Logic Models: Framing the Work to Improve Student Experiences

Committee of the Whole Meeting

Presented by:

Dr. Luis DeLeon & Patrick Robinson Assistant Superintendents of Schools



Agenda

Topics Covered

Alignment to the Equity Policy

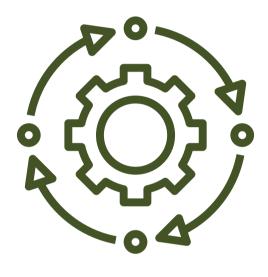
Logic Model Overview

Committee of the Whole Timeline

Schools Presentation - Lincoln & Mann



Our Frame



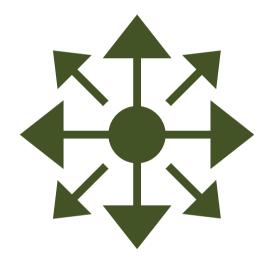
Logic Model Process

What process did the district/schools take to develop their logic models?



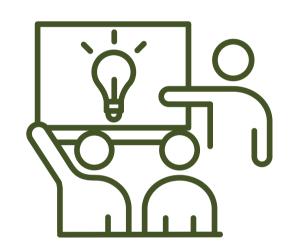
Focal Student Cohort

What are schools learning about student experiences?



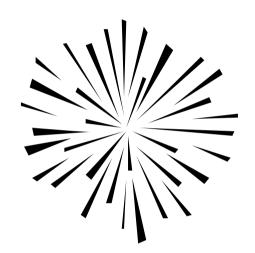
Student Disproportionality

How are logic models eliminating student disproportionality?



Adult Practices

How are we adjusting adult practices to better meet the needs of all students?



Celebrations

What are some of the celebrations from the logic model school improvement process so far?



Alignment to Equity Policy

Board Policy 7:12 Ensuring Racial and Educational Equity



A: Equitable Access

"D97 shall provide every student with equitable access to high-quality instruction, culturally relevant curriculum, grade appropriate assignments, high expectations, facilities, and other educational resources necessary for them to succeed."

C: Eliminating Disproportionality

"District 97 will eliminate disproportionality in discipline, especially by race/ethnicity and gender, and support students' social, emotional, and cultural needs. The District shall achieve this through measures such as a district-wide emphasis on social-emotional learning and supports and culturally responsive teaching pedagogy."

F: Professional Development

"Our staff will also undergo training on the importance and value of a curriculum that is culturally relevant and not based on euro-centric traditions that have historically permeated all of our curricula. Teachers will continue to undergo training on effective inclass learning differentiation."

H: Recognizing and Valuing Diversity

"The District shall incorporate teaching and learning materials and assessments that are intentionally designed to reduce bias and are geared toward the understanding and appreciation of culture, class, language, ethnicity, and other differences that contribute to the uniqueness of each student and staff member."

Logic Model Overview

Transforming the School Improvement Process



We began by asking ourselves the "right" questions...



- Did we invest the right resources?
- Is the program/strategy/intervention reaching the right students?
- What are we doing to change adult practices in core instruction?
- Are we focusing on the experiences of our focal cohorts to design high-quality core instructional practices?
- What successes and barriers did we face during implementation?

We designed to engage teams closest to the students.

Based on these questions, we designed logic model templates that would engage our school-level teams in identifying resources, adult practices, and professional learning opportunities that lead to high-quality core instructional practices.

We centered the school improvement process around students experiences.

Schools were asked to identify a group of students that data showed may not be experiencing D97 the same as their peers.

We used a holistic approach.

School-wide logic model templates focused in the four areas:

- English Language Arts
- Math
- Sense of Belonging
- Engagement



Opportunity Statement: [What are you doing to change adult practices in core instruction to support the success of students in our focal cohort in order to meet short, medium and long-term outcomes for ALL students. Why do you believe it will work?]

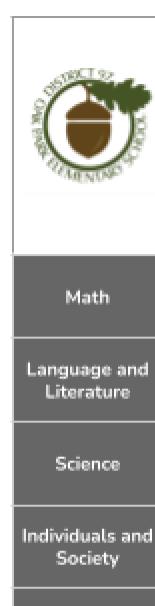
Reso	urces		Actions	Outputs/E	Evidence	Recommended Short-Term Outcomes	Recommended Mid-Term Outcomes	Recommended Long-Term Outcome
/	we have in place to rt student success?)	resources t	your team utilize these to achieve focal cohort dent success?)	(What will be demonstrate the w support the experie in our focal	ork being done to ences of students	(What are the changes in knowledge or beliefs we expect to see?)	(What are the changes in behaviors we expect to see?)	(What are the long-term results we expect to see?)
This Opportunity Statement should be completed and tailored your school/teams.	l to		These yellow (pro columns will be o your team(s)			[This will be given to you]	[This will be given to you]	[This will be given to you]
chool								

Engage professionals who know the standards and know their students in an authentic logic model school improvement process.

*We value the voices of early literacy teachers in decision-making

We worked with building leaders to create grade-level and department logic models.





