

Mission Statement

To provide a safe, caring, student-centered learning environment where excellence is measured by individual growth & success.

Vision

Encourage, Empower, Educate

In Union Grove ISD We Believe...

- Students shall be in a safe & loving environment where they are challenged to become lifelong learners & leaders of their community.
- Families shall be invited & welcomed so that they are informed & respected partners in their children's education.
- Faculty & staff members shall be highly qualified, enthusiastic educators, who love & engage students while developing relationships through involvement and collaboration.
- Campus leadership shall be well-qualified, caring, ethical, and active listeners who are accessible & visible in the school community.
- The superintendent & central office staff shall provide visible, dedicated leadership in a compassionate, unbiased manner to serve the school & surrounding community while being open-minded to growth, safety, & financial responsibilities.
- Members of the board of trustees shall be caring, trustworthy, visible, student-centered leaders who adhere to state, federal, & local policies & are ethical in their governance of the district.

U.G.I.S.D. Comprehensive Needs Assessment Documentation

The following information sources provided the data for our comprehensive needs assessment. An ongoing review and disaggregation of data by the district site-based committee led to the development of the goals, objectives, and strategies included in the Union Grove ISD 2023-2024 District Improvement Plan. All performance goals identified in the ESSA (Every Student Succeeds Act) have been adopted by the district and are reflected in this Campus Improvement Plan.

Student Data:

mCLASS K–2 Literacy Assessment & Dyslexia Screening State of Texas Assessments of Academic Readiness (STAAR) Texas English Language Proficiency 504 Data CLI Engage Pre-K Assessment Dyslexia Screening Curriculum-Based Assessments Special Education Data Attendance Failure rates PEIMS 425 Discipline Report ESL/TELPAS Data

Funding Sources for Instructional Programs:

Title I, Part A (Every Student Succeeds Act) Title IV, Part A (Every Student Succeeds Act) State Comp Ed (At Risk) ESSER III Special Education

Teacher Data:

Texas Teacher Evaluation & Support System (T-TESS) Formal & Informal Walkthroughs Teacher SurveyAssessment System

District & Campus Data:

Demographic Student Reports Performance-Based Monitoring Analysis System Professional Development Needs Survey Parent/Guardian Survey Faculty/Staff turnover Student Survey MAP Growth Data

Title II, Part A (Improve Teacher/Principal) Carl E. Perkins (CTE) ESSER II Local Funds

| Areas Reviewed | Summary of Strengths | Summary of Needs | Priorities |
|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| Student Achievement | Academic growth in reading & math improved (ELA 67%, Math 74%) | increase meets in all subjects increase masters in all subjects | -Student individual growth |
| Demographics | Eco. Dis. & Hispanic populations are within 10% of the overall district percentage | -continue to improve the % of spec. Ed. population on grade level | - continue to focus on all sub-pops |
| School Culture & Climate | PTO, Fine Arts, UIL, athletics, elem awards, character education, counseling services, 2 SRO's | -overall school attendance -student participation in extracurricular activities | -96% or better attendance -student & parent involvement |
| Family & Community Involvement | UGISD FB, Remind, Blackboard, Skyward, Elem Tues. folders, PTO, Boosters, Elem. programs, surveys | -Parent nights -community/business involvement | -organize district-wide career day for parent & community involvement |
| Teaching, learning & assessment | MAP testing Math & Rdg Intervention | -Curriculum audit -Vertical alignment in ELA & Math | -complete curriculum audit & est. alignment meetings |
| School Organization & Programming | 2 district counselors, 2 dyslexia teachers, 2 nurses, 2 SROs, 3 sped. Ed. teachers at elem., 2 spec. Ed. teachers at JH/HS | | -ensure that all new hires are ESL-certified |
| Technology | Tech director & tech assistant, Teacher team attended TCEA, one-to-one at school, Boxlights in classrooms, teachers have Surfaces | -Tech PD -instructional technology | -seek ways to purchase & include necessary technology in the classroom to enhance instruction and learning |

UNION GROVE EL Site Base

| Name | Position |
|--------------------|-------------------------|
| Ballard, Sherrill | Elementary Principal |
| Wallace, Stephaney | Assistant Principal |
| Ellisor, Kim | District representative |
| Burrow, Shelby | Teacher |
| Pepper, Cindy | Teacher |
| Cooper, Rita | Teacher |
| Kirk, Britney | Teacher |
| Richter, Christy | Teacher |
| Ibarra, Amy | Teacher |
| Adkinson, Jessica | Paraprofessional |
| Kessler, Tammy | Parent |
| Bill, Courtney | Parent |
| Swinford, Tori | Parent |

