



DULUTH  
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DULUTH PUBLIC SCHOOLS

LRFP CONTRACTOR & SUPPLIER REPORT

Tuesday, April 5, 2011



Note: Tier One includes Duluth/Superior and adjacent communities

Note: Tier Two includes International Falls, Mora, Grand Rapids, Hibbing & Virginia. Many contractors within Tier Two are members of the Duluth Builder's Exchange

Note: Tier Three includes Twin Cities contractors and other contractors not defined as members of the Duluth Builders Exchange.

	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
contractors	1	Lowell E.S.	Asphalt Paving	Northland Constructors	Duluth, MN	1	\$540,885.00			
	1	Lowell E.S.	Subcontractors & Suppliers	Lines By Lightner	Esko, MN	1				
	2	Lowell E.S.		Superior Concrete Cutting	Duluth, MN	1				
	3	Lowell E.S.		Northwoods	Duluth, MN	1				
	4	Lowell E.S.		Northland Construction	Duluth, MN	1				
	5	Lowell E.S.		Earl F. Anderson	Bloomington, MN	3				
	6	Lowell E.S.		Dairyland Fence	Iron River, WI	1				
	7	Lowell E.S.		ADSCO	Duluth, MN	1				
	2	Lowell E.S.	Exterior Wall Restoration	Stretar Masonry & Concrete	Duluth, MN	1	\$289,240.00			
	1	Lowell E.S.	Subcontractors & Suppliers	H & O Caulking	Duluth, MN	1				
2	Lowell E.S.	Jamar		Duluth, MN	1					
3	Lowell E.S.	Brenny Dahl		Cloquet, MN	1					
4	Lowell E.S.	Brock White		Duluth, MN	1					
5	Lowell E.S.	ADSCO		Duluth, MN	1					
3	Lowell E.S.	Kitchen Equipment	Premier Restaurant Equip. Co.	Minneapolis, MN	3			\$102,345.00		
	Lowell E.S.	Subcontractors & Suppliers	Ansul Fire Protection	Superior, WI	1					
	Lowell E.S.		Halton Exhaust Hood	Minneapolis, MN	3					
	Lowell E.S.		Hobart Sales & Service	Scanlon, MN	1					
	Lowell E.S.		Hollander	Minneapolis, MN	3					
	Lowell E.S.		Two Rivers Enterprises	Holdingford, MN	3					
	Lowell E.S.		T & S Brass & Bronze	Traveler's Rest, SC	3					
	Lowell E.S.		YES Distributing	Mendota Heights,	3					
	Lowell E.S.	North Country Installation	Coon Rapids, MN	3						
4	Lowell E.S.	Interior Improvements	Johnson Wilson Constructors	Duluth, MN	1	\$759,536.00				
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
5	Lowell E.S.	HVAC & Plumbing	Gorham Oien Mechanical	Mora, MN	2		\$1,248,943.00			
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
7	Lowell E.S.		Goodin Co	Duluth, MN	1					
8	Lowell E.S.		R.E. Carlson	Maple Grove, MN	3					
9	Lowell E.S.		Mulcahy Co	Eagan, MN	3					
10	Lowell E.S.		SPS Co	St. Paul, MN	3					
6	Lowell E.S.	Fire Protection	Viking Automatic Sprinkler Co	Duluth, MN	1	\$57,370.00				
7	Lowell E.S.	Electrical	Api Electric Company	Duluth, MN	1	\$795,224.00				
8	Lowell E.S.	Roofing	Palmer West Construction	Rogers, MN	3			\$1,070,935.00		
9	Lowell E.S.	Asbestos Abatement	Acct, Inc.	Cloquet, MN	1	\$77,710.00				
10	Lowell E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3			\$23,070.00		



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		Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
general conditions	1	Lowell E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$18,450.00			
	2	Lowell E.S.	Site Superintendent	Kraus Anderson		Duluth, MN	1	\$76,419.00			
	3	Lowell E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$771.00			
			totals						\$2,615,605.00	\$1,248,943.00	\$1,196,350.00
		Percentage of Total \$\$						51.68%	24.68%	23.64%	100.00%
contractors	1	Stowe E.S.	Masonry & Interior finishes	Johnson-Wilson		Duluth, MN	1	\$242,672.00			
	1	Stowe E.S.	Subcontractors & Suppliers		Concrete Sawing Svcs	Superior, WI	1				
	2	Stowe E.S.		Harbor City Masonry	Duluth, MN	1					
	3	Stowe E.S.		Duluth Steel	Duluth, MN	1					
	4	Stowe E.S.		Concrete Coatings	Blaine, MN	3					
	5	Stowe E.S.		Commercial Roofing	Barnum, MN	1					
	6	Stowe E.S.		H & O Caulking	Duluth, MN	1					
	7	Stowe E.S.		St Germain's Glass	Duluth, MN	1					
	8	Stowe E.S.		Northland Painting	Duluth, MN	1					
	9	Stowe E.S.		Lake Superior Painting	Duluth, MN	1					
	11	Stowe E.S.		St Germain's Cabinet	Duluth, MN	1					
	12	Stowe E.S.		A.G O'Brien	Hermantown, MN	1					
	2	Stowe E.S.		Site Improvement	Ground Level Service		Duluth, MN	1	\$26,490.00		
	3	Stowe E.S.	Asphalt Paving	Duluth-Superior Erection		Duluth, MN	1	\$351,346.80			
	1	Stowe E.S.	Subcontractors & Suppliers		MN/WI Playground	Golden Valley, MN	3				
	2	Stowe E.S.		Ground Level Svcs	Duluth, MN	1					
	3	Stowe E.S.		Dynamic Steel	Proctor, MN	1					
	4	Stowe E.S.		Allied Blacktop	Maple Grove, MN	3					
	5	Stowe E.S.		Century Fence	Forest Lake, MN	3					
	6	Stowe E.S.		Duluth Ready Mix	Duluth, MN	1					
	4	Stowe E.S.	Roofing	A.W. Kuetzel & Sons, Inc.		Duluth, MN	1	\$709,719.60			
	1	Stowe E.S.	Subcontractors & Suppliers		MacArthur Co.	Duluth, MN	1				
	5	Stowe E.S.	Walk-In Cooler	Strategic Equipment & Supply Corp.		St Cloud, MN	3				\$35,959.83
	1	Stowe E.S.	Subcontractors & Suppliers		Thermalite	Commerce, CA	3				
	2	Stowe E.S.	Subcontractors & Suppliers		Carlson Refrigeration	Superior, WI	1				
	6	Stowe E.S.	Interior Improvements	Kraus-Anderson Construction Co		Duluth, MN	1	\$467,534.43			
	1	Stowe E.S.	Subcontractors & Suppliers		Sell Hardware	Duluth, MN	1				
	2	Stowe E.S.		St Germain's Glass	Duluth, MN	1					
	3	Stowe E.S.		Contract Tile & Carpet	Duluth, MN	1					
	4	Stowe E.S.		Elite Caulking & Sealants	Superior, WI	1					
	5	Stowe E.S.		Quality Drywall & Plastering	Duluth, MN	1					
	6	Stowe E.S.		W.E. Neal Co	Watertown, MN	3					
7	Stowe E.S.	W.A. Schaefer & Sons		Duluth, MN	1						
8	Stowe E.S.	Dan Treb Paint & Decorating		Long Lake, MN	3						
9	Stowe E.S.	Bartley Sales Co		Minneapolis, MN	3						
7	Stowe E.S.	HVAC, Plumbing & Fire	Shannons, Inc.		International Falls, MN	2		\$671,563.00			
1	Stowe E.S.	Subcontractors & Suppliers		Concrete Sawing Svcs	Superior, WI	1					



