lead	153,311	153,311	-	153,219	92
647*	499	Stronger Connections Grant - Local	-	-	-	220,000	(220,000)
649	429	Lesson Study Professional Development Program	-	-	-	310,494	(310,494)
650*	499	Reading Academies (Local)	-	-	-	1,994,534	(1,994,534)
653	429	Texas Test of Educator Proficiency (T-TEP) EPP Development Team Continuation Grant -	55,750	55,750	-	55,716	34
654*	429	Governance Interventions Field Service Support	-	-	-	640,790	(640,790)
659*	429	Effective School Framework (ESF) Diagnostic Grant	-	-	-	16,715	(16,715)
662	379	Texas Education for Homeless Children & Youth (TEHCY)	-	-	-	75,547	(75,547)
670*	429	TIA Conference Management 0289	-	-	-	185,832	(185,832)
676*	499	TX School Ready Project	-	-	-	557,517	(557,517)
679*	244	ESC Perkins Technical Assistance Grant	-	-	-	18,572	(18,572)
683	499	Texas Targeted Opioid Response - PAX Good Behavior ESC 13	20,000	20,000	-	24,130	(4,130)
685	429	2026-2027 Board of Managers Support Grant	297,331	297,331	-	297,866	(535)
690	379	2026-2027 TEHCY Continuation	429,102	429,102	-	640,880	(211,778)
691	429	Lesson Study Professional Development Program	-	-	-	33,737	(33,737)
692*	499	TCR/OER Bluebonnet Learning Videos - ESC-13 Cycle 2	-	-	-	1,885,960	(1,885,960)
693*	289	Project HARVEST: Increasing Pipeline School Psychologists (Mental Health Demo)	-	-	-	630,718	(630,718)
694*	429	ADSY Full Year Support Grant	-	-	-	1,524,566	(1,524,566)
695	499	City Education Partners (CEP) San Antonio Co-Intelligence Education Convening	-	-	-	8,000	(8,000)
696*	429	Center for Effective Districts - 0285	-	-	-	2,553,650	(2,553,650)
697*	429	Board Coaching and Development - 0370	-	-	-	253,043	(253,043)
698	499	City Education Partners (CEP) SA Region Talent Pipeline Community of Practice	-	-	-	12,276	(12,276)
		Total Special Revenue Projects	**$ 37,237,922**	**$ 37,237,922**	**$ -**	**$ 77,230,980**	**$ (39,993,058)**

EDUCATION SERVICE CENTER, REGION 20

List of Special Revenue and Internal Service Projects

Organization Number	Fund Number	Project Description	2026-2027 Estimated Revenue/ Other Resources	2026-2027 Estimated Expenditure/ Other Uses	2026-2027 Contribution/(Use) of Fund Balance	2025-2026 Estimated Expenditure/ Other Uses	Expenditure/Used Increase/(Decrease) From 2026-2027 To 2025-2026
Internal Service Projects:							
210	771	ESC-20 Facilities	$ 2,621,370	$ 2,621,370	$ -	$ 3,203,533	$ (582,163)
235	773	Centralized Registration	560,000	560,000	-	560,000	-
252	752	Print Services	325,000	325,000	-	302,100	22,900
295	772	Adjunct Employees	1,867,128	1,867,128	-	1,774,091	93,037
326	775	Centerwide Network	1,954,380	1,872,375	82,005	1,848,046	24,329
400	772	Billable Hours - Adm. Serv & Instructional Servs	20,222,625	18,576,913	1,645,712	18,079,311	497,602
		Total Internal Service Projects	**$ 27,550,503**	**$ 25,822,786**	**$ 1,727,717**	**$ 25,767,081**	**$ 55,705**
		Grant Totals	**$ 64,788,425**	**$ 63,060,708**	**$ 1,727,717**	**$ 102,998,062**	**$ (39,937,354)**

Note (*) Indicates that the funding for this project continues from the current fiscal year to the next fiscal year.