Goal 1. Priority 1:Student Success

| Objective 1. | Student safety & well being Code of conduct incidents & serious discipline reduced, attendance rate above 94%, student satisfaction survey (90% or |
|--------------|----------------------------------------------------------------------------------------------------------------------------------------------------|
| | better satisfaction) |

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|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|---------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Activity/Strategy | Person(s) Responsible | Timeline | Resources | Evaluation |
| Monitor 9 week discipline incidents, review discipline matrix & seek ways to decrease discipline incidents. (Target Group: All) (CSFs: 6) | Assistant Principal(s), Principal | 9 week review | (O)Discipline Records | Criteria: Decrease serious student discipline issues & student survey indicates positive climate & culture among student body. Summative - End of each semester (December & May) |
| 2. Monitor attendance daily. Use calling system, phone calls, and emails to address absenteeism. *9 week attendance & examine methods to maintain 96% attendance rate or better. (Target Group: All) | Assistant Principal(s), Principal | 9 weeks | (O)Attendance records | Criteria: Review & examine attendance data each 9 weeks. |
| 3. Use Capturing Kids' Hearts and Character Strong to address the social/emotional needs of students. (Target Group: All) | Assistant Principal(s), Counselor, Principal, Superintendent(s) | ongoing | (L)Local Funds | Criteria: Social/emotional curriculum & program feedback. |
| 4. Educate, prevent and address child abuse through annual professional development and adhering to all legal and local policies. (Target Group: All) | Assistant Principal(s), Paraprofessionals, Principal, Superintendent(s), Teacher(s) | ongoing | (L)Technology Funds (Trans. Fees) | Criteria: annual training, annual reporting |
| 5. Educate faculty & staff annually on trauma informed care to better meet the needs of students. (Target Group: All) | Assistant Principal(s), Principal, Superintendent(s) | annually | (L)Local Funds | Criteria: Annual training reports |
| Educate staff & students about bullying & adhere to the district bullying policy. (Target Group: All) | Assistant Principal(s), Principal, Superintendent(s), Teacher(s) | ongoing | (O)Discipline Records | Criteria: Bullying reports & incidents of bullying |

Goal 1. Priority 1:Student Success

Objective 2. Student engagement including extracurricular & co-curricular activities. Strive for JH/HS participation 90% or better.

| Activity/Strategy | Person(s) Responsible | Timeline | Resources | Evaluation |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------|-----------|----------------------------------------------------------------------------------------------------|
| Annually maintain or increase participation in UIL extracurricular & co-curricular activities. Track student numbers & participation. (Target Group: All) | Assistant Principal(s), Faculty/Staff, Principal, Superintendent(s) | Ongoing | | Criteria: Seasonal & annual reports pertaining to extracurricular, cocurricular, and CTE. |
| 2. Commit to student success through preparation in all extracurricular & co-curricular activities. Track success. (Target Group: All) | | | | Criteria: Participation, program success |

Goal 1. Priority 1:Student Success

Objective 3. Academic Achievement - Academic Growth *MAP Student Growth Summary Report (% or better) *Graduation rate - 100%*Passing Rate - 100%

| Activity/Strategy | Person(s) Responsible | Timeline | Resources | Evaluation |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|----------|------------------------------------------------------|-------------------------------------------------------|
| 1. Every Student Grows Every Year (Target Group: All) (Strategic Priorities: 2) | Assistant Principal(s), Principal, Superintendent(s), Teacher(s) | ongoing | | Criteria: MAP assessment, CCMR data |
| All 3rd grade students on grade level in math & reading. (Target Group: 3rd) (Strategic Priorities: 2) | Assistant Principal(s), Principal, Superintendent(s), Teacher(s) | annually | (L)MAP Data | Criteria: MAP data |
| Identify, provide service, and track special populations through appropriate programs. (dyslexia, ESL, GT) (Target Group: BI,SPED,GT,Dys) (Strategic Priorities: 2) | Assistant Principal(s), Dyslexia specialist, GT Teacher, Principal, Special Ed Teachers, Superintendent(s) | ongoing | (L)Local Funds, (O)GT screening/testing resources | Criteria: student identification & assessment data |
| 4. Identify, provide research base curriculum & instruction & monitor progress of special education students. (Target Group: SPED) (Strategic Priorities: 2) | Assistant Principal(s), Intervention Teacher, Principal, Special Ed Teachers, Superintendent(s), Teacher(s) | ongoing | (S)State Funds | Criteria: Special education data and documentation |