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
	2	Stowe E.S.	Subcontractors & Suppliers	EnviroBate Metro	Minneapolis, MN	3					
	3	Stowe E.S.		HydaMetrics	Centerville, MN	3					
	4	Stowe E.S.		Johnson Controls	Duluth, MN	1					
	5	Stowe E.S.		Mavo Systems	Hibbing, MN	2					
	6	Stowe E.S.		RM Cotton	Brooklyn, Mn	3					
	7	Stowe E.S.		Summit Fire Protection	Duluth, MN	1					
	8	Stowe E.S.		Ferguson	Duluth, MN	1					
	9	Stowe E.S.		RE Carlson	Maple Grove, MN	3					
	10	Stowe E.S.		ABE	Duluth, MN	1					
	11	Stowe E.S.		RHI	Fargo, ND	3					
	12	Stowe E.S.		Grainger	Duluth, MN	1					
	8	Stowe E.S.		Electrical	Belknap Electric	Superior, WI	1	\$503,094.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3					
	2	Stowe E.S.		Pro Tec	Minneapolis, MN	3					
	3	Stowe E.S.		Viking Electric	Duluth, MN	1					
	4	Stowe E.S.		Graybar	Duluth, MN	1					
	5	Stowe E.S.		United	Duluth, MN	1					
	6	Stowe E.S.		Simplex	Minneapolis, MN	3					
	9	Stowe E.S.	Hired by School District	Stout Mechanical	Duluth, MN	1	\$60,000.00				
	10	Stowe E.S.	Exterior Wall Restoration	Bedrock Flint	Duluth, MN	1	\$44,971.00				
	1	Stowe E.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1					
	2	Stowe E.S.		Arrowhead Concrete	Duluth, MN	1					
	3	Stowe E.S.		Advance Specialties	St. Paul, MN	3					
	11	Stowe E.S.	Testing & Balance	TD Test & Balance	Duluth, MN	1	\$14,000.00				
general conditions	1	Stowe E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$14,754.00				
	2	Stowe E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$5,000.00				
	totals							\$2,439,581.83	\$671,563.00	\$35,959.83	\$3,147,104.66
Percentage of Total \$\$							77.52%	21.34%	1.14%	100.00%	
	1	Lakewood E.S.	Asphalt Paving/Site Improvements	Nels Nelson and Sons Inc.	Cloquet, MN	1	\$419,284.00				
	1	Lakewood E.S.	Subcontractors & Suppliers	Concrete Sawing Services	Duluth, MN	1					
	2	Lakewood E.S.		TMIC Landscaping	Duluth, MN	1					
	3	Lakewood E.S.		Century Fence	Forest Lake, MN	3					
	4	Lakewood E.S.		MN Playground Equipment	St. Paul, MN	3					
	5	Lakewood E.S.		Donald Holm	Duluth, MN	1					
	6	Lakewood E.S.		Glacier Paving	Duluth, MN	1					
	7	Lakewood E.S.		ADSCO	Duluth, MN	1					
	8	Lakewood E.S.		HD Waterworks	Duluth, MN	1					
	9	Lakewood E.S.		Elk River Concrete Products	Duluth, MN	1					
	10	Lakewood E.S.		Ess Brothers	Loretto, MN	3					
	11	Lakewood E.S.		Duluth Ready Mix	Duluth, MN	1					
	2	Lakewood E.S.	Exterior Wall Restoration	Bedrock Flint	Duluth, MN	1	\$120,327.00				
	1	Lakewood E.S.		Brock White	Duluth, MN	1					



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contractors	2	Lakewood E.S.	Subcontractors & Suppliers		Arrowhead Concrete	Duluth, MN	1				
	3	Lakewood E.S.	Subcontractors & Suppliers		Advance Specialties	St. Paul, MN	3				
	3	Lakewood E.S.	Roofing	A.W. Kuettel & Sons, Inc.		Duluth, MN	1	\$59,320.00			
	1		Subcontractors & Suppliers		MacArthur Co.	Duluth, MN	1				
	4	Lakewood E.S.	Walk-In Freezer	Strategic Equipment & Supply Corp.		St Cloud, MN	3			\$25,620.00	
	1	Lakewood E.S.	Subcontractors & Suppliers		Thermalite	Commerce, CA	3				
	2	Lakewood E.S.	Subcontractors & Suppliers		Carlson Refrigeration	Superior, WI	1				
	5	Lakewood E.S.	Interior Improvements	Donald Holm Construction		Duluth, MN	1	\$287,782.78			
	1	Lakewood E.S.	Subcontractors & Suppliers		Penhall Co	Duluth, MN	1				
	2	Lakewood E.S.			A.W. Kuettel & Sons	Duluth, MN	1				
	3	Lakewood E.S.			Elite Caulking & Sealants	Duluth, MN	1				
4	Lakewood E.S.	St Germain's Glass Co.			Duluth, MN	1					
5	Lakewood E.S.	Contract Tile & Carpet			Duluth, MN	1					
6	Lakewood E.S.	Flament Hampshire, Inc.			Duluth, MN	1					
7	Lakewood E.S.	Northland Painting of Duluth			Duluth, MN	1					
8	Lakewood E.S.	Duluth Steel Fabricators			Duluth, MN	1					
9	Lakewood E.S.	Northern Door & Hardware			Duluth, MN	1					
10	Lakewood E.S.	Neal Slate Co			Watertown, MN	3					
11	Lakewood E.S.	Glenwood Signs & Awards			Duluth, MN	1					
6	Lakewood E.S.	HVAC, Plumbing & Fire	Shannons, Inc.		International Falls, MN	2		\$456,508.00			
1	Lakewood E.S.	Subcontractors & Suppliers		Concrete Sawing Svcs	Superior, WI	1					
2	Lakewood E.S.			EnviroBate Metro	Minneapolis, MN	3					
3	Lakewood E.S.			HydaMetrics	Centerville, MN	3					
4	Lakewood E.S.			Johnson Controls	Duluth, MN	1					
5	Lakewood E.S.			Mavo Systems	Hibbing, MN	2					
6	Lakewood E.S.			RM Cotton	Brooklyn, MN	3					
7	Lakewood E.S.			Summit Fire Protection	Duluth, MN	1					
8	Lakewood E.S.			Ferguson	Duluth, MN	1					
9	Lakewood E.S.			RE Carlson	Maple Grove, MN	3					
10	Lakewood E.S.			ABE	Duluth, MN	1					
11	Lakewood E.S.			RHI	Fargo, ND	3					
12	Lakewood E.S.			Grainger	Duluth, MN	1					
7	Lakewood E.S.	Fire Protection	Summit Fire Protection		Duluth, MN	1	\$210,969.00				
1	Lakewood E.S.	Subcontractors & Suppliers		Northwestern Power	Duluth, MN	1					
2	Lakewood E.S.	Subcontractors & Suppliers		MN Petroleum	Minneapolis, MN	3					
8	Lakewood E.S.	Electrical	Belknap Electric		Superior, WI	1	\$432,952.00				
1	Lakewood E.S.	Subcontractors & Suppliers		Rav	Minneapolis, MN	3					
2	Lakewood E.S.			Pro Tec	Minneapolis, MN	3					
3	Lakewood E.S.			Viking Electric	Duluth, MN	1					
4	Lakewood E.S.			Graybar	Duluth, MN	1					
5	Lakewood E.S.			United	Duluth, MN	1					
6	Lakewood E.S.			Simplex	Minneapolis, MN	3					
9	Lakewood E.S.	Testing & Balance	TD Test & Balance		Duluth, MN	1	\$11,500.00				
10	Lakewood E.S.	Fuel Oil Burner	Meetek & Company		Duluth, MN	1	\$61,954.22				



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		Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
general conditions	1	Lakewood E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$10,000.00				
	2	Lakewood E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$1,775.00				
	totals								\$1,615,864.00	\$456,508.00	\$25,620.00	\$2,097,992.00
		Percentage of Total \$\$							77.02%	21.76%	1.22%	100.00%
contractors	1	Homecroft E.S.	Earthwork & Site Improvement	Veile		Duluth, MN	1	\$630,190.00				
	2	Homecroft E.S.	Concrete	Home Menders		Duluth, MN	1	\$290,513.00				
	1	Homecroft E.S.	Subcontractors & Suppliers		JP Concrete	Duluth, MN	1					
	2	Homecroft E.S.			Kolb Construction	Cloquet, MN	1					
	3	Homecroft E.S.			Jamar Co	Duluth, MN	1					
	4	Homecroft E.S.			Country Materials Corp	Rice Lake, WI	1					
	5	Homecroft E.S.			Penhall Company	Duluth, MN	1					
	6	Homecroft E.S.			ASDCO/Jamar	Duluth, MN	1					
	7	Homecroft E.S.			Duluth Ready Mix	Duluth, MN	1					
	8	Homecroft E.S.			Hermantown Lumber	Hermantown, MN	1					
	9	Homecroft E.S.			Kraemer Construction	Duluth, MN	1					
	10	Homecroft E.S.			Symons Corporation	Minneapolis, MN	3					
	11	Homecroft E.S.			Arrowhead Concrete	Duluth, MN	1					
	3	Homecroft E.S.	Masonry	Harbor City Masonry		Duluth, MN	1	\$533,430.00				
	1	Homecroft E.S.	Subcontractors & Suppliers		Elite Caulking & Sealants	Grand Rapids, MI	3					
	2	Homecroft E.S.			Arrowhead Concrete	Duluth, MN	1					
	3	Homecroft E.S.			Brock White	Duluth, MN	1					
	4	Homecroft E.S.	Metals	Thurnbeck Steel Fabrication		Forest Lake, MN	3			\$112,077.00		
	1	Homecroft E.S.	Subcontractors & Suppliers		Infra-Metals	Marseilles, IL	3					
	2	Homecroft E.S.			Namasco	Dubuque, IA	3					
	3	Homecroft E.S.			McNeilus Steel	Dodge Center, MN	3					
	4	Homecroft E.S.			B & F Fastener Supply	Duluth, MN	1					
	5	Homecroft E.S.			Vulcraft	Minneapolis, MN	3					
	6	Homecroft E.S.			Fastenal	Duluth, MN	1					
	5	Homecroft E.S.	Building Improvement	RJS Construction		Superior, WI	1	\$1,294,667.00				
	1	Homecroft E.S.	Subcontractors & Suppliers		Belanger Inc.	Duluth, MN	1					
	2	Homecroft E.S.			A.W. Kuettel	Duluth, MN	1					
	3	Homecroft E.S.			Construction Specialties	Fargo, ND	3					
	4	Homecroft E.S.			W.E. Neal Slate Co	Burnsville, MN	3					
	5	Homecroft E.S.			Twin City Acoustics	Minneapolis, MN	3					
	6	Homecroft E.S.			JF Equipment LLC	Cromwell, MN	1					
	7	Homecroft E.S.			NPD, Inc.	Duluth, MN	1					
	8	Homecroft E.S.			Medina Construction	Minneapolis, MN	3					
9	Homecroft E.S.	TFE, Inc.			Brookston, MN	1						
6	Homecroft E.S.	HVAC & Plumbing	Jamar Co		Duluth, MN	1	\$1,664,142.00					
1	Homecroft E.S.	Subcontractors & Suppliers		Ferguson	Duluth, MN	1						
2	Homecroft E.S.			RE Carlson	Maple Grove, MN	3						
3	Homecroft E.S.			ABE	Duluth, MN	1						



