

Neah-Kah-Nie School District 56
2023 -2043 Capital Improvement Plan draft

Year #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	20 year total by site	
Schools and District Facilities	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043		
Garibaldi Elementary	\$ 35,000	\$ 3,000	\$ 25,000	\$ 58,000	\$ 3,000	\$ 8,000	\$ 13,000	\$ 8,000	\$ 8,000	\$ 1,513,000	\$ 3,000	\$ 3,000	\$ 56,000	\$ 3,000	\$ 3,000	\$ 8,000	\$ 328,000	\$ 3,000	\$ 8,000	\$ 3,000	\$ 2,092,000	
Nehalem Elementary	\$ 25,000	\$ 24,000	\$ 65,000	\$ 63,500	\$ 15,000	\$ 5,000	\$ 57,000	\$ 5,000	\$ 5,000	\$ 1,509,000	\$ 35,000	\$ -	\$ -	\$ 4,000	\$ -	\$ -	\$ -	\$ 4,000	\$ -	\$ -	\$ -	\$ 1,820,500
Middle School	\$ 25,000	\$ 28,000	\$ -	\$ 20,000	\$ 2,500	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 120,500
High School	\$ 1,625,000	\$ 16,000	\$ 295,000	\$ 50,000	\$ 77,000	\$ 17,000	\$ 12,000	\$ 11,500	\$ -	\$ -	\$ 160,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 105,000	\$ -	\$ 305,000	\$ -	\$ -	\$ -	\$ 2,597,500
District Office	\$ -	\$ -	\$ -	\$ 30,000	\$ 1,500	\$ 10,000	\$ -	\$ 5,700	\$ 34,550	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 78,000	\$ 172,750
Total all sites by year	\$ 1,910,000	\$ 71,000	\$ 383,000	\$ 221,500	\$ 99,000	\$ 44,000	\$ 97,000	\$ 30,200	\$ 47,550	\$ 3,023,500	\$ 198,000	\$ 18,000	\$ 61,000	\$ 7,000	\$ 4,500	\$ 123,000	\$ 343,000	\$ 412,000	\$ 8,000	\$ 81,000	\$ 7,182,250	
5 year Average Annual Capital	\$ 536,900																					
10 year Average Annual Capital	\$ 592,675																					
20 year Average Annual Capital	\$ 359,113																					

Replacement Expenses	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043	
Furniture & Cafeteria Replacement	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 15,000	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 22,000	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 22,000	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500
Computer Replacement	\$ 100,000	\$ 10,000	\$ 106,000	\$ 10,000	\$ 129,600	\$ 34,300	\$ 7,200	\$ 113,000	\$ 14,200	\$ 134,500	\$ 31,500	\$ 20,000	\$ 106,000	\$ 13,000	\$ 127,500	\$ 34,300	\$ 6,000	\$ 110,000	\$ 106,000	\$ 10,000	\$ 10,000
Vehicle & Equipment Replacement	\$ 35,000	\$ -	\$ 60,000	\$ -	\$ -	\$ 5,000	\$ 60,000	\$ 18,000	\$ -	\$ -	\$ -	\$ 60,000	\$ 5,000	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total all Sites per Year	\$ 140,000	\$ 15,000	\$ 171,000	\$ 15,000	\$ 144,600	\$ 52,800	\$ 80,700	\$ 144,500	\$ 27,700	\$ 156,500	\$ 45,000	\$ 93,500	\$ 124,500	\$ 26,500	\$ 149,500	\$ 107,800	\$ 19,500	\$ 123,500	\$ 119,500	\$ 23,500	
5 year Average Annual Capital	\$ 97,120																				
10 year Average Annual Capital	\$ 94,780																				
20 year Average Annual Capital	\$ 89,030																				

Total Capital Per Year	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043
Total Capital Per Year	\$ 2,050,000	\$ 86,000	\$ 554,000	\$ 236,500	\$ 243,600	\$ 96,800	\$ 177,700	\$ 174,700	\$ 75,250	\$ 3,180,000	\$ 243,000	\$ 111,500	\$ 185,500	\$ 33,500	\$ 154,000	\$ 230,800	\$ 362,500	\$ 535,500	\$ 127,500	\$ 104,500
5 year Average Annual Capital	\$ 634,020																			
10 year Average Annual Capital	\$ 687,455																			
20 year Average Annual Capital	\$ 448,143																			