Opportunity Statement: [What are you doing to change adult practices in core instruction to support the success of students in our focal

BOOL ST	cohort in order to meet short, medium and long-term outcomes for ALL students. Why do you believe it will work?]						
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Math				Teachers are able to name and understand the priority Math Learning	Teachers will plan and deliver rigorous and equitable instructional	XX% proficient in Math, as measured by	
Language and Literature				Standards. Students in the focal	tasks that are aligned to priority standards.	IAR	
Science				cohort understand priority standards, how to successfully demonstrate	Students in the focal cohort successfully demonstrate mastery on		
Individuals and Society				mastery, and why they are important. Families of students in the	priority standards as evidenced by formative & summative classroom assessments, normed		
Design				focal cohort understand the grade-level Math priority standards for	assessments, such as NWEA MAP and AimsWeb Plus, and one		
World Language				which we expect mastery.	out-of-school format* Families and teachers of		
Music					cohort collaborate to develop school-home		
Art					partnerships in utilizing resources and priority learning standards.		
PE					"This is future work. Upon development of the D97 Portrait of a Graduate, our community learning and entrepreneurialism focus will allow us to expand demonstration of mastery to out of school time		

Our Belief

If we change adult practices to support the success of students in our focal cohort...

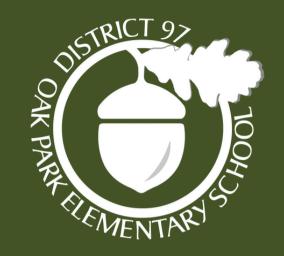
...then we will meet short, medium and long-term outcomes for **ALL students.**





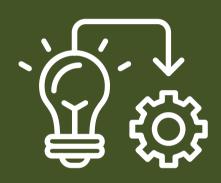
What questions, thoughts, or feedback do you have about the logic model template or design process?

Logic Model Timeline: Committee of the Whole



What D97 Schools Will Be Sharing During Committee of the Whole Meetings









Trimester 1

What we're learning about organizing for improvement/ inventorying/naming parts of the logic model

Trimester 2

What teams are learning about implementing, moving ideas from the page to practice

Trimester 3

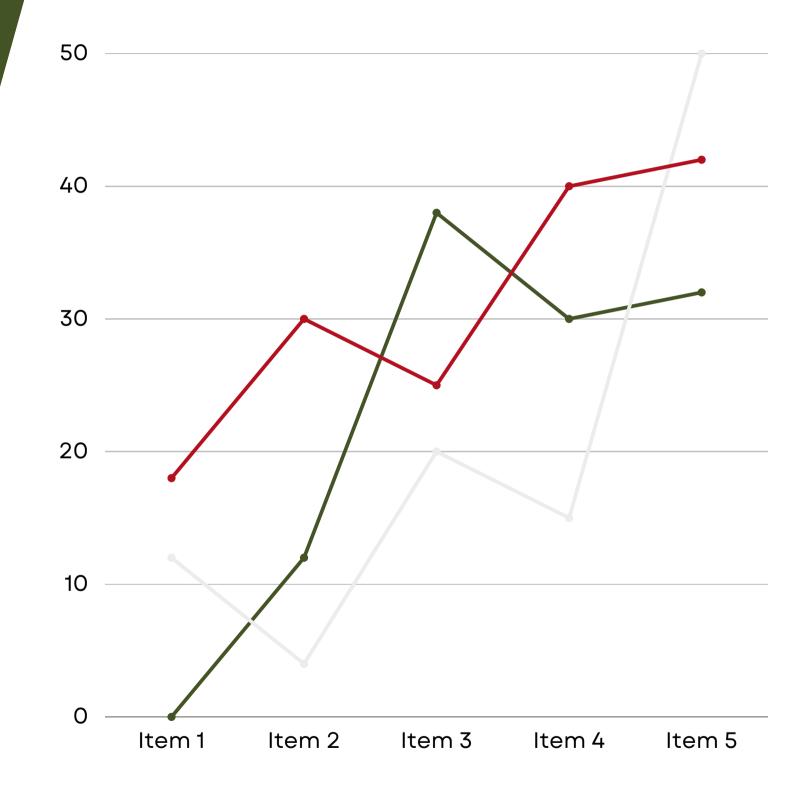
What we're learning about assessing /planning for continuous improvement

Summer

Reflections on this year's work and look ahead to upcoming year

Logic Models are dynamic, not static.

Every school is unique, so no two logic models will be the same.

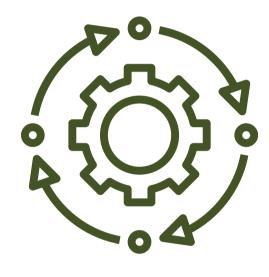




What questions, thoughts, or feedback come to mind regarding the school logic model process, template, or timeline?