Key to Abbreviations:

CTE	Career and Technology Education
ELA	English Language Arts
TEHCY	Texas Education for Homeless Children & Youth
TIL	Texas Instructional Leaders
ARP	American Rescue Plan
IDEA	Individuals with Disabilities Education Act
ESSER	District Effectiveness and Compliance
SSVI	State Supplemental Visually Impaired
ESSA	Every Student Succeeds Act

EDUCATION SERVICE CENTER, REGION 20

Worksheet for Calculating Excess Equity
2025-2026

1.	**Fund Balance - General Fund**		
	Total Fund Equity	$	28,933,029
	Less Assigned/Committed Fund Equity		(26,522,614) *
	Total Unassigned Fund Equity	$	2,410,415
2.	**Expenditures/Other Uses - General Fund**		
	Total Expenditures	$	36,262,089
	Total Other Uses		-
	Total Expenditures/Other Uses	$	36,262,089
3.	**Fund Balance Percentage (Item1/Item2)**		6.6%
	Items To Be Assigned (estimated) for 2026:		
	Inventories	$	150,000
	Prepaid Expenditures		20,000
	Encumbrances		150,000
	Subsequent Budget		107,614
	Other Commitments and Non Spendable Funds		
	Land Acquisition	$	500,000
	Construction / Parking Lot		8,000,000
	Technology		3,500,000
	Software Development and Implementation		4,500,000
	Support of Services - General		7,500,000
	**Quality Management System		25,000
	**Communications/Public Awareness		290,000
	**Support of Services - Field Services		650,000
	**Support of Services - Emergency Operations Management		50,000
	**Support of Services - Executive Offices		700,000
	**Support of Services - Board		25,000
	**Support of Services - Leadership Development		25,000
	Support of Services - Learning Alive (Living Science)		130,000
	Support of Services - Small Rural Projects		100,000
	Fiber Project Redundancy		100,000
*	**Total Assigned and Committed End of 2025-2026**	**$**	**26,522,614**

**** Fund Balance Commitments included in Amended 2025-26 Budget**

EDUCATION SERVICE CENTER, REGION 20

Worksheet for Calculating Excess Equity
2026-2027

1.	**Fund Balance - General Fund**		
	Total Fund Equity	$	28,825,415
	Less Assigned/Committed Fund Equity		(26,109,619) *
	Total Unassigned Fund Equity	$	2,715,796
2.	**Expenditures/Other Uses - General Fund**		
	Total Expenditures	$	37,982,171
	Total Other Uses		-
	Total Expenditures/Other Uses	$	37,982,171
3.	**Fund Balance Percentage (Item1/Item2)**		7.2%
	Items To Be Assigned (estimated) for 2027:		
	Inventories	$	200,000
	Prepaid Expenditures		100,000
	Encumbrances		500,000
	Subsequent Budget		107,614
	Other Commitments and Non Spendable Funds		
	Land Acquisition	$	500,000
	Construction / Parking Lot		7,000,000
	Technology		4,000,000
	Software Development and Implementation		5,000,000
	Support of Services - General		6,000,000
	**Quality Management System		25,000
	**Support of Services - Field Services		672,005
	**Support of Services - Emergency Operations Management		50,000
	**Support of Services - Executive Offices		700,000
	**Support of Services - Board		25,000
	**Support of Services - Leadership Development		30,000
	Support of Services - Center Supported School Improvement (CSSI)		1,000,000
	Support of Services - Learning Alive (Living Science)		100,000
	Fiber Project Redundancy		100,000
	* **Total Assigned and Committed End of 2026-2027**	**$**	**26,109,619**

**** Fund Balance Commitments included in Proposed 2026-27 Budget**

EDUCATION SERVICE CENTER, REGION 20

EQUITY INFORMATION

Historically, the actual ending General Fund equity balance is larger than that shown on the Final Amended Budget and the actual expenditures are less than that shown on the Final Amended Budget.

