

**Ector County Independent School District  
Odessa, Texas**

**Memorandum**

**TO:** Board of Trustees  
**FROM:** Tom Crowe, Superintendent of Schools  
**SUBJECT: INFORMATION ITEMS**  
**DATE:** December 16, 2014

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The following informational items are provided for you this month:

- ✓ Financials

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Respectfully submitted,

**Tom Crowe**  
Superintendent of Schools