Inflation adjustment	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043
2% Inflation Projection	\$ 2,050,000	\$ 87,720	\$ 576,382	\$ 250,976	\$ 263,680	\$ 106,875	\$ 200,119	\$ 200,675	\$ 88,167	\$ 3,800,394	\$ 296,216	\$ 138,636	\$ 235,259	\$ 43,336	\$ 203,200	\$ 310,626	\$ 497,635	\$ 749,829	\$ 182,101	\$ 152,237
5 year Average Annual Capital	\$ 645,752																			
10 year Average Annual Capital	\$ 762,499																			
20 year Average Annual Capital	\$ 521,703																			

Resources for planned Improvements	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043
Construction Excise Tax	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
State Small School grant	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
ESSER Grants II & III	\$ 1,600,000																			
County Grant																				
ODE CTE grant																				
Bond Issue or other grant???									\$ 3,500,000											
General Fund Transfers to:																				
Building & Facilities Fund																				
State and Local Grant Fund	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Vehicle Replacement Fund	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Maintenance Fund	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total Resources	\$ 1,850,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 3,745,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000
Excess or (required) resources over inflation adjusted costs	\$ (60,000)	\$ 162,280	\$ (326,382)	\$ (976)	\$ (13,680)	\$ 138,125	\$ 44,881	\$ 44,325	\$ 156,833	\$ (55,394)	\$ (51,216)	\$ 106,364	\$ 9,741	\$ 201,664	\$ 41,800	\$ (65,626)	\$ (252,635)	\$ (504,829)	\$ 62,899	\$ 92,763
Carry over from prior year	\$ 300,000	\$ 240,000	\$ 402,280	\$ 75,898	\$ 74,923	\$ 61,242	\$ 199,367	\$ 244,248	\$ 288,573	\$ 445,405	\$ 390,011	\$ 338,795	\$ 445,159	\$ 454,900	\$ 656,564	\$ 698,365	\$ 632,738	\$ 380,104	\$ (124,726)	\$ (61,827)

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GARIBALDI ELEMENTARY SCHOOL

Year #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	Comments	
SCOPE OF WORK	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043		
RENOVATION PROJECTS																						
Building Ventilation										1,500,000												
ROOF REPLACEMENT - repair																						
Roof repair patches																						
Roof area 1 west classroom wing																						95,000
Roof area 2 middle classroom wing																						95,000
Roof area 3 area connecting buildings																						5,000
Roof area 4 west roof main building																						15,000
Roof area 5 roof over gym																						50,000
Roof area 6 east roof main building																						15,000
Roof area 7 perimeter main building																						25,000
Roof area 8 main building rear -																						25,000
Roof area 10 & 11 rear attached shed																						
Roof area 12 area over rear entrance																						10,000
PAINTING																						
Exterior building																						
Interior - classrooms																						
Interior - hallway																						
Interior - offices																						
FLOORING																						
Cafeteria Tile																						
Carpeting - office																						
DOORS/DOOR HARDWARE																						
WINDOWS																						
All Building																						
MECHANICAL																						
Boiler Burner																						
steam trap replacement																						
ELECTRICAL																						
Fire Alarm System																						
GROUNDS																						
Landscape																						
Mowing playground/field bank																						
Replace retaining wall - back parking																						
Field Fence																						
PARKING LOTS																						
paving/seal coat & stripe																						
SIDEWALKS																						
SITE TOTALS	35,000	3,000	25,000	58,000	3,000	8,000	13,000	8,000	8,000	1,513,000	3,000	3,000	56,000	3,000	3,000	8,000	328,000	3,000	8,000	3,000		

Main Building	Built	1927	Square feet	24239	heating from a diesel boiler
Classroom Wing		1957		13794	heating from a diesel boiler
	Total			<u>38033</u>	