Our Frame



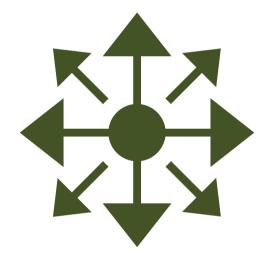
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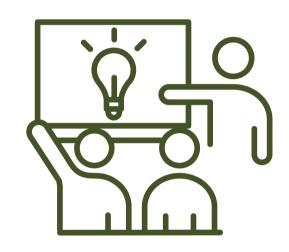
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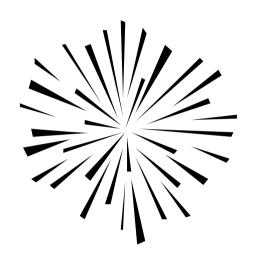
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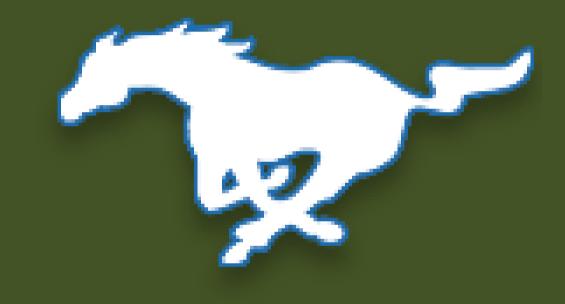
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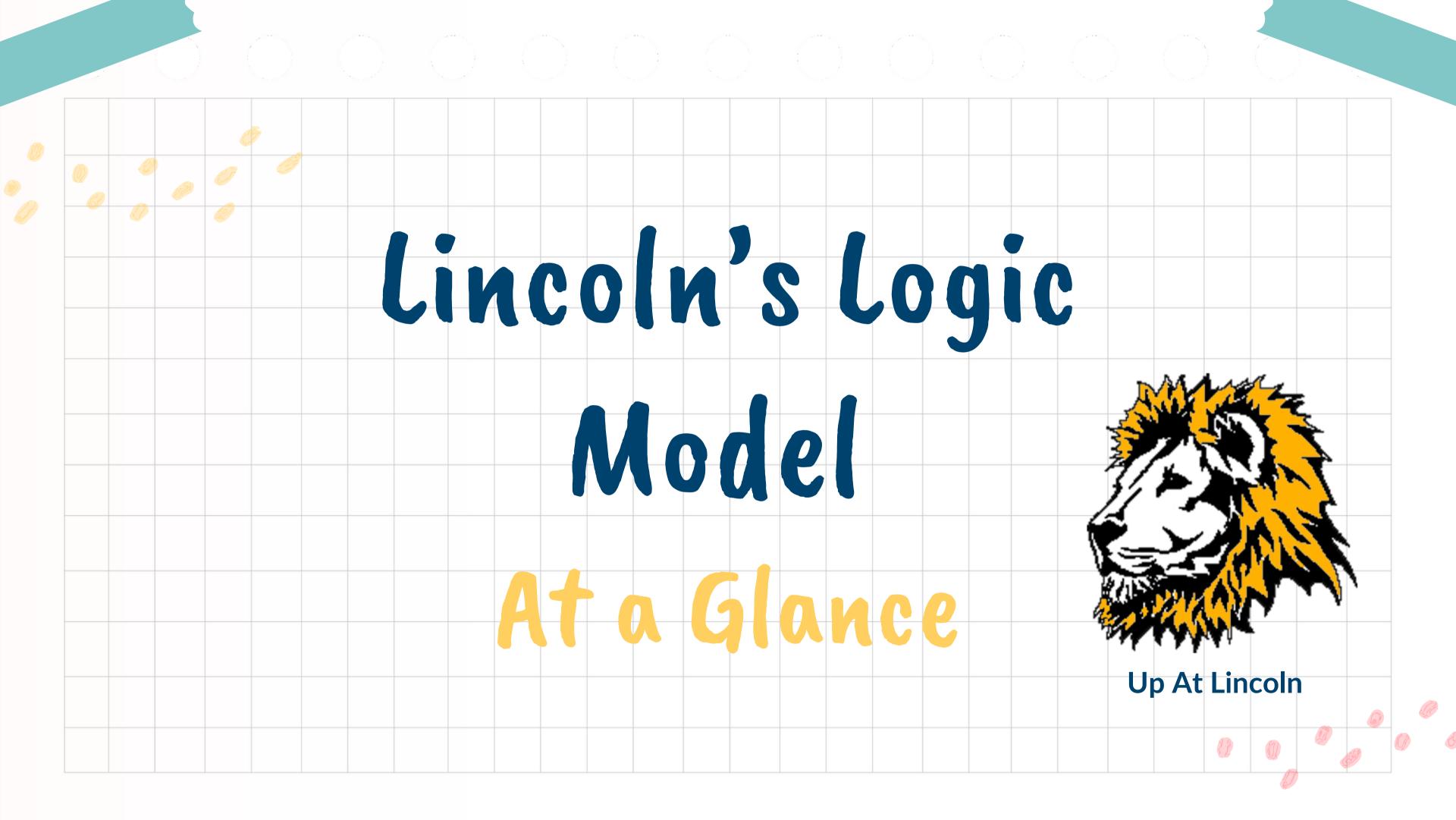
Logic Models presented tonight...



LincolnUp at Lincoln!



Mann Learn, Laugh, Lead



		ot Topics	
01	Lincoln's Goals	02	What's Up at
	What are our school-wid goals?		Lincoln Where are we now?
03	How's it Going	04	Adult Learning
	(From an equity lens)		What are we learning along the way?