Goal 2. Priority #2: Faculty & Staff Recruitment, Retention & Capacity Building

Objective 1. Retaining great staff*95% or better staff satisfaction survey*reducation in turnover rate, below 10%

| Activity/Strategy | Person(s) Responsible | Timeline | Resources | Evaluation |
|----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------|----------------|------------------------------------------------------------------------------------|
| 1. Intentional leadership support & incentives (Target Group: All) (Strategic Priorities: 1) | Assistant Principal(s), Principal, Superintendent(s) | Ongoing | (L)Local Funds | Criteria: 95% or better overall staff satisfaction at UGISD based on survey. |
| Gradually develop competitive pay scales & benefits among similar districts. (Strategic Priorities: 1) | Superintendent(s) | Annually | (S)State Funds | Criteria: Annual comparison of pay scales and benfits. |
| 3. TAC team to incorporate staff engagement& decision making. (Strategic Priorities: 1) | Principal, Superintendent(s) | Ongoing | (L)Local Funds | Criteria: Meeting minutes, feedback, planning |

Goal 2. Priority #2: Faculty & Staff Recruitment, Retention & Capacity Building

Objective 2. Recruit highly qualified staff*Fully staffed for school year with certified personnel

| Activity/Strategy | Person(s) Responsible | Timeline | Resources | Evaluation |
|-------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------|----------------|----------------------------------------------------------------|
| 1. Intentional district marketing at job fairs & local colleges (Strategic Priorities: 1) | Principal, Superintendent(s), TAC Team | Ongoing | (L)Local Funds | Criteria: Increase pool of high qualified applicants for jobs. |
| Online applications through Region 7 (Strategic Priorities: 1) | Principal, Superintendent(s) | Ongoing | (L)Region 7 | Criteria: Online applications through Region 7 |
| Review benefit & incentive packages annually & advertise through various outlets. (Strategic Priorities: 1) | Board of Trustees, Principal, Superintendent(s), TAC Team | ongoing | | Criteria: Annual review of benefits & incentives packages. |

Goal 2. Priority #2: Faculty & Staff Recruitment, Retention & Capacity Building

Objective 3. Capacity Building for all staff.*Reduce turnover below 10%*Mentor survey satisfaction

| Activity/Strategy | Person(s) Responsible | Timeline | Resources | Evaluation |
|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-------------|----------------|-----------------------------------------------------|
| Provide training for all new staff (onboarding) (Target Group: All) (Strategic Priorities: 1) | Mentors, Principal, Superintendent(s) | BOY | (L)Local Funds | Criteria: Annual surveys for new staff |
| Implement mentor program with fidelity (Strategic Priorities: 1) | Mentors, Principal | Ongoing | (L)Local Funds | Criteria: MOY & EOY Mentor Surveys |
| 3. Develop Lion Conference with staff to present sessions for learning (Target Group: All) (Strategic Priorities: 1,2) | Principal, Superintendent(s), TAC Team | Summer 2024 | (L)Local Funds | Criteria: Conference surveys |
| 4. Inform staff to seek & attend Region 7 professional development (Target Group: All) (Strategic Priorities: 1,2) | Principal, Superintendent(s), Teacher(s) | ongoing | (L)Region 7 | Criteria: Individual professional development plans |
| 5. Professional development days & inservice (Target Group: All) (Strategic Priorities: 1) | Principal, Superintendent(s) | Ongoing | | Criteria: PD surveys |

Goal 3. Priority #3: Community Engagement & Partnerships

Objective 1. Parent Engagement*Increase engagement opportunities*Maintain constant communication via text, email*Parent survey satisfaction 90% or better

| Activity/Strategy | Person(s) Responsible | Timeline | Resources | Evaluation |
|-------------------------------------------------------------------------------------------|--------------------------------------|----------|----------------|--------------------------------------------------------------------------|
| District & campus text blast & emails (Target Group: All) | Principal, Superintendent(s) | Ongoing | (L)Local Funds | Criteria: Parental involvement survey (communication) |
| 2. Host parent involvement activities (Target Group: All) | Principal, PTO, Superintendent(s) | Ongoing | (L)Local Funds | Criteria: Parental involvement surveys |
| 3. District & campus level committees (Target Group: All) | Principal, Superintendent(s) | Ongoing | | Criteria: Committee agenda & minutes, parental involvement surveys |

Goal 3. Priority #3: Community Engagement & Partnerships

Objective 2. Community Engagement*Continue to add engagement opportunities

| Activity/Strategy | Person(s) Responsible | Timeline | Resources | Evaluation |
|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------|----------------|-------------------------------------------|
| 1. Invite local community members to speak to students and/or staff | Principal, Superintendent(s) | Ongoing | (S)State Funds | Criteria: Community member involvement |
| 2. Host family & community activities - homecoming, Veterans day, etc. (Target Group: All) | Board of Trustees, Principal, Superintendent(s), TAC Team | ongoing | | Criteria: Annual activities & attendance |