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	4	Homecroft E.S.	Subcontractors & Suppliers		Schwab, Vollhaber, Lubratt	Shoreview, MN	3			
	5	Homecroft E.S.			TMS Johnson	Minneapolis, MN	3			
	6	Homecroft E.S.			Goodin Co	Duluth, MN	1			
	7	Homecroft E.S.	Fire Protection	AG O'Brien		Hermantown, MN	1	\$54,733.00		
	8	Homecroft E.S.	Roofing	Thelen		Brainerd, MN	2		\$254,000.00	
	1	Homecroft E.S.	Subcontractors & Suppliers		MacArthur Co.	Duluth, MN	1			
	9	Homecroft E.S.	Kitchen Equipment	Grand Kitchen		Plymouth, MN	3			\$214,207.00
	1	Homecroft E.S.	Subcontractors & Suppliers		Appliance Repair Svcs	Carlton, MN	1			
	2	Homecroft E.S.			Bruce's Refrigeration	Cloquet, MN	1			
	10	Homecroft E.S.	Asbestos Abatement	Mavo		Proctor, MN	1	\$132,360.00		
	1	Homecroft E.S.	Subcontractors & Suppliers		Veit Disposal	Duluth, MN	1			
	11	Homecroft E.S.	Test & Balancing	Test & Balance Associates, Inc		Brooklyn Park, MN	3			\$16,800.00
	12	Homecroft E.S.	Electrical	Belknap Electric		Superior, WI	1	\$744,423.00		
	1	Homecroft E.S.	Subcontractors & Suppliers		Rav	Minneapolis, MN	3			
	2	Homecroft E.S.			Pro Tec	Minneapolis, MN	3			
	3	Homecroft E.S.			Viking Electric	Duluth, MN	1			
	4	Homecroft E.S.			Graybar	Duluth, MN	1			
	5	Homecroft E.S.			United	Duluth, MN	1			
	6	Homecroft E.S.			Simplex	Minneapolis, MN	3			
general conditions	1	Homecroft E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$30,440.00		
	2	Homecroft E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$100.00		
	3	Homecroft E.S.	Sanitary Facilities	Thompson Rental		Superior, WI	1	\$600.00		
	4	Homecroft E.S.	Telephone Service	Qwest		Duluth, MN	1	\$1,200.00		
	5	Homecroft E.S.	Temporary Power	Mn Power		Duluth, MN	1	\$150.00		
			totals					\$5,376,948.00	\$254,000.00	\$343,084.00
		Percentage of Total \$\$					90.01%	4.25%	5.74%	100.00%
	1	Eastern M.S.	Artificial Athletic Field	Frattalone		St. Paul, MN	3			\$995,000.00
	1	Eastern M.S.	Subcontractors & Suppliers		Noland Turf	Wood Dale, IL	3			
	2	Eastern M.S.			Sprinturf	Wayne, PA	3			
	3	Eastern M.S.			Ground Level Services	Duluth, MN	1			
	4	Eastern M.S.			Hovland, Inc.	Hermantown, MN	1			
	5	Eastern M.S.			Udeen Trucking	Superior, WI	1			
	6	Eastern M.S.			Midwest Aggregate	Duluth, MN	1			
	7	Eastern M.S.			Dairyland Fence	Iron River, WI	1			
	8	Eastern M.S.			HD Supply Waterworks	Eden Prairie, MN	3			
	2	Eastern M.S.	Masonry Restoration	Macpherson-Iowne		Minneapolis, MN	3			\$846,170.00
	1	Eastern M.S.	Subcontractors & Suppliers		AJK Door Services	Duluth, MN	1			
	2	Eastern M.S.			Acme Ochs Brick & Stone	Edina, MN	3			
	3	Eastern M.S.			Brock White	Duluth, MN	1			
	3	Eastern M.S.	Demolition	Gladstone		St. Paul, MN	3			\$453,691.00
	4	Eastern M.S.	Concrete	Northland		Burnsville, MN	3			\$565,000.00
	1	Eastern M.S.	Subcontractors & Suppliers		Rebarfab	St. Paul, MN	3			
	2	Eastern M.S.			Duluth Ready Mix	Saginaw, MN	1			
	3	Eastern M.S.			ACME Tools	Duluth, MN	1			
	4	Eastern M.S.			ADSCO	Duluth, MN	1			



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	5	Eastern M.S.	Precast Concrete	Hanson	Maple Grove, MN	3			\$606,619.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Right Way Caulking	Minneapolis, MN	3			
	6	Eastern M.S.	Masonry	Harbor City	Duluth, MN	1	\$884,852.00			
	7	Eastern M.S.	Structural Steel/Metal Fabrication Supply	Duluth Steel	Duluth, MN	1	\$89,210.00			
	8	Eastern M.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial	Grand Rapids, MN	2		\$74,695.00		
	9	Eastern M.S.	Carpentry Material & Installation	Lipe	Duluth, MN	1	\$89,580.00			
	10	Eastern M.S.	Casework, Cabinets and Solid Polymer	Gladstone	St. Paul, MN	3			\$496,918.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3			
	11	Eastern M.S.	Waterproofing	Kremer Davis	Fridley, MN	3			\$69,000.00	
	12	Eastern M.S.	Roofing & Flashing	Thelen	Brainerd, MN	2		\$5,498,000.00		
	13	Eastern M.S.	Joint Sealants	Carciofini	Duluth, MN	1	\$28,600.00			
	14	Eastern M.S.	HM Doors, Frames, Wood Doors, & Hardware	Northern Door	Duluth, MN	1	\$231,713.00			
	15	Eastern M.S.	Sectional Doors	Lipe	Duluth, MN	1	\$2,440.00			
	16	Eastern M.S.	Storefront, Curtainwall, Windows, & Glazing	St. Germain's	Duluth, MN	1	\$219,019.00			
	17	Eastern M.S.	Drywall & Plaster	RTL	Shakopee, MN	3			\$365,471.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Kelly Stucco Systems	Elko, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		Therma Spray, Inc.	Minneapolis, MN	3			
	18	Eastern M.S.	Ceramic Tile	CD Tile	Blaine, MN	3			\$244,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Daltile	Minneapolis, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		RBC Tile & Stone	Plymouth, MN	3			
	3	Eastern M.S.	Subcontractors & Suppliers		Rubble Tile Distributors	Burnsville, MN	3			
	19	Eastern M.S.	Acoustical Ceilings	Schaffer	Duluth, MN	1	\$340,018.00			
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3			
	20	Eastern M.S.	Carpet/Resilient Flooring	MCI	Waite Park, MN	3			\$222,450.00	
	21	Eastern M.S.	Terrazzo Flooring	Grazzinni	Eagan, MN	3			\$192,700.00	
	22	Eastern M.S.	Paint & Coating/Wall Covering	Fransen	Milaca, MN	3			\$325,820.00	
	23	Eastern M.S.	Visual Display Boards	Neal Slate	Watertown, MN	3			\$46,495.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Tekton Construction	St Louis Park, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		W.E. Neal Slate Co	Watertown, MN	3			
	24	Eastern M.S.	Misc. Specialties	Kendall Door	Winona, MN	3			\$148,966.00	
	25	Eastern M.S.	Metal Wardrobe Lockers	JF Equipment	Cromwell, MN	1	\$98,700.00			
	1	Eastern M.S.	Subcontractors & Suppliers		C.C. Installations		3			
	2	Eastern M.S.	Subcontractors & Suppliers		Art Metal Products	Deerfield Beach, FL	3			
	26	Eastern M.S.	Pool Construction/Equipment	Badger	Prairie du Sac, WI	3			\$770,250.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Neptune Benson	Coventry, RI	3			
	27	Eastern M.S.	Fire Protection	Gorhman	Mora, MN	2		\$152,000.00		
	28	Eastern M.S.	Mechanical - Plumbing/HVAC/Temp Control	Thelen	Brainerd, MN	2		\$5,498,000.00		
	1	Eastern M.S.	Subcontractors & Suppliers		SVL	Shoreview, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		Midwest Mechanical	Minneapolis, MN	3			
	3	Eastern M.S.	Subcontractors & Suppliers		Ryan Company	Minneapolis, MN	3			
	4	Eastern M.S.	Subcontractors & Suppliers		Synergic Engineering	Chanhassen, MN	3			