Our Process for the Logic Model

Building Leadership Team	Professional Learning Communities
Data review	Grade-level specific
Big ideas Review of resources, actions and outputs	Classroom-based resources, needs and assessments
ixeview of resources, actions and outputs	Review of resources, actions and outputs

Opportunity Statement: In order to move the needle on student achievement, we will adopt universal tier 1 practices for instruction. We will utilize Common Core State Standards to plan and implement targeted interventions based on student data with a specific focus on students within our focal cohort. We believe this focus will created targeted learning experiences for all students and will create an equitable learning environment.

E S	environment.							
	Resources	Actions	Outputs/Evidence	Recommended Short- Term Outcomes	Recommended Mid-Term Outcomes	Recommended Long-Term Outcomes		
	(What resources do we have in place to support focal cohort student success?)	(How will your team utilize these resources to achieve focal cohort student success?)	(What will be produced to demonstrate the work being done to support the experiences of students in our focal cohort?)	(What are the changes in knowledge or beliefs we expect to see?)	(What are the changes in behaviors we expect to see?)	(What are the long-term results we expect to see?)		
	Common Core Standards D97 named priority standards Curricula resources & pacing guide MTSS Interventionist LAS Instructional Coach Weekly BLT meetings Weekly grade level PLC School wide staff meetings Master Schedule Lincoln HUB	Professional development during grade level PLC, school wide staff meetings, and coaching cycles around strengthening standards based math instruction based on student need, such as math talks, problem of the day, and WIN interventions. Each grade level will utilize WIN blocks for targeted interventions and conduct intervention cycle check-ins at mid and end of trimester. Use PLCs to plan and implement UDL, review student data and create targeted learning opportunities.	Agenda, attendance, and professional developmental decks from professional development.	Teachers are able to name and understand the priority Math Learning Standards. Students in the focal cohort understand priority standards, how to successfully demonstrate mastery, and why they are important. Families of students in the focal cohort understand the grade-level Math priority standards for which we expect mastery.	Teachers will plan and deliver rigorous and equitable instructional tasks that are aligned to priority standards. Students in the focal cohort successfully demonstrate mastery on priority standards as evidenced by formative & summative classroom assessments, normed assessments, such as NWEA MAP and AimsWeb Plus, and one out-of-school format* Families and teachers of students in the focal cohort collaborate to develop school- home partnerships in utilizing resources and priority learning standards. *This is future work. Upon development of the D97 Portrait of a Graduate, our community learning and entrepreneurialism focus will allow us to expand demonstration of mastery to out of school time	53% proficient in Math, as measured by IAR		



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	Common Core Standards D97 named priority standards Curricula resources & pacing guide Language arts Specialist and MTSS Interventionist Instructional Coach Weekly grade level PLC School wide staff meetings Master Schedule School Wide Writing about Reading Rubrics & Checklists Lincoln HUB	Each grade level will utilize WIN blocks for targeted interventions and conduct intervention cycle check-ins at mid and end of trimester. Professional development during grade level PLC, school wide staff meetings, and coaching cycles around strengthening foundational standards and writing about reading for all teachers. Grade levels build time into master schedule to teach Foundational Standards with support from building admin and instructional coach. Use PLCs to plan and implement UDL, review student data and create targeted learning opportunities.	Agenda, attendance, and intervention plans based on progress monitoring from PLC and cycle check-ins. Agenda, attendance, and professional developmental decks from professional development. Master schedule that reflects time dedicated to foundational standards and maintains the integrity of the ELA block for core instruction.	Teachers are able to name and understand the priority ELA Learning Standards. Students in the focal cohort understand priority standards, how to successfully demonstrate mastery, and why they are important. Families of students in the focal cohort understand the grade-level ELA priority standards for which we expect mastery.	Teachers will plan and deliver rigorous and equitable instructional tasks that are aligned to priority standards. Students in the focal cohort successfully demonstrate mastery on priority standards as evidenced by formative & summative classroom assessments, normed assessments, such as NWEA MAP and AimsWeb Plus, and one out-of-school format* Families and teachers of students in the focal cohort collaborate to develop school- home partnerships in utilizing resources and priority learning standards. *This is future work. Upon development of the D97 Portrait of a Graduate, our community learning and entrepreneurialism focus will allow us to expand demonstration of	50% proficient in ELA, as measured by IAR



Opportunity Statement: In order to meet the needs of students, we are creating more opportunities for student agency and collaboration. We will continue to build opportunities within the classroom and school community that support an engaging school-wide culture. We believe by making connections with students and families, we will continue to create an environment that is engaging and supportive.