Fiscal	Fund Equity			Expenditures		
Year	Budget	Actual	Difference	Budget	Actual	Difference
2024-2025	24,485,419	29,881,634	5,396,215	32,860,543	25,480,355	7,380,188
2023-2024	18,667,208	24,831,531	6,164,323	35,380,351	27,951,461	7,428,890
2022-2023	15,150,498	21,704,293	6,553,795	35,562,189	28,805,362	6,756,827
2021-2022	14,461,813	19,712,027	5,250,214	34,692,842	27,969,551	6,723,291
2020-2021	13,493,253	19,881,216	6,387,963	31,080,830	23,315,440	7,765,390
2019-2020	15,040,476	18,155,654	3,115,178	36,370,114	31,201,292	5,168,822
2018-2019	7,600,815	16,292,664	8,691,849	41,544,872	31,519,587	10,025,285
2017-2018	19,678,779	21,627,358	1,948,579	28,698,090	25,427,964	3,270,126
2016-2017	18,139,886	20,610,509	2,470,623	26,978,910	23,209,553	3,769,357
2015-2016	10,358,948	12,327,713	1,968,765	23,978,549	20,810,859	3,167,690
2014-2015	9,577,371	12,058,291	2,480,920	23,908,029	20,262,995	3,645,034
2013-2014	9,045,616	11,603,144	2,557,528	24,749,718	21,841,217	2,908,501
2012-2013	9,324,614	12,335,877	3,011,263	22,008,563	19,073,163	2,935,400
2011-2012	7,968,148	10,353,521	2,385,373	23,500,323	21,365,828	2,134,495
2010-2011	9,111,524	10,675,794	1,564,270	20,558,604	18,844,472	1,714,132
2009-2010	6,750,315	9,634,209	2,883,894	20,455,889	18,303,947	2,151,942
2008-2009	7,243,197	8,392,337	1,149,140	19,168,374	17,867,857	1,300,517
2007-2008	6,868,988	8,066,160	1,197,172	19,499,473	18,211,070	1,288,403
2006-2007	6,320,169	7,541,595	1,221,426	18,784,596	17,757,152	1,027,444
2005-2006	5,138,880	6,222,054	1,083,174	21,112,938	20,331,992	780,946
2004-2005	6,071,700	8,655,500	2,583,800	18,501,319	16,338,746	2,162,573
2003-2004	5,972,894	7,639,684	1,666,790	16,608,359	15,111,888	1,496,471
2002-2003	4,899,371	5,907,059	1,007,688	17,329,929	15,832,237	1,497,692
2001-2002	4,359,054	5,309,997	950,943	16,774,393	15,849,581	924,812
2000-2001	4,517,992	5,396,571	878,579	20,497,080	19,662,392	834,688
1999-2000	8,809,286	9,963,331	1,154,045	14,118,479	13,164,662	953,817
1998-1999	7,497,057	8,643,648	1,146,591	11,631,805	10,689,793	942,012
1997-1998	5,545,725	6,584,985	1,039,260	11,840,837	10,981,471	859,366
1996-1997	3,964,623	4,752,448	787,825	9,906,955	9,428,137	478,818
Average			$2,713,696			$3,154,929

1.	**Fund Balance - General Fund**		
	Total Fund Equity (Final Amended budget)	$	28,933,029
	Equity Adjustment based on Trend		2,713,696
	Less Committed/Assigned Fund Equity (Current Commitments/NonSpendable Funds)		(26,522,614)
	Total Unassigned Fund Equity	$	5,124,111
2.	**Expenditures/Other Uses-General Fund**		
	Total Expenditures (Final Amended Budget)	$	36,262,089
	Expenditure Adjustment Based on Trend		(3,154,929)
	Total Other Uses		-
	Total Expenditures/Other Uses	$	33,107,160
3.	**Fund Balance Percentage (Item1/Item2)**		15.5%