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
5	Eastern M.S.	Subcontractors & Suppliers			Trane	St Paul, MN	3				
6	Eastern M.S.	Subcontractors & Suppliers			RJ Mechanical	St Cloud, MN	3				
7	Eastern M.S.	Subcontractors & Suppliers			Neuman Insulation	Cloquet, MN	1				
8	Eastern M.S.	Subcontractors & Suppliers			ABE	Duluth, MN	1				
9	Eastern M.S.	Subcontractors & Suppliers			KMS	Minneapolis, MN	3				
29	Eastern M.S.	Electrical	Benson		Superior, WI	1	\$2,874,100.00				
1	Eastern M.S.	Subcontractors & Suppliers			Dell/Comm, inc.	Duluth, MN	1				
2	Eastern M.S.	Subcontractors & Suppliers			RAV	Minneapolis, MN	3				
30	Eastern M.S.	Excavation & Site Earthwork	Arnt		Hugo, MN	3			\$1,000,900.00		
1	Eastern M.S.	Subcontractors & Suppliers			Knife Lake Concrete	Mora, MN	3				
2	Eastern M.S.	Subcontractors & Suppliers			Redstone Construction	Little Rock, AR	3				
3	Eastern M.S.	Subcontractors & Suppliers			Earl F. Anderson	Bloomington, MN	3				
31	Eastern M.S.	Asphalt Concrete Paving	Ulland		Carlton, MN	1	\$176,550.00				
1	Eastern M.S.	Subcontractors & Suppliers			Murphy Oil	Superior, WI	1				
32	Eastern M.S.	Landscaping and Sod	Urban		St. Paul, MN	3			\$49,000.00		
33	Eastern M.S.	Chain Link Fences and Gates	Century Fence		Forest Lake, MN	3			\$34,529.00		
34	Eastern M.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$77,685.49		
35	Eastern M.S.	Asbestos Abatement	Acct, Inc.		Cloquet, MN	1	\$13,000.00				
36	Eastern M.S.	Asbestos Abatement Phase 2	Acct, Inc.		Cloquet, MN	1	\$56,640.00				
totals								\$5,104,422.00	\$11,222,695.00	\$7,510,664.49	\$23,837,781.49
Percentage of Total \$\$								21.41%	47.08%	31.51%	100.00%

1	Lester Park E.S.	Home Demolition	Alliance Steel		Superior, WI	1	\$92,000.00			
2	Lester Park E.S.	Plumbing/HVAC Equipment	Midwest Mechanical		Minneapolis, MN	3			\$23,130.00	
3	Lester Park E.S.	Mechanical Equipment Suppliers	SVL Inc.		St. Paul, MN	3			\$300,565.00	
4	Lester Park E.S.	Mechanical Equipment Suppliers	RM Cotten Co.		Brooklyn Park, MN	3			\$76,550.00	
5	Lester Park E.S.	Mechanical Equipment Suppliers	Minnesota Air		Bloomington, MN	3			\$68,900.00	
6	Lester Park E.S.	Concrete	Kelleher		Burnsville, MN	3			\$848,600.00	
7	Lester Park E.S.	Precast Concrete	Molin		Lino Lakes, MN	3			\$315,687.00	
8	Lester Park E.S.	Masonry	Harbor City		Duluth, MN	1	\$1,504,274.00			
1	Lester Park E.S.	Subcontractors & Suppliers			Kremer & Davis	Fridley, MN	3			
9	Lester Park E.S.	Steel/Metal Fabrication Supply	Dynamic		Proctor, MN	1	\$397,700.00			
10	Lester Park E.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial		Grand Rapids, MN	2		\$216,817.00		
11	Lester Park E.S.	Carpentry	Lipe Brothers		Duluth, MN	1	\$147,000.00			
12	Lester Park E.S.	Metal Wall Panels/Roofing & Flashing	Jamar		Duluth, MN	1	\$956,255.00			
13	Lester Park E.S.	Joint Sealers	Seal Treat		Eden Prairie, MN	3			\$30,170.00	
14	Lester Park E.S.	Doors, Frames, & Hardware	Kendall		Winona, MN	3			\$159,046.00	
15	Lester Park E.S.	Overhead Doors	Lipe Brothers		Duluth, MN	1	\$28,700.00			
16	Lester Park E.S.	Storefront, Curtain Wall, Glazing & Al. Windows	St. Germain's		Duluth, MN	1	\$344,417.00			
17	Lester Park E.S.	Drywall & Plaster	RTL		Shakopee, MN	3			\$383,436.00	
1	Lester Park E.S.	Subcontractors & Suppliers			Kelly Stucco Systems	Elko, MN	3			
2	Lester Park E.S.	Subcontractors & Suppliers			Structural Applicators	Clear Lake, WI	3			
18	Lester Park E.S.	Tile Work	Twin Cities		St. Paul, MN	3			\$179,600.00	
19	Lester Park E.S.	Acoustical Ceilings	Flament		Superior, WI	1	\$114,950.00			
20	Lester Park E.S.	Wood Flooring	Mastiff		St. Anthony, MN	3			\$43,000.00	

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
1	Lester Park E.S.	Subcontractors & Suppliers		Doug's Floor Sanding	Dassel, MN	3					
2	Lester Park E.S.			Tarkett	Whitehall, PA	3					
21	Lester Park E.S.	Carpet/Resilient Flooring	Northland Flooring		Grand Rapids, MN	2		\$173,000.00			
1	Lester Park E.S.	Subcontractors & Suppliers		D&J Floor Coverings	Coquitlam, BC	3					
22	Lester Park E.S.			Sand Cushion and Plastic Matrix Terrazzo	Advanced Terrazzo		Coon Rapids, MN	3			\$185,000.00
23	Lester Park E.S.	Paint	Northland Painting		Duluth, MN	1	\$92,445.00				
24	Lester Park E.S.	Misc. Specialties	Kendall		Winona, MN	3			\$52,675.00		
25	Lester Park E.S.	Metal Wardrobe Lockers	JF Equipment		Cromwell, MN	1	\$24,600.00				
26	Lester Park E.S.	Operable Panel Partitions	Hufcor		Golden Valley, MN	3			\$28,787.00		
27	Lester Park E.S.	Athletic Equipment	H&B		Eden Prairie, MN	3			\$27,280.00		
28	Lester Park E.S.	Finish Carpentry	Okeefe		River Falls, WI	3			\$341,610.00		
29	Lester Park E.S.	Window Treatment/Roller Shades	Custom Exp.		Burnsville, MN	3			\$34,408.00		
30	Lester Park E.S.	Hydraulic Elevator	Schindler		Bemidji, MN	3			\$65,400.00		
31	Lester Park E.S.	Fire Protection	Brothers		Duluth, MN	1	\$114,998.00				
32	Lester Park E.S.	Plumbing/HVAC/Temperature Controls	MD Mechanical		St. Cloud, MN	3			\$2,220,000.00		
33	Lester Park E.S.	Electrical	Town & Country		Virginia, MN	2		\$1,151,900.00			
34	Lester Park E.S.	Demolition, Earthwork & Site Utilities	Ulland		Carlton, MN	1	\$3,042,000.00				
35	Lester Park E.S.	Asphalt Concrete Paving	Northland Paving		Duluth, MN	1	\$122,000.00				
36	Lester Park E.S.	Landscaping and Sod	Urban		St. Paul, MN	3			\$67,500.00		
37	Lester Park E.S.	Chain Link Fences and Gates	Keller Fence		Grand Rapids, MN	2		\$9,500.00			
38	Lester Park E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$307,115.00		
totals								\$6,981,339.00	\$1,551,217.00	\$5,758,459.00	\$14,291,015.00
Percentage of Total \$\$\$								48.85%	10.85%	40.29%	100.00%
1	Denfeld H.S.	House Demo & Site Grading	RJS Construction		Superior, WI	1	\$150,000.00				
1	Denfeld H.S.	Subcontractors & Suppliers		CMI	Duluth, MN	1					
2	Denfeld H.S.			Superior Steel	Superior, WI	1					
3	Denfeld H.S.			Kolb Construction	Duluth, MN	1					
4	Denfeld H.S.			Jamar	Duluth, MN	1					
5	Denfeld H.S.			St Germain's Casework	Duluth, MN	1					
6	Denfeld H.S.			The Glass Man	Cromwell, MN	1					
7	Denfeld H.S.			Overhead Door	Duluth, MN	1					
2	Denfeld H.S.	Electrical Service modifications	Benson Electric		Superior, WI	1	\$305,100.00				
3	Denfeld H.S.	Mechanical	Stout Mechanical		Duluth, MN	1	\$495,800.00				
1	Denfeld H.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1					
2	Denfeld H.S.			Northern Industrial Insul	Edmonton, AB	3					
3	Denfeld H.S.			Viking Sprinklers	Duluth, MN	1					
4	Denfeld H.S.			Lipe Bros	Duluth, MN	1					
5	Denfeld H.S.			Api Electric	Duluth, MN	1					
6	Denfeld H.S.			Ferguson	Duluth, MN	1					
7	Denfeld H.S.			Goodin Co Blesi-Evans	Duluth, MN	1					
8	Denfeld H.S.			PBBS Equipment Corp	Menomonie, WI	3					
9	Denfeld H.S.			Brock White	Duluth, MN	1					
4	Denfeld H.S.	Electrical	Api Electrical Co		Duluth, MN	1	\$113,986.00				