Recommended

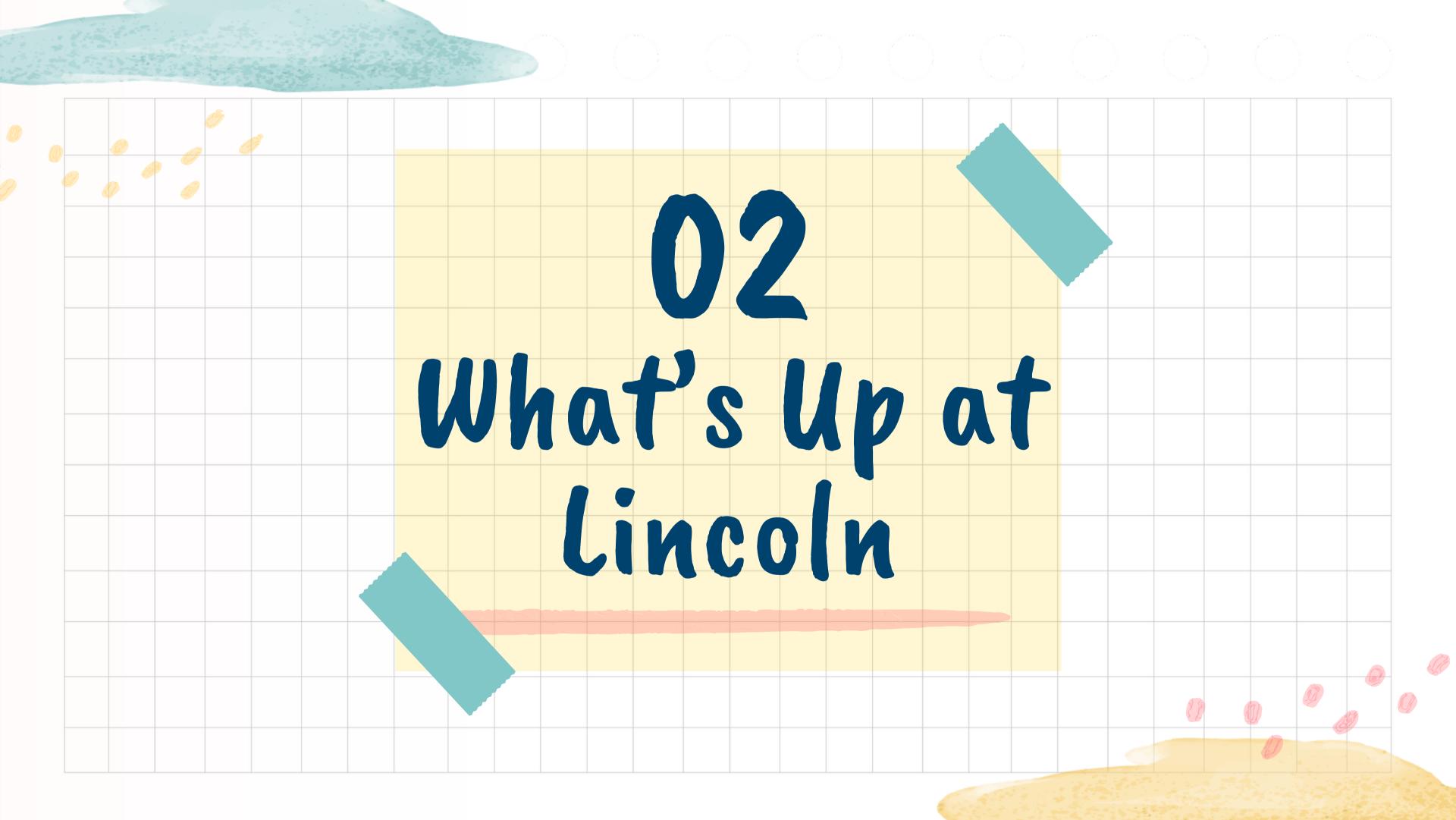
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School Wide PD on engagement throughout the 2023-2024 school year at BLT, staff meetings, and PLC Four Institute Days School Wide Staff Meetings Panorama Playbook Instructional Coach Weekly grade level PLC Calm Classroom	Teach and utilize discussion and engagement protocols with our students (such as think, pair, share, mini-lessons, Kagan structures, and collaborative learning environment) to foster collaboration and community. Twice a year conduct a "Student Connection" Needs Assessment and develop intervention for students	Engagement strategies are reflected in lesson plans Agenda and data from "Student Connection" Needs Assessment	School staff can name engagement and sense of belonging strategies used in the classroom to support students in the focal cohort School staff can name systems for restorative practices, conflict resolution, and progressive discipline to support students in the focal cohort. School staff have shared knowledge of continuum of MTSS-B interventions available and have maximized lower interventions for students in the focal cohort.	School staff implement systems for or restorative practices, conflict resolution, and progressive discipline with attention to the needs of students in the focal cohort. Every student has at least	55% feeling Engaged, as measured by Panorama survey

Sense of Belonging



<u>Opportunity Statement</u>: In order to meet the needs of students, we are creating more opportunities for student agency instead of focusing on the voices of adults. We will continue to build Tier 1 and 2 practices for PBIS that support an engaging school-wide culture. We believe this will create an environment that will level up all voices of Lincoln and create opportunities for marginalized members of our community.