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NEHALEM ELEMENTARY SCHOOL

Year #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	Comments	
SCOPE OF WORK	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043		
RENOVATION PROJECTS																						
Wing west residing	15,000																					
Building ventilation										1,500,000												
ROOF REPLACEMENT																						
Area 1 main building flat roof				61,000																		
Area 2 Tile roof																						
Area 3 & 7 flat roof																						
Area 4, & 8 comp roof			50,000																			
PAINTING																						
painting building											35,000											
interior classroom						5,000	5,000	5,000	5,000	5,000												
Exterior wing west siding																						
FLOORING																						
Wing area hallways																						
Office				2,500																		
cafeteria tile & cafe entrance		10,000																				
Lower level - main building								13,000														
Upper floor & stairway area								39,000														
DOORS/DOOR HARDWARE																						
Front Door	10,000																					
WINDOWS																						
MECHANICAL																						
Burner		10,000																				
Steam Tank replacement																						
Steam traps																						
ELECTRICAL																						
GROUNDS																						
Playground gate					15,000																	
PARKING LOTS		4,000				4,000				4,000				4,000				4,000				
Retaining wall			15,000																			
SIDEWALKS																						
Front steps																						
SITE TOTALS	25,000	24,000	65,000	63,500	15,000	9,000	57,000	5,000	5,000	1,509,000	35,000	-	-	4,000	-	-	-	4,000	-	-		

	Square feet		
Main building	18943	1925	heating from a diesel boiler
Gym	11974	1954	heating from a diesel boiler
Classroom wing	7432	1989	heating from a diesel boiler
	<u>38349</u>	Total	
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NEAH-KAH-NIE MIDDLE SCHOOL

Year #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	Comments	
SCOPE OF WORK	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043		
RENOVATION PROJECTS																						
ROOF REPLACEMENT																						
Clean & paint metal surfaces		10,000																				
Sofit repair																						
PAINTING																						
Sealing exterior concrete		15,000					15,000					15,000						15,000				
Interior gym and hallways				20,000																		
FLOORING																						
Office-work room		3,000																				
Carpet - office area																						
Special Ed Room																						
Computer/makerspace																						
DOORS/DOOR HARDWARE																						
Exterior door hardware																						
WINDOWS																						
MECHANICAL																						
Roof exhaust fans					2,500																	
ELECTRICAL																						
Bell System	25,000																					
GROUNDS																						
PARKING LOTS																						
SITE TOTALS	25,000	28,000	-	20,000	2,500	-	15,000	-	-	-	-	15,000	-	-	-	-	15,000	-	-	-		

Main Building Built Square feet
 2006 37793 heating from a propane boiler

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NEAH-KAH-NIE HIGH SCHOOL

Year #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	Comments	
SCOPE OF WORK	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043		
RENOVATION PROJECTS																						
Building ventilation	1,600,000																					
Small Engines Storage building																						
Construction trades classroom																						
ROOF REPLACEMENT																						
gutter replacement			3,000																			
area 1 & 2 & 8 lower gym & entrance			128,000																			
area 9 & 10 classroom wings																		400,000				
area 13 art, faculty room, library (skylight)															100,000							
area 14 cafeteria					50,000																	aluminum coating
area 15 music, kitchen, office			95,000																			
PAINTING																						
main building				12,000	12,000	12,000	12,000															
Stadium (exterior)								3,000														
Track shed											5,000											
interior classroom		6,000	6,000																			
Pole barn																						
Shipping container																						
Lower Gym wall resurface and paint			30,000																			
FLOORING																						
library				20,000																		
office and entry		10,000																				
DOORS/DOOR HARDWARE																						
Health Center interior gate																						
MECHANICAL																						
Heat pump for labs				15,000																		
Boiler smoke stack exhaust system			26,000																			
ELECTRICAL																						
Intercom and Bell System	175,000																					
Fire Alarm System	50,000																					
GROUNDS																						
Track resurfacing											150,000											
Track striping			5,000					5,000						5,000							5,000	
Fence field					15,000																	
Fence repairs						5,000					5,000					5,000						
Football scoreboard																						
Stadium UpgradeADA																						
Softball scoreboard				3,000																		
PARKING LOTS																						
stripe								3,500														
SITE TOTALS	1,825,000	16,000	293,000	50,000	77,000	17,000	12,000	11,500	-	-	160,000	-	5,000	-	-	105,000	-	405,000	-	-		