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5	Denfeld H.S.	Pump Room Asbestos Abatement	Mavo Systems		Duluth, MN	1	\$15,521.00				
6	Denfeld H.S.	Earthwork/ Site Demo/ Asphalt Paving/Curbs/ Site Utilities	Northland Constructors		Duluth, MN	1	\$1,741,800.00				
1	Denfeld H.S.	Subcontractors & Suppliers		Northwoods Sodding	Duluth, MN	1					
2	Denfeld H.S.			Fobbe Contracting	Annandale, MN	3					
3	Denfeld H.S.			TPEC	Superior, WI	1					
4	Denfeld H.S.			Lines By Lightner	Esko, MN	1					
5	Denfeld H.S.			Cretex	Elk River, MN	3					
6	Denfeld H.S.			Contech	West Chester, OH	3					
7	Denfeld H.S.			Northern Waterworks	Fargo, ND	3					
8	Denfeld H.S.			Ess Bros	Laretto, MN	3					
9	Denfeld H.S.			ASDCO	Duluth, MN	1					
7	Denfeld H.S.	Masonry/ Architectural Precast	Stretar Masonry & Concrete, Inc.		Duluth, MN	1	\$1,385,000.00				
1	Denfeld H.S.	Subcontractors & Suppliers		Brock White	Duluth, MN	1					
2	Denfeld H.S.			ASDCO	Duluth, MN	1					
3	Denfeld H.S.			Swanson & Youngdale	Duluth, MN	1					
4	Denfeld H.S.			Jamar	Duluth, MN	1					
8	Denfeld H.S.	Steel Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$287,000.00		
9	Denfeld H.S.	Metal Panels	Architectural Products of Wausau		Wausau, WI	3			\$213,418.00		
10	Denfeld H.S.	Roofing	Thelen Heating & Roofing, Inc.		Brainerd, MN	1	\$802,000.00				
1	Denfeld H.S.	Subcontractors & Suppliers		Lipe Bros	Duluth, MN	1					
11	Denfeld H.S.	Skylights	Superior Glass, Inc.		Superior, WI	1	\$131,533.00				
12	Denfeld H.S.	Aluminum Storefronts/Windows	St. Germain's Glass, Inc.		Duluth, MN	1	\$253,066.00				
13	Denfeld H.S.	Materials Testing	EPC		Duluth, MN	1	\$48,795.00				
14	Denfeld H.S.	Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00				
15	Denfeld H.S.	Masonry Restoration	Building Restoration Co.		Minneapolis, MN	3			\$984,224.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Superior Glass, Inc.	Superior, WI	1					
2	Denfeld H.S.			Brock White	Duluth, MN	1					
3	Denfeld H.S.			ADSCO	Duluth, MN	1					
4	Denfeld H.S.			Swanson & Youngdale	Duluth, MN	1					
5	Denfeld H.S.			Jamar	Duluth, MN	1					
16	Denfeld H.S.	Chimney Restoration	Gerard Chimney		St Louis, MO	3			\$299,220.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Lakehead Constructors	Superior, WI	1					
2	Denfeld H.S.			Veit	Duluth, MN	1					
3	Denfeld H.S.			United Rentals	Hermantown, MN	1					
17	Denfeld H.S.	Concrete Foundations/Walks	Northland Concrete & Masonry		Burnsville, MN	3			\$946,700.00		
1	Denfeld H.S.	Subcontractors & Suppliers		E&J Rebar	Andover, MN	3					
2	Denfeld H.S.			Duluth Ready Mix	Saginaw, MN	1					
3	Denfeld H.S.			Dynamic Structural Steel	Proctor, MN	1					
4	Denfeld H.S.			Acme Tools	Duluth, MN	1					
18	Denfeld H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$372,370.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1					
2	Denfeld H.S.			Dynamic Structural Steel	Proctor, MN	1					
3	Denfeld H.S.			ASDCO	Duluth, MN	1					
19	Denfeld H.S.	Structural Precast Concrete	Molin Concrete Products		Lino Lakes, MN	3			\$534,176.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1					
20	Denfeld H.S.	Steel Supply	American Structural Metals, Inc.		Somerset, WI	3			\$624,900.00		

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21	Denfeld H.S.	Cold Formed Metal Framing/Fireproofing	Olympic Wall Systems, Inc.		Minnetonka, MN	3			\$469,800.00	
1	Denfeld H.S.	<b>Subcontractors &amp; Suppliers</b>		<b>United Rentals</b>	Hermantown, MN	1				
22	Denfeld H.S.	Damproofing/waterproofing	Kremer & Davis		Fridley, MN	3			\$138,500.00	
23	Denfeld H.S.	Boiler Room Asbestos Abatement	Enorthern Environmental Services		Hibbing, MN	1	\$17,760.00			
24	Denfeld H.S.	Air Terminal Units	TMS Johnson		New Hope, MN	3			\$51,565.00	
25	Denfeld H.S.	Displacement Diffusers	TMS Johnson		New Hope, MN	3			\$129,210.00	
26	Denfeld H.S.	Boilers and Accessories	Ryan Company		Minneapolis, MN	3			\$249,000.00	
27	Denfeld H.S.	Air Cooled Condensing Unit	ABE		Duluth, MN	1	\$18,735.00			
28	Denfeld H.S.	Air Cooled Water Chiller	York Company		Plymouth, MN	3			\$192,775.00	
29	Denfeld H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$30,605.00	
30	Denfeld H.S.	Modular ERVUs	Trane Company		St Paul, MN	3			\$281,541.00	
31	Denfeld H.S.	Modular AHUs & MAUs	York Company		Plymouth, MN	3			\$87,700.00	
32	Denfeld H.S.	Fan Coil Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$4,740.00	
33	Denfeld H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$648,000.00	
34	Denfeld H.S.	Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3			\$48,600.00	
35	Denfeld H.S.	Demolition	Lipe Bros		Duluth, MN	1	\$455,800.00			
36	Denfeld H.S.	Carpentry/General Construction	RJS Construction		Superior, WI	1	\$1,456,333.00			
37	Denfeld H.S.	Caulking/Firestopping	A.J. Spanjers Co. Inc		Minneapolis, MN	3			\$76,840.00	
38	Denfeld H.S.	Doors/Frames & Hardware	Sell Hardware, Inc.		Duluth, MN	1	\$377,460.00			
39	Denfeld H.S.	Coiling/Overhead Doors	Overhead Door Co of Duluth		Duluth, MN	1	\$23,100.00			
40	Denfeld H.S.	Drywall/Plaster	Minuti-Ogle, Co.		St Paul, MN	3			\$1,358,500.00	
41	Denfeld H.S.	Accoustical Ceilings/Accoustic Treatments	Accoustic Associates, Inc.		Minneapolis, MN	3			\$318,800.00	
1	Denfeld H.S.	<b>Subcontractors &amp; Suppliers</b>		<b>Sound Concept</b>	Hermantown, MN	1				
42	Denfeld H.S.	Painting	Regional Contracting & Painting		Duluth, MN	1	\$241,931.00			
1	Denfeld H.S.	<b>Subcontractors &amp; Suppliers</b>		<b>Sherwin Williams</b>	Duluth, MN	1				
43	Denfeld H.S.	Miscellaneous Specialties - Supply	J.S. Cates Construction, Inc.		Minneapolis, MN	3			\$39,600.00	
44	Denfeld H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$30,946.00	
45	Denfeld H.S.	Gymnasium Divider Curtain	H&B Specialized Products, Inc.		Eden Prairie, MN	3			\$19,450.00	
46	Denfeld H.S.	Casework-Supply	Haldeman-Homme, Inc		Minneapolis, MN	3			\$272,130.00	
1	Denfeld H.S.	<b>Subcontractors &amp; Suppliers</b>		<b>St Germain's Cabinet</b>	Duluth, MN	1				
2	Denfeld H.S.	<b>Subcontractors &amp; Suppliers</b>		<b>Sound Concept</b>	Hermantown, MN	1				
47	Denfeld H.S.	Fire Protection	A.G. O'Brien Plumbing & Heating		Duluth, MN	1	\$345,850.00			
48	Denfeld H.S.	Plumbing & Heating Piping/HVAC/Temperature controls	Shannon's Inc.		International Falls, MN	2		\$5,700,500.00		
49	Denfeld H.S.	Electrical/Fire Alarm Tech. Cabling	Benson Electric		Superior, WI	1	\$3,525,000.00			
50	Denfeld H.S.	Boiler Room Asbestos Abatement	Mavo Systems		Duluth, MN	1	\$228,400.00			
51	Denfeld H.S.	Asbestos Abatement Phase 2 Classroom & Common areas	NES		Hibbing, MN	1	\$42,015.00			



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
general conditions	1	Denfeld H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$60,000.00			
	2	Denfeld H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$25,000.00			
	3	Denfeld H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$3,000.00			
	4	Denfeld H.S.	Telephone Service	Qwest	Duluth, MN	1	\$11,200.00			
	5	Denfeld H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$305,000.00			
	6	Denfeld H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$40,000.00			
	7	Denfeld H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$13,020.00		
	8	Denfeld H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$58,000.00			
totals							\$12,687,185.00	\$5,713,520.00	\$8,710,310.00	\$27,111,015.00
Percentage of Total \$\$							46.80%	21.07%	32.13%	100.00%