Resources	Actions	Outputs/Evidence	Recommended Short- Term Outcomes	Recommended Mid-Term Outcomes	Recommended Long-Term Outcomes
(What resources do we have in place to support focal cohort student success?)	(How will your team utilize these resources to achieve focal cohort student success?)	(What will be produced to demonstrate the work being done to support the experiences of students in our focal cohort?)	(What are the changes in knowledge or beliefs we expect to see?)	(What are the changes in behaviors we expect to see?)	(What are the long-term results we expect to see?)
Daily morning meeting built into the master schedule. Morning meeting resources Panorama Playbook Second Step Social Justice Calm Classroom Little Lions Read Culturally relevant texts (ELA)	Daily morning meeting Morning Meeting Mash-ups Book buddies with a partner classroom (K/5th, 1st/4th) Student-led clubs Utilize Panorama Playbook for students and staff Classrooms should showcase books that are relevant to the students in the classroom	Morning meeting observed during learning walks. Street data around students' sense of belonging Student survey data (Grades 3-5) Classroom book selections and displays	School staff can name engagement and sense of belonging strategies used in the classroom to support students in the focal cohort School staff can name systems for restorative practices, conflict resolution, and progressive discipline to support students in the focal cohort. School staff have shared knowledge of continuum of MTSS-B interventions available and have maximized lower interventions for students in the focal cohort.	School staff implement systems for or restorative practices, conflict resolution, and progressive discipline with attention to the needs of students in the focal cohort. Every student has at least	71% feeling sense of Belonging, as measured by Panorama survey



Developing Lincoln's Logic Model

Our Student Focal Cohort for 2023-24

Black students

Our Why

Academic and Panorama survey data indicates differences in the experiences and educational outcomes of our Black students.

Where Are We Now? (Fall '23) According to the Dashboard

ELA

75% of 3rd-5th grade students are performing at or above grade level.

62% of 3rd-5th grade students are projected to meet on IAR.

ELA Focal Cohort

54% of 3rd-5th grade students in the focal cohort are performing at or above grade level. 29% of black students in 3rd-5th grade are projected to meet on IAR. 01

03

02

04

Math

71% of 3rd-5th grade students are performing at or above grade level.

45% of 3rd-5th grade students are projected to meet on IAR.

Math Focal Cohort

42% of 3rd-5th grade students in the focal cohort are performing at or above grade level. 16% of black students in 3rd-5th

grade are projected to meet on IAR.

Where Are We Now? (Spring '23) According to the Panorama Survey Data

Sense of Belonging

Increase favorable responses on the Panorama Survey from 67% to 71%

01

02

Engagement

Increase favorable responses on the Panorama Survey from 51% to 55%

Focal Cohort Students

69% of black students reported feeling a sense of belonging.

03

04

Focal Cohort Students

59% of black students favorably responded to engagement questions on the Panorama Survey



How's It Going with SIP/Logic Model Implementation?

Current Reality

- Streamlining practices to strengthen core instructional practices including a book study around small group instruction for intervention blocks
- Tailoring upcoming professional learning to align with priority areas, such as adult practices that center around the achievement of Black students
- Completing analysis of school-wide and grade-level data dives, particular focus on Black students.
- Creating opportunities for student agency, sense of belonging and engagement such as Lincoln Trekkers, Best Buddies, student-led clubs, and Student Council

What We Are Learning as Adults As we focus on our cohorts... We are learning there is no one size fits all for students We cannot rely solely on our curriculum to meet the needs of all students Learning the significance of collaboration and the need for intentionality around small group and differentiated instruction



How Are We Adapting/Changing

- Learning to utilize practices and strategies from UDL with intentionality
- Moving from a reliance on curriculum and shifting to standards-based instruction and using data to create and implement interventions
- Adapting Building Leadership Team meetings from operational to focusing on buckets of work that support student outcomes
- Adjusting PLC workflows to support student progress and opportunities for learning instead of logistical matters

Mann Elementary School Logic Model





Learn, Laugh, Lead

What was the process of developing our Logic Model/School Improvement Plan?

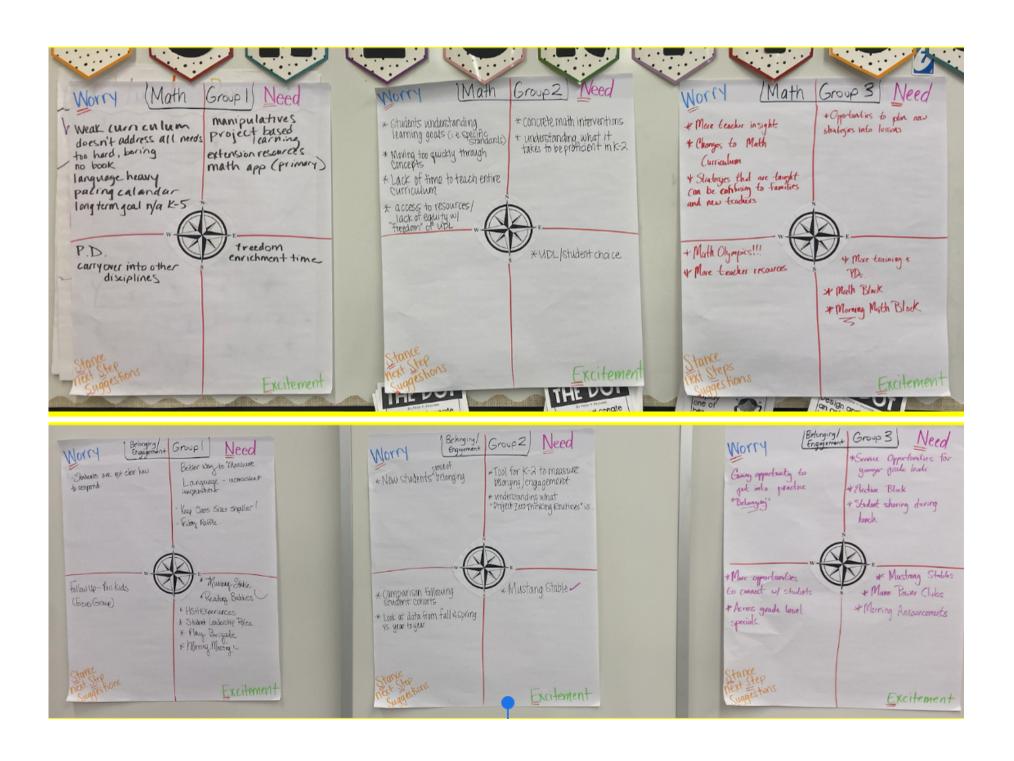
The Building Leadership
Team created four
separate Logic Models
with comprehensive
action items.