	Built	Square feet	
Original Main	1952	28710	heating from a diesel boiler - some cooling for computer labs from heat pumps
Lower Gym	1976	13614	heating from a diesel boiler
Classroom wing	1960	23407	heating from a diesel boiler
Wood shop, Music & Cafeteria (1)	1980	17434	heating from electric roof unit
Library & Art Classrooms	1976	5717	heating from electric
		<u>88882</u>	Converted from old shop building to music classrooms (2001) and Cafeteria (2006)

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NEAH-KAH-NIE DISTRICT OFFICE

Year #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	Comments	
SCOPE OF WORK	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043		
CONSTRUCTION PROJECTS																						
RENOVATION PROJECTS																						
Building ventilation																						
ROOF REPLACEMENT																						
Area 1 main pitched roof																						65,000
Area 3 Breezeway				25,000																		
Area 12 maintenance pole building																						13,000
PAINTING																						
exterior									14,550													
Breezeway at pre-school																						
interior				5,000																		
FLOORING																						
main work area									3,500													
Conference room									2,200													
DOORS/DOOR HARDWARE																						
WINDOWS																						
Board Room																10,000						
MECHANICAL																						
heating burner									20,000													
ELECTRICAL																						
GROUPS																						
PARKING LOTS																						
stripe					1,500					1,500					1,500							
Sealcoat and paint						10,000																
SITE TOTALS	-	-	-	30,000	1,500	10,000	-	5,700	34,550	1,500	-	-	-	-	1,500	10,000	-	-	-	-	78,000	

	Built	Square feet	
District Office	1947	7257	Heating diesel furnace
Maintenance Shop	1989	1232	Electric heat
Pre-School	1955	2480	Electric heat
Quonset Hut	1949	2125	Electric heat
		<u>13094</u>	

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FURNITURE REPLACEMENT

Year #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
Scope of work	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043	
Garibaldi																					
Classroom	1,250	1,250	1,250	1,250	1,250	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Nehalem																					
Classroom	1,250	1,250	1,250	1,250	1,250	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Middle school																					
Classroom	1,250	1,250	1,250	1,250	1,250	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
High School																					
Classroom	1,250	1,250	1,250	1,250	1,250	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
District Office																					
fireproof file cabinets						1,500	1,500	1,500	1,500		1,500	1,500	1,500	1,500		1,500	1,500	1,500	1,500	1,500	1,500
Cafeteria furniture																					
future anticipated need					10,000					10,000					10,000						
Total Furniture	5,000	5,000	5,000	5,000	15,000	13,500	13,500	13,500	13,500	22,000	13,500	13,500	13,500	13,500	22,000	13,500	13,500	13,500	13,500	13,500	13,500

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COMPUTER/TECHNOLOGY REPLACEMENT

Year #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Scope of work	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043
Computers (5 yr.) (staff laptops)		6,000		6,000		6,000		6,000		6,000		6,000		6,000		6,000		6,000		6,000
Board Chrome books					2,100															
Chrome books (3 yr.) or equivalent	100,000	-	100,000		121,500	24,300		100,000	-	121,500	24,300		100,000		121,500	24,300		100,000	100,000	
Switches			2,000		2,000		2,000		2,000		2,000		2,000		2,000		2,000		2,000	
Printers																				
Servers		2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Document cameras		1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
monitors							1,200		1,200		1,200									
Smart TV's																				
Voice Amplication systems																				
Wireless system upgrade									7,000			7,000								
Cameras								3,000		3,000		3,000		3,000						
High School Lab 1																				
Total Technology	100,000	10,000	106,000	10,000	129,600	34,300	7,200	113,000	14,200	134,500	31,500	20,000	106,000	13,000	127,500	34,300	6,000	110,000	106,000	10,000

Revision: Friday, February 3, 2023

Neah-Kah-Nie School District 56
2023 -2043 Capital Improvement Plan draft

VEHICLE REPLACEMENT

Year #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Scope of work	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2037-2038	2039-2040	2040-2041	2041-2042	2042-2043
Grounds - pickup			60,000									60,000								
Busettes							60,000									60,000				
Transportation - van								18,000												
Mowers						5,000							5,000							
Tractor & attachments																				
Scissor Lift	35,000																			
Trailers																				
TOTAL VEHICLES	35,000	-	60,000	-	-	5,000	60,000	18,000	-	-	-	60,000	5,000	-	-	60,000	-	-	-	-

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