1	Ordean H.S.	Earthwork & Site Demo	Veit		Duluth, MN	1	\$1,557,950.00			
2	Ordean H.S.	Asphalt Paving & curbs	Northland Constructors		Duluth, MN	1	\$510,500.00			
3	Ordean H.S.	Materials Testing	Braun Intertec		Duluth, MN	1	\$103,000.00			
4	Ordean H.S.	Building Survey	Salo Engineering		Duluth, MN	1	\$35,000.00			
5	Ordean H.S.	Tuckpointing (Thru KA contract & bidding)	McPherson-Towne Co		Minneapolis, MN	3			\$82,688.00	
6	Ordean H.S.	Building Demo	Rachel Contracting, LLC		St Michael, MN	3			\$419,890.00	
7	Ordean H.S.	Asbestos Abatement	Envirobate, Inc.		Minneapolis, MN	3			\$366,000.00	
8	Ordean H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$869,700.00	
1	Ordean H.S.	Subcontractors & Suppliers	E&J Rebar		Andover, MN	3				
2	Ordean H.S.		Veit Excavation		Duluth, MN	1				
3	Ordean H.S.		Duluth Ready Mix		Saginaw, MN	1				
4	Ordean H.S.		Dynamic Structural Steel		Proctor, MN	1				
5	Ordean H.S.		Doka USA, Ltd		Channahon, IL	3				
6	Ordean H.S.		ASDCO		Duluth, MN	1				
9	Ordean H.S.	Site Utilities	St. Paul Utilities		Burnsville, MN	3			\$1,096,400.00	
10	Ordean H.S.	Waterproofing/Insulation - (Rebid)	Concrete Coatings, Inc.		Blaine, MN	3			\$136,900.00	
11	Ordean H.S.	Footing/Foundations, and Retaining Walls	Northland Concrete & Masonry Structures Hardscape Specialists, Inc.		Burnsville, MN	3			\$1,269,200.00	
12	Ordean H.S.	Segmental Retaining Wall System	Schwab, Vollhaber, Lubratt		Bloomington, MN	3			\$955,604.00	
13	Ordean H.S.	Axial Fans	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$6,740.00	
13	Ordean H.S.	Air Terminal Units	The Trane Co		St Paul, MN	3			\$51,606.00	
14	Ordean H.S.	Displacement Diffusers	Midwest Mechanical Solutions		Minneapolis, MN	3			\$134,250.00	
15	Ordean H.S.	Boilers & Accessories	Ryan Co		Minneapolis, MN	3			\$228,000.00	
16	Ordean H.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$13,370.00	
17	Ordean H.S.	Air Cooled Chillers	The Trane Co		St Paul, MN	3			\$206,651.00	
18	Ordean H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$79,830.00	
19	Ordean H.S.	Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$204,480.00	
20	Ordean H.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$161,840.00	
21	Ordean H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$647,557.66	
22	Ordean H.S.	Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3			\$209,289.34	
23	Ordean H.S.	Fan Coil Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$2,810.00	



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Contractors	24	Ordean H.S.	Demolition	Lipe Brothers	Duluth, MN	1	\$375,000.00				
	25	Ordean H.S.	Cast-in place Concrete	Hanson Masonry	Owen, WI	3			\$1,145,464.00		
	26	Ordean H.S.	Pre-cast Concrete Plank	Molin Concrete	Lino Lakes, MN	3			\$999,980.00		
	27	Ordean H.S.	Pre-cast Concrete Wall Panels	Wells Concrete Products	Wells, MN	3			\$2,287,341.00		
	28	Ordean H.S.	Masonry	Harbor City Masonry	Duluth, MN	1	\$644,994.00				
	29	Ordean H.S.	Steel Supply	Le Jeune Steel Co	Minneapolis, MN	3			\$1,364,200.00		
	1	Ordean H.S.	<b>Subcontractors &amp; Suppliers</b>		Duluth Steel	Duluth, MN	1				
	30	Ordean H.S.	Carpentry	Lipe Brothers	Duluth, MN	1	\$736,000.00				
	31	Ordean H.S.	Roofing & Sheet Metal	Palmer West	Rogers, MN	3			\$1,931,800.00		
	32	Ordean H.S.	Doors & Frames - Supply	Sell Hardware, Inc.	Duluth, MN	1	\$470,950.00				
	33	Ordean H.S.	Coiling & Overhead Doors	Lipe Brothers	Duluth, MN	1	\$29,731.00				
	34	Ordean H.S.	Drywall	RTL Construction	Shakopee, MN	3			\$1,690,271.00		
	35	Ordean H.S.	Plumbing & Heat Piping	El-Jay Plumbing & Heating	St Cloud, MN	3			\$2,915,700.00		
	36	Ordean H.S.	HVAC	McDowell Co	Waite Park, MN	3			\$3,131,600.00		
	37	Ordean H.S.	Electric	Belknap Electric	Superior, WI	1	\$4,706,148.00				
	38	Ordean H.S.	Steel Erection	Northern Industrial Erectors, Inc.	Grand Rapids, MN	2		\$571,956.00			
	39	Ordean H.S.	Fireproofing	Olympic Companies, Inc.	Minnetonka, MN	3			\$250,000.00		
	40	Ordean H.S.	Membrane & Waterproofing	Kremer & Davis, Inc.	Fridley, MN	3			\$13,750.00		
	41	Ordean H.S.	Caulking	Seal Treat, Inc.	Eden Prairie, MN	3			\$50,500.00		
	42	Ordean H.S.	Aluminum Entrances/ Storefronts/Windows/Glazing	Superior Glass	Superior, WI	1	\$545,412.00				
	43	Ordean H.S.	Skylight System	W.L. Hall Company	Hopkins, MN	3			\$340,287.00		
	44	Ordean H.S.	Fire Protection	Viking Automatic Sprnkler Company	Duluth, MN	1	\$422,000.00				
	45	Ordean H.S.	Tile Work	Contract Tile & Carpet, LLC	Duluth, MN	1	\$692,625.00				
	46	Ordean H.S.	Terrazzo	Grazzini Bros & Co	Eagan, MN	3			\$325,000.00		
	47	Ordean H.S.	Accoustical Ceilings/Panels	Twin Cities Accoustics	Minneapolis, MN	3			\$638,175.00		
	48	Ordean H.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd	Minneapolis, MN	3			\$174,218.00		
	49	Ordean H.S.	Painting/Wall Covering	Steinbrecher Paintings, Inc.	Princeton, MN	3			\$340,000.00		
	50	Ordean H.S.	Miscellaneous Specialties - Supply Visual Display Boards/Cases - Supply	Kendell Doors & Hardware, Inc.	Mendota Hts, MN	3			\$76,661.00		
	51	Ordean H.S.	Metal Lockers/Athletic Lockers	W.E. Neal Slate Co.	Watertown, MN	3			\$114,866.00		
	52	Ordean H.S.	Theater & Stage Equipment	Haldeman-Homme, Inc	Minneapolis, MN	3			\$353,679.00		
	53	Ordean H.S.	Athletic Field Equipment & Site Furnishings	Secoa, Inc.	Champlin, MN	3			\$213,327.00		
	54	Ordean H.S.	Casework-Supply	Upper Midwest Athletic Construction	Anoka, MN	3			\$103,752.00		
	55	Ordean H.S.	Auditorium-Seating	Haldeman-Homme, Inc	Minneapolis, MN	3			\$117,716.00		
	56	Ordean H.S.	Telescoping Bleachers	Haldeman-Homme, Inc	Minneapolis, MN	3			\$259,108.00		
	57	Ordean H.S.	Sound Conditioning Rooms	Wenger Corporation	Owatonna, MN	3			\$50,898.00		
	58	Ordean H.S.	Asphalt Paving	Northland Constructors	Duluth, MN	1	\$249,000.00				
	59	Ordean H.S.	Fences & Gates	Century Fence Co	Forest Lake, MN	3			\$67,958.00		
	60	Ordean H.S.	Landscaping	Urban Companies, LLC	Lakewood, CO	3			\$65,000.00		
	61	Ordean H.S.	Earthwork	Veit & Co	Duluth, MN	1	\$1,167,900.00				
	62	Ordean H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$66,000.00				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
general conditions	2	Ordean H.S.	Sanitary Facilities	Thompson Rental	Superior,WI	1	\$16,500.00				
	3	Ordean H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,300.00				
	4	Ordean H.S.	Telephone Service	Qwest	Duluth, MN	1	\$7,700.00				
	5	Ordean H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$300,000.00				
	6	Ordean H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$45,000.00				
	7	Ordean H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$27,072.00			
	8	Ordean H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$110,000.00				
		totals							\$12,792,710.00	\$599,028.00	\$26,550,826.00
	Percentage of Total \$\$							32.03%	1.50%	66.47%	100.00%
Contractors	1	Laura Mac E.S.	Building Demo	RJS Construction	Superior,WI	1	\$242,000.00				
	2	Laura Mac E.S.	Earthwork/ Site Demo/Excavation	Veit & Company, Inc.	Duluth, MN	1	\$1,034,626.00				
	3	Laura Mac E.S.	Asphalt Paving Curb & Gutter	Ulland Bros, Inc.	Cloquet, MN	1	\$322,550.00				
	4	Laura Mac E.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$298,683.00		
	5	Laura Mac E.S.	Materials Testing	EPC	Duluth, MN	1	\$37,900.00				
	6	Laura Mac E.S.	Site Utilities	Belair Excavating	New Brighton, MN	3			\$196,800.00		
	1	Laura Mac E.S.	Subcontractors & Suppliers	Davies Northern Waterworks	Blaine, MN	3					
	2	Laura Mac E.S.		Asphalt of Duluth	Hermantown, MN	1					
	3	Laura Mac E.S.		Duncan Concrete	Browerville, MN	3					
	4	Laura Mac E.S.		TMIC Landscaping LLC	Cloquet, MN	1					
	6	Laura Mac E.S.		Midwest Transport & Excavating	Brookston, MN	1					
	7	Laura Mac E.S.		County Materials	Roberts, MN	3					
	8	Laura Mac E.S.		Salo Engineering	Duluth, MN	1					
	7	Laura Mac E.S.		Building Survey	Salo Engineering	Duluth, MN	1	\$10,000.00			
	8	Laura Mac E.S.	Cast In Place Footings & Foundation	Kelleher Construction	Burnsville, MN	3			\$802,600.00		
	1	Laura Mac E.S.	Subcontractors & Suppliers	Arrowhead Concrete Works	Hermantown, MN	1					
	2	Laura Mac E.S.		Rebarfab Inc.	New Brighton, MN	3					
	3	Laura Mac E.S.		Sanders Steel Erectors	Hastings, MN	3					
	4	Laura Mac E.S.		Jamar	Duluth, MN	1					
	9	Laura Mac E.S.	Air Terminal Units	Midwest Mechanical Solutions	Minneapolis, MN	3			\$20,070.00		
	10	Laura Mac E.S.	Displacement Diffusers	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$55,107.00		
	11	Laura Mac E.S.	Modular ERVU-2 & ERVU-3	Midwest Mechanical Solutions	Minneapolis, MN	3			\$1,625.00		
	12	Laura Mac E.S.	Boilers & Accessories	RM Cotton Co	Brooklyn Park, MN	3			\$115,355.00		
	13	Laura Mac E.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$10,826.00		
	14	Laura Mac E.S.	Air Cooled Water Chillers	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$62,965.00		
	15	Laura Mac E.S.	Plate Type Energy Recovery Ventilation Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$24,951.00		
	16	Laura Mac E.S.	Modular Energy Recovery Ventilation Units	Trane	St Paul, MN	3			\$75,109.00		
	17	Laura Mac E.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$58,305.00		
18	Laura Mac E.S.	Structural Precast Concrete	Wells Concrete	Wells, MN	3			\$327,271.00			
19	Laura Mac E.S.	Structural Steel/Steel Joists/Metal Deck Misc Metals-Supply	Dynamic Steel	Proctor, MN	1		\$439,000.00				