This is when our team realized that we needed to simplify our Logic Model and make it a one pager.

When starting the Logic Model process, we were encouraged to find ways to combine our goals across the different areas of focus and streamline our efforts.

We presented our draft at a staff meeting and gathered feedback from our team. We shared it with our teams in small groups and everyone was appreciative of having a more concise plan. Our next step is to finalize grade-level Logic Models.

What was the process of developing our Logic Model/School Improvement Plan?



Our Current Logic Model

Opportunity Statement: What are you doing to **change adult Tier 1 practices** to support the success of **students in our focal cohort** in order to meet **short, medium and long-term outcomes for ALL students**. Why do you believe it will work?

			Resources	Actions	Outputs/Evidence	Recommended Short-Term Outcomes	Recommended Mid-Term Outcomes	Recommended Long-Term Outcomes
			(What resources do we have in place to support focal cohort student success?)	(How will your team utilize these resources to achieve focal cohort student success?)	(What will be produced to demonstrate the work being done to support the experiences of students in our focal cohort?)	(What are the changes in knowledge or beliefs we expect to see?)	(What are the changes in behaviors we expect to see?)	(What are the long-term results we expect to see?)
Mann	Engagement	Belonging	-Calm Classroom (K-5) -Morning meeting resources (K-5) -K-2 Social Justice slides (K-2) -3-5 Social Justice Slides (3-5) -Town Hall Meetings with Principal and Support Staff (K-5) -Panorama Playbook (PBIS)	Teachers participating in learning walks. Provide interest based leadership opportunities for students. Cultural representation through classroom lessons, mirror/window read alouds, school assemblies, lunchtime groups, and monthly themed bulletin boards.	-Engagement strategies are reflected in lesson plansFeedback and shared dialogue between teacher and principal in learning walk toolStudent leadership groups with regular meetings -Student work and projects created from monthly themes.	Teachers are able to name and understand the priority Math and ELA Learning Standards. Students in the focal cohort understand priority standards, how to successfully demonstrate mastery, and why they are important. School staff increased knowledge of continuum of MTSS-B interventions available. Knowledge of varying engagement protocols and techniques. Increased student and staff self-awareness and self-management.	Teachers will plan and deliver rigorous instructional tasks that are aligned to priority standards. Students in the focal cohort successfully demonstrate mastery on priority standards as evidenced by formative and summative classroom assessments. Student writing about reading samples incorporating ELA strategies. Teachers incorporating visible thinking strategies to further student understanding. School staff use common language to prompt, reinforce, and correct expectations.	71% feeling Sense of Belonging, as measured by Panorama survey (69% for SY 2022-23) 61% feeling Engaged, as measured by Panorama survey. (58% for SY 2022-23)
		ELA/Math	-D97 named priority standards -Curricula resources & pacing guide (K-5) -Eight Standards for Mathematical Practices (K-5) -Kagan Strategies (K-5)	Grade Level PLC's will plan to implement rigorous and equitable instructional tasks that are aligned to priority standards	-Agenda, attendance, and meeting plans from professional development (PLC's, half day planning, staff meetings) -Students and Staff modeling			70% proficient in Math, as measured by IAR (67% for SY 2022-23)
			-Project Zero Thinking Routines (3-5) -Writing Strategies (K-5) -UFLI Toolbox (K-2) -UDL Resources (K-5) -RACE Folder (K-5) -Reading Strategies 2.0 (K-5) -Guided Reading Room (K-5) -Half day planning (K-5)	Incorporate Visible Thinking strategies (ex. math talks) Incorporate writing across Mann in all subjects at least twice a week (RACE) (K-2) Focusing on early literacy	Eight Standards for Mathematical practices and Visible Thinking routinesStaff highlighting the "why" and importance of the skills being taughtLesson plans emphasizing areas of focus.			71% proficient in ELA, as measured by IAR (67% for SY 2022-23)

Developing Mann's Logic Model

Our Student Focal Cohort for 2023-24

Black and EL students

Our Why



What are we learning about the educational experiences of our focal student cohort?

How are those learnings changing adult practices?

- The educational experience of the students across our focal cohort ranges a great deal. We focused on how our students performed across all the Tiers of our MTSS diamond.
- We have many students within our focal cohort who require additional enrichment and rigor, along with a few who are right on the bubble of being on grade level.
- We needed to support our staff with planning around priority standards in ELA and Math.
- We reviewed ways to maximize support for students currently behind grade-level expectations within the focal cohort.

What schools are learning about the educational experiences of their focal student cohort?

How are those learnings changing adult practices?





One of the things we're continuing to incorporate to increase the sense of belonging of students within the focal cohort is our BIPOC groups.

Our PBIS team is also increasing leadership opportunities for students across all grades.

Hosting a student-led Cultural Diversity Assembly for the entire school.



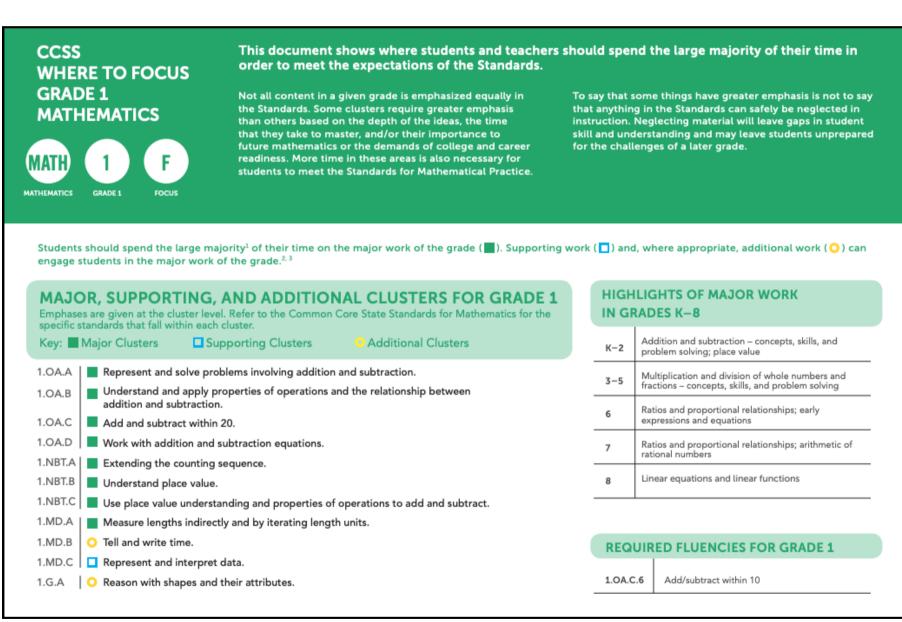
How Our School Logic Model Is Addressing Equity (Policy 7:12)

A. Equitable Access

Emphasizing the priority standards in ELA and Math. These are the foundation and our benchmark for where students need to be as they complete each grade level. It also provides us with a targeted road map of how to continue pushing students through differentiation.

C. Eliminating Disproportionality

Facilitating Town Hall Meetings with each grade level, support staff, and Principal Ali. This is an opportunity for us to provide students a voice to share feedback with us, distribute important information, and address large issues.



Priority Standards for 1st Grade Math Skills



How Our School Logic Model Is Addressing Equity (Policy 7:12)

H. Recognizing and Valuing Diversity

The logic model prioritized recognizing and valuing diversity in our sense of belonging section. We work closely with our DIVCO to coordinate school assemblies, display monthly themed bulletin boards, organize school-based focus groups, and teach lessons shared by our amazing teacher-librarian.

F. Professional Development

The logic model will guide our professional development for the school year. We will be able to pull from our staff's knowledge as they co-plan and lead sessions. There will also be opportunities for staff to get targeted professional learning through lunch and learns and during their grade-level PLC meetings.



Hispanic Hertitage Bulletin Board in Front Lobby.

2023-24 Celebrations (So Far!)



Students harvesting potatoes from the Mann Garden during Science class.

The most recent BLT meeting was our best one yet! Our team was so excited and engaged in the work that we literally lost track of time.

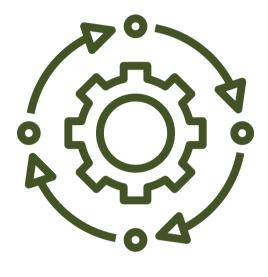
We are getting organized in such a way that it will allow our staff to lead areas that they are passionate about.

They will be able to share their expertise with one another and have begun offering to visit each other's learning spaces.

Students have had the opportunity to connect with their learning through real-life examples (gardening, home remodeling, etc.)



Our Frame



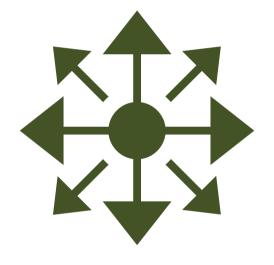
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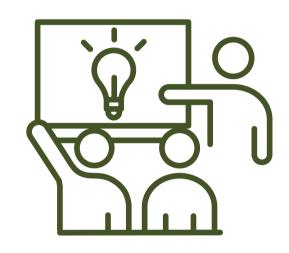
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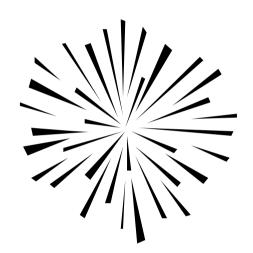
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How are logic models eliminating student disproportionality?



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