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20	Laura Mac E.S.	CIP Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$358,365.00	
21	Laura Mac E.S.	Masonry	Bedrock Flint		Duluth, MN	1	\$1,815,547.00			
22	Laura Mac E.S.	Structural Steel - Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$162,500.00	
23	Laura Mac E.S.	Rough Carpentry/Accessories	RJS Construction		Superior, WI	1	\$239,575.00			
24	Laura Mac E.S.	Roofing/Sheet Metal/Wall Panels	Berwald Roofing Company, Inc		St Paul, MN	3			\$924,434.00	
25	Laura Mac E.S.	Caulking/Firestopping	Carciofini Company		Minneapolis, MN	3			\$39,245.00	
26	Laura Mac E.S.	Coiling Doors/Grilles/Sectional Doors	API Garage Door Store		Waite Park, MN	3			\$25,250.00	
27	Laura Mac E.S.	Drywall	Minuti-Ogle, Co.		St Paul, MN	3			\$595,090.00	
28	Laura Mac E.S.	Accoustical Ceilings/Accoustical Treatments	Flament Hampshire, Inc.		Superior, WI	1	\$115,440.00			
29	Laura Mac E.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd		Minneapolis, MN	3			\$44,133.00	
30	Laura Mac E.S.	Painting/Coatings	Northland Painting of Duluth		Duluth, MN	1	\$99,144.00			
31	Laura Mac E.S.	Visual Display Surfaces - Supply	Platinum Visual Systems		Corona, CA	3			\$26,890.00	
32	Laura Mac E.S.	Folding Panel Partitions	Hufcor Minnesota, LLC		Golden Valley, MN	3			\$9,033.00	
33	Laura Mac E.S.	Metal Lockers	Lyon Workspace Projects		Aurora, IL	3			\$53,000.00	
34	Laura Mac E.S.	Athletic Equipment	H & B Specialized Products, Inc.		Minneapolis, MN	3			\$22,850.00	
35	Laura Mac E.S.	Window Treatments	Custom Drapery & Blinds by Michael Esch		Minneapolis, MN	3			\$10,232.00	
36	Laura Mac E.S.	Manufactured Casework	Haldeman-Homme, Inc		Minneapolis, MN	3			\$312,265.00	
37	Laura Mac E.S.	Elevators	Schindler Elevator Corp.		Eagan, MN	3			\$58,310.00	
38	Laura Mac E.S.	Fire Protection	Summit Fire		Duluth, MN	1	\$119,775.00			
39	Laura Mac E.S.	Plumbing & Heating Pipe	Gorham Oien Mechanical		Mora, MN	2		\$1,283,000.00		
40	Laura Mac E.S.	Electrical/Communication/Security/Technology	Benson Electric		Superior, WI	1	\$1,576,144.00			
41	Laura Mac E.S.	Sand Base	Ulland Bros, Inc.		Uloquet, MN	1	\$71,725.00			
42	Laura Mac E.S.	Landscape/Playground	MCI dba Multiple Concepts Interiors		Waite Park, MN	3			\$168,155.00	
general conditions	1	Laura Mac E.S.	Construction Waste Management	Veit	Duluth, MN	1	\$42,000.00			
	2	Laura Mac E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$2,800.00			
	3	Laura Mac E.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,100.00			
	4	Laura Mac E.S.	Telephone Service	Qwest	Duluth, MN	1	\$6,300.00			
	5	Laura Mac E.S.	Site Fencing	Keller Fencing	Grand Rapids, MN	2		\$12,800.00		
	6	Laura Mac E.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$60,000.00			
	7	Laura Mac E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$24,000.00			
<b>Totals</b>							<b>\$6,259,626.00</b>	<b>\$1,295,800.00</b>	<b>\$4,859,419.00</b>	<b>\$12,414,845.00</b>
<b>Percentage of Total \$\$</b>							<b>50.42%</b>	<b>10.44%</b>	<b>39.14%</b>	<b>100.00%</b>
1	Lincoln Piedmont E.S.	Piedmont School Demolition	Alliance Steel		Superior, WI	1	\$269,000.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	Mavo		Duluth, MN	1				
2	Lincoln Piedmont E.S.		Carlson Professional Svc		Duluth, MN	1				
2	Lincoln Piedmont E.S.	Building Concrete	Kelleher Construction		Burnsville, MN	3			\$904,669.00	
3	Lincoln Piedmont E.S.	Precast Concrete	Hanson Structural		Maple Grove, MN	3			\$253,358.00	
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers	RJS Crane Rental		Superior, WI	1				
4	Lincoln Piedmont E.S.		Unit Masonry	Harbor City Masonry		Duluth, MN	1	\$2,007,750.00		
1	Lincoln Piedmont E.S.		Reliable Retrofit Insul.		Brainerd, MN	2				



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Contractors	2	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Arrowhead Concrete Works	Hermantown, MN	1			
	5	Lincoln Piedmont E.S.	Structural Steel/Metal Fab Supply	Dynamic Structural Steel		Proctor, MN	1	\$571,800.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Sherwin-Williams	Hermantown, MN	1			
	6	Lincoln Piedmont E.S.	Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$163,492.00	
	7	Lincoln Piedmont E.S.	Carpentry & Overhead & Coiling Doors	Lipe Brothers		Duluth, MN	1	\$285,600.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		H & H Lumber	Superior, WI	1			
	8	Lincoln Piedmont E.S.	Waterproofing & Damproofing	Kremer & Davis		Fridley, MN	3			\$59,600.00
	9	Lincoln Piedmont E.S.	Joint Sealers	American Masonry		Fridley, MN	3			\$34,684.00
	10	Lincoln Piedmont E.S.	Doors, Frames & Hardware	Northern Door		Duluth, MN	1	\$206,495.00		
	11	Lincoln Piedmont E.S.	Aluminum Entrances	Capital City Glass		Blaine, MN	3			\$345,324.00
	12	Lincoln Piedmont E.S.	Drywall, Plaster, Stucco	Zintl		Stillwater, MN	3			\$261,849.00
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Tamarack	Duluth, MN	1			
	13	Lincoln Piedmont E.S.	Tile	Superior Tile & Terrazzo		Forest Lake, MN	3			\$111,210.00
	14	Lincoln Piedmont E.S.	Accoustical & Metal Ceilings	Flament-Hampshire		Superior, WI	1	\$124,250.00		
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		USG	Cloquet, MN	1			
	15	Lincoln Piedmont E.S.	Wood Flooring	FLR Sanders		Princeton, MN	3			\$46,300.00
	16	Lincoln Piedmont E.S.	Carpet/Resilient Flooring	Johnson Carpet Tile		Duluth, MN	1	\$155,900.00		
	17	Lincoln Piedmont E.S.	Terrazzo	Twin City Tile		St Paul, MN	3			\$269,680.00
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1			
	18	Lincoln Piedmont E.S.	Painting	Steinbrecher Painting		Princeton, MN	3			\$105,500.00
	19	Lincoln Piedmont E.S.	Miscellaneous	Kendall Doors		Mankato, MN	3			\$57,651.00
	20	Lincoln Piedmont E.S.	Lockers	Olympic Locker		Eden Prairie, MN	3			\$21,387.00
	21	Lincoln Piedmont E.S.	Operable Partitions	Hufcor Minnesota		Golden Valley, MN	3			\$32,898.00
	22	Lincoln Piedmont E.S.	Athletic Equipment	H & B Specialized Products		Eden Prairie, MN	3			\$22,634.00
	23	Lincoln Piedmont E.S.	Finish Carpentry	Haldeman-Homme		Minneapolis, MN	3			\$359,657.00
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		St Germain's Cabinet	Duluth, MN	1			
	24	Lincoln Piedmont E.S.	Window Treatment	Custom Drapery & Blinds		Burnsville, MN	3			\$26,500.00
	25	Lincoln Piedmont E.S.	Passenger Elevators	Schindler Elevator		Eagan, MN	3			\$53,210.00
	26	Lincoln Piedmont E.S.	Fire Protection Systems	Ahern Fire Protection		Minneapolis, MN	3			\$117,066.00
	27	Lincoln Piedmont E.S.	Mechanical	MD Mechanical		St Joseph, MN	3			\$2,432,000.00
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1				
2	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Nothern Industrial Insulation	Hermantown, MN	1				
3	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Ferguson Enterprises	Duluth, MN	1				
28	Lincoln Piedmont E.S.	Electrical	Electrical Systems		Brainerd, MN	2		\$1,340,200.00		
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Gray Bar Electric	Duluth, MN	1				
2	Lincoln Piedmont E.S.	Subcontractors & Suppliers		C Rescent Electric	Brainerd, MN	2				
3	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Simplex/Grinnell	Duluth, MN	1				
4	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1				
5	Lincoln Piedmont E.S.	Subcontractors & Suppliers		ESC Supply	Proctor, MN	1				
6	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Viking Electric	Duluth, MN	1				





DULUTH  
PUBLIC  
SCHOOLS

DULUTH PUBLIC SCHOOLS

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
29	Lincoln Piedmont E.S.	Demo, Earthwork & Site Utilities	Northland Constructors		Duluth, MN	1	\$1,535,211.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers			Hovland Masonry	Duluth, MN	1			
30	Lincoln Piedmont E.S.	Landscaping	AJ's Lawncare, inc.		Duluth, MN	1	\$47,500.00			
31	Lincoln Piedmont E.S.	Chain Link Fences	Century Fence		Forest Lake, MN	3			\$11,186.00	
32	Lincoln Piedmont E.S.	Bituminous Built-Up Roof	McDowell Co		Waite Park, MN	3			\$699,700.00	
Totals							\$5,203,506.00	\$1,503,692.00	\$6,226,063.00	\$12,933,261.00
Percentage of Total \$\$							40.23%	11.63%	48.14%	100.00%

Contractors	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	1	Lincoln Park M.S.	Earthwork & Site Utilities	Veit		Duluth, MN	1	\$5,314,500.00		
2	Lincoln Park M.S.	Site Concrete	Hovland		Hermantown, MN	1	\$245,000.00			
3	Lincoln Park M.S.	Concrete	Kelleher Construction		Burnsville, MN	3			\$2,298,400.00	
4	Lincoln Park M.S.	Precast Concrete	Molin Concrete		Lino Lakes, MN	3			\$2,084,728.00	
5	Lincoln Park M.S.	Masonry	Rice Lake Construction Group		Deerwood, MN	2		\$3,788,650.00		
6	Lincoln Park M.S.	Structural Steel/Supply	Le Jeune Steel Co		Minneapolis, MN	3			\$1,261,500.00	
7	Lincoln Park M.S.	Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$308,000.00		
8	Lincoln Park M.S.	Carpentry	Tekton Construction		St Louis Park, MN	3			\$1,023,500.00	
9	Lincoln Park M.S.	Structural Glue-Laminated Construction	Timber Systems, LLC		Lapeer, MI	3			\$521,532.00	
10	Lincoln Park M.S.	Casework	Haldeman-Homme		Minneapolis, MN	3			\$736,354.00	
11	Lincoln Park M.S.	Metal Panels & Roofing	Berwald Roofing		North St Paul, MN	3			\$2,246,949.00	
12	Lincoln Park M.S.	Joint Sealers	Sunrise Speciality Contracting		Big Lake, MN	3			\$51,800.00	
13	Lincoln Park M.S.	HM Frames, Doors & Finish Hardware- Supply	Sell Hardware, Inc.		Duluth, MN	1	\$303,150.00			
14	Lincoln Park M.S.	Sectional Doors	Lipe Brothers		Duluth, MN	1	\$49,500.00			
15	Lincoln Park M.S.	Tile	Grazzini Bros		Eagan, MN	3			\$251,900.00	
16	Lincoln Park M.S.	Accoustical Ceilings & Treatments	Architectural Sales of MN, Inc.		Minneapolis, MN	3			\$532,000.00	
17	Lincoln Park M.S.	Wood Flooring	Haldeman-Homme DBA Anderson-Ladd		Minneapolis, MN	3			\$153,489.00	
18	Lincoln Park M.S.	Carpet/Resilient Flooring	MCI, Inc.		Waite Park, MN	3			\$316,351.00	
19	Lincoln Park M.S.	Terrazzo Flooring	Advanced Terrazzo & Tile Co		Coon Rapids, MN	3			\$240,000.00	
20	Lincoln Park M.S.	Paint, Coatings & Wall Coverings	Fransen Decorating, Inc.		Milaca, MN	3			\$254,652.00	
21	Lincoln Park M.S.	Visual Display Boards-Supply	W.E. Neal Slate Co		Watertown, MN	3			\$37,690.00	
22	Lincoln Park M.S.	Misc. Specialties - Supply	Kendall Doors		Mankato, MN	3			\$107,150.00	
23	Lincoln Park M.S.	Theatrical Stage Equipment	Gopher Stage Lighting		Minneapolis, MN	3			\$276,927.00	
24	Lincoln Park M.S.	Athletic Equipment	Haldeman-Homme		Minneapolis, MN	3			\$63,370.00	
25	Lincoln Park M.S.	Window Treatment	Custom Drapery & Blinds		Burnsville, MN	3			\$60,389.00	
26	Lincoln Park M.S.	Audience Seating	Haldeman-Homme		Minneapolis, MN	3			\$265,953.00	
27	Lincoln Park M.S.	Pool Construction	Aqua Logic, Inc.		Waconia, MN	3			\$758,000.00	
28	Lincoln Park M.S.	Fire Protection	Brothers Fire Protection		Duluth, MN	1	\$324,000.00			
29	Lincoln Park M.S.	Mechanical	Gorham Oien Mechanical		Mora, MN	2		\$5,494,500.00		
30	Lincoln Park M.S.	Electrical	Api Electrical Co		Duluth, MN	1	\$3,284,650.00			
31	Lincoln Park M.S.	Drywall	Olympic Co Inc.		Minnnetonka, MN	3			\$596,000.00	
32	Lincoln Park M.S.	Elevator	Schindler Elevator		Eagan, MN	3			\$72,010.00	



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
33	Lincoln Park M.S.	Home Bldg Demo	Veit		Duluth, MN	1	\$42,800.00			
34	Lincoln Park M.S.	Metal Lockers	Olympus		Eden Prairie, MN	3			\$164,200.00	
35	Lincoln Park M.S.	Aluminum Windows	Egan Co dba InterClad		Plymouth, MN	3			\$997,000.00	
<b>Totals</b>							<b>\$9,563,600.00</b>	<b>\$9,591,150.00</b>	<b>\$15,371,844.00</b>	<b>\$34,526,594.00</b>
<b>Percentage of Total \$\$</b>							<b>27.70%</b>	<b>27.78%</b>	<b>44.52%</b>	<b>100.00%</b>
1	Grant ES	Grey's Creek Infill	Ulland		Carlton, MN	1	\$54,360.00			
<b>Totals</b>							<b>\$54,360.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$54,360.00</b>
<b>Percentage of Total \$\$</b>							<b>100.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>100.00%</b>
1	LRFP	Real Estate	F.I. Salter		Duluth, MN	1				
1	LRFP	Subcontractors & Suppliers	Ramslund and Vigen		Duluth, MN	1				
2	LRFP		Paul Loraas, attorney		Duluth, MN	1				
3	LRFP		David Oberstar, attorney		Duluth, MN	1				
4	LRFP		Edmunds Realty		Duluth, MN	1				
5	LRFP		Prodigy Realty		Duluth, MN	1				
6	LRFP		Edina Realty		Duluth, MN	1				
7	LRFP		A-1 Movers		Superior, WI	1				
8	LRFP		Wherley Movers		Duluth, MN	1				
9	LRFP		Terry Davis Construction		Duluth, MN	1				
10	LRFP		Van Dyke Home Inspections		Duluth, MN	1				
11	LRFP		Inspection Protection		Duluth, MN	1				
12	LRFP		Leone Residential Inspec.		Duluth, MN	1				
13	LRFP		Reuben Johnson & Sons		Superior, WI	1				
<b>Totals</b>							<b>\$70,694,746.83</b>	<b>\$34,108,116.00</b>	<b>\$76,588,599.32</b>	<b>\$181,391,462.15</b>
<b>Percentage of Total \$\$</b>							<b>38.97%</b>	<b>18.80%</b>	<b>42.22%</b>	<b>100.00%</b>
<b>TOTAL</b>							<b>\$181,391,462.15</b>			
<b>TOTAL TIER ONE CONTRACTORS</b>							<b>157</b>			<b>41.87%</b>
<b>TOTAL TIER TWO CONTRACTORS</b>							<b>23</b>			<b>6.13%</b>
<b>TOTAL TIER THREE CONTRACTORS</b>							<b>195</b>			<b>52.00%</b>
<b>TOTAL ALL CONTRACTORS</b>							<b>375</b>			<b>100.